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August 1, 2022

## VIA ELECTRONIC MAIL ONLY (dpu.efiling@mass.gov)

Mark D. Marini, Secretary
Department of Public Utilities
One South Station
Boston, Massachusetts 02110

## Re: Cape Light Compact JPE, D.P.U. 22-116 <br> 2019-2021 Energy Efficiency Term Report

## Dear Secretary Marini:

On behalf of the towns of Aquinnah, Barnstable, Bourne, Brewster, Chatham, Chilmark, Dennis, Edgartown, Eastham, Falmouth, Harwich, Mashpee, Oak Bluffs, Orleans, Provincetown, Sandwich, Tisbury, Truro, West Tisbury, Wellfleet and Yarmouth, and Dukes County, organized and operating collectively as the Cape Light Compact JPE (the "Compact"), enclosed is the Compact's 2019-2021 Energy Efficiency Term Report for filing with the Department of Public Utilities (the "Department"). ${ }^{1}$ Plan Year 2021 was the third and final year of implementation under the 2019-2021 Massachusetts Joint Statewide Electric and Gas Three-Year Energy Efficiency Plan, as reviewed and approved by the Department in its Order D.P.U. 18-110 through D.P.U. 18-119. The Compact respectfully requests that the Department approve the 2019-2021 Energy Efficiency Term Report and approve the Compact's total costs in the amount of $\$ 134$ million associated with implementing its energy efficiency programs. Also enclosed is a Motion for Protective Treatment of Confidential Information related to Appendix D, the vendor invoice summary, which is being filed in redacted form as well as confidentially under separate cover.

The Massachusetts Energy Efficiency Program Administrators ${ }^{2}$ (the "Program Administrators" or "PAs") successfully delivered on very ambitious energy savings goals for the

[^0]Mark D. Marini, Secretary
August 1, 2022

## Page 2

2019-2021 term, while maintaining budgetary control ${ }^{3}$ and complying with the directive of the Green Communities Act to seek all available cost-effective energy efficiency opportunities.

As part of the 2019-2021 Plan, the Program Administrators built on many years of successful delivery of energy efficiency measures and programs, while at the same time working on new initiatives and overcoming the unprecedented challenge posed by the COVID-19 pandemic. Thanks to the diligent and creative efforts by the PAs and their partners, the electric PAs achieved 90 percent of the lifetime electric savings goal and 94 percent of planned total benefits. The electric PAs spent 96 percent of their planned budget for the term. Meanwhile, the gas PAs achieved 91 percent of the lifetime gas savings goal and 101 percent of planned total benefits statewide. The gas PAs spent 108 percent of their planned budget for the term. These savings corresponded with an impressive reduction of 2,548,444 tons of greenhouse gas ("GHG") emissions over the 2019-2021 period. These reductions included 102 percent of the electric PAs GHG reduction goals and 83 percent of the gas PAs GHG reduction goals. Moreover, the PAs realized these savings even though they could no longer take credit for energy savings associated with replacing conventional lighting with LEDs-due in part to the PAs’ prior efforts, the lighting market has already transformed so that the more efficient product is the new standard.

The PAs and their partners overcame substantial obstacles to achieve these gains. To protect their employees and customers, the PAs suspended all on-premises Home Energy Assessments during the height of the pandemic, but the PAs and their partners successfully adjusted to "Virtual Home Energy Assessments." And although the pandemic created a backlog of work installing residential energy efficiency measures, the PAs successfully promoted efficiency through other channels, including online audits, upstream/point-of-sale offers, and active demand response. Thanks to this adaptability, as well as the collaboration evident in new organizations like the PA-convened COVID Contractors Mitigation Group, the critical goals of the energy efficiency program advanced without any known cases of contractor-to-customer transmission of COVID.

The PAs also continued their pursuit of critical long-term goals, especially the equitable provision of energy efficiency services. The PAs have worked closely with the new Equity Working Group in developing strategies to reach underserved groups like low and moderate income customers, renters, households with a primary language other than English, and small businesses. These discussions have developed into concrete commitments in the 2022-2024 Plan to increase investment in efficiency services in environmental justice communities and the creation of a new Clean Energy Pathways internship program for women, people of color, and young people from low-income communities. Another focal point of these efforts going forward will be the Community First Partnership Program through which the PAs will collaborate with trusted local institutions like municipal governments and non-profits to reach underserved communities.

[^1]The PAs are appreciative of the support and assistance in achieving energy efficiency in Massachusetts from various parties, including the Department of Energy Resources, the Office of the Attorney General, the Low-Income Energy Affordability Network, the Energy Efficiency Advisory Council, participating contractors, multiple cities and towns, and many other stakeholders and customers who have contributed to the successes of the programs in 2019-2021. The accomplishments reflected in the enclosed Term Report demonstrate the PAs' commitment throughout the 2019-2021 term to deliver energy efficiency programs as broadly and effectively as possible. As described in the 2022-2024 Plan, the PAs plan to facilitate even deeper energy savings by continuing to collaborate with their valued partners to achieve these critical goals.

Thank you for your time and attention to this matter. If you have any questions, please do not hesitate to contact me.

Very truly yours,


Audrey Eidelman Kiernan, Esq.
AEK/drb
Enclosures
cc: Jeffrey Leupold, Esq., Department of Public Utilities (via email only) Sarah Smegal, Esq., Department of Public Utilities (via email only) Stephanie Mealey, Esq., Department of Public Utilities (via email only) Krista Hawley, Esq., Department of Public Utilities (via email only) Jo Ann Bodemer, Esq., Office of the Attorney General (via email only) Donald Boecke, Esq., Office of the Attorney General (via email only) Rachel Graham Evans, Esq., Department of Energy Resources (via email only) Jerrold Oppenheim, Esq., Low-Income Energy Affordability Network (via email only) Members of the Energy Efficiency Advisory Council (via email only)
Margaret T. Downey, Compact Administrator (via email only)


# Cape Light Compact JPE 

Term Report on Energy Efficiency Activities for 2019-2021

Submitted to the
Massachusetts Department of Public Utilities and the Massachusetts Department of Energy Resources

August 1, 2022

## Cape Light Compact JPE

D.P.U. 22-116

2019-2021 Energy Efficiency Term Report

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## INTRODUCTION

The Cape Light Compact JPE ("Compact") is pleased with the results of its 2019-2021 ThreeYear Energy Efficiency Plan ("2019-2021 Three-Year Plan"), the fourth of such plans envisioned by the Green Communities Act ("GCA") and approved by the Department of Public Utilities ("Department" or "DPU"). The Compact and the other Massachusetts Energy Efficiency Program Administrators (the "Program Administrators" or "PAs") diligently implemented their respective plans over the past three years. Program Year 2021 continued to build on the nationally acclaimed accomplishments of the 2019 and 2020 plan-years and the prior Three-Year Plans. Over the course of three years, the Compact's programs showed remarkable success with respect to achievement of real benefits for the environment and the economy in the Commonwealth of Massachusetts. The Compact maintained a cost-effective portfolio throughout the three-year term, complying with the directives of the GCA in ensuring that it makes available all cost-effective energy efficiency opportunities.

The Compact's successful energy efficiency programs implementation in 2019 and 2020 is described in the Compact's 2019 Energy Efficiency Plan-Year Report ("2019 Plan-Year Report") (D.P.U. 20-50) and the Compact's 2020 Energy Efficiency Plan-Year Report ("2020 Plan-Year Report") (D.P.U. 21-70), respectively. For 2021, the Compact enjoyed the following notable awards and accomplishments:

- 2019 ENERGY STAR® Partner of the Year - Sustained Excellence Award
- 2019 Advanced Rooftop Unit ("RTU") Campaign Award for Commercial and Industrial HVAC programs from the U.S. Environmental Protection Agency
- 2021 ENERGY STAR Partner of the Year Award

The results for all three years of the 2019-2021 Three-Year Plan, presented in this 2019-2021 Term Report ("Term Report"), indicate that the Compact continues to offer successful energy efficiency programs. Over the three-year term, the Compact has achieved:

- cost-effective programs with a benefit-cost ratio ("BCR") of 1.70;
- net benefits of $\$ 125$ million (2019\$);
- annual energy savings of 105 GWh ;
- lifetime energy savings of 914 GWh ;
- total benefits of $\$ 304$ million (2019\$); and
- program costs of $\$ 134$ million ( $\$$ nominal).


## PART ONE - DATA TABLES

## Energy Efficiency Data Tables

## Overview

Cape Light Compact
August 1, 2022

## DATA OVERVIEW

The following data tables provide a summary of the Program Administrator's benefits, costs, savings, and cost-effectiveness for 2019 through 2021. The planned values are consistent with each Program Administrator's 2019-2021 Three-Year Plan. The 2021 preliminary and evaluated values are presented here for the first time as part of each Program Administrator's 2019-2021 Term Report.

## USING THE DATA TABLES

These Term Report data tables are in a pivot table format with set outputs based on the Department's direction in D.P.U. 11-120-B (June 2, 2016). Users can manipulate the data by using either the raw data included on the Master Data tab, or the Slicers shown on the Selections tab. The Slicers will update the comparisons between years and between reporting periods (planned, preliminary, or evaluated) on all tables except the Variance tables. The Variance tables are fixed for the three years in total, and the reporting period is consistent with the Department's direction.

## CORRECTIONS TO 2019 AND 2020 DATA

In performing a complete data review for this Term Report, the Program Administrators have updated certain limited data from previous years to correct errors. The data tables filed in this Term Report represent the final values for all three years. Additionally, updated Benefit-Cost Screening models for previous years that correspond to the final data tables are included at Appendix A.

## SUPPORTING INFORMATION

The data included in these tables is based on other supporting models. The primary supporting models used by the Program Administrators in the preparation of this 2019-2021 Term Report are the Benefit-Cost Screening model and the Performance Incentive model. These exhibits should be referenced when looking for more detailed analyses, such as measure-level savings. High-level summaries for each of these models are provided below.

## Benefit-Cost Screening Models

The Benefit-Cost Screening model provides measure-level savings and benefits. This model uses the avoided cost values from the 2018 Avoided Energy Supply Cost study prepared by Synapse Energy Economics, Inc.

## Performance Incentive Model

The Performance Incentive model filed as part of the Joint Statewide Three-Year Plan provides support for the performance incentive dollars proposed for collection by the Program Administrator. Final performance incentive amounts will be based on the three-year term and will be subject to review and final approval in the three-year term report; the amounts shown in the Plan Year Report are based on the data available to date and will change as additional years of data are included. Note that performance incentives are not applicable to the Cape Light Compact.

## EM\&V ACTIVITIES

The Evaluation, Monitoring \& Verification (EMV) Section of the Joint Statewide Three-Year Plan describes in detail the EM\&V activities planned for 2019-2021. The EMV section of each Program Administrator's 2019-2021 Term Report summarizes the evaluation results completed in 2021 and their impact on the 2021 evaluated results. The Technical Reference Library (TRL) has been updated to account for recent evaluation results.

## 2019-2021 Term Report Data Tables

| PA-Specific Information |
| :--- |
| CURRENT FILING INFORMATION |
| Distribution Fuel Electric <br> Program Administrator Cape Light Compact <br> Date of Filing August 1, 2022 <br> Name of Filing 2019-2021 Term Report |

FILING DATES AND DOCKETS

| Reporting Period | Filing Date | DPU Docket Number |
| :--- | :--- | :--- |
| 2019 Plan | February 9,2019 | D.P.U. 18-116 |
| 2020 Plan | February 19, 2019 | D.P.U. 18-116 |
| 2021 Plan | February 19, 2019 | D.P.U. 18-116 |
| 2019 Preliminary and Evaluated | May 29, 2020 | D.P.U. 20-50 |
| 2020 Preliminary and Evaluated | June 4, 2021 | D.P.U. 21-70 |
| 2021 Preliminary and Evaluated | August 1, 2022 | D.P.U. 22-116 |

RATES FOR ADJUSTMENTS
$\qquad$

| 2021 Nominal Discount Rate | $2.33 \%$ |
| :--- | :--- |


| REFERENCED YEARS |  |
| :--- | :--- | :--- |
| Current Plan Year 1 | 2019 |
| Current Plan Year 2 | 2020 |
| Current Plan Year 3 | 2021 |

GHG EMISSIONS REDUCTION FACTORS (Short Tons)

| GHG per: | NOX | SO2 |  |
| :--- | :--- | :--- | :--- |
| Electricity (MWh) | 0.000164 | 0.000042 | 0.494000 |
| Gas (Therm) |  |  | 0.005850 |
| Oil (MMBTU) |  |  | 0.080693 |
| Propane (MMBTU) |  | 0.069589 |  |
| Source: | File named "3-year plan EFs 8-9-18.xlsx" |  |  |

Technical Reference Library
TRL Link |https://etrm.anbetrack.com/\#/workarea/home?token=6d6c45766e692f527044

| PROGRAM ADMINISTRATORS |  |  |  |
| :---: | :---: | :---: | :---: |
| PA Name | Distribution Company | 2019-2021 Plan Docket Numbers | 2019-2021 Term Report Docket Numbers |
| Cape Light Compact | Electric | D.P.U. 18-116 | D.P.U. 22-116 |
| Eversource Electric | Electric | D.P.U. 18-119 | D.P.U. 22-119 |
| National Grid Electric | Electric | D.P.U. 18-118 | D.P.U. 22-118 |
| Unitil Electric | Electric | D.P.U. 18-117 | D.P.U. 22-117 |
| Berkshire | Gas | D.P.U. 18-111 | D.P.U. 22-110 |
| Eversource Gas (EGMA) | Gas | D.P.U. 18-110 | D.P.U. 22-111 |
| Eversource Gas (NSTAR) | Gas | D.P.U. 18-115 | D.P.U. 22-115 |
| National Grid Gas | Gas | D.P.U. 18-114 | D.P.U. 22-114 |
| Liberty | Gas | D.P.U. 18-113 | D.P.U. 22-113 |
| Unitil Gas | Gas | D.P.U. 18-112 | D.P.U. 22-112 |
| Statewide Electric | Electric | Statewide Electric | Statewide Electric |
| Statewide Gas | Gas | Statewide Gas | Statewide Gas |

[^2]Selections for Data Displayed in Tables
2019-2021 Term Report
Cape Light Compact
August 1, 2022
Use the options in the boxes below to select the data shown and compared in the Term Report data tables.


Tables with Master ADR data source


Tables with Master Sector data source


Notes
To select more than one option, press the Control button while clicking on the options.

- If no data is included for a Program Administrator on the MasterData tabs, then the

Program Administrator's name and distribution company may not appear in the abover
oxes. For example, it this a program Administrator-specific filing, then the other
Program Administrators names may not appear in the boxes for selection.

Cape Light Compact
August 1, 2022

| 2019-2021 Significant Variances |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Program Costs (\$) |  |  | Lifetime Electric Savings (MWh) |  |  | Total Resource Benefits (2019\$) |  |  | Total Benefits (2019\$) |  |  |
| Program | Planned | Actual | Planned v. Actual <br> (\%) | Planned | Preliminary | Planned v . Preliminary (\%) | Planned | Preliminary | Planned v. Preliminary (\%) | Preliminary | Evaluated | Preliminary $\mathbf{v}$. Evaluated (\%) |
| A- Residential | 72,520,946 | 92,437,985 | 27\% | 264,408 | 392,221 | 48\% | 191,165,668 | 195,624,093 | 2\% | 224,907,247 | 201,434,968 | -10\% |
| A1- Residential New Buildings | 2,931,861 | 3,013,642 | 3\% | 41,046 | 64,583 | 57\% | 19,375,203 | 14,088,983 | -27\% | 14,860,486 | 9,832,734 | -34\% |
| Ala - Residential New Homes \& Renovations | 2,931,861 | 3,013,642 | 3\% | 41,046 | 64,583 | 57\% | 19,375,203 | 14,088,983 | -27\% | 14,860,486 | 9,832,734 | -34\% |
| A2-Residential Existing Buildings | 60,465,835 | 77,890,882 | 29\% | 223,362 | 327,638 | 47\% | 171,790,465 | 181,535,110 | 6\% | 210,046,761 | 191,602,234 | -9\% |
| A2a - Residential Coordinated Delivery | 33,351,806 | 49,345,102 | 48\% | 137,825 | 187,104 | 36\% | 101,030,084 | 106,810,020 | 6\% | 132,078,472 | 129,898,730 | -2\% |
| A2b- Residential Conservation Services (RCS) | 5,773,380 | 5,506,470 | -5\% |  |  |  |  | - |  | - | - |  |
| A2c-Residential Retail | 18,164,818 | 20,579,044 | 13\% | 67,441 | 140,273 | 108\% | 65,854,121 | 74,023,712 | 12\% | 77,266,911 | 61,005,402 | -21\% |
| A2d - Residential Behavior | 2,270,438 | 2,054,722 | -10\% | 18,096 | 260 | -99\% | 3,433,865 | 98,296 | -97\% | 98,296 | 95,020 | -3\% |
| A2e - Residential Active Demand Reduction | 905,393 | 405,544 | -55\% |  | (0) |  | 1,472,397 | 603,082 | -59\% | 603,082 | 603,082 | 0\% |
| A3-Residential Hard-to-Measure | 9,123,250 | 11,533,460 | 26\% |  |  |  |  |  |  | - | - |  |
| B-Income Eligible | 13,691,624 | 10,325,255 | -25\% | 53,282 | 29,831 | -44\% | 16,906,540 | 9,556,421 | -43\% | 15,696,932 | 15,235,612 | -3\% |
| B1-Income Eligible Existing Buildings | 13,004,258 | 9,554,703 | -27\% | 53,282 | 29,831 | -44\% | 16,906,540 | 9,556,421 | -43\% | 15,696,932 | 15,235,612 | -3\% |
| B1a - Income Eligible Coordinated Delivery | 13,004,258 | 9,554,703 | -27\% | 53,282 | 29,831 | -44\% | 16,906,540 | 9,556,421 | -43\% | 15,696,932 | 15,235,612 | -3\% |
| B1b-Income Eligible Active Demand Reduction |  |  |  |  |  |  | - |  |  | - | - |  |
| B2-Income Eligible Hard-to-Measure | 687,366 | 770,552 | 12\% |  |  |  |  |  |  |  |  |  |
| C-Commercial \& Industrial | 49,024,760 | 30,785,133 | -37\% | 593,812 | 577,775 | -3\% | 117,249,021 | 82,947,909 | -29\% | 92,113,151 | 87,688,513 | 5\% |
| C1-C\&1 New Buildings | 1,900,493 | 952,333 | -50\% | 49,727 | 42,000 | -16\% | 6,291,474 | 6,157,176 | -2\% | 6,304,843 | 6,346,521 | 1\% |
| C1a - C\&l New Buildings \& Major Renovations | 1,900,493 | 952,333 | -50\% | 49,727 | 42,000 | -16\% | 6,291,474 | 6,157,176 | -2\% | 6,304,843 | 6,346,521 | 1\% |
| C2-C\&1 Existing Buildings | 44,985,448 | 26,937,659 | -40\% | 544,085 | 535,775 | -2\% | 110,957,547 | 76,790,733 | -31\% | 85,808,308 | 81,341,992 | -5\% |
| C2a-C\&1 Existing Building Retrofit | 37,866,647 | 21,911,970 | -42\% | 482,639 | 257,471 | -47\% | 83,178,011 | 47,302,592 | -43\% | 56,072,628 | 52,175,295 | -7\% |
| C2b-C\& New \& Replacement Equipment | 4,088,614 | 4,294,723 | 5\% | 61,446 | 278,305 | 353\% | 11,994,684 | 28,602,084 | 138\% | 28,849,623 | 28,434,832 | -1\% |
| C2C-C\&1 Active Demand Reduction | 3,030,187 | 730,967 | -76\% |  | (0) |  | 15,784,852 | 886,056 | -94\% | 886,056 | 731,866 | -17\% |
| C3-C\&l Hard-to-Measure | 2,138,818 | 2,895,142 | 35\% |  |  |  |  |  |  |  |  |  |
| Grand Total | 135,237,329 | 133,548,373 | -1\% | 911,502 | 999,827 | 10\% | 325,321,230 | 288,128,424 | -11\% | 332,717,330 | 304,359,093 | 9\% |

Notes

- Significant variances, which require explanation, are defined as:
(1) variances between planned and actual core initiative budget of ten percent or greater
(2) variances between planned and preliminary core initiative total lifetime savings showing a decrease of ten percent or greater
(3) variances between planned and preiminary core initititive total resource benefits showing a decrease of ten percent or greater
(4) variances between preliminary and evaluated core initiative total benefits of ten percent or greater.
- Variances are calculated as a percent of the three-year goal, meaning variance are calculated as the percentage difference between the percentage of the Three-Year Plan goals planned to be achieved through the Plan Year Report year compared to the percentage of the Three-Year Plan goals actually achieved through the Plan Year Report year

Year Report for explanations of significant variances.

August 1, 2022

| 2019-2021 Planned Program Administrator Budget |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Program Costs |  |  |  |  |  | Performance Incentive | Total Program Administrator Budget | Program Cost per Participant | Resource Benefit per Program Cost |
|  | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |  |  |  |  |
| A- Residential | 4,382,372 | 2,243,408 | 49,522,627 | 14,403,198 | 1,969,341 | 72,520,946 | . | 72,520,946 | 104 | 2.64 |
| A1- Residential New Buildings | 162,268 | 76,587 | 2,082,976 | 610,029 | - | 2,931,861 |  | 2,931,861 | 1,890 | 6.61 |
| Ala - Residential New Homes \& Renovations | 162,268 | 76,587 | 2,082,976 | 610,029 |  | 2,931,861 |  | 2,931,861 | 1,890 | 6.61 |
| A2-Residential Existing Buildings | 3,348,579 | 1,394,436 | 42,610,406 | 13,112,415 |  | 60,465,835 |  | 60,465,835 | 87 | 2.84 |
| A2a - Residential Coordinated Delivery | 1,842,710 | 494,055 | 25,582,270 | 5,432,770 | - | 33,351,806 |  | 33,351,806 | 3,040 | 3.03 |
| A2b - Residential Conservation Services (RCS) | 318,988 | 141,726 |  | 5,322,665 | - | 5,773,380 |  | 5,773,380 |  |  |
| A2C-Residential Retail | 997,529 | 706,748 | 14,635,526 | 1,825,016 | - | 18,164,818 |  | 18,164,818 | 40 | 3.63 |
| A2d - Residential Behavior | 124,908 | 26,638 | 2,065,000 | 53,892 | - | 2,270,438 | - | 2,270,438 | 10 | 1.51 |
| A2e - Residential Active Demand Reduction | 64,443 | 25,269 | 327,609 | 488,072 |  | 905,393 |  | 905,393 |  | 1.63 |
| A3-Residential Hard-to-Measure | 871,525 | 772,385 | 4,829,246 | 680,754 | 1,969,341 | 9,123,250 |  | 9,123,250 |  |  |
| A3a - Residential Statewide Marketing |  | 479,392 | - | - | - | 479,392 | - | 479,392 |  |  |
| A3b-Residential Statewide Database | 24,578 | - | - | - | - | 24,578 | - | 24,578 |  | - |
| A3C - Residential DOER Assessment | 435,267 | - | - | - | - | 435,267 | - | 435,267 |  | - |
| A3d - Residential Sponsorships \& Subscriptions |  | - | - | - | - |  |  |  |  |  |
| A3e - Residential Workforce Development |  | - | - | 112,769 | - | 112,769 |  | 112,769 |  |  |
| A3f- Residential Evaluation and Market Research | - | - | - | - | 1,969,341 | 1,969,341 | - | 1,969,341 |  | - |
| A3g - Residential EEAC Consultants | 122,735 |  | - | - |  | 122,735 | - | 122,735 |  |  |
| A3h - Residential R\&D and Demonstration | - | - | 384,565 | - | - | 384,565 | - | 384,565 |  |  |
| A3i- Residential HeAT Loan | 288,945 | 67,993 | 4,444,681 | 417,985 | - | 5,219,604 | - | 5,219,604 |  |  |
| A3j- Residential Education | - | 225,000 | - | 150,000 | - | 375,000 | - | 375,000 |  |  |
| B-Income Eligible | 862,725 | 303,059 | 9,936,841 | 2,212,294 | 376,705 | 13,691,624 | . | 13,691,624 | 3,260 | 1.23 |
| B1-Income Eligible Existing Buildings | 682,784 | 247,339 | 9,936,841 | 2,137,294 | - | 13,004,258 | - | 13,004,258 | 3,096 | 1.30 |
| B1a - Income Eligible Coordinated Delivery | 682,784 | 247,339 | 9,936,841 | 2,137,294 | - | 13,004,258 | - | 13,004,258 | 3,096 | 1.30 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - |  |  |
| B2-Income Eligible Hard-to-Measure | 179,942 | 55,720 | . | 75,000 | 376,705 | 687,366 | - | 687,366 |  |  |
| B2a- Income Eligible Statewide Marketing | - | 55,720 | - | - | - | 55,720 | - | 55,720 |  |  |
| B2b - Income Eligible Statewide Database | 3,038 | - | - | . | - | 3,038 | - | 3,038 |  |  |
| B2C - Income Eligible DOER Assessment | 88,143 | . | - | . | - | 88,143 | . | 88,143 |  |  |
| B2d - Income Eligible Sponsorships \& Subscriptions | - | . | . | - | . | - | . | - |  |  |
| B2e - Income Eligible Workforce Development | - | - | - | 75,000 | - | 75,000 | - | 75,000 |  | - |
| B2f-Income Eligible Evaluation and Market Research | - | - | - | - | 376,705 | 376,705 | - | 376,705 |  | - |
| B2g - Income Eligible Energy Affordability Network | 88,761 | - |  | - |  | 88,761 |  | 88,761 |  |  |
| C- Commercial \& Industrial | 3,386,653 | 1,142,110 | 37,460,152 | 5,512,738 | 1,523,108 | 49,024,760 | - | 49,024,760 | 8,174 | 2.39 |
| C1-C\&1 New Buildings | 157,377 | 25,163 | 1,082,350 | 635,604 | - | 1,900,493 | - | 1,900,493 | 12,422 | 3.31 |
| C1a - C\&1 New Buildings \& Major Renovations | 157,377 | 25,163 | 1,082,350 | 635,604 | - | 1,900,493 | - | 1,900,493 | 12,422 | 3.31 |
| C2-C\&1 Existing Buildings | 2,913,911 | 1,014,163 | 36,265,302 | 4,792,072 |  | 44,985,448 | - | 44,985,448 | 7,696 | 2.47 |
| C2a-C\&l Existing Building Retrofit | 2,441,501 | 827,794 | 31,177,214 | 3,420,138 | - | 37,866,647 |  | 37,866,647 | 16,162 | 2.20 |
| C2b-C\&1 New \& Replacement Equipment | 259,035 | 144,942 | 2,580,783 | 1,103,854 | - | 4,088,614 | - | 4,088,614 | 1,170 | 2.93 |
| C2C - C\&1 Active Demand Reduction | 213,376 | 41,427 | 2,507,305 | 268,079 |  | 3,030,187 |  | 3,030,187 | 505,031 | 5.21 |
| C3-C\&1 Hard-to-Measure | 315,365 | 102,783 | 112,500 | 85,063 | 1,523,108 | 2,138,818 |  | 2,138,818 |  |  |
| C3a - C\&1 Statewide Marketing | - | 87,783 | - | - | - | 87,783 | - | 87,783 |  | - |
| C3b-C\&1 Statewide Database | 4,183 | - | - | - | - | 4,183 | - | 4,183 |  | - |
| C3c - C\&l DOER Assessment | 292,590 | - |  | - |  | 292,590 |  | 292,590 |  | - |
| C3d - C\&1 Sponsorships \& Subscriptions | - | - | - | . | . | - | - | - |  |  |
| C3e-C\&l Workforce Development | . | 15,000 | . | 85,063 | . | 100,063 | . | 100,063 |  | . |
| C3f-C\&1 Evaluation and Market Research | . | - | - | - | 1,523,108 | 1,523,108 | - | 1,523,108 |  |  |
| C3g - $\mathrm{C}_{1}$ I EEAC Consultants | 18,592 | - | - | . | - | 18,592 | - | 18,592 |  | - |
| C3h-C\&1 R\&D and Demonstration | - | - | 112,500 | - | - | 112,500 | - | 112,500 |  | - |
| Grand Total | 8,631,749 | 3,688,577 | 96,919,620 | 22,128,230 | 3,869,153 | 135,237,329 | - | 135,237,329 | 190 | 2.41 |


| 2019-2021 Evaluated Program Administrator Budget |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Program Costs |  |  |  |  |  | Performance Incentive | Total Program Administrator Budget | Program Cost per Participant | Resource Benefit per Program Cost |
|  | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |  |  |  |  |
| A- Residential | 4,445,870 | 1,610,027 | 67,149,087 | 17,195,783 | 2,037,218 | 92,437,985 | . | 92,437,985 | 160 | 1.86 |
| A1- Residential New Buildings | 163,707 | 66,016 | 2,333,641 | 450,278 | - | 3,013,642 | . | 3,013,642 | 2,634 | 3.01 |
| Ala - Residential New Homes \& Renovations | 163,707 | 66,016 | 2,333,641 | 450,278 | - | 3,013,642 | . | 3,013,642 | 2,634 | 3.01 |
| A2-Residential Existing Buildings | 3,405,540 | 1,168,287 | 57,415,963 | 15,901,092 |  | 77,890,882 |  | 77,890,882 | 135 | 2.09 |
| A2a - Residential Coordinated Delivery | 1,861,253 | 442,391 | 40,246,388 | 6,795,070 | - | 49,345,102 | - | 49,345,102 | 1,734 | 2.11 |
| A2b- Residential Conservation Services (RCS) | 357,050 | 86,074 | - | 5,063,346 | - | 5,506,470 | - | 5,506,470 |  |  |
| A2C - Residential Retail | 1,010,258 | 600,013 | 17,036,471 | 1,932,301 | - | 20,579,044 | - | 20,579,044 | 38 | 2.81 |
| A2d - Residential Behavior | 126,506 | 27,061 | 11,967 | 1,889,188 | - | 2,054,722 | - | 2,054,722 | 684,907 | 0.05 |
| A2e-Residential Active Demand Reduction | 50,474 | 12,747 | 121,137 | 221,186 | - | 405,544 | . | 405,544 | 142 | 1.49 |
| A3-Residential Hard-to-Measure | 876,623 | 375,724 | 7,399,482 | 844,413 | 2,037,218 | 11,533,460 | - | 11,533,460 |  | - |
| A3a - Residential Statewide Marketing | - | 244,646 | - | - | - | 244,646 | - | 244,646 |  | - |
| A3b-Residential Statewide Database | 3,296 |  | - | - | - | 3,296 | - | 3,296 |  | - |
| A3C - Residential DOER Assessment | 409,098 | - | - | - | - | 409,098 | - | 409,098 |  | - |
| A3d - Residential Sponsorships \& Subscriptions | 12,795 | - | . | . | 398 | 13,194 | - | 13,194 |  | - |
| A3e - Residential Workforce Development | - |  |  | 307,780 |  | 307,780 | - | 307,780 |  |  |
| A $3 f$ - Residential Evaluation and Market Research | - | . | . | . | 2,036,820 | 2,036,820 | - | 2,036,820 |  |  |
| A3g - Residential EEAC Consultants | 160,033 | - | - | - | - | 160,033 | - | 160,033 |  |  |
| A3h - Residential R\&D and Demonstration | - | - | - | - | . | - | - | - |  |  |
| A3i- Residential HEAT Loan | 291,400 | 58,868 | 7,399,482 | 500,451 | - | 8,250,201 | - | 8,250,201 |  | . |
| A3j- Residential Education | - | 72,211 | - | 36,182 | - | 108,393 | - | 108,393 |  | - |
| B-Income Eligible | 872,774 | 217,456 | 7,010,761 | 1,786,694 | 437,571 | 10,325,255 | . | 10,325,255 | 1,555 | 0.93 |
| B1-Income Eligible Existing Buildings | 688,141 | 161,549 | 7,010,761 | 1,694,252 | - | 9,554,703 | - | 9,554,703 | 1,439 | 1.00 |
| B1a - Income Eligible Coordinated Delivery | 688,141 | 161,549 | 7,010,761 | 1,694,252 | - | 9,554,703 | - | 9,554,703 | 1,439 | 1.00 |
| B1b-Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - |  |  |
| B2-Income Eligible Hard-to-Measure | 184,633 | 55,907 | - | 92,442 | 437,571 | 770,552 | - | 770,552 |  | - |
| B2a - Income Eligible Statewide Marketing | - | 55,907 | - | - | - | 55,907 | - | 55,907 |  | - |
| B2b-Income Eligible Statewide Database | 568 | - | - | - | - | 568 | - | 568 |  | - |
| B2C - Income Eligible DOER Assessment | 97,697 | - | - | - | - | 97,697 | - | 97,697 |  | - |
| B2d - Income Eligible Sponsorships \& Subscriptions | 2,742 | - | - | - | 67 | 2,808 | - | 2,808 |  | - |
| B2e-Income Eligible Workforce Development | - | - | - | 92,442 | - | 92,442 | - | 92,442 |  | - |
| B2f - Income Eligible Evaluation and Market Research | - | - | - | - | 437,504 | 437,504 | - | 437,504 |  | - |
| B2g- Income Eligible Energy Affordability Network | 83,626 |  |  |  |  | 83,626 | - | 83,626 |  |  |
| C-Commercial \& Industrial | 3,079,483 | 1,144,050 | 20,766,821 | 3,640,114 | 2,154,664 | 30,785,133 | - | 30,785,133 | 7,904 | 2.49 |
| C1-C\&1 New Buildings | 114,514 | 21,213 | 513,079 | 303,526 | - | 952,333 | - | 952,333 | 11,904 | 6.33 |
| C1a - C\&l New Buildings \& Major Renovations | 114,514 | 21,213 | 513,079 | 303,526 | - | 952,333 | - | 952,333 | 11,904 | 6.33 |
| C2-C\&1 Existing Buildings | 2,704,416 | 950,108 | 20,253,742 | 3,029,393 | - | 26,937,659 | - | 26,937,659 | 7,061 | 2.62 |
| C2a - C\&l Existing Building Retrofit | 2,280,454 | 657,739 | 16,873,965 | 2,099,811 | - | 21,911,970 | - | 21,911,970 | 11,191 | 1.94 |
| C2b-C\&1 New \& Replacement Equipment | 246,048 | 258,752 | 3,244,919 | 545,004 | - | 4,294,723 | - | 4,294,723 | 2,370 | 6.35 |
| C2C-C\&1 Active Demand Reduction | 177,913 | 33,617 | 134,859 | 384,578 | - | 730,967 | - | 730,967 | 16,244 | 1.00 |
| C3-C\&l Hard-to-Measure | 260,553 | 172,729 | - | 307,195 | 2,154,664 | 2,895,142 | . | 2,895,142 |  | - |
| C3a-C\&1 Statewide Marketing |  | 172,646 | - |  | - | 172,646 | - | 172,646 |  | . |
| C3b-C\&1 Statewide Database | 1,819 | - | - | . | - | 1,819 | - | 1,819 |  | - |
| C3C - C\&l DOER Assessment | 221,886 | - | - | - | - | 221,886 | - | 221,886 |  | - |
| C3d - C\&1 Sponsorships \& Subscriptions | 11,878 | - | - | - | 239 | 12,117 | - | 12,117 |  | - |
| C3e-C\&l Workforce Development | - | 83 | - | 307,195 | - | 307,278 | - | 307,278 |  | - |
| C3f-C\&1 Evaluation and Market Research | - | - | . | - | 2,154,426 | 2,154,426 | - | 2,154,426 |  | - |
| C3g - C 11 EEAC Consultants | 24,969 | . | . | . | - | 24,969 | - | 24,969 |  | - |
| C3h - C\&1 R\&D and Demonstration | - | - | - | - | - | - | - | - |  |  |
| Grand Total | 8,398,126 | 2,971,534 | 94,926,669 | 22,622,591 | 4,629,453 | 133,548,373 | . | 133,548,373 | 226 | 1.93 |


| 2019-2021 Evaluated v. Planned Program Administrator Budget Variances (\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Program Costs |  |  |  |  |  | Performance Incentive | Total Program Administrator Budget | Program Cost per Participant | Resource Benefit per Program Cost |
|  | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |  |  |  |  |
| A- Residential | 1\% | -28\% | 36\% | 19\% | 3\% | 27\% |  | 27\% | 54\% | -29\% |
| A1- Residential New Buildings | 1\% | -14\% | 12\% | -26\% |  | 3\% |  | 3\% | 39\% | -55\% |
| A1a - Residential New Homes \& Renovations | 1\% | -14\% | 12\% | -26\% |  | 3\% |  | 3\% | 39\% | -55\% |
| A2 - Residential Existing Buildings | 2\% | -16\% | 35\% | 21\% |  | 29\% |  | 29\% | 56\% | -26\% |
| A2a - Residential Coordinated Delivery | 1\% | -10\% | 57\% | 25\% |  | 48\% |  | 48\% | -43\% | -30\% |
| A2b - Residential Conservation Services (RCS) | 12\% | -39\% |  | -5\% |  | -5\% |  | -5\% |  |  |
| A2C - Residential Retail | 1\% | -15\% | 16\% | 6\% |  | 13\% |  | 13\% | -6\% | -22\% |
| A2d - Residential Behavior | 1\% | 2\% | -99\% | 3405\% |  | -10\% |  | -10\% | 7119148\% | -97\% |
| A2e - Residential Active Demand Reduction | -22\% | -50\% | -63\% | -55\% |  | -55\% |  | -55\% |  | -9\% |
| A3-Residential Hard-to-Measure | 1\% | -51\% | 53\% | 24\% | 3\% | 26\% |  | 26\% |  |  |
| A3a - Residential Statewide Marketing |  | -49\% |  |  |  | -49\% |  | -49\% |  |  |
| A3b-Residential Statewide Database | -87\% |  |  |  |  | -87\% |  | -87\% |  |  |
| A3C - Residential DOER Assessment | -6\% |  |  |  |  | -6\% |  | -6\% |  |  |
| A3d - Residential Sponsorships \& Subscriptions |  |  |  |  |  |  |  |  |  |  |
| A3e - Residential Workforce Development |  |  |  | 173\% |  | 173\% |  | 173\% |  |  |
| A3f-Residential Evaluation and Market Research |  |  |  |  | 3\% | 3\% |  | 3\% |  |  |
| A3g - Residential EEAC Consultants | 30\% |  |  |  |  | 30\% |  | 30\% |  |  |
| A3h - Residential R\&D and Demonstration |  |  | -100\% |  |  | -100\% |  | -100\% |  |  |
| A3i- Residential HEAT Loan | 1\% | -13\% | 66\% | 20\% |  | 58\% |  | 58\% |  |  |
| A3j- Residential Education |  | -68\% |  | -76\% |  | -71\% |  | -71\% |  |  |
| B-Income Eligible | 1\% | -28\% | -29\% | -19\% | 16\% | -25\% |  | -25\% | -52\% | -25\% |
| B1- Income Eligible Existing Buildings | 1\% | -35\% | -29\% | -21\% |  | -27\% |  | -27\% | -54\% | -23\% |
| B1a - Income Eligible Coordinated Delivery | 1\% | -35\% | -29\% | -21\% |  | -27\% |  | -27\% | -54\% | -23\% |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |  |  |  |
| B2-Income Eligible Hard-to-Measure | 3\% | 0\% |  | 23\% | 16\% | 12\% |  | 12\% |  |  |
| B2a- Income Eligible Statewide Marketing |  | 0\% |  |  |  | 0\% |  | 0\% |  |  |
| B2b- Income Eligible Statewide Database | -81\% |  |  |  |  | -81\% |  | -81\% |  |  |
| B2C - Income Eligible DOER Assessment | 11\% |  |  |  |  | 11\% |  | 11\% |  |  |
| B2d - Income Eligible Sponsorships \& Subscriptions |  |  |  |  |  |  |  |  |  |  |
| B2e - Income Eligible Workforce Development |  |  |  | 23\% |  | 23\% |  | 23\% |  |  |
| B2f - Income Eligible Evaluation and Market Research |  |  |  |  | 16\% | 16\% |  | 16\% |  |  |
| B2g - Income Eligible Energy Affordability Network | -6\% |  |  |  |  | -6\% |  | -6\% |  |  |
| C- Commercial \& Industrial | -9\% | 0\% | -45\% | -34\% | 41\% | -37\% |  | -37\% | -3\% | 4\% |
| C1-C\&1 New Buildings | -27\% | -16\% | -53\% | -52\% |  | -50\% |  | -50\% | -4\% | 91\% |
| C1a - C\&1 New Buildings \& Major Renovations | -27\% | -16\% | -53\% | -52\% |  | -50\% |  | -50\% | -4\% | 91\% |
| C2-C\&1 Existing Buildings | -7\% | -6\% | -44\% | -37\% |  | -40\% |  | -40\% | -8\% | 6\% |
| C2a - C\&l Existing Building Retrofit | -7\% | -21\% | -46\% | -39\% |  | -42\% |  | -42\% | -31\% | -12\% |
| C2b-C\&1 New \& Replacement Equipment | -5\% | 79\% | 26\% | -51\% |  | 5\% |  | 5\% | 103\% | 116\% |
| C2c-C\&1 Active Demand Reduction | -17\% | -19\% | -95\% | 43\% |  | -76\% |  | -76\% | -97\% | -81\% |
| C3-C\&1 Hard-to-Measure | -17\% | 68\% | -100\% | 261\% | 41\% | 35\% |  | 35\% |  |  |
| C3a - C\&1 Statewide Marketing |  | 97\% |  |  |  | 97\% |  | 97\% |  |  |
| C3b-C\& Statewide Database | -57\% |  |  |  |  | -57\% |  | -57\% |  |  |
| C3C - C\&l DOER Assessment | -24\% |  |  |  |  | -24\% |  | -24\% |  |  |
| C3d - C\& Sponsorships \& Subscriptions |  |  |  |  |  |  |  |  |  |  |
| C3e-C\&1 Workforce Development |  | -99\% |  | 261\% |  | 207\% |  | 207\% |  |  |
| C3f-C\&1 Evaluation and Market Research |  |  |  |  | 41\% | 41\% |  | 41\% |  |  |
| C3g - C \& 1 EEAC Consultants | 34\% |  |  |  |  | 34\% |  | 34\% |  |  |
| C3h - C\&1 R\&D and Demonstration |  |  | -100\% |  |  | -100\% |  | -100\% |  |  |
| Grand Total | -3\% | -19\% | -2\% | 2\% | 20\% | -1\% |  | -1\% | 19\% | -20\% |

ves

- Where not otherwise indicated, budgets for each year are represented in nominal dollars (2019\$, 2020 $\$$, 20215).
- Refer to common definitions for allocation of costs.
on an annual basis and over the three-year term, respectively.

Cape Light Compact
August 1, 2022

| 2019-2021 Planned Net Savings |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | \# of Participants | Electric |  |  |  |  |  | Natural Gas |  |
|  |  | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  |  |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime | Annual | Lifetime |
| A- Residential | 699,905 | 8,701 | 12,349 | 56,106 | 264,408 | 407,318 | 1,796,397 | 513,486 | 13,995,828 |
| A1-Residential New Buildings | 1,551 | 334 | 628 | 3,007 | 41,046 | 21,835 | 266,422 | - | - |
| A1a - Residential New Homes \& Renovations | 1,551 | 334 | 628 | 3,007 | 41,046 | 21,835 | 266,422 | - | - |
| A2 - Residential Existing Buildings | 698,354 | 8,367 | 11,721 | 53,099 | 223,362 | 385,483 | 1,529,975 | 513,486 | 13,995,828 |
| A2a - Residential Coordinated Delivery | 10,970 | 2,091 | 3,674 | 17,715 | 137,825 | 128,589 | 911,770 | 697,406 | 14,927,281 |
| A2b - Residential Conservation Services (RCS) |  | - | - | - | - | - | - | - | - |
| A2c-Residential Retail | 451,384 | 3,841 | 4,281 | 17,288 | 67,441 | 125,426 | 486,737 | $(183,920)$ | (931,454) |
| A2d - Residential Behavior | 236,000 | 2,436 | 3,765 | 18,096 | 18,096 | 131,468 | 131,468 | - | - |
| A2e - Residential Active Demand Reduction | - | - | - | - | - | - | - | - | - |
| B-Income Eligible | 4,200 | 773 | 1,218 | 6,424 | 53,282 | 46,722 | 359,779 | - | - |
| B1- Income Eligible Existing Buildings | 4,200 | 773 | 1,218 | 6,424 | 53,282 | 46,722 | 359,779 | - |  |
| B1a - Income Eligible Coordinated Delivery | 4,200 | 773 | 1,218 | 6,424 | 53,282 | 46,722 | 359,779 | - | - |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - | - |
| C- Commercial \& Industrial | 5,998 | 8,265 | 7,109 | 51,004 | 593,812 | 373,156 | 4,021,907 | $(188,072)$ | $(2,016,036)$ |
| C1-C\&I New Buildings | 153 | 214 | 184 | 2,825 | 49,727 | 20,720 | 330,074 | $(6,629)$ | $(122,943)$ |
| C1a - C\&l New Buildings \& Major Renovations | 153 | 214 | 184 | 2,825 | 49,727 | 20,720 | 330,074 | $(6,629)$ | $(122,943)$ |
| C2-C\&1 Existing Buildings | 5,845 | 8,051 | 6,925 | 48,179 | 544,085 | 352,436 | 3,691,834 | (181,443) | $(1,893,093)$ |
| C2a - C\&1 Existing Building Retrofit | 2,343 | 6,670 | 6,071 | 41,603 | 482,639 | 304,292 | 3,269,969 | $(177,720)$ | $(1,863,837)$ |
| C2b-C\&1 New \& Replacement Equipment | 3,496 | 1,381 | 855 | 6,576 | 61,446 | 48,144 | 421,865 | $(3,722)$ | $(29,256)$ |
| C2c-C\&1 Active Demand Reduction | 6 | - | - | - | - | - | - | - | - |
| Grand Total | 710,103 | 17,739 | 20,676 | 113,534 | 911,502 | 827,196 | 6,178,083 | 325,414 | 11,979,791 |


| 2019-2021 Evaluated Net Savings |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | \# of Participants | Electric |  |  |  |  |  | Natural Gas |  |
|  |  | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  | (Therms) |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime | Annual | Lifetime |
| A-Residential | 579,125 | 9,257 | 10,787 | 52,556 | 339,369 | 382,030 | 2,270,536 | 421,418 | 12,833,787 |
| A1- Residential New Buildings | 1,144 | 185 | 490 | 2,547 | 46,940 | 18,420 | 300,069 | - | - |
| Ala - Residential New Homes \& Renovations | 1,144 | 185 | 490 | 2,547 | 46,940 | 18,420 | 300,069 | - | - |
| A2 - Residential Existing Buildings | 577,981 | 9,071 | 10,297 | 50,009 | 292,429 | 363,609 | 1,970,467 | 421,418 | 12,833,787 |
| A2a - Residential Coordinated Delivery | 28,463 | 2,952 | 5,025 | 23,795 | 177,663 | 172,704 | 1,175,281 | 643,867 | 13,346,207 |
| A2b-Residential Conservation Services (RCS) | - | - | - | - | - | - | - | - | - |
| A2c-Residential Retail | 546,665 | 4,656 | 5,227 | 25,947 | 114,499 | 188,954 | 793,234 | $(222,449)$ | (512,421) |
| A2d - Residential Behavior | 3 | 44 | 45 | 267 | 267 | 1,952 | 1,952 | - | - |
| A2e - Residential Active Demand Reduction | 2,850 | 1,420 | - | (0) | (0) | (0) | (0) | - | - |
| B-Income Eligible | 6,638 | 644 | 795 | 4,441 | 30,229 | 32,581 | 209,664 | - | - |
| B1- Income Eligible Existing Buildings | 6,638 | 644 | 795 | 4,441 | 30,229 | 32,581 | 209,664 | - | - |
| B1a - Income Eligible Coordinated Delivery | 6,638 | 644 | 795 | 4,441 | 30,229 | 32,581 | 209,664 | - | - |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - | - |
| C- Commercial \& Industrial | 3,895 | 8,830 | 7,293 | 47,975 | 544,585 | 351,217 | 3,687,993 | (812,340) | (11,665,510) |
| C1-C\&I New Buildings | 80 | 317 | 124 | 2,409 | 41,602 | 17,670 | 276,643 | $(5,416)$ | $(100,431)$ |
| C1a - C\&l New Buildings \& Major Renovations | 80 | 317 | 124 | 2,409 | 41,602 | 17,670 | 276,643 | $(5,416)$ | (100,431) |
| C2-C\&1 Existing Buildings | 3,815 | 8,513 | 7,169 | 45,566 | 502,983 | 333,547 | 3,411,350 | (806,924) | $(11,565,079)$ |
| C2a - C\& 1 Existing Building Retrofit | 1,958 | 4,817 | 4,507 | 22,429 | 228,028 | 164,233 | 1,562,179 | $(86,761)$ | $(807,182)$ |
| C2b - C\&l New \& Replacement Equipment | 1,812 | 2,642 | 2,663 | 23,138 | 274,955 | 169,315 | 1,849,172 | $(720,163)$ | $(10,757,897)$ |
| C2c-C\&\| Active Demand Reduction | 45 | 1,054 | - | (0) | (0) | (1) | (1) | - | - |
| Grand Total | 589,658 | 18,731 | 18,875 | 104,973 | 914,183 | 765,828 | 6,168,192 | $(390,922)$ | 1,168,277 |

## Program Savings

2019-2021 Planned vs. Evaluated
Cape Light Compact
August 1, 2022

| 2019-2021 Evaluated v. Planned Net Savings Variances (\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | \# of Participants | Electric |  |  |  |  |  | Natural Gas |  |
|  |  | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  | (Therms) |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime | Annual | Lifetime |
| A - Residential | -17\% | 6\% | -13\% | -6\% | 28\% | -6\% | 26\% | -18\% | -8\% |
| A1-Residential New Buildings | -26\% | -45\% | -22\% | -15\% | 14\% | -16\% | 13\% |  |  |
| Ala - Residential New Homes \& Renovations | -26\% | -45\% | -22\% | -15\% | 14\% | -16\% | 13\% |  |  |
| A2 - Residential Existing Buildings | -17\% | 8\% | -12\% | -6\% | 31\% | -6\% | 29\% | -18\% | -8\% |
| A2a - Residential Coordinated Delivery | 159\% | 41\% | 37\% | 34\% | 29\% | 34\% | 29\% | -8\% | -11\% |
| A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |  |  |  |
| A2c-Residential Retail | 21\% | 21\% | 22\% | 50\% | 70\% | 51\% | 63\% | 21\% | -45\% |
| A2d - Residential Behavior | -100\% | -98\% | -99\% | -99\% | -99\% | -99\% | -99\% |  |  |
| A2e - Residential Active Demand Reduction |  |  |  |  |  |  |  |  |  |
| B-Income Eligible | 58\% | -17\% | -35\% | -31\% | -43\% | -30\% | -42\% |  |  |
| B1-Income Eligible Existing Buildings | 58\% | -17\% | -35\% | -31\% | -43\% | -30\% | -42\% |  |  |
| B1a - Income Eligible Coordinated Delivery | 58\% | -17\% | -35\% | -31\% | -43\% | -30\% | -42\% |  |  |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |  |  |
| C- Commercial \& Industrial | -35\% | 7\% | 3\% | -6\% | -8\% | -6\% | -8\% | 332\% | 479\% |
| C1-C\&1 New Buildings | -48\% | 48\% | -33\% | -15\% | -16\% | -15\% | -16\% | -18\% | -18\% |
| C1a - C\& New Buildings \& Major Renovations | -48\% | 48\% | -33\% | -15\% | -16\% | -15\% | -16\% | -18\% | -18\% |
| C2-C\&1 Existing Buildings | -35\% | 6\% | 4\% | -5\% | -8\% | -5\% | -8\% | 345\% | 511\% |
| C2a - C\&1 Existing Building Retrofit | -16\% | -28\% | -26\% | -46\% | -53\% | -46\% | -52\% | -51\% | -57\% |
| C2b-C\&1 New \& Replacement Equipment | -48\% | 91\% | 212\% | 252\% | 347\% | 252\% | 338\% | 19247\% | 36671\% |
| C2c-C81 Active Demand Reduction | 650\% |  |  |  |  |  |  |  |  |
| Grand Total | -17\% | 6\% | -9\% | -8\% | 0\% | -7\% | 0\% | -220\% | -90\% |

Notes
-The plan year variances provided above are intended to indicate the Program Administrator's performance in the plan year only. The variances used to
determine significant variances are provided separately. The variances above and the significant variances use different calculations to determine variances on a annual basis and over the three-year term, respectively.

- MMBtu savings are calculated consistent with the findings in the Study to Propose a More Refined Method to Account for the Conversion of Electric Savings to MMBtu Savings (2019 Energy Efficiency Plan-Year Reports, D.P.U. 20-50, Appendix 7).

Cape Light Compact
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## Program Savings

Cape Light Compact
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Notes
The plan year variances provided above are intended to indicate the Program Administrator's performance in the plan year only. The variances used to
determine significant variances are provided separately. The variances above and the significant variances use different calculations to determine variances o
an annual basis and over the three-year term, respectively
M.
to MMBtu Savings (2019 Energy Efficiency Plan-Year Reports, D.P.U. 20-50, Appendix 7).

## Active Demand Reduction Savings

2019-2021 Planned v. Evaluated
Cape Light Compact
August 1, 2022

| 2019-2021 Planned Net Electric Savings |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Core Initiative | \# of Participants | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime |
| 2019 | - | - | - | - | - | - |  |
| A2e - Residential Active Demand Reduction | - | - | - | - | - | - | - |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - |  |
| C2c-C\& Active Demand Reduction | - | - | - | - | - | - |  |
| 2020 | 1,804 | 16,018 | 5,245 | (17) | (17) |  |  |
| A2e - Residential Active Demand Reduction | 1,764 | 1,455 | 120 | (1) | (1) |  |  |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - |  |  |
| C2c-C\&/ Active Demand Reduction | 40 | 14,563 | 5,125 | (16) | (16) |  |  |
| 2021 | 2,763 | 27,367 | 7,950 | (17) | (17) |  |  |
| A2e - Residential Active Demand Reduction | 2,709 | 2,247 | 200 | (2) | (2) |  |  |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - |  |  |
| C2c-C\&Active Demand Reduction | 54 | 25,120 | 7,750 | (16) | (16) |  |  |


| 2019-2021 Evaluated Net Electric Savings |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Core Initiative | \# of Participants | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime |
| 2019 | - | - | - | - | - | - | - |
| A2e - Residential Active Demand Reduction | - | - | - | - | - | - | - |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - |
| C2c-C81 Active Demand Reduction | - | - | - | - | - | - | - |
| 2020 | 729 | 962 | - | (0) | (0) | (1) | (1) |
| A2e - Residential Active Demand Reduction | 704 | - | - | - | - | - | - |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - |
| C2c-C\&1 Active Demand Reduction | 25 | 962 | - | (0) | (0) | (1) | (1) |
| 2021 | 2,166 | 2,474 | - | (0) | (0) | (1) | (1) |
| A2e - Residential Active Demand Reduction | 2,146 | 1,420 | - | (0) | (0) | (0) | (0) |
| B1b - Income Eligible Active Demand Reduction |  | - | - | - | - | - |  |
| C2c-C\&1 Active Demand Reduction | 20 | 1,054 | - | (0) | (0) | (1) | (1) |


| 2019-2021 Planned v. Evaluated Net Electric Savings Variances (\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Core Initiative | \# of Participants | Annual Capacity (kW) |  | Electric Energy (MWh) |  | Electric Energy (MMBTU) |  |
|  |  | Summer | Winter | Annual | Lifetime | Annual | Lifetime |
| 2019 |  |  |  |  |  |  |  |
| A2e - Residential Active Demand Reduction |  |  |  |  |  |  |  |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |
| C2c-C\&1 Active Demand Reduction |  |  |  |  |  |  |  |
| 2020 | -60\% | -94\% | -100\% | -98\% | -98\% |  |  |
| A2e - Residential Active Demand Reduction | -60\% | -100\% | -100\% | -100\% | -100\% |  |  |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |
| C2c-C\&1 Active Demand Reduction | -38\% | -93\% | -100\% | -98\% | -98\% |  |  |
| 2021 | -22\% | -91\% | -100\% | -98\% | -98\% |  |  |
| A2e - Residential Active Demand Reduction | -21\% | -37\% | -100\% | -97\% | -97\% |  |  |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |
| C2c-C\&1 Active Demand Reduction | -63\% | -96\% | -100\% | -98\% | -98\% |  |  |

Notes

- The above tables reflect only demand response measures in the active demand reduction core initiatives. These savings cannot be summed across years, so are shown here for each individual year

August 1, 2022

| 2019-2021 Planned Benefits |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Capacity Electric Benefits Electric Energy |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Summer Generation | Capacity DRIPE | Transmission | Distribution | Reliability | Total Capacity Benefits | Electric Energy | Electric Energy DRIPE | Electric Energy Environmental Compliance | Total Electric Energy Benefits |
| A-Residential | 3,304,771 | 914,270 | 4,603,949 | 9,697,681 | 135,338 | 18,656,009 | 17,363,741 | 5,914,737 | 9,479,266 | 32,757,744 |
| A1-Residential New Buildings | 240,595 | 4,712 | 288,020 | 606,681 | 4,362 | 1,144,371 | 2,732,175 | 558,612 | 1,439,657 | 4,730,444 |
| Ala - Residential New Homes \& Renovations | 240,595 | 4,712 | 288,020 | 606,681 | 4,362 | 1,144,371 | 2,732,175 | 558,612 | 1,439,657 | 4,730,444 |
| A2 - Residential Existing Buildings | 3,064,177 | 909,557 | 4,315,929 | 9,090,999 | 130,976 | 17,511,638 | 14,631,566 | 5,356,125 | 8,039,608 | 28,027,299 |
| A2a - Residential Coordinated Delivery | 966,895 | 172,425 | 1,165,532 | 2,455,056 | 21,324 | 4,781,231 | 9,058,325 | 2,176,576 | 4,877,469 | 16,112,370 |
| A2b - Residential Conservation Services (RCS) | - | - | - | - | - | - | - | - | - | - |
| A2C-Residential Retail | 1,894,664 | 101,981 | 2,564,016 | 5,400,800 | 51,030 | 10,012,491 | 4,423,353 | 2,800,356 | 2,502,875 | 9,726,583 |
| A2d-Residential Behavior | 167,743 | 344,902 | 232,732 | 490,224 | 10,960 | 1,246,560 | 1,149,351 | 378,591 | 659,362 | 2,187,304 |
| A2e- Residential Active Demand Reduction | 34,875 | 290,249 | 353,648 | 744,919 | 47,663 | 1,471,355 | 538 | 602 | (98) | 1,042 |
| B-Income Eligible | 382,756 | 50,043 | 489,190 | 1,030,421 | 9,487 | 1,961,898 | 3,341,319 | 1,054,299 | 1,899,927 | 6,295,544 |
| B1- Income Eligible Existing Buildings | 382,756 | 50,043 | 489,190 | 1,030,421 | 9,487 | 1,961,898 | 3,341,319 | 1,054,299 | 1,899,927 | 6,295,544 |
| B1a-Income Eligible Coordinated Delivery | 382,756 | 50,043 | 489,190 | 1,030,421 | 9,487 | 1,961,898 | 3,341,319 | 1,054,299 | 1,899,927 | 6,295,544 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - | - | - |
| C- Commercial \& Industrial | 8,539,614 | 3,629,601 | 13,526,528 | 28,492,049 | 668,285 | 54,856,077 | 35,938,097 | 12,098,092 | 20,923,082 | 68,959,270 |
| C1-C\&I New Buildings | 233,171 | 3,320 | 277,253 | 584,000 | 4,390 | 1,102,134 | 3,033,047 | 696,853 | 1,728,036 | 5,457,936 |
| C1a - C\& New Buildings \& Major Renovations | 233,171 | 3,320 | 277,253 | 584,000 | 4,390 | 1,102,134 | 3,033,047 | 696,853 | 1,728,036 | 5,457,936 |
| C2-C\&1 Existing Buildings | 8,306,443 | 3,626,281 | 13,249,275 | 27,908,048 | 663,895 | 53,753,943 | 32,905,050 | 11,401,239 | 19,195,045 | 63,501,334 |
| C2a - C\&1 Existing Building Retrofit | 6,975,705 | 412,180 | 8,234,216 | 17,344,412 | 129,215 | 33,095,727 | 29,221,467 | 9,962,843 | 17,020,053 | 56,204,362 |
| C2b-C\&1 New \& Replacement Equipment | 956,887 | 102,734 | 1,224,079 | 2,578,379 | 23,751 | 4,885,830 | 3,677,412 | 1,430,877 | 2,176,218 | 7,284,507 |
| C2c-C\&/ Active Demand Reduction | 373,852 | 3,111,368 | 3,790,981 | 7,985,257 | 510,929 | 15,772,387 | 6,172 | 7,519 | $(1,26)$ | 12,465 |
| Grand Total | 12,227,142 | 4,593,914 | 18,619,667 | 39,220,151 | 813,110 | 75,473,983 | 56,643,157 | 19,067,127 | 32,302,274 | 108,012,558 |


| 2019-2021 Evaluated Benefits |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Electric Benefits |  |  |  |  |  |  |  |  |  |
|  | Capacity |  |  |  |  |  | Electric Energy |  |  |  |
|  | Summer Generation | Capacity DRIPE | Transmission | Distribution | Reliability | Total Capacity Benefits | Electric Energy | Electric Energy DRIPE | Electric Energy Environmental Compliance | Total Electric Energy Benefits |
| A- Residential | 3,430,508 | 784,259 | 4,281,573 | 9,018,633 | 96,819 | 17,611,794 | 21,964,062 | 5,830,210 | 12,021,992 | 39,816,264 |
| A1-Residential New Buildings | 226,225 | 8,536 | 243,285 | 512,452 | 2,752 | 993,251 | 3,161,011 | 466,094 | 1,640,053 | 5,267,158 |
| Ala - Residential New Homes \& Renovations | 226,225 | 8,536 | 243,285 | 512,452 | 2,752 | 993,251 | 3,161,011 | 466,094 | 1,640,053 | 5,267,158 |
| A2 - Residential Existing Buildings | 3,204,283 | 775,724 | 4,038,288 | 8,506,181 | 94,067 | 16,618,543 | 18,803,051 | 5,364,116 | 10,381,939 | 34,549,106 |
| A2a - Residential Coordinated Delivery | 1,436,937 | 213,648 | 1,682,757 | 3,544,531 | 28,968 | 6,906,842 | 11,671,766 | 2,715,583 | 6,276,961 | 20,664,309 |
| A2b - Residential Conservation Services (RCS) | - |  |  |  | - | - | - |  | - | - |
| A2C-Residential Retail | 1,745,710 | 409,966 | 2,215,673 | 4,667,057 | 46,618 | 9,085,024 | 7,115,781 | 2,642,946 | 4,095,251 | 13,853,977 |
| A2d - Residential Behavior | 4,106 | 6,231 | 4,204 | 8,856 | 198 | 23,596 | 15,501 | 5,588 | 9,729 | 30,818 |
| A2e - Residential Active Demand Reduction | 17,528 | 145,879 | 135,653 | 285,737 | 18,283 | 603,081 | 3 | (0) | (2) | 1 |
| B-Income Eligible | 279,053 | 46,430 | 359,653 | 757,567 | 7,357 | 1,450,060 | 1,912,153 | 644,664 | 1,095,219 | 3,652,035 |
| B1-Income Eligible Existing Buildings | 279,053 | 46,430 | 359,653 | 757,567 | 7,357 | 1,450,060 | 1,912,153 | 644,664 | 1,095,219 | 3,652,035 |
| B1a - Income Eligible Coordinated Delivery | 279,053 | 46,430 | 359,653 | 757,567 | 7,357 | 1,450,060 | 1,912,153 | 644,664 | 1,095,219 | 3,652,035 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - | - | - |
| C- Commercial \& Industrial | 6,094,430 | 500,500 | 7,857,934 | 16,551,818 | 163,753 | 31,168,434 | 32,658,173 | 10,605,118 | 19,221,863 | 62,485,154 |
| C1-C\&I New Buildings | 359,010 | 4,856 | 423,776 | 892,635 | 6,499 | 1,686,777 | 2,533,213 | 594,078 | 1,446,854 | 4,574,145 |
| C1a - C\&l New Buildings \& Major Renovations | 359,010 | 4,856 | 423,776 | 892,635 | 6,499 | 1,686,777 | 2,533,213 | 594,078 | 1,446,854 | 4,574,145 |
| C2-C\&1 Existing Buildings | 5,735,420 | 495,644 | 7,434,157 | 15,659,182 | 157,255 | 29,481,658 | 30,124,960 | 10,011,041 | 17,775,008 | 57,911,009 |
| C2a - C\&1 Existing Building Retrofit | 3,456,659 | 309,813 | 4,465,208 | 9,405,439 | 85,313 | 17,722,432 | 13,575,686 | 5,174,041 | 8,076,935 | 26,826,662 |
| C2b-C\&1 New \& Replacement Equipment | 2,267,247 | 90,010 | 2,776,350 | 5,848,057 | 45,985 | 11,027,650 | 16,549,117 | 4,836,842 | 9,698,098 | 31,084,058 |
| C2c-C\&/ Active Demand Reduction | 11,514 | 95,821 | 192,598 | 405,686 | 25,957 | 731,576 | 157 | 157 | (25) | 289 |
| Grand Total | 9,803,991 | 1,331,189 | 12,499,160 | 26,328,018 | 267,930 | 50,230,288 | 56,534,388 | 17,079,992 | 32,339,073 | 105,953,453 |

Cape Light Compact
August 1, 2022

| 2019-2021 Evaluated v. Planned Total Benefits Variances (\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Electric Benefits |  |  |  |  |  |  |  |  |  |
|  | Capacity |  |  |  |  |  | Electric Energy |  |  |  |
|  | Summer Generation | Capacity DRIPE | Transmission | Distribution | Reliability | Total Capacity Benefits | Electric Energy | Electric Energy DRIPE | Electric Energy Environmental Compliance | Total Electric Energy Benefits |
| A-Residential | 4\% | -14\% | -7\% | -7\% | -28\% | -6\% | 26\% | -1\% | 27\% | 22\% |
| A1-Residential New Buildings | -6\% | 81\% | -16\% | -16\% | -37\% | -13\% | 16\% | -17\% | 14\% | 11\% |
| Ala - Residential New Homes \& Renovations | -6\% | 81\% | -16\% | -16\% | -37\% | -13\% | 16\% | -17\% | 14\% | 11\% |
| A2 - Residential Existing Buildings | 5\% | -15\% | -6\% | -6\% | -28\% | -5\% | 29\% | 0\% | 29\% | 23\% |
| A2a - Residential Coordinated Delivery | 49\% | 24\% | 44\% | 44\% | 36\% | 44\% | 29\% | 25\% | 29\% | 28\% |
| A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |  |  |  |  |
| A2C-Residential Retail | -8\% | 302\% | -14\% | -14\% | -9\% | -9\% | 61\% | -6\% | 64\% | 42\% |
| A2d - Residential Behavior | -98\% | -98\% | -98\% | -98\% | -98\% | -98\% | -99\% | -99\% | -99\% | -99\% |
| A2e-Residential Active Demand Reduction | -50\% | -50\% | -62\% | -62\% | -62\% | -59\% | -99\% | -100\% | -98\% | -100\% |
| B-Income Eligible | -27\% | -7\% | -26\% | -26\% | -22\% | -26\% | -43\% | -39\% | -42\% | -42\% |
| B1- Income Eligible Existing Buildings | -27\% | -7\% | -26\% | -26\% | -22\% | -26\% | -43\% | -39\% | -42\% | -42\% |
| B1a - Income Eligible Coordinated Delivery | -27\% | -7\% | -26\% | -26\% | -22\% | -26\% | -43\% | -39\% | -42\% | -42\% |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |  |  |  |
| C- Commercial \& Industrial | -29\% | -86\% | -42\% | -42\% | -75\% | -43\% | -9\% | -12\% | -8\% | -9\% |
| C1-C\&1 New Buildings | 54\% | 46\% | 53\% | 53\% | 48\% | 53\% | -16\% | -15\% | -16\% | -16\% |
| C1a - C\&l New Buildings \& Major Renovations | 54\% | 46\% | 53\% | 53\% | 48\% | 53\% | -16\% | -15\% | -16\% | -16\% |
| C2-C\&1 Existing Buildings | -31\% | -86\% | -44\% | -44\% | -76\% | -45\% | -8\% | -12\% | -7\% | -9\% |
| C2a-C\&1 Existing Building Retrofit | -50\% | -25\% | -46\% | -46\% | -34\% | -46\% | -54\% | -48\% | -53\% | -52\% |
| C2b-C\&l New \& Replacement Equipment | 137\% | -12\% | 127\% | 127\% | 94\% | 126\% | 350\% | 238\% | 346\% | 327\% |
| C2c-C\&/ Active Demand Reduction | -97\% | -97\% | -95\% | -95\% | -95\% | -95\% | -97\% | -98\% | -98\% | -98\% |
| Grand Total | -20\% | -71\% | -33\% | -33\% | -67\% | -33\% | 0\% | -10\% | 0\% | -2\% |

## Notes

Benefits for each year are presented in real dollars (20195).

- Total Energy Benefits are the sum of electric benefits, natural gas benefits, and other resource benefits.


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|  | 2019-2021 Planned Benefits |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Natural Gas Benefits |  |  |  | Oil Benefits |  |  |  | Propane Benefits |  |  |
| Program | Natural Gas | Natural Gas DRIPE | Natural Gas Environmental Compliance | Total Natural Gas Benefits | Oil | Oil DRIPE | Oil Environmental Compliance | Total Oil Benefits | Propane | Propane Environmental Compliance | Total Propane Benefits |
| A- Residential | 12,935,328 | 1,168,106 | 5,373,751 | 19,477,185 | 64,247,696 | 188,616 | 14,461,507 | 78,897,820 | 35,435,059 | 4,983,668 | 40,418,727 |
| A1-Residential New Buildings | - | - | - | - | 32,706 | 104 | 7,185 | 39,995 | 11,832,451 | 1,627,942 | 13,460,393 |
| Ala - Residential New Homes \& Renovations | - | - | - | - | 32,706 | 104 | 7,185 | 39,995 | 11,832,451 | 1,627,942 | 13,460,393 |
| A2 - Residential Existing Buildings | 12,935,328 | 1,168,106 | 5,373,751 | 19,477,185 | 64,214,990 | 188,512 | 14,454,322 | 78,857,824 | 23,602,608 | 3,355,726 | 26,958,334 |
| A2a - Residential Coordinated Delivery | 13,775,988 | 1,489,725 | 5,746,753 | 21,012,467 | 37,554,694 | 112,870 | 8,398,514 | 46,066,078 | 10,680,782 | 1,510,821 | 12,191,603 |
| A2b - Residential Conservation Services (RCS) | - | - | - | - |  | - | - | - | - | - | - |
| A2C - Residential Retail | $(840,660)$ | $(321,620)$ | $(373,002)$ | $(1,535,282)$ | 26,660,296 | 75,642 | 6,055,808 | 32,791,746 | 12,921,826 | 1,844,906 | 14,766,732 |
| A2d - Residential Behavior | - | - | - | - |  | - | - | - |  | - | - |
| A2e- Residential Active Demand Reduction | - | - | - | - | - | - | - | - | - | - | - |
| B-Income Eligible | - | $\cdot$ | $\cdot$ | - | 5,672,962 | 16,501 | 1,284,203 | 6,973,666 | 1,465,189 | 210,244 | 1,675,432 |
| B1- Income Eligible Existing Buildings | - | - | - | - | 5,672,962 | 16,501 | 1,284,203 | 6,973,666 | 1,465,189 | 210,244 | 1,675,432 |
| B1a-Income Eligible Coordinated Delivery | - | - | - | - | 5,672,962 | 16,501 | 1,284,203 | 6,973,666 | 1,465,189 | 210,244 | 1,675,432 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - | - | - | - | - | - |
| C- Commercial \& Industrial | $(1,697,243)$ | $(395,206)$ | (796,521) | $(2,888,971)$ | $(2,989,821)$ | $(6,974)$ | (869,341) | $(3,866,137)$ | 76,786 | 10,662 | 87,447 |
| C1-C\&1 New Buildings | (104,115) | $(14,160)$ | $(47,709)$ | $(165,984)$ | (81,265) | (234) | (22,938) | $(104,438)$ | - | - | - |
| C1a - C\&l New Buildings \& Major Renovations | (104,115) | $(14,160)$ | $(47,709)$ | $(165,984)$ | $(81,265)$ | (234) | (22,938) | $(104,438)$ | - | - | - |
| C2-C\&1 Existing Buildings | $(1,593,129)$ | $(381,047)$ | (748,812) | $(2,722,987)$ | $(2,908,556)$ | (6,740) | (846,403) | $(3,761,699)$ | 76,786 | 10,662 | 87,447 |
| C2a - C\& Existing Building Retrofit | $(1,568,272)$ | $(373,960)$ | $(737,212)$ | $(2,679,444)$ | (2,799,058) | $(6,491)$ | (813,908) | $(3,619,457)$ | 76,786 | 10,662 | 87,447 |
| C2b-C\&l New \& Replacement Equipment | $(24,857)$ | $(7,087)$ | $(11,600)$ | $(43,544)$ | $(109,498)$ | (249) | (32,495) | $(142,242)$ |  | - | - |
| C2c-C\&/ Active Demand Reduction | - | - | - | - | - | - | - | - | - | - | - |
| Grand Total | 11,238,085 | 772,900 | 4,577,230 | 16,588,214 | 66,930,837 | 198,143 | 14,876,368 | 82,005,349 | 36,977,033 | 5,204,573 | 42,181,607 |


|  | 2019-2021 Evaluated Benefits |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Natural Gas Benefits |  |  |  | Oil Benefits |  |  |  | Propane Benefits |  |  |
| Program | Natural Gas | Natural Gas DRIPE | Natural Gas Environmental Compliance | Total Natural Gas Benefits | Oil | Oil DRIPE | Oil Environmental Compliance | Total Oil Benefits | Propane | Propane Environmental Compliance | Total Propane Benefits |
| A- Residential | 11,858,115 | 1,171,200 | 4,939,143 | 17,968,458 | 52,710,287 | 154,855 | 11,831,806 | 64,696,947 | 25,615,738 | 3,621,859 | 29,237,597 |
| A1-Residential New Buildings | - | - | - | - | 74,962 | 239 | 16,576 | 91,776 | 2,382,737 | 326,308 | 2,709,046 |
| Ala - Residential New Homes \& Renovations | - | - | - | - | 74,962 | 239 | 16,576 | 91,776 | 2,382,737 | 326,308 | 2,709,046 |
| A2 - Residential Existing Buildings | 11,858,115 | 1,171,200 | 4,939,143 | 17,968,458 | 52,635,325 | 154,616 | 11,815,230 | 64,605,171 | 23,233,001 | 3,295,551 | 26,528,551 |
| A2a - Residential Coordinated Delivery | 12,300,988 | 1,366,920 | 5,145,481 | 18,813,389 | 36,816,435 | 110,172 | 8,246,295 | 45,172,901 | 8,875,280 | 1,248,258 | 10,123,539 |
| A2b - Residential Conservation Services (RCS) | - | - | - | - | - | - | - | - | - | - | - |
| A2C-Residential Retail | (442,872) | $(195,720)$ | $(206,338)$ | (844,930) | 15,799,371 | 44,401 | 3,562,649 | 19,406,421 | 14,345,334 | 2,044,921 | 16,390,255 |
| A2d - Residential Behavior | - | - | - | - | 19,519 | 43 | 6,286 | 25,849 | 12,386 | 2,371 | 14,757 |
| A2e - Residential Active Demand Reduction | - | - | - | - | - | - | - | - | - | - | - |
| B-Income Eligible | - | - | - | - | 2,685,697 | 7,942 | 606,950 | 3,300,589 | 646,369 | 92,262 | 738,630 |
| B1- Income Eligible Existing Buildings | - | - | - | - | 2,685,697 | 7,942 | 606,950 | 3,300,589 | 646,369 | 92,262 | 738,630 |
| B1a-Income Eligible Coordinated Delivery | - | - | - | - | 2,685,697 | 7,942 | 606,950 | 3,300,589 | 646,369 | 92,262 | 738,630 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - |  | - | - | - | - | - | - |
| C- Commercial \& Industrial | $(9,892,251)$ | $(1,715,893)$ | $(4,571,527)$ | (16,179,670) | $(1,172,197)$ | $(2,722)$ | $(347,319)$ | $(1,522,238)$ | 176,710 | 25,784 | 202,494 |
| C1-C\&1 New Buildings | $(84,855)$ | (11,569) | $(38,983)$ | $(135,407)$ | (80,942) | (236) | (23,049) | $(104,226)$ | - | - | - |
| C1a - C\& New Buildings \& Major Renovations | $(84,855)$ | $(11,569)$ | $(38,983)$ | $(135,407)$ | (80,942) | (236) | (23,049) | $(104,226)$ | - | - | - |
| C2-C\& Existing Buildings | $(9,807,395)$ | (1,704,324) | $(4,532,543)$ | $(16,044,263)$ | $(1,091,255)$ | $(2,487)$ | $(324,270)$ | $(1,418,012)$ | 176,710 | 25,784 | 202,494 |
| C2a-C\&1 Existing Building Retrofit | $(676,796)$ | $(178,075)$ | $(319,861)$ | $(1,174,732)$ | $(1,021,215)$ | $(2,346)$ | $(302,546)$ | $(1,326,107)$ | 176,710 | 25,784 | 202,494 |
| C2b - C\&1 New \& Replacement Equipment | $(9,130,600)$ | $(1,526,250)$ | $(4,212,682)$ | $(14,869,532)$ | $(70,041)$ | (141) | (21,723) | (91,905) | - | - | - |
| C2C-C\&/ Active Demand Reduction | - | - | - | - | - | - | - | - | - | - | - |
| Grand Total | 1,965,865 | $(544,693)$ | 367,616 | 1,788,788 | 54,223,786 | 160,075 | 12,091,437 | 66,475,298 | 26,438,817 | 3,739,904 | 30,178,722 |

Cape Light Compact
August 1, 2022

|  | 2019-2021 Evaluated v. Planned Total Benefits Variances (\%) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Natural Gas Benefits |  |  |  | Oil Benefits |  |  |  | Propane Benefits |  |  |
| Program | Natural Gas | Natural Gas DRIPE | Natural Gas Environmental Compliance | Total Natural Gas Benefits | Oil | Oil DRIPE | Oil Environmental Compliance | Total Oil Benefits | Propane | Propane Environmental Compliance | Total Propane Benefits |
| A - Residential | -8\% | 0\% | -8\% | -8\% | -18\% | -18\% | -18\% | -18\% | -28\% | -27\% | -28\% |
| A1-Residential New Buildings |  |  |  |  | 129\% | 129\% | 131\% | 129\% | -80\% | -80\% | -80\% |
| Ala - Residential New Homes \& Renovations |  |  |  |  | 129\% | 129\% | 131\% | 129\% | -80\% | -80\% | -80\% |
| A2 - Residential Existing Buildings | -8\% | 0\% | -8\% | -8\% | -18\% | -18\% | -18\% | -18\% | -2\% | -2\% | -2\% |
| A2a - Residential Coordinated Delivery | -11\% | -8\% | -10\% | -10\% | -2\% | -2\% | -2\% | -2\% | -17\% | -17\% | -17\% |
| A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |  |  |  |  |  |
| A2C-Residential Retail | -47\% | -39\% | -45\% | -45\% | -41\% | -41\% | -41\% | -41\% | 11\% | 11\% | 11\% |
| A2d - Residential Behavior |  |  |  |  |  |  |  |  |  |  |  |
| A2e-Residential Active Demand Reduction |  |  |  |  |  |  |  |  |  |  |  |
| B-Income Eligible |  |  |  |  | -53\% | -52\% | -53\% | -53\% | -56\% | -56\% | -56\% |
| B1- Income Eligible Existing Buildings |  |  |  |  | -53\% | -52\% | -53\% | -53\% | -56\% | -56\% | -56\% |
| B1a-Income Eligible Coordinated Delivery |  |  |  |  | -53\% | -52\% | -53\% | -53\% | -56\% | -56\% | -56\% |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |  |  |  |  |
| C- Commercial \& Industrial | 483\% | 334\% | 474\% | 460\% | -61\% | -61\% | -60\% | -61\% | 130\% | 142\% | 132\% |
| C1-C\&I New Buildings | -18\% | -18\% | -18\% | -18\% | 0\% | 1\% | 0\% | 0\% |  |  |  |
| C1a - C\&l New Buildings \& Major Renovations | -18\% | -18\% | -18\% | -18\% | 0\% | 1\% | 0\% | 0\% |  |  |  |
| C2-C\& Existing Buildings | 516\% | 347\% | 505\% | 489\% | -62\% | -63\% | -62\% | -62\% | 130\% | 142\% | 132\% |
| C2a - C\& Existing Building Retrofit | -57\% | -52\% | -57\% | -56\% | -64\% | -64\% | -63\% | -63\% | 130\% | 142\% | 132\% |
| C2b-C\&1 New \& Replacement Equipment | 36633\% | 21437\% | 36216\% | 34049\% | -36\% | -44\% | -33\% | -35\% |  |  |  |
| C2c - C\&/ Active Demand Reduction |  |  |  |  |  |  |  |  |  |  |  |
| Grand Total | -83\% | -170\% | -92\% | -89\% | -19\% | -19\% | -19\% | -19\% | -28\% | -28\% | -28\% |

Notes

- Benefits for each year are presented in real dollars (2019\$).
- Total Energy Benefits are the sum of electric benefits, natural gas benefits, and other resource benefits.


## Program Benefits

2019-2021 Planned vs. Evaluated
Cape Light Compact
August 1, 2022

|  | 2019-2021 Planned Benefits |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Wood | Water | Total Energy Benefits | Total Environmental Compliance Benefits | Non-Energy Impacts | Total TRC Test Benefits | Total Resource Benefits per Participant |
| A- Residential | - | 958,184 | 191,165,668 | 34,298,191 | 19,336,661 | 210,502,329 | 273 |
| A1-Residential New Buildings | - | - | 19,375,203 | 3,074,784 | 897,666 | 20,272,869 | 12,492 |
| Ala - Residential New Homes \& Renovations | - | - | 19,375,203 | 3,074,784 | 897,666 | 20,272,869 | 12,492 |
| A2 - Residential Existing Buildings | - | 958,184 | 171,790,465 | 31,223,408 | 18,438,994 | 190,229,460 | 246 |
| A2a - Residential Coordinated Delivery | - | 866,334 | 101,030,084 | 20,533,557 | 16,526,176 | 117,556,259 | 9,210 |
| A2b - Residential Conservation Services (RCS) | - | - | - | - | - | - |  |
| A2C-Residential Retail | - | 91,850 | 65,854,121 | 10,030,587 | 1,912,818 | 67,766,939 | 146 |
| A2d-Residential Behavior |  | - | 3,433,865 | 659,362 | - | 3,433,865 | 15 |
| A2e-Residential Active Demand Reduction | - | - | 1,472,397 | (98) | - | 1,472,397 |  |
| B-Income Eligible |  | - | 16,906,540 | 3,394,373 | 12,437,091 | 29,343,632 | 4,025 |
| B1- Income Eligible Existing Buildings | - | - | 16,906,540 | 3,394,373 | 12,437,091 | 29,343,632 | 4,025 |
| B1a-Income Eligible Coordinated Delivery |  | - | 16,906,540 | 3,394,373 | 12,437,091 | 29,343,632 | 4,025 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - |  |
| C- Commercial \& Industrial | - | 101,334 | 117,249,021 | 19,267,881 | 67,549,846 | 184,798,867 | 19,548 |
| C1-C\&I New Buildings | . | 1,825 | 6,291,474 | 1,657,389 | 109,976 | 6,401,450 | 41,121 |
| C1a - C\& New Buildings \& Major Renovations |  | 1,825 | 6,291,474 | 1,657,389 | 109,976 | 6,401,450 | 41,121 |
| C2-C\&1 Existing Buildings |  | 99,509 | 110,957,547 | 17,610,492 | 67,439,869 | 178,397,417 | 18,983 |
| C2a-C\&1 Existing Building Retrofit | - | 89,376 | 83,178,011 | 15,479,595 | 67,299,090 | 150,477,101 | 35,501 |
| C2b-C\&1 New \& Replacement Equipment |  | 10,133 | 11,994,684 | 2,132,123 | 140,779 | 12,135,463 | 3,431 |
| C2c-C\&/ Active Demand Reduction | - | - | 15,784,852 | $(1,226)$ | - | 15,784,852 | 2,630,809 |
| Grand Total | - | 1,059,519 | 325,321,230 | 56,960,445 | 99,323,598 | 424,644,828 | 458 |


|  | 2019-2021 Evaluated Benefits |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Wood | Water | Total Energy Benefits | Total Environmental Compliance Benefits | Non-Energy Impacts | Total TRC Test Benefits | Total Resource Benefits per Participant |
| A- Residential | - | 2,658,601 | 171,989,661 | 32,414,799 | 29,445,307 | 201,434,968 | 297 |
| A1-Residential New Buildings |  |  | 9,061,231 | 1,982,937 | 771,503 | 9,832,734 | 7,921 |
| Ala - Residential New Homes \& Renovations |  |  | 9,061,231 | 1,982,937 | 771,503 | 9,832,734 | 7,921 |
| A2 - Residential Existing Buildings |  | 2,658,601 | 162,928,430 | 30,431,863 | 28,673,804 | 191,602,234 | 282 |
| A2a - Residential Coordinated Delivery | - | 2,646,367 | 104,327,347 | 20,916,995 | 25,571,383 | 129,898,730 | 3,665 |
| A2b - Residential Conservation Services (RCS) |  | - | - | - | - | - |  |
| A2C-Residential Retail | - | 12,233 | 57,902,981 | 9,496,483 | 3,102,421 | 61,005,402 | 106 |
| A2d - Residential Behavior | - |  | 95,020 | 18,386 | - | 95,020 | 31,673 |
| A2e- Residential Active Demand Reduction | - | - | 603,082 | (2) | - | 603,082 | 212 |
| B-Income Eligible |  | 433,730 | 9,575,045 | 1,794,430 | 5,660,567 | 15,235,612 | 1,442 |
| B1- Income Eligible Existing Buildings |  | 433,730 | 9,575,045 | 1,794,430 | 5,660,567 | 15,235,612 | 1,442 |
| B1a - Income Eligible Coordinated Delivery | - | 433,730 | 9,575,045 | 1,794,430 | 5,660,567 | 15,235,612 | 1,442 |
| B1b - Income Eligible Active Demand Reduction | - | - | - | - | - | - |  |
| C- Commercial \& Industrial | - | 349,166 | 76,503,340 | 14,328,801 | 11,185,173 | 87,688,513 | 19,641 |
| C1-C\&I New Buildings |  | 8,582 | 6,029,871 | 1,384,822 | 316,650 | 6,346,521 | 75,373 |
| C1a - C\&l New Buildings \& Major Renovations |  | 8,582 | 6,029,871 | 1,384,822 | 316,650 | 6,346,521 | 75,373 |
| C2-C\& Existing Buildings |  | 340,584 | 70,473,469 | 12,943,979 | 10,868,523 | 81,341,992 | 18,473 |
| C2a-C\&1 Existing Building Retrofit |  | 222,738 | 42,473,486 | 7,480,311 | 9,701,808 | 52,175,295 | 21,692 |
| C2b-C\&1 New \& Replacement Equipment | - | 117,846 | 27,268,117 | 5,463,693 | 1,166,714 | 28,434,832 | 15,049 |
| C2c-C\&1 Active Demand Reduction | - | - | 731,866 | (25) | - | 731,866 | 16,264 |
| Grand Total | - | 3,441,497 | 258,068,046 | 48,538,031 | 46,291,047 | 304,359,093 | 438 |

## Program Benefits

2019-2021 Planned vs. Evaluated
Cape Light Compact
August 1, 2022

|  | 2019-2021 Evaluated v. Planned Total Benefits Variances (\%) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Wood | Water | Total Energy Benefits | Total Environmental Compliance Benefits | Non-Energy Impacts | Total TRC Test Benefits | Total Resource Benefits per Participant |
| A-Residential |  | 177\% | -10\% | -5\% | 52\% | -4\% | 9\% |
| A1-Residential New Buildings |  |  | -53\% | -36\% | -14\% | -51\% | -37\% |
| Ala - Residential New Homes \& Renovations |  |  | -53\% | -36\% | -14\% | -51\% | -37\% |
| A2-Residential Existing Buildings |  | 177\% | -5\% | -3\% | 56\% | 1\% | 15\% |
| A2a - Residential Coordinated Delivery |  | 205\% | 3\% | 2\% | 55\% | 10\% | -60\% |
| A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |  |
| A2C-Residential Retail |  | -87\% | -12\% | -5\% | 62\% | -10\% | -27\% |
| A2d-Residential Behavior |  |  | -97\% | -97\% |  | -97\% | 217582\% |
| A2e- Residential Active Demand Reduction |  |  | -59\% | -98\% |  | -59\% |  |
| B-Income Eligible |  |  | -43\% | -47\% | -54\% | -48\% | -64\% |
| B1- Income Eligible Existing Buildings |  |  | -43\% | -47\% | -54\% | -48\% | -64\% |
| B1a - Income Eligible Coordinated Delivery |  |  | -43\% | -47\% | -54\% | -48\% | -64\% |
| B1b - Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |
| C- Commercial \& Industrial |  | 245\% | -35\% | -26\% | -83\% | -53\% | 0\% |
| C1-C\&1 New Buildings |  | 370\% | -4\% | -16\% | 188\% | -1\% | 83\% |
| C1a - C\&l New Buildings \& Major Renovations |  | 370\% | -4\% | -16\% | 188\% | -1\% | 83\% |
| C2-C\&1 Existing Buildings |  | 242\% | -36\% | -26\% | -84\% | -54\% | -3\% |
| C2a-C\&1 Existing Building Retrofit |  | 149\% | -49\% | -52\% | -86\% | -65\% | -39\% |
| C2b-C\&1 New \& Replacement Equipment |  | 1063\% | 127\% | 156\% | 729\% | 134\% | 339\% |
| C2c-C\&/ Active Demand Reduction |  |  | -95\% | -98\% |  | -95\% | -99\% |
| Grand Total |  | 225\% | -21\% | -15\% | -53\% | -28\% | -4\% |

Notes
Benefits for each year are presented in real dollars (2019\$).

- Total Energy Benefits are the sum of electric benefits, natural gas benefits, and other resource benefits.


## Cost-Effectiveness

2019-2021 Planned vs. Evaluated
Cape Light Compact

| 2019-2021 Planned Total Resource Cost Test (2019\$) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Benefit-CostRatio Ratio | Net Benefits | Total TRC Test Benefits | Costs |  |  |  |
|  |  |  |  | Total Program Costs | Performance Incentive | Participant Costs | Total TRC Test Costs |
| A-Residential | 2.26 | 117,501,228 | 210,502,329 | 70,910,943 |  | 22,090,158 | 93,001,101 |
| A1- Residential New Buildings | 4.90 | 16,134,403 | 20,272,869 | 2,863,255 | - | 1,275,212 | 4,138,467 |
| A1a - Residential New Homes \& Renovations | 4.90 | 16,134,403 | 20,272,869 | 2,863,255 |  | 1,275,212 | 4,138,467 |
| A2 - Residential Existing Buildings | 2.38 | 110,279,275 | 190,229,460 | 59,135,238 |  | 20,814,946 | 79,950,184 |
| A2a-Residential Coordinated Delivery | 2.69 | 73,865,684 | 117,556,259 | 32,596,990 | - | 11,093,585 | 43,690,575 |
| A 2 b - Residential Conservation Services (RCS) | 0.00 | $(5,642,395)$ |  | 5,642,395 | - | - | 5,642,395 |
| A2C-Residential Retail | 2.46 | 40,246,920 | 67,766,939 | 17,798,658 | - | 9,721,361 | 27,520,019 |
| A2d - Residential Behavior | 1.54 | 1,210,598 | 3,433,865 | 2,223,267 | - | - | 2,223,267 |
| A2e - Residential Active Demand Reduction | 1.68 | 598,468 | 1,472,397 | 873,928 |  |  | 873,928 |
| A3-Residential Hard-to-Measure | 0.00 | (8,912,450) | - | 8,912,450 | - | - | 8,912,450 |
| B-Income Eligible | 2.20 | 15,979,914 | 29,343,632 | 13,363,718 | - | - | 13,363,718 |
| B1- Income Eligible Existing Buildings | 2.31 | 16,651,530 | 29,343,632 | 12,692,102 | - | - | 12,692,102 |
| B1a - Income Eligible Coordinated Delivery | 2.31 | 16,651,530 | 29,343,632 | 12,692,102 | - |  | 12,692,102 |
| B1b - Income Eligible Active Demand Reduction |  | - | - | - | - |  |  |
| B2- Income Eligible Hard-to-Measure | 0.00 | (671,616) |  | 671,616 | - | - | 671,616 |
| C-Commercial \& Industrial | 3.56 | 132,855,352 | 184,798,867 | 47,857,949 | . | 4,085,566 | 51,943,515 |
| C1-C\&I New Buildings | 3.13 | 4,358,981 | 6,401,450 | 1,857,197 |  | 185,273 | 2,042,470 |
| C1a - C\&l New Buildings \& Major Renovations | 3.13 | 4,358,981 | 6,401,450 | 1,857,197 |  | 185,273 | 2,042,470 |
| C2-C\&1 Existing Buildings | 3.73 | 130,586,163 | 178,397,417 | 43,910,961 | . | 3,900,293 | 47,811,254 |
| C2a - C\&l Existing Building Retrofit | 3.75 | 110,388,391 | 150,477,101 | 36,990,625 | - | 3,098,085 | 40,088,710 |
| C2b-C\&I New \& Replacement Equipment | 2.53 | 7,333,781 | 12,135,463 | 3,999,475 | - | 802,208 | 4,801,682 |
| C2C-C\&\| Active Demand Reduction | 5.40 | 12,863,991 | 15,784,852 | 2,920,861 | - |  | 2,920,861 |
| C3-C\&/ Hard-to-Measure | 0.00 | $(2,089,791)$ |  | 2,089,791 | - |  | 2,089,791 |
| Grand Total | 2.68 | 266,336,494 | 424,644,828 | 132,132,610 | - | 26,175,724 | 158,308,334 |

## Cost-Effectiveness

2019-2021 Planned vs. Evaluated

| 2019-2021 Evaluated Total Resource Cost Test (2019\$) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Benefit-Cost Ratio | Net Benefits | Total TRC Test Benefits | Costs |  |  |  |
|  |  |  |  | Total Program Costs | Performance Incentive | Participant Costs | Total TRC Test Costs |
| A - Residential | 1.50 | 67,291,456 | 201,434,968 | 90,239,621 | - | 43,903,891 | 134,143,512 |
| A1- Residential New Buildings | 3.08 | 6,643,956 | 9,832,734 | 2,946,497 | - | 242,280 | 3,188,777 |
| A1a - Residential New Homes \& Renovations | 3.08 | 6,643,956 | 9,832,734 | 2,946,497 | - | 242,280 | 3,188,777 |
| A2 - Residential Existing Buildings | 1.60 | 71,887,457 | 191,602,234 | 76,053,166 | - | 43,661,611 | 119,714,777 |
| A2a - Residential Coordinated Delivery | 2.13 | 68,949,614 | 129,898,730 | 48,159,651 | - | 12,789,464 | 60,949,116 |
| A2b - Residential Conservation Services (RCS) | 0.00 | (5,384,958) | - | 5,384,958 | - | - | 5,384,958 |
| A2c-Residential Retail | 1.20 | 10,020,003 | 61,005,402 | 20,113,253 | - | 30,872,146 | 50,985,400 |
| A2d - Residential Behavior | 0.05 | $(1,909,792)$ | 95,020 | 2,004,812 | - |  | 2,004,812 |
| A2e-Residential Active Demand Reduction | 1.54 | 212,591 | 603,082 | 390,491 | - |  | 390,491 |
| A3-Residential Hard-to-Measure | 0.00 | (11,239,958) |  | 11,239,958 |  |  | 11,239,958 |
| B-Income Eligible | 1.51 | 5,151,909 | 15,235,612 | 10,083,703 | - | - | 10,083,703 |
| B1- Income Eligible Existing Buildings | 1.63 | 5,900,229 | 15,235,612 | 9,335,383 | - |  | 9,335,383 |
| B1a - Income Eligible Coordinated Delivery | 1.63 | 5,900,229 | 15,235,612 | 9,335,383 | - | - | 9,355,383 |
| B1b - Income Eligible Active Demand Reduction |  |  | - | - | - | - |  |
| B2- Income Eligible Hard-to-Measure | 0.00 | (748,320) |  | 748,320 | - |  | 748,320 |
| C- Commercial \& Industrial | 2.52 | 52,956,714 | 87,688,513 | 30,017,844 | - | 4,713,954 | 34,731,798 |
| C1-C\&1 New Buildings | 3.49 | 4,528,881 | 6,346,521 | 930,867 |  | 886,773 | 1,817,639 |
| C1a - C\&I New Buildings \& Major Renovations | 3.49 | 4,528,881 | 6,346,521 | 930,867 |  | 886,773 | 1,817,639 |
| C2-C\&1 Existing Buildings | 2.70 | 51,247,116 | 81,341,992 | 26,267,694 |  | 3,827,182 | 30,094,876 |
| C2a - C\&l Existing Building Retrofit | 2.18 | 28,250,449 | 52,175,295 | 21,382,146 | . | 2,542,700 | 23,924,846 |
| C2b-C\&l New \& Replacement Equipment | 5.20 | 22,969,839 | 28,434,832 | 4,180,510 | - | 1,284,482 | 5,464,992 |
| C2c- C\&1 Active Demand Reduction | 1.04 | 26,828 | 731,866 | 705,038 | - | - | 705,038 |
| C3-C\&/ Hard-to-Measure | 0.00 | $(2,819,283)$ |  | 2,819,283 | . | - | 2,819,283 |
| Grand Total | 1.70 | 125,400,080 | 304,359,093 | 130,341,168 | . | 48,617,845 | 178,959,013 |

## Cost-Effectiveness

2019-2021 Planned vs. Evaluated
Cape Light Compact
August 1, 2022

| 2019-2021 Planned v. Evaluated Total Resource Cost Test (2019\$) Variances (\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Benefit-Cost Ratio | Net Benefits | Total TRC Test | Costs |  |  |  |
|  |  |  |  | Total Program Costs | Performance Incentive | Participant Costs | Total TRC Test Costs |
| A- Residential | -34\% | -43\% | -4\% | 27\% |  | 99\% | 44\% |
| A1- Residential New Buildings | -37\% | -59\% | -51\% | 3\% |  | -81\% | -23\% |
| A1a - Residential New Homes \& Renovations | -37\% | -59\% | -51\% | 3\% |  | -81\% | -23\% |
| A2 - Residential Existing Buildings | -33\% | -35\% | 1\% | 29\% |  | 110\% | 50\% |
| A2a - Residential Coordinated Delivery | -21\% | -7\% | 10\% | 48\% |  | 15\% | 40\% |
| A2b - Residential Conservation Services (RCS) |  | -5\% |  | -5\% |  |  | -5\% |
| A2C - Residential Retail | -51\% | -75\% | -10\% | 13\% |  | 218\% | 85\% |
| A2d-Residential Behavior | -97\% | -258\% | -97\% | -10\% |  |  | -10\% |
| A2e - Residential Active Demand Reduction | -8\% | -64\% | -59\% | -55\% |  |  | -55\% |
| A3-Residential Hard-to-Measure |  | 26\% |  | 26\% |  |  | 26\% |
| B-Income Eligible | -31\% | -68\% | -48\% | -25\% |  |  | -25\% |
| B1- Income Eligible Existing Buildings | -29\% | -65\% | -48\% | -26\% |  |  | -26\% |
| B1a - Income Eligible Coordinated Delivery | -29\% | -65\% | -48\% | -26\% |  |  | -26\% |
| B1b- Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |
| B2- Income Eligible Hard-to-Measure |  | 11\% |  | 11\% |  |  | 11\% |
| C- Commercial \& Industrial | -29\% | -60\% | -53\% | -37\% |  | 15\% | -33\% |
| C1-C\&1 New Buildings | 11\% | 4\% | -1\% | -50\% |  | 379\% | -11\% |
| C1a - C\&l New Buildings \& Major Renovations | 11\% | 4\% | -1\% | -50\% |  | 379\% | -11\% |
| C2-C\&1 Existing Buildings | -28\% | -61\% | -54\% | -40\% |  | -2\% | -37\% |
| C2a - C\&l Existing Building Retrofit | -42\% | -74\% | -65\% | -42\% |  | -18\% | -40\% |
| C2b-C\&1 New \& Replacement Equipment | 106\% | 213\% | 134\% | 5\% |  | 60\% | 14\% |
| C2c-C\&l Active Demand Reduction | -81\% | -100\% | -95\% | -76\% |  |  | -76\% |
| C3-C\&1 Hard-to-Measure |  | 35\% |  | 35\% |  |  | 35\% |
| Grand Total | -37\% | .53\% | -28\% | -1\% |  | 86\% | 13\% |

Notes

- Costs and benefits for each year are presented in real dollars (2019\$).
- The Total TRC Costs are the sum of the Total Program Costs, Performance Incentives, and Participant Costs,
- The plan year variances provided above are intended to indicate the Program Administrator's performance in the plan year only. The variances used to determine significant variances are
provided separately. The variances above and the significant variances use different calculations to determine variances on an annual basis and over the three-year term, respectively.

2019-2021 Planned v. Evaluated Total Resource Cost Test (2019\$) Variances (\%) provided separately. The variances above and the significant variances use different calculations to determine variances on an annual basis and over the three-year term, respectively.

## Sector Cost Allocation

2019-2021 Planned vs. Actual
Cape Light Compact
August 1, 2022

| 2019-2021 Customer Sector Cost Allocation |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer Sector | Planned |  | Actual |  | Planned v. Actual (\%) |  |
|  | Program Costs | \% of Program Costs | Program Costs | \% of Program Costs | Program Costs | \% of Program Costs |
| A - Residential | 72,520,946 | 53.6\% | 92,437,985 | 69.2\% | 27.5\% | 29.1\% |
| B - Income Eligible | 13,691,624 | 10.1\% | 10,325,255 | 7.7\% | -24.6\% | -23.6\% |
| C - Commercial \& Industrial | 49,024,760 | 36.3\% | 30,785,133 | 23.1\% | -37.2\% | -36.4\% |
| Grand Total | 135,237,329 | 100\% | 133,548,373 | 100\% | -1.2\% | 0.0\% |

## Notes

- Costs for each year are presented in nominal dollars (2019\$, 2020\$, 2021\$).
- General Laws c. $25, \S 19$ (c) requires that at least 10 percent of the amount expended for electric energy efficiency programs and at least 20 percent of the amount expended for gas energy efficiency programs be spent on low-income programs.
- If the low-income budget did not meet the statutory minimum of the amount expended for energy efficiency, the Program Administrator has explained in its report filing why not, and explained the steps the Program Administrator has taken to ensure compliance in the next term.

August 1, 2022

| 2019-2021 Program Planning and Administration Costs |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program | Planned |  |  | Actual |  |  | Planned v. Actual (\%) |  |
|  | Total Program Costs | Program Planning and Administration | PPA as \% of Total PA Budget | Total Program Costs | Program Planning and Administration | PPA as \% of Total PA <br> Budget | Program Planning and Administration | PPA as \% of Total PA <br> Budget |
| A - Residential | 72,520,946 | 4,382,372 | 6\% | 92,437,985 | 4,445,870 | 5\% | 1\% | -20\% |
| A1- Residential New Buildings | 2,931,861 | 162,268 | 6\% | 3,013,642 | 163,707 | 5\% | 1\% | -2\% |
| Ala - Residential New Homes \& Renovations | 2,931,861 | 162,268 | 6\% | 3,013,642 | 163,707 | 5\% | 1\% | -2\% |
| A2 - Residential Existing Buildings | 60,465,835 | 3,348,579 | 6\% | 77,890,882 | 3,405,540 | $4 \%$ | 2\% | 21\% |
| A2a-Residential Coordinated Delivery | 33,351,806 | 1,842,710 | 6\% | 49,345,102 | 1,861,253 | 4\% | 1\% | -32\% |
| A2b- Residential Conservation Services (RCS) | 5,773,380 | 318,988 | 6\% | 5,506,470 | 357,050 | 6\% | 12\% | 17\% |
| A2c - Residential Retail | 18,164,818 | 997,529 | 5\% | 20,579,044 | 1,010,258 | 5\% | 1\% | -11\% |
| A2d-Residential Behavior | 2,270,438 | 124,908 | 6\% | 2,054,722 | 126,506 | 6\% | 1\% | 12\% |
| A2e- Residential Active Demand Reduction | 905,393 | 64,443 | 7\% | 405,544 | 50,474 | 12\% | 22\% | 75\% |
| A3-Residential Hard-to-Measure | 9,123,250 | 871,525 | 10\% | 11,533,460 | 876,623 | $8 \%$ | 1\% | -20\% |
| A3a - Residential Statewide Marketing | 479,392 |  | 0\% | 244,646 |  | 0\% |  |  |
| A3b-Residential Statewide Database | 24,578 | 24,578 | 100\% | 3,296 | 3,296 | 100\% | -87\% | \% |
| A3c - Residential DOER Assessment | 435,267 | 435,267 | 100\% | 409,098 | 409,098 | 100\% | -6\% | 0\% |
| A3d-Residential Sponsorships \& Subscriptions | - | . |  | 13,194 | 12,795 | 97\% |  |  |
| A3e-Residential Workforce Development | 112,769 | - | 0\% | 307,780 | - | 0\% |  |  |
| A3f- Residential Evaluation and Market Research | 1,969,341 | - | 0\% | 2,036,820 | - | 0\% |  |  |
| A3g - Residential EEAC Consultants | 122,735 | 122,735 | 100\% | 160,033 | 160,033 | 100\% | 30\% | \% |
| A3h - Residential R\&D and Demonstration | 384,565 |  | 0\% |  |  |  |  |  |
| A3i- Residential HEAT Loan | 5,219,604 | 288,945 | 6\% | 8,250,201 | 291,400 | 4\% | 1\% | -36\% |
| A3j- Residential Education | 375,000 |  | 0\% | 108,393 |  | 0\% |  |  |
| B-Income Eligible | 13,691,624 | 862,725 | 6\% | 10,325,255 | 872,774 | 8\% | 1\% | 34\% |
| B1- Income Eligible Existing Buildings | 13,004,258 | 682,784 | 5\% | 9,554,703 | 688,141 | 7\% | 1\% | 37\% |
| B1a - Income Eligible Coordinated Delivery | 13,004,258 | 682,784 | 5\% | 9,554,703 | 688,141 | 7\% | 1\% | 37\% |
| B1b- Income Eligible Active Demand Reduction |  |  |  |  |  |  |  |  |
| B2-Income Eligible Hard-to-Measure | 687,366 | 179,942 | 26\% | 770,552 | 184,633 | 24\% | 3\% | .8\% |
| B2a- - Income Eligible Statewide Marketing | 55,720 | - | 0\% | 55,907 |  | 0\% |  |  |
| B2b-Income Eligible Statewide Database | 3,038 | 3,038 | 100\% | 568 | 568 | 100\% | -81\% | 0\% |
| B2C - Income Eligible DOER Assessment | 88,143 | 88,143 | 100\% | 97,697 | 97,697 | 100\% | 11\% | 0\% |
| B2d - Income Eligible Sponsorship \& Subscriptions |  | - |  | 2,808 | 2,742 | 98\% |  |  |
| B2e- Income Eligible Workforce Development | 75,000 | - | 0\% | 92,442 | - | 0\% |  |  |
| B2f - Income Eligible Evaluation and Market Research | 376,705 |  | 0\% | 437,504 |  | 0\% |  |  |
| B2g-Income Eligible Energy Affordability Network | 88,761 | 88,761 | 100\% | 83,626 | 83,626 | 100\% | -6\% | 0\% |
| C-Commercial \& Industrial | 49,024,760 | 3,386,653 | 7\% | 30,785,133 | 3,079,483 | 10\% | -9\% | 45\% |
| C1-C\&l New Buildings | 1,900,493 | 157,377 | $8 \%$ | 952,333 | 114,514 | 12\% | -27\% | 45\% |
| C1a - C\&1 New Buildings \& Major Renovations | 1,900,493 | 157,377 | 8\% | 952,333 | 114,514 | 12\% | -27\% | 45\% |
| C2-C\&1 Existing Buildings | 44,985,448 | 2,913,911 | 6\% | 26,937,659 | 2,704,416 | 10\% | -7\% | 55\% |
| C2a-C\&1 Existing Building Retrofit | 37,866,647 | 2,441,501 | 6\% | 21,911,970 | 2,280,454 | 10\% | -7\% | 61\% |
| C2b-c\&l New \& Replacement Equipment | 4,088,614 | 259,035 | 6\% | 4,294,723 | 246,048 | 6\% | -5\% | -10\% |
| C2c-C81 Active Demand Reduction | 3,030,187 | 213,376 | 7\% | 730,967 | 177,913 | 24\% | -17\% | 246\% |
| C3-C81 Hard-to-Measure | 2,138,818 | 315,365 | 15\% | 2,895,142 | 260,553 | $9 \%$ | -17\% | -39\% |
| C3a - C81 Statewide Marketing | 87,783 |  | 0\% | 172,646 | - | 0\% |  |  |
| C3b-C81 Statewide Database | 4,183 | 4,183 | 100\% | 1,819 | 1,819 | 100\% | -57\% | 0\% |
| C3C - C\&l DOER Assessment | 292,590 | 292,590 | 100\% | 221,886 | 221,886 | 100\% | -24\% | 0\% |
| C3d - C\& 1 Sponsorships \& Subscriptions |  |  |  | 12,117 | 11,878 | 98\% |  |  |
| C3e-C\& Workforce Development | 100,063 |  | 0\% | 307,278 |  | 0\% |  |  |
| C3f- C\&1 Evaluation and Market Research | 1,523,108 | - | 0\% | 2,154,426 | . | 0\% |  |  |
| C3g-C\&1 EEAC Consultants | 18,592 | 18,592 | 100\% | 24,969 | 24,969 | 100\% | 34\% | 0\% |
| C3h - C\& R\&D and Demonstration | 112,500 |  | 0\% |  |  |  |  |  |
| Grand Total | 135,237,329 | 8,631,749 | 6\% | 133,548,373 | 8,398,126 | 6\% | -3\% | -1\% |

Notes

- Where not otherwise indicated, budgets for each year are represented in nominal dollars (20195, 20205, 2021s).
- General Laws $\mathrm{C} .25, \$ 19(b)$ requires the Department, when authorizing enesy efificiency programs, to ensure that such pren
- The Program Administrator has explained in its report filing the reasons for increases between planned and actual PP\&A spending by sector.


## Program Planning and Administration

2019-2021 Program Administration Budget
Cape Light Compact
August 1, 2022
2019-2021 Program Planning and Administration Expenditures

| 2019-2021 Program Planning and Administration Expenditures |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Internal Costs | External Costs |  |  |  |  | Total Program Planning and Administration |
|  | Labor, benefits, employee expenses, materials, and overhead | Legal Services | Assessments | Other Vendor Services | Hard to Measure Sponsorships \& Subscriptions | Total External Costs |  |
| Planned | 4,270,308 | 1,431,810 | 1,046,088 | 1,883,544 | - | 4,361,442 | 8,631,749 |
| 2019 | 1,373,137 | 477,270 | 348,696 | 504,515 | - | 1,330,481 | 2,703,617 |
| 2020 | 1,429,254 | 477,270 | 348,696 | 589,515 | - | 1,415,481 | 2,844,734 |
| 2021 | 1,467,917 | 477,270 | 348,696 | 789,515 | - | 1,615,481 | 3,083,398 |
| Actual | 4,164,124 | 1,716,581 | 1,032,277 | 1,457,729 | 27,415 | 4,234,002 | 8,398,126 |
| 2019 | 1,416,382 | 532,337 | 254,241 | 456,386 | 9,040 | 1,252,004 | 2,668,385 |
| 2020 | 1,321,432 | 541,414 | 397,859 | 428,178 | 9,206 | 1,376,658 | 2,698,090 |
| 2021 | 1,426,311 | 642,830 | 380,176 | 573,165 | 9,169 | 1,605,340 | 3,031,650 |
| Planned v. Actual (\%) | -2\% | 20\% | -1\% | -23\% |  | -3\% | -3\% |
| 2019 | 3\% | 12\% | -27\% | -10\% |  | -6\% | -1\% |
| 2020 | -8\% | 13\% | 14\% | -27\% |  | -3\% | -5\% |
| 2021 | -3\% | 35\% | 9\% | -27\% |  | -1\% | -2\% |

## Notes

- This table is provided consistent with the Department's directives in D.P.U. 15-160 through D.P.U. 15-169, at 42.
- Costs for each year are presented in nominal dollars (2019\$, 2020\$, 2021\$).
- Assessments include assessed costs associated with the Department of Energy Resources (DOER), Residential Conservation Services (RCS), Energy Efficiency Advisory Council (EEAC) Consultants, and the Low-Income Energy Affordability Network (LEAN). Note that the electric Program Administrators did not budget for the EEAC Consultant fees as these costs were traditionally paid by the DOER directly using RGGI proceeds allocated to the electric PAs.
- Other Vendor Services include costs associated with third-party consultants that assist with program planning and administration.
- The data included in the Hard to Measure Sponsorship and Subscriptions column is consistent with the hard-to-measure Sponsorships \& Subscriptions line in the Budget table; for additional information on sponsorships \& subscriptions, please see Appendix G.

| Outsourced and Competitively Procured Services |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer Sector | Competitively Procured Services Costs (\$) |  |  |  |  | Competitively Procured Services Costs as a Percent of Total Sector Costs (\%) |  |  |  |  |
|  | Total Cost of Services | In-House Activities | Outsourced Activities |  |  | Total Cost of Services | In-House Activities | Outsourced Activities |  |  |
|  |  |  | Total Outsourced | Competitively Procured | Non-Competitively Procured |  |  | Total Outsourced | Competitively Procured | Non-Competitively Procured |
| Planned | 37,271,622 | 7,636,187 | 29,635,435 | 27,495,486 | 2,139,949 | 100\% | 20\% | 80\% | 74\% | 6\% |
| A - Residential | 22,440,317 | 3,787,484 | 18,652,833 | 17,395,639 | 1,257,194 | 100\% | 17\% | 83\% | 78\% | 6\% |
| B-Low-Income | 3,577,879 | 518,845 | 3,059,034 | 2,895,965 | 163,069 | 100\% | 15\% | 85\% | 81\% | 5\% |
| C- Commercial \& Industrial | 11,253,426 | 3,329,858 | 7,923,568 | 7,203,882 | 719,687 | 100\% | 30\% | 70\% | 64\% | 6\% |
| Actual | 38,621,704 | 7,522,692 | 31,099,012 | 24,616,176 | 6,482,836 | 100\% | 19\% | 81\% | 64\% | 17\% |
| A - Residential | 25,288,898 | 3,694,593 | 21,594,305 | 18,879,067 | 2,715,238 | 100\% | 15\% | 85\% | 75\% | 11\% |
| B-Low-Income | 3,314,495 | 483,216 | 2,831,279 | 999,783 | 1,831,496 | 100\% | 15\% | 85\% | 30\% | 55\% |
| C- Commercial \& Industrial | 10,018,312 | 3,344,883 | 6,673,429 | 4,737,326 | 1,936,103 | 100\% | 33\% | 67\% | 47\% | 19\% |
| Planned v. Actual (\%) | 4\% | -1\% | 5\% | -10\% | 203\% | 0\% | -5\% | 1\% | -14\% | 192\% |
| A - Residential | 13\% | -2\% | 16\% | 9\% | 116\% | 0\% | -13\% | 3\% | -4\% | 92\% |
| B- Low-Income | -7\% | -7\% | -7\% | -65\% | 1023\% | 0\% | 1\% | 0\% | -63\% | 1112\% |
| C- Commercial \& Industrial | -11\% | 0\% | -16\% | -34\% | 169\% | 0\% | 13\% | -5\% | -26\% | 202\% |

## Notes

- Costs for each year are presented in nominal dollars (2019\$, 2020\$, 2021\$).
- General Laws $c .25, \S 19(b)$ requires that the Department ensure that energy efficiency programs use competitive procurement processes to the fullest extent practicable.

Comper

- The Program Administrator has explained in its report filing the reasons for significant differences between planned and actual outsourced activities and competitively procured activities.


## Greenhouse Gas Reductions

Cape Light Compact
August 1, 2022

| 2019-2021 Planned Greenhouse Gas Reductions |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sector | Adjusted Gross Annual Savings |  |  |  | Annual Emissions Reductions (Short Tons) |  |  |
|  | Electric Energy (MWh) | Natural Gas (Therm) | Oil (MMBTU) | Propane (MMBTU) | NOX | SO2 | CO2 |
| A - Residential | 93,833 | 61,039 | 111,270 | 50,405 | 15.42 | 3.98 | 59,197 |
| B - Income Eligible | 6,424 | - | 12,816 | 2,686 | 1.06 | 0.27 | 4,395 |
| C - Commercial \& Industrial | 57,698 | $(206,390)$ | $(15,903)$ | 96 | 9.48 | 2.45 | 26,019 |
| Grand Total | 157,955 | $(145,351)$ | 108,183 | 53,186 | 25.96 | 6.70 | 89,610 |


| 2019-2021 Evaluated Greenhouse Gas Reductions |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sector | Adjusted Gross Annual Savings |  |  |  | Annual Emissions Reductions (Short Tons) |  |  |
|  | Electric Energy (MWh) | Natural Gas (Therm) | Oil <br> (MMBTU) | Propane (MMBTU) | NOX | SO2 | CO2 |
| A - Residential | 95,527 | $(73,183)$ | 76,506 | 35,823 | 15.70 | 4.05 | 55,428 |
| B - Income Eligible | 4,441 | - | 5,781 | 1,047 | 0.73 | 0.19 | 2,733 |
| C - Commercial \& Industrial | 56,912 | $(901,964)$ | $(7,386)$ | 614 | 9.35 | 2.41 | 22,285 |
| Grand Total | 156,880 | $(975,147)$ | 74,901 | 37,484 | 25.79 | 6.65 | 80,447 |


| 2019-2021 Planned v. Evaluated Greenhouse Gas Reductions Variances (\%) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sector | Adjusted Gross Annual Savings |  |  |  | Annual Emissions Reductions (Short Tons) |  |  |
|  | Electric Energy (MWh) | Natural Gas (Therm) | Oil <br> (MMBTU) | Propane <br> (MMBTU) | NOX | SO2 | CO2 |
| A - Residential | 2\% | -220\% | -31\% | -29\% | 2\% | 2\% | -6\% |
| B - Income Eligible | -31\% |  | -55\% | -61\% | -31\% | -31\% | -38\% |
| C - Commercial \& Industrial | -1\% | 337\% | -54\% | 542\% | -1\% | -1\% | -14\% |
| Grand Total | -1\% | 571\% | -31\% | -30\% | -1\% | -1\% | -10\% |

## Notes

- GHG reductions are provided for information purposes only. They are not included in the TRC test for 2019-2021.
- The Program Administrators have worked with the Department of Environmental Protection ("DEP") to properly capture the full impact of energy efficiency measures on GHG emissions. These reductions are calculated using factors prepared by DEP, which are based on adjusted gross annual electric energy, natural gas, oil, and propane savings. For projected emissions reductions in future years for the electric sector, Program Administrators are using values that are consistent with the values used in the Massachusetts Clean Energy and Climate Plan for 2020, as provided by DEP.


## Calculated Fields

Cape Light Compact
August 1, 2022

## Field

B/C Ratio
Net Benefits
Avg Measure Life
PA Budget (First Yr\$)
Summer Cost (TRC Cost First Yr\$/Summer kW)
Energy Cost (TRC Cost First Yr\$/Annual MWh)
Natural Gas Costs (PA Cost First Yr\$/Annual Therm)
Summer Cost (PA Cost First Yr\$/Summer kW)
Energy Cost (PA Cost First Yr\$/Annual MWh)
Natural Gas Costs (TRC Cost First Yr\$/Annual Therm)
Total Savings Cost (PA Cost First Yr\$/Annual MMBTU)
Total Savings Cost (TRC Cost First Yr\$/Annual MMBTU)
Total PA Budget (Programs + PI + Benefit Burden)
Total Resource Benefits per Participant
Total PA Budget
Program Cost per Participant
Resource Benefit per Program Cost
PPA / Total PA Budget

Formula
='Total Benefits '/'Total Resource Costs (First Yr\$)
='Total Benefits '-'Total Resource Costs (First Yr\$)'
=ROUND('Net Lifetime Electric Energy (MWh) No FS or DR'/'Net Annual Electric Energy (MWh) No FS or DR',0)
='Total Program Costs (First Yr\$)'+'Performance Incentive (First Yr\$ )'
='Total Resource Costs (First Yr\$)'/'Net Summer Capacity (kW)'
='Total Program Costs (First Yr\$)'/'Net Annual Electric Energy (MWh)'
='PA Budget (First Yr\$)'/'Net Annual Natural Gas (Therms)'
='PA Budget (First Yr\$)'/'Net Summer Capacity (kW)'
='PA Budget (First Yr\$)'/'Net Annual Electric Energy (MWh)'
$=$ ='Total Program Costs (First Yr\$)'/'Net Annual Natural Gas (Therms)'
='PA Budget (First Yr\$)'/'Total Net Annual Adjusted (MMBTU)'
='Total Resource Costs (First Yr\$)'/'Total Net Annual Adjusted (MMBTU)'
='Total Program Costs'+'Performance Incentive'+'Benefit Burden'
='Total Resource Benefits'/Participants
='Total Program Costs'+'Performance Incentive'
='Total Program Costs'/Participants
='Total Resource Benefits'/'Total Program Costs'
='Program Planning and Administration'/'Total Program Costs'

## Notes

- The above calculations are used to prepare the previous data tables.
- This table is provided consistent with the Department's directives in D.P.U. 18-110 through D.P.U. 18-119, at 75 to provide a detailed list of calculated fields used in creating the pivot tables.


## PART TWO - NARRATIVE

## 1. CORE INITIATIVE VARIANCES \& COST-EFFECTIVENESS

As described below and as shown in the Significant Variances table in Part One - Data tables, a number of the Compact's core initiatives experienced significant variances between planned budgets and actual expenditures. In some cases, pursuant to § 3.8.1 and § 3.8.2 of the Revised Energy Efficiency Guidelines set forth in D.P.U. 11-120-A, Phase II (January 31, 2013) ("Guidelines"), the Compact sought review and support from the Energy Efficiency Advisory Council ("EEAC") to make substantial mid-term modifications ("modifications" or "MTMs") to its Energy Efficiency Plan.

In the fall of 2021, the Compact projected it would underspend by greater than 20 percent in its C\&I Existing Buildings and C\&I New Construction programs, thereby triggering a Category One MTM to its Three-Year Plan. On November 17, 2021, the EEAC passed a resolution supporting the Compact's MTM. Please see Exh. CLC at Section VI(A) for an explanation of additional midterm modifications that the Compact determined it should have addressed with the EEAC and the Department in 2021.

## I. Residential Programs

## A. Residential New Buildings

For the Residential New Buildings program, the BCR for the three-year term is 3.08 .

## Residential New Homes \& Renovations

## Significant Variances ${ }^{1}$

For this core initiative, actual total resource benefits were significantly less than planned. The decrease in total resource benefit is driven by more new electric homes and fewer fossil fuel heated homes participating than anticipated, following a trend that began in 2019 and continued through 2021. The Compact expected 70 percent of resource benefits would come from propane measures, but instead propane measures comprised only 28 percent of resource benefits. The increase in electric homes allowed the Compact to achieve 60 percent more lifetime electric savings than planned across the three-year term. A secondary factor for the total resource benefit variance is that the Compact had 26 percent fewer participants than planned.

[^3]In addition, a significant variance exists between preliminary and evaluated total benefits for this core initiative. The decrease in benefits is due to a reduction in attributable energy savings as a result of the 2019 Residential New Construction Baseline and Code Compliance Study (2019 PlanYear Report D.P.U. 20-50 Appendix 4D, Study 19-27). The evaluation study updated the User Defined Reference Home ("UDRH"), last updated in 2016, based on current common installation practices for non-participating homes. The study found that program homes are significantly more efficient than non-program homes, but the difference between the two is decreasing.

The Compact will continue monitoring the measure mix for this core initiative as part of the 20222024 Thee-Year Plan. The Compact along with the other Program Administrators launched an effort at the start of 2022 to increase the number of high performance all-electric homes in Massachusetts by providing a new incentive targeting all-electric homes. This initiative is part of the Compact's commitment to reducing GHG emissions as part of the 2022-2024 Thee-Year Plan.

## Cost-Effectiveness

The Residential New Homes \& Renovations core initiative was cost-effective for the term with a BCR of 3.08.

## B. Residential Existing Buildings

For the Residential Existing Buildings program, the BCR for the three-year term is 1.60.

## Residential Coordinated Delivery

## Significant Variances

For this core initiative, actual expenditures were significantly higher than planned.
The increase in spending is due to higher than planned quantities installed for every end use. Envelope measures comprise the largest portion of the incentive budget. The Compact implemented 80 percent more envelope measures than planned in 2021, which led to an almost 100 percent increase in planned envelope spending. In addition, the Compact spent more than planned on lighting and HVAC measures. In part to counteract the impacts of the global COVID19 pandemic, during 2020, the Compact and other Program Administrators offered a 100 percent incentive for recommended weatherization measures. This successful campaign combined with other efforts drove higher than planned program participation and related costs into 2021. Given that this variance is a result of the unpredictable nature of customer participation, no specific changes were made to the 2022-2024 Plan.

## Cost-Effectiveness

The Residential Coordinated Delivery core initiative was cost-effective for the term with a BCR of 2.13.

## Residential Conservation Services

## Significant Variances

There are no significant variances for this core initiative.

## Cost-Effectiveness

There are no benefits associated with Residential Conservation Services measures.

## Residential Retail

## Significant Variances

For this core initiative, actual expenditures were significantly higher than planned. This increase was driven by heat pump installations. Heat pumps have the highest rebate amounts, and the Compact installed more heat pumps then initially planned. The ramp-up in heat pump activity required additional services from vendors which also contributed to the Compact's expenditure increase. These costs include expanded inspections, more heating and cooling consultations, and the heating comparison calculator.

Evaluated total benefits were significantly lower than preliminary total benefits. This is primarily due to applying modified savings, coincidence factors, and load shapes to fuel-switching measures, as indicated by the "Energy Optimization Fuel Displacement Impact and Process Study," filed with the 2022-2024 Three-Year Plan, Exhibit 1, Appendix J Study 6. This change accounted for approximately 75 percent of the variance. To address the reduction in savings for the Energy Optimization Fuel Displacement measures, in the 2022-2024 Plan the PAs implemented lower required switch-over temperatures for partial displacement integrated controls, as this was the main factor impacting savings.
Lighting measures were a secondary contributor to decreased evaluated total benefits. The method that the PAs use to calculate an adjusted measure life for residential lighting measures considers both regulatory and market conditions, both of which have changed substantially since the ThreeYear Plan was filed. The adjusted measure lives were derived via a consensus process, and the results were measure lives that are much shorter than planned and a corresponding decrease in benefits. Due to this reduction in lifetime savings for lighting, the PAs began phasing out these measures throughout 2021 from the retail initiative.

## Cost-Effectiveness

The Residential Retail core initiative was cost-effective for the term with a BCR of 1.20.

## Residential Behavior

Significant Variances

For this core initiative, lifetime savings and total resource benefits were significantly lower than planned.

In 2019, the Compact launched its behavior reports, but due to concerns regarding the accuracy of the data within the reports and customer complaints regarding the reports, the Compact put the offering on hold. The offering was set to re-launch in the second quarter of 2020; however, the timing of this restart was impacted by the COVID-19 pandemic, and the restart was delayed by a few months. In 2021 the Compact attempted to continue the offering and added additional mailings to reach customers. The Compact continued working with its vendor throughout 2021 with the hope that the reports would continue to drive traffic to other programs, thus realizing savings down the road. The Compact also hoped that as impacts from the pandemic abated, savings would return. The Compact continued making adjustments including offers and language on the reports. Despite these efforts, no savings were realized. The Compact ended its offering and relationship with the vendor at the end of 2021 because of the lack of savings and the high cost of the offering. ${ }^{2}$

## Cost-Effectiveness

With a BCR for the three-year term of 0.05 , the Residential Behavior core initiative is not costeffective. The low BCR is due to the lack of savings discussed above. The Compact does not expect the core initiative to be cost-effective going forward and has therefore terminated the core initiative. The Compact did not propose a Residential Behavior core initiative within the 20222024 Three-Year Plan. This course of action is appropriate because, after multiple attempts to modify the offering to better engage and serve customers, the Compact does not expect to achieve savings going forward. The approximately $\$ 2$ million that the Compact seeks to recover for the three-year term for this core initiative are appropriate because the Compact had intended for the core initiative to be cost-effective and sought to provide its customers with direct savings and benefits. After attempting multiple times to work with the vendor to revamp the offering and achieve savings, to no avail, the Compact terminated the core initiative to reduce costs to ratepayers.

## Residential Active Demand Reduction

## Significant Variances

For this core initiative, actual expenditures and total resource benefits were significantly lower than planned. As noted in the Compact's data tables, total lifetime savings are not calculated for

[^4]active demand reduction ("ADR") measures. Therefore, a variance for total lifetime savings was not calculated for this core initiative.

The Compact was not authorized to offer ADR measures in 2019. ${ }^{3}$ Starting in 2020, the Compact began offering its WIFI Thermostat Direct Load Control offering to residential customers. WIFI thermostats connected to central air conditioning were remotely controlled during times of expected peak load ("DR Events"). As with traditional energy efficiency measures, savings and benefits are driven by the number of participating customers and devices. With ADR, benefits are also driven significantly by the number of DR Events and participant behavior during those events.

Throughout 2020, the Compact successfully enrolled 704 customers in this core initiative's offerings. However, the Compact did not call any DR Events because the Compact's residential demand response vendor was not able to finish setting up the Compact's demand response platform until mid-August, after the last DR Event had been called for 2020. The Compact was unable to enroll customers or call DR Events until the vendor could complete the platform setup. This delay was caused in part by the need for the Compact to enter into an agreement with Eversource in connection with the Compact's administration of ADR in Eversource's distribution company service territory. The timing of the DPU's approval of this agreement and the Compact's DR offerings in February 2020 delayed the Compact's ability to contract with the vendor and pushed back the vendor's internal scheduling of the Compact's platform setup.

2021 was the Compact's first year of operating a full demand response portfolio. Although enrollments quickly trended upward, the enrollments, and thus savings, were naturally lower than planned as the plan assumed enrollments would aggregate over three years instead of one year. The Compact expects its ADR program in the next three-year term will build upon the successful implementation in 2021 and did not undertake any changes in program design in response to this variance.

## Cost-Effectiveness

The ADR core initiative was cost-effective for the term with a BCR of 1.54.

## Eversource Active Demand Response Coordination Costs

The Compact did not incur any costs from Eversource for the coordination of Active Demand Response activities over the term.

[^5]
## II. Income-Eligible Programs

## A. Income-Eligible Existing Buildings

For the Income-Eligible Existing Buildings program, the BCR for the three-year term is 1.63.

## Income-Eligible Coordinated Delivery

## Significant Variances

For this core initiative, actual expenditures, lifetime savings, and total resource benefits were significantly less than planned.

The primary driver of these variances was reduced program participation due in part to the COVID-19 pandemic, which significantly impacted the Compact's ability to perform audits. Across the term, the Compact installed only 35 percent of planned HVAC and envelope measures. The Compact successfully installed more appliances than expected, despite supply shortages and an ongoing half million-dollar backlog in appliance orders.

Lifetime electric savings were less than planned due to the installation of more heat pumps. The Compact pursued more heat pump electrification projects in 2019-2021 to displace fossil fuel heating, compared to traditional projects which displace electric baseboard heat. This yielded negative lifetime electric savings for many projects. Because HVAC measures typically have long measure lives, the shift from traditional energy efficiency to electrification disproportionately impacted total lifetime electric savings and resource benefits, as compared to expenditures. The Compact also saw fewer-than-expected lighting installations across the three-year term due to decreased opportunities in participant households.

Secondary drivers of these variances were the postponement of several multi-family heat pump projects and a slow ramp-up of the Compact's single-family heat pump effort. The time needed to build sufficient implementation infrastructure impacted both multi-family and single-family heat pump installations in 2021. Regional contractor availability was particularly limited with ongoing delays related to the COVID-19 pandemic. Some multi-family projects were delayed due to either equipment delays or whole building electric service upgrade needs. One large public housing site project was postponed while the Compact worked to find the best-suited system design given site limitations. The Compact remains committed to working through industry growth pains with our lead vendor to allow projects to move forward as soon as possible. The results of this ongoing effort for 2022 look promising, with a larger regional contractor pool engaged in installations, and a greater number of signed contracts for both single-family and multifamily heat pump installations than last year.

The Compact will continue to identify and serve any weatherization opportunities available. However, as indicated in prior plan-year and term reports, opportunities for envelope measures
either exist or they do not. Once a home or building is retrofitted, those measures have long lives, and the building does not need upgrades again for quite some time.

The Compact investigated its long-term (2004-2021) income eligible program performance in a separate report by Synapse Energy Economics filed concurrently with this Term Report as Attachment A to Exh. CLC. This report contains information about the unique challenges faced by the Compact given the number of low-income customers on Cape Cod and Martha's Vineyard.

## Cost-Effectiveness

The Income-Eligible Coordinated Delivery core initiative was cost-effective for the term with a BCR of 1.63.

## Income-Eligible Active Demand Response

The Compact did not implement any income-eligible ADR measures in 2019-2021, consistent with the 2019-2021 Three-Year Plan. Therefore, there are no significant variances for this core initiative, nor are there cost-effectiveness results to report.

## III. Commercial Programs

## A. C\&I New Buildings

For the C\&I New Buildings program, the BCR for the three-year term is 3.49 .

## C\&I New Buildings \& Major Renovations

## Significant Variances

For this core initiative, actual expenditures and lifetime electric savings were significantly lower than planned. This is consistent with the Compact's MTM to the EEAC in the fall of 2021, which indicated the Compact would underspend in the C\&I New Buildings program by greater than 20 percent compared to plan.

The primary driver for the decrease in spending and lifetime electric savings compared to the plan is measure mix. The Compact installed more lighting measures as compared to other, more expensive measures such as HVAC measures. Despite spending less than anticipated, the Compact was able to achieve its planned total benefits.

The nature of new construction is highly variable, and program measure mix relies upon construction choices. These choices are often outside of the Compact's control. The COVID-19 pandemic had a depressing effect on the construction market and may continue to have lingering effects. As described in the 2022-2024 Three-Year Energy Efficiency Plan, the delivery model for this program has been significantly modified.

## Cost-Effectiveness

The C\&I New Buildings \& Major Renovations core initiative was cost-effective for the term with a BCR of 3.49.

## B. C\&I Existing Buildings

For the C\&I Existing Buildings program, the BCR for the three-year term is 2.70.

## C\&I Existing Building Retrofit

## Significant Variances

For this core initiative, actual expenditures, lifetime savings, and total resource benefits were significantly lower than planned. This is consistent with the Compact's MTM to the EEAC in the fall of 2021, which indicated the Compact would underspend in the C\&I Existing Buildings program by greater than 20 percent compared to plan.

The variances in the C\&I Existing Building Retrofit core initiative were due mainly to less-thanexpected participation because of the rapid and dramatic impacts of the COVID-19 pandemic. Beyond the inability to access sites to install energy efficiency upgrades, lower load and energy usage attributed to "stay-at-home orders" combined with subsequent labor shortage issues and supply chain issues that reduced the value and opportunity for customers to invest in energy efficiency. The reduction in total spending, lifetime savings, and total benefits mirrored the lower participation numbers. More specifically, customers indicated an interest in project implementation during the 2019-2021 timeframe, but the pandemic exacerbated project planning as many efforts were put on hold. The Compact is renewing efforts to get projects moving in 2022.

Further, resource benefits were lower than planned due to the measure mix of the completed projects. There were proportionally fewer HVAC projects than originally planned. HVAC measures tend to be more expensive and have more benefits. With the pandemic-related issues, there was a depression in the market that resulted in fewer benefits. Because the variance was predominantly related to the COVID-19 pandemic, the Compact did not undertake any changes to program design.

## Cost-Effectiveness

The C\&I Existing Building Retrofit core initiative was cost-effective for the term with a BCR of 2.18 .

## C\&I New \& Replacement Equipment

## Significant Variances

There are no significant variances for this core initiative.

## Cost-Effectiveness

The C\&I New \& Replacement Equipment core initiative was cost-effective for the term with a BCR of 5.20.

## C\&I Active Demand Reduction

## Significant Variances

For this core initiative, actual expenditures and total resource benefits were significantly lower than planned. As noted in the Compact's data tables, total lifetime savings are not calculated for ADR measures. Therefore, a variance for total lifetime savings is not calculated for this core initiative.

Throughout the term, the Compact successfully enrolled 25 customers in this core initiative. Total resource benefits were lower than planned for several reasons. First, the Compact overestimated C\&I demand response participation due to the Compact's lack of prior experience with C\&I demand response planning. Because the Compact had no prior C\&I demand response program planning or implementation experience, it relied on participation estimates by curtailment service providers ("CSP") when developing demand savings goals and associated budgets. These estimates turned out to be overly optimistic and based on regions that have more industrial and large commercial customers. Second, participation was limited by the timing of the DPU's approval of the Compact's demand response programs, which shortened the customer recruitment window prior to the start of the summer 2020 demand response season beginning in June. Third, CSPs reported that the COVID-19 pandemic severely limited their ability to recruit participants, as customers who were good candidates for recruitment did not have the bandwidth to go through the enrollment process during the spring, when they were working to keep their businesses running after the onset of the pandemic. Lower-than-expected savings and participation led to total benefits that were lower than planned.

Because most of the demand response budget is customer incentives that are directly tied to customer performance, low participation (due to the reasons outlined above) also accounts for lower-than-planned expenditures. Now that the program is fully operational the Compact expects higher participation for the 2022-2024 term and therefore did not need to change program design.

In addition, a significant variance exists between preliminary and evaluated total benefits for this core initiative. This variance was due to the "Cross-State C\&I Demand Response Program Summer 2019 Evaluation Report" which can be found in Appendix C-4 and was applied in 2019
and 2020. These same factors were updated and applied to 2021 using results from the"MA21DR05-E-C\&I - 2021 Cross-State Summer Demand Respond Program - Final Impact Evaluation Results" and can be found in Appendix C. The primary driver for this variance is due to a change in planned summer kW summer realization rates for winter interruptible load measures. The Compact planned with a summer kW realization rate of 100 percent whereas evaluated results produced realization rates of 78 percent and 82 percent for 2020 and 2021, respectively.

## Cost-Effectiveness

The C\&I Active Demand Response core initiative was cost-effective for the term with a BCR of 1.04 .

Eversource Active Demand Response Coordination Costs
The Compact did not incur any costs from Eversource for the coordination of Active Demand Response activities over the term.

## 2. LOW-INCOME COST ALLOCATION

The Green Communities Act requires that at least 10 percent of electric efficiency funding be spent on low-income programs. G.L. c. $25 \S 19$ (c). Please refer to the Customer Sector Cost Allocation table in the Compact's Data Tables for a summary and comparison of planned budget allocation and actual expenditures by customer sector. The table below also summarizes and compares the Compact's planned and actual program budget allocation by customer sector by year and in total for the three-year term.

| 2019-2021 Customer Sector Cost Allocation |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Customer Sector | Planned |  | Evaluated |  | Planned v. Actual (\%) |  |
|  | Program Costs | \% of Program Costs | Program Costs | $\left\lvert\, \begin{gathered}\% \text { of Program } \\ \text { Costs }\end{gathered}\right.$ | Program Costs | \% of Program Costs |
| 2019 |  |  |  |  |  |  |
| A - Residential | 24,849,635 | 56.6\% | 29,505,088 | 69.6\% | 18.7\% | 22.9\% |
| B - Income Eligible | 4,177,118 | 9.5\% | 3,748,380 | 8.8\% | -10.3\% | -7.1\% |
| C-Commercial \& Industrial | 14,888,929 | 33.9\% | 9,164,865 | 21.6\% | -38.4\% | -36.3\% |
| Grand Total | 43,915,682 | 100\% | 42,418,333 | 100\% | -3\% | 0\% |
| 2020 |  |  |  |  |  |  |
| A - Residential | 24,097,012 | 53.3\% | 28,533,798 | 70.9\% | 18.4\% | 33.1\% |
| B - Income Eligible | 4,514,047 | 10.0\% | 2,451,212 | 6.1\% | -45.7\% | -39.0\% |
| C - Commercial \& Industrial | 16,628,489 | 36.8\% | 9,260,970 | 23.0\% | -44.3\% | -37.4\% |
| Grand Total | 45,239,548 | 100\% | 40,245,980 | 100\% | -11\% | 0\% |
| 2021 |  |  |  |  |  |  |
| A - Residential | 23,574,299 | 51.2\% | 34,399,099 | 67.6\% | 45.9\% | 32.1\% |
| B - Income Eligible | 5,000,459 | 10.9\% | 4,125,663 | 8.1\% | -17.5\% | -25.3\% |
| C - Commercial \& Industrial | 17,507,342 | 38.0\% | 12,359,299 | 24.3\% | -29.4\% | -36.1\% |
| Grand Total | 46,082,099 | 100\% | 50,884,061 | 100\% | 10\% | 0\% |
| 2019-2021 |  |  |  |  |  |  |
| A - Residential | 72,520,946 | 53.6\% | 92,437,985 | 69.2\% | 27.5\% | 29.1\% |
| B - Income Eligible | 13,691,624 | 10.1\% | 10,325,255 | 7.7\% | -24.6\% | -23.6\% |
| C - Commercial \& Industrial | 49,024,760 | 36.3\% | 30,785,133 | 23.1\% | -37.2\% | -36.4\% |
| Grand Total | 135,237,329 | 100\% | 133,548,373 | 100\% | -1\% | 0\% |

At 7.7 percent, the Compact's three-year income-eligible budget did not meet the 10 percent statutory minimum expended for electric energy efficiency resources. The Compact spent less than expected on the income-eligible sector for all three years of the term, and it fell short of the 10 percent threshold in each year.

This is not a new trend for the Compact. Since 2014, the Compact has struggled to spend 10 percent of its budget on income-eligible customers. The Compact investigated this longer-term trend in a separate report by Synapse Energy Economics filed concurrently with this Term Report as Attachment A to Exh CLC. This report contains information about the unique challenges faced by the Compact given the number of low-income customers on Cape Cod and Martha's Vineyard, and it identifies potential ways in which the Department and the Compact could consider the 10 percent total cost benchmark for future three-year energy efficiency plan terms.

Specifically for the 2019-2021 Term, the Compact again endeavored to spend 10 percent of total costs on the low-income sector in each year of the plan term but was unable to reach that goal for several reasons, some of which we explain below. In addition, refer to Part Two 1.A in this report for more information regarding spending variances by income-eligible core initiative.

The COVID-19 pandemic severely impacted 2020 and 2021 income-eligible participation rates. A large proportion of the Compact's low-income sector comprises senior citizens who are particularly vulnerable to COVID-19. As a result, many customers are more reticent to in-person services and less comfortable with remote service alternatives. This is true for both multi-family and single-family opportunities. Several multi-family sites with senior populations delayed inunit work through 2021.

The COVID-19 pandemic also impacted contractor timelines for measure installations. Weatherization contractors are still working through income-eligible jobs that were expected to be completed in 2020. The Compact also saw delays for HVAC contractors installing heat pumps and some electrical subcontractors. Not only did the COVID-19 pandemic reduce participation, it significantly delayed measure installations as well.

As the Compact ramps up implementation of electrification heat pump projects from 2019-2021 into 2022-2024, it is learning that sometimes additional steps and expenses are needed for a project, especially if the project increases electrical capacity for a site. Some small (i.e., singlefamily) and large (i.e., multi-family) heat pump retrofit jobs experience longer lead times than planned due to these additional steps.

## 3. MINIMIZATION OF ADMINISTRATIVE COSTS

The Green Communities Act requires that energy efficiency programs minimize administrative costs to the fullest extent practicable (G.L. c. $25 \S 19(\mathrm{~b})$ ). In accordance with the GCA, the Compact has sought to minimize administrative costs to the fullest extent practicable. See Exh. CLC outlining the drivers of administrative costs and specific actions taken to minimize those costs.

Please refer to the Administrative Costs table in the Compact's Data Tables for a summary and comparison by core initiative of (i) planned and actual Program Planning and Administration ("PP\&A") costs, and (ii) planned and actual PP\&A costs as a percent of total program costs.

Compared to the three-year planned budget, three-year actual PP\&A costs were 1 percent greater for the residential sector, 1 percent greater for the low-income sector, 9 percent lower for the C\&I sector, and 3 percent lower for the Compact in total. All sectors are within 10 percent of planned spending, indicating the Compact's PP\&A spending was consistent with its 2019-2021 ThreeYear Plan.

## 4. COMPETITIVE PROCUREMENT

The Green Communities Act requires that energy efficiency programs utilize competitive procurement processes to the fullest extent practicable. G.L. c. 25 § 19(b). In accordance with the GCA and G.L. c. 30B (the Uniform Procurement Act, applicable to public entity procurement in the Commonwealth), the Compact has utilized competitive procurement processes to the fullest extent practicable.

As part of the Compact's commitment to controlling costs and ensuring that ratepayer dollars are spent prudently, a robust procurement process is utilized for the energy efficiency program. The procurement process varies depending on the nature of the goods and services being procured. The Compact is a public entity and when procuring goods and services and real property, the Compact follows Chapter 30B of the Massachusetts General Laws as follows:

- For supplies and services under $\$ 10,000$, the Compact utilizes sound business practices;
- For supplies and services between $\$ 10,000$ and $\$ 50,000$, the Compact obtains no fewer than three quotes for the identified goods and services;
- For supplies and services over $\$ 50,000$, the Compact utilizes sealed bids or proposals. Compact-issued bids/proposals are posted to the Compact's website, advertised in the local newspaper, and posted in the Massachusetts Central Register and/or COMMBUYS;
- The Compact requires vendors to utilize a contract that is prepared/reviewed by legal counsel for all services (e.g., professional services) over $\$ 50,000$;
- All contracts are for a term of three years, unless the Compact Board authorizes a longer period of time (in accordance with G.L. c. 30B);
- The Compact utilizes the energy and energy-related services exemption under G.L. c. 30B, $\S 1(b)(33)$ when participating in a statewide competitive procurement.

Please refer to the Competitive Procurement table in the Compact's Data Tables for a summary and comparison of planned and actual program outsourced activities by sector. As shown in the table, significant differences exist between planned and actual outsourced activities and competitively procured activities by sector. The Compact adjusted certain assumptions from planning to reporting that contribute to these variances.

- In the plan tables, the Compact, consistent with other Program Administrators, had excluded from the table non-competitively procured costs associated with regulatory obligations. This includes costs for DOER assessments and EEAC consultants. These costs are now included in the reported cost table to better reflect costs. These adjustments will contribute to the increase in non-competitively procured costs, although they are not new costs and are generally consistent with the planned budget.
- In 2021, the legislature passed a law requiring the energy efficiency programs to allocate funding annually to the MassCEC for workforce development costs. Since these costs were
not known at the time of the plan, their inclusion now contributed to the increase in noncompetitively procured costs.
- In developing this term report, the Compact thoroughly reviewed its procurement assumptions to ensure consistency between vendor contracts and reported cost data, and to be consistent with other Program Administrators to the extent possible. In doing so, the Compact realized certain costs that it assumed were competitively procured as part of the planning process have now been moved to the non-competitive cost category for reporting. These adjustments impacted all sectors and had the largest impact on the income eligible sector. Many costs now included in the non-competitive cost category are necessary costs that could not be competitively procured. For example, energy efficiency program advertisements in local newspapers cannot be competitively procured because there are only certain local newspapers that can provide the service for a fixed fee and they do not participate in competitive procurements for the provision of their service. The Compact has included such costs in the non-competitive cost category to better reflect consistency with other Program Administrators.

For the residential sector, compared to the three-year planned budget, three-year actual outsourced costs were 16 percent greater and competitively procured costs were 9 percent greater. The increase in outsourced costs is a reflection of increased overall residential costs, consistent with the core initiative level explanations provided in Section 1.I. The residential competitively procured costs are relatively consistent with plan as the change is less than 10 percent.

For the income eligible sector, compared to the three-year planned budget, three-year actual outsourced costs were 7 percent less and competitively procured costs were 65 percent less. The income eligible outsourced costs are consistent with plan as the change is less than 10 percent. The decrease in competitively procured costs is consistent with lower overall spending in the income eligible sector, especially for STAT costs.

For the C\&I sector, compared to the three-year planned budget, three-year actual outsourced costs were 16 percent less and competitively procured costs were 34 percent less. The decrease in outsourced and competitively procured costs is consistent with lower overall spending in the C\&I sector, especially for STAT and marketing costs, which is also consistent with the EEAC-approved MTMs. In addition, the Compact accidentally included in the plan procurement table, costs associated with incentives, which should have been excluded from the planned table. This causes costs to appear lower in reporting, although they are not new costs and are consistent with the planned budget.

While the majority of the Compact's procurements were conducted via a competitive procurement process, there were some exceptions when the Compact opted to not undertake a competitive procurement process. The Program Administrators generally utilize non-competitively procured services in one of seven circumstances: (1) proprietary; (2) non-responsive bids; (3) continuation;
(4) technical services and exclusive capability; (5) unique skills and exclusive capability; (6) regulated; and (7) minimum cost threshold. Each scenario is further described below.

Proprietary. Some services require items that are under patent, copyright, or proprietary design. These come directly from the manufacturer and comparable alternatives are unavailable. In these circumstances, the Compact must contract directly with that manufacturer in order to obtain the services of that item. These circumstances are rare, and the Compact strives to avoid them when possible.

Non-responsive bids. Occasionally, the Compact will solicit bids, but will not receive any responsible bids from the requested bidders. In these circumstances, the Compact will try to do another bid if possible. If not possible, however, then then the Compact will select a vendor that is most qualified to perform the services. The Compact did not have any contracts like this in 20192021.

Continuation. The continuation of work by the same vendor may be needed to complete an existing project when additional work, items, or services are required, but they were not known to be needed when the original order was placed to complete an existing project. While the original order may have been competitively procured, because this continuation of work is technically a different contract, it is considered a continuation contract. The Compact did not have any contracts like this in 2019-2021.

Technical services and exclusive capability. A procurement may be for technical service in connection with the assembly, installation, or servicing of equipment of a highly technical or specialized nature and there is the only qualified source. Prior to executing these procurements, the Compact will conduct a reasonable inquiry to verify that only one vendor is qualified and no other potential vendors are known. The Compact did not have any contracts like this in 2019-2021.

Unique skills and exclusive capability. Related to the technical service exception, a procurement may be for a specialized service and only one vendor has that unique skill and capability. Prior to executing these agreements, the Compact will conduct a reasonable inquiry to verify that only one vendor is qualified and no other potential vendors are known.

Regulated. The Compact has certain contractual obligations with entities due to regulatory mandates. Because the selection of these entities is out of the Compact's control, the Compact cannot conduct a competitive procurement process for them. This category of costs can contribute to a significant amount of non-competitive costs for the Compact. For example, the GCA states "The low-income residential demand-side management and education programs shall be implemented through the low-income weatherization and fuel assistance program network and shall be coordinated with all electric and gas distribution companies in the commonwealth with the objective of standardizing implementation." The Low-Income Energy Affordability Network (LEAN) was established among the other agencies of the low-income and fuel assistance program
network to provide the services required for implementing the coordination requirements of the statute. This network is primarily made up of small Community Action Agencies that provide Energy Efficiency Services (as well as other assistance services) within specific geographic areas. Given that the Compact does not have control over this contractor network, these costs are classified as non-competitively procured. Additionally, in 2021, "An Act Creating a Next Generation Roadmap for Massachusetts Climate Policy" was enacted which required the Company to provide funding to the Massachusetts Clean Energy Center for workforce development programs. Given these costs were mandated by the new legislation, they are categorized as noncompetitively procured.

Minimum cost threshold. In accordance with G.L. c. 30B, as a public entity the Compact is authorized to procure services at a cost below a certain threshold without the use of a competitive procurement process. In accordance with G.L. c. 30B, contracts where the total costs are below $\$ 50,000$ are selected using a written purchase description to solicit at least three written quotations from vendors who customarily provide the service. These vendors do not go through a sealed bid or competitive proposal procurement process. Contracts where the total costs are below $\$ 10,000$ are awarded using sound business practices.

## 5. BENEFIT-COST RATIO SCREENING TOOL

Please see Appendix A for the Benefit-Cost Ratio Screening Tool in Microsoft Excel format.

## 6. STATEWIDE TECHNICAL REFERENCE MANUAL/LIBRARY

The Technical Reference Manual ("TRM") documents how the energy efficiency Program Administrators consistently, reliably, and transparently calculate savings resulting from the installation of prescriptive energy efficiency measures. The TRM provides methods, formulas, and default assumptions for estimating energy, peak demand, and other resource impacts from energy efficiency measures. The Technical Reference Manual - 2021 Report Version is available at Appendix B. Please see Appendix 3 to the Compact's 2019 Plan-Year Report in D.P.U. 2050 for the Technical Reference Manual - 2019 Report Version, and Appendix 3 to the Compact's 2020 Plan-Year Report in D.P.U. 21-70 for the Technical Reference Manual - 2020 Report Version.

The electronic version, the eTRM, is available at: https://www.masssavedata.com/Public/TechnicalReferenceLibrary.

## 7. STATEWIDE EVALUATION STUDIES SUMMARY

## Previously Submitted Evaluation Studies Incorporated by Reference

Under the guidance and direction of the Evaluation Management Committee, 131 evaluation studies were completed during the 2019-2021 term. The majority of these studies were previously submitted to the Department in D.P.U. 20-50 (2019 Energy Efficiency Plan-Year Report), D.P.U. 21-70 (2020 Energy Efficiency Plan-Year Report) and D.P.U. 21-120 through D.P.U. 21-129 (2022-2024 Electric \& Gas Three-Year Energy Efficiency Plan). Previously submitted studies are incorporated in the instant docket by reference. Please refer to the table in Appendix C-1 for a complete list of these studies. The table provides the name of each study, the applicable fuel, the location of the study in each report/plan, and the primary EM\&V contractor conducting the study. All completed studies are also available on the Massachusetts Energy Efficiency Advisory Council's website at: http://ma-eeac.org/studies/.

## Annual Summary for Year Three (2021)

Please see Appendix C-2 for a list of evaluation studies that were completed after the Program Administrators filed their 2022-2024 Three-Year Plan and are included in this Term Report. Summaries of these evaluations are included at Appendix C-3 and full copies are available at Appendix C-4. Additionally, all currently completed studies are available on the Council's website at: http://ma-eeac.org/studies/.

## Summary of the Studies with the Most Significant Effects

The Massachusetts PAs completed 32 evaluation studies in 2021 and early 2022, which are included with the 2019-2021 Term Report (D.P.U. 18-110 - D.P.U. 18-119). Appendix C-5 highlights five 2021 studies with the most significant results regarding PA baseline assumptions, energy savings, non-energy impacts ("NEIs"), and future program design:

1. C\&I Custom Gas and Electric Impact Evaluations (2019-2021 Term Report, Appendix C-2, Study 21-11 and 21-12).
2. Non-Residential New Construction Market Characterization Study (2022-2024

Three-Year Plan, Appendix J, Study 9).
3. Residential Building Equipment Use and Characterization Study (2019-2021

Term Report, Appendix C-2, Study 21-1).
4. Energy Optimization Fuel Displacement Study (2022-2024 Three-Year Plan, Appendix J, Study 6).
5. C\&I Operation \& Maintenance ("O\&M") and Non-O\&M NEI Study (2022-2024 Three-Year Plan, November 1, 2021, Appendix J, Study 34).

## Evaluation Studies Recommendations Table

Appendix C-6 provides a table summarizing all evaluation study recommendations and, if applicable, whether the Program Administrators (or the Program Administrator for PA-specific recommendations) have implemented the recommendation to date.

## 8. THREE-YEAR COSTS

## Invoice Summary Table

Please refer to Appendix D for an invoice summary table for each core initiative, sorted by budget category. The Compact will continue to maintain all invoices associated with the implementation of its energy efficiency programs.

The invoice summary table is a summary of the record of how invoices were initially paid, whereas the Compact's total expenditures accounts for QA/QC, additional manual adjustments, and journal entries made subsequently. Additionally, the table represents vendor invoices only. It does not include costs that are not paid via an invoice to a vendor, such as internal labor costs, internal expenses, or direct incentive payments to participants, or loans repaid by participants as part of multi-year financing opportunities in certain core initiatives. Therefore, the totals in this table will not match the totals in the Term Report Data Tables.

## Sponsorships and Subscriptions

Please refer to Appendix E for a list of all organizations or items the Compact sponsored or subscribed to during the term. The list includes the following: (a) name of the sponsored organization or item, (b) description of organization or item, (c) cost category; (d) annual funding, (e) purpose of the item, (f) whether the organization is a lobbyist, and (g) an analysis describing why the expense was reasonable, prudently incurred, and how it provided a direct benefit to Massachusetts' ratepayers. Appendix E also provides, where applicable, supporting documentation to justify the purpose and benefit. For any sponsored organization that is a registered lobbyist, Appendix E also provides a commitment from the organization not to use program funds for lobbying activities.
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## 9. PERFORMANCE INCENTIVE MODELS

The purpose of this section is to provide detailed supporting documentation on performance incentives that each Program Administrator proposes to collect. This section is not applicable to the Compact; as a municipal aggregator and public entity, the Compact does not collect any performance incentives.

## 10. RENTER, INCOME, AND LANGUAGE DATA

Please refer to Appendix H for additional data related to renters, income level, and language.

## 11. INVESTIGATIONS REPORT

Please refer to Appendix I for a report in response to the Department's Memorandum dated July 12, 2022.

## APPENDIX A BENEFIT-COST RATIO SCREENING TOOL

Please see the Microsoft Excel workbooks accompanying this report for the benefit-cost ratio screening tools.

## APPENDIX B <br> TECHNICAL REFERENCE MANUAL - 2021 REPORT VERSION

Please see Statewide Appendix $B$ filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-s0028cb529a1f4096b8a705134da14e8e.

The electronic version, the eTRM, is available at: https://www.masssavedata.com/Public/TechnicalReferenceLibrary.

## APPENDIX C STATEWIDE EVALUATION STUDIES SUMMARY

## Appendix C-1: List of Previous Studies Incorporated by Reference

Please see Statewide Appendix C-1 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-s5c99980ec6c24f7585582a4efbfed82f.

## Appendix C-2: Evaluation Studies Completed in Advance of the 2019-2021 Term Report Not Previously Submitted

Please see Statewide Appendix C-2 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-s499e8a92e69942f49a44f7eeb5a54ec9.

## Appendix C-3: Statewide Evaluation Studies Summary

Please see Statewide Appendix C-3 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-s4dc26dd1798f4bbeafc075dc4ea9cf3a.

## Appendix C-4: Evaluation Studies

Please see Statewide Appendix C-4 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-sbfb803cf2e8e47b2ab09732e1235567f.

# Appendix C-5: Summary of the Evaluation Studies with the Most Significant Impacts 

Please see Statewide Appendix C-5 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-sfde7ede3aed44031adb30dc02d9fc6d7.

# Appendix C-6: Summary of Recommendations from Evaluation Studies Completed During the 2019-2021 Term 

Please see Statewide Appendix C-6 filed under separate cover and downloadable at: https://richmaypc478.sharefile.com/d-s089b2583e51c460dbeae9d3ce29bb725.

## APPENDIX D INVOICE SUMMARY TABLES

The tables that follow provide a summary of invoices for each core initiative, sorted by budget category. The Compact will continue to maintain all invoices associated with the implementation of its energy efficiency programs.

The invoice summary tables are a summary of how invoices were paid by the Compact. While the invoices are organized by core initiative, not all costs in the invoices are specific to each core initiative. Such costs include IT support, legal services, general marketing for the efficiency programs, and other efficiency-related overhead costs provided by third-party vendors. These costs are allocated to each core initiative based on the core initiative's planned percentage of total costs. Additionally, the tables represent vendor invoices only. They do not include costs that are not paid via an invoice to a vendor, such as internal labor costs, internal expenses, direct incentive payments to participants, or loans repaid by participants as part of multi-year financing opportunities in certain core initiatives. Therefore, the totals in the tables will not match the totals in the Term Report Data tables.

Note that a Motion for Protective Treatment of Confidential Information is being submitted as part of this filing for information included in this appendix. As discussed in that motion, the Compact requests that the Department protect from public disclosure non-public vendor pricing information. Public disclosure of this information would reveal the Compact's proprietary, confidential pricing information, disclosure of which could harm the competitive business position of the Compact and its vendors.

## Vendor Invoice Summary Table

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- The following tables represents vendor invoices only. They do not include costs that are not paid via an invoice to a vendor, such as internal labor costs, internal expenses, direct incentive payments to participants, or loans repaid by participants as part of multiyear financing opportunities in certain core initiatives. Therefore, the totals in these tables will not match the totals in the Term Report Data tables.
- Allocated costs are those costs that are not specific to each core initiative. Such costs include IT support, legal services, general marketing for the efficiency programs, and other efficiency-related overhead costs provided by third-party vendors. These costs are allocated to each core initiative based on the core initiative's planned percentage of total costs.
- River Energy facilitates payment to other vendors for all PAs in order to minimize the administrative burdens and associated costs of invoicing; River Energy also provides meeting facilitation and other consulting services.

Vendor Invoice Summary Table
A1-Residential New Buildings
A1a-Residential New Homes \& Renovations Cape Light Compact

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| 2019 A1a - Residential New Homes \& Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - | - | - |  |
| 18948 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - | - | - |  | - |  |
| 18180 | - |  | - |  | - |  |
| 17940 | - | - | - |  | - |  |
| 18344 | - |  | - |  | - |  |
| 18391 | - | - | - |  | - |  |
| 18489 | - | - | - |  | - |  |
| 18882 | - | - | - |  | - |  |
| 19185 | - |  | - |  | - |  |
| ICF RESOURCES LLC | - |  |  |  | - |  |
| CLC A004-19 | - |  | - |  | - |  |
| CLC A005-19 | - |  | - |  | - |  |
| CLC A006-19 | - |  | - |  | - |  |
| CLC A007-19 | - |  | - |  | - |  |
| CLC A008-19 | - |  | - |  | - |  |
| CLC A 009-19 | - |  | - |  | - |  |
| CLC A10-19 | - |  | - |  | - |  |
| CLC A12-19 | - |  | - |  | - |  |
| BI_CLC E 02-19 | - | - |  | - | - |  |
| CAPE U01-19 | - | - |  |  | - |  |
| BI_CLC e 03.19 | - | - |  | $\square$ | - |  |
| CAPE U02-19 | - | - |  |  | - |  |
| BI_CLC E 04.19 | - | - |  | - | - |  |
| CAPE U03-19 | - | - |  |  | - |  |
| BI_CLC E 05.19 | - | - |  | - | - |  |
| CAPE U04.19 | - | - |  |  | - |  |
| BI_CLC E 06-19 | - | - |  | - | - |  |
| CAPE U05-19 | - | - |  |  | - |  |
| BI_CLC E 07-19 | - | - |  |  | - |  |
| CAPE U06-19 | - | - |  |  | - |  |
| BI_CLC E 08.19 | - | - |  | $\square$ | - |  |
| CAPE U07-19 | - | - |  |  | - |  |
| BI_CLC E 09-19 | - | - |  | $\square$ | - |  |
| CAPE U08-19 | - | - |  |  | - |  |
| BI_CLC E 10-19 | - | - |  | - | - |  |
| CAPE U09-19 | - | - |  |  | - |  |
| BI_CLC E 12-19 | - | - |  | - | - |  |
| CAPE U11-19 | - | - |  |  | - |  |
| BI_CLC E 11-19 | - | - |  | - | - |  |
| CAPE U10-19 | - | - |  |  | - |  |
| CAPE U12-19 | - | - |  |  | - |  |
| BI_CLC E 01-20 | - | - |  | - | - |  |
| CLC A001-19 | - | - | - |  | - |  |
| CLC A002-19 | - | - | - |  | - |  |
| CLC A003-19 | - | - | - |  | - |  |
| CLC PHA12-19 | - | - | - |  | - |  |
| CLC RNA A004-19 | - |  | - |  | - |  |
| CLC RNA A005-19 | - |  | - |  | - |  |
| CLC RNA A006-19 | - |  | - |  | - |  |
| CLC RNA A008-19 | - |  | - |  | - |  |
| CLC RNA A 009-19 | - |  | - |  | - |  |
| CLC RNA A11-19 | - |  | - |  | - |  |
| CLC RNA A10-19 | - |  | - |  | - |  |
| CLC RNA A12-19 | - |  | - |  | - |  |
| CLC RNA A001-19 | - | - | - |  | - |  |
| CLC RNA A002-19 | - | - | - |  | - |  |
| CLC RNA A003-19 | - | - | - |  | - |  |
| CLC RNA A007-19 | - | - | - |  | - |  |
| MF7-19CLC | - | - |  | - | - |  |
| MF8-19CLC | - | - |  | - | - |  |
| MF9-19CLC | - | - |  | - | - |  |

Vendor Invoice Summary Table
A1-Residential New Buildings
A1a-Residential New Homes \& Renovations Cape Light Compact

$$
\begin{array}{r}
\text { 2019-2021 Energy Efficiency Term Report } \\
\text { August 1, } 2022
\end{array}
$$

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| 2019 A1a - Residential New Homes \& Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research <br> Research | Total Program Costs |
| CMC ENERGY SERVICES | - |  | - |  |  |  |
| 19-806D-12 | - |  | - |  | - |  |
| PERFORMANCE SYSTEMS | - |  | - |  | - |  |
| 20735 | - |  |  |  |  |  |
| 20787 | - |  | - |  |  |  |
| 20907 | - |  | - |  | - |  |
| 21189 | - |  | - |  | - |  |
| 21038 | - |  | - |  | - |  |
| 21425 | - |  | - |  | - |  |
| 21548 | - |  | - |  | - |  |
| 21715 | - |  | - |  | - |  |
| 21311 | - |  | - |  |  |  |
| 21800 | - |  | - |  | - |  |
| 21983 | - |  | - |  | - |  |
| 22119 | - |  | - |  |  |  |
| RIVER ENERGY CONSULT - VoxGen | - |  | - |  |  |  |
| 18708 | - |  | - |  |  |  |
| 19104 | - |  | - |  | - |  |
| ILUME ADVISING LLC | - |  | - |  | - |  |
| 2688 | - |  | - |  | - |  |
| Grand Total |  |  |  |  |  |  |


| 2019 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | . |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - | - | - |  |
| 17726 | - |  | - | - | - |  |
| 17733 | - |  | - | - | - |  |
| 17786 | - |  | - | - | - |  |
| 17902 | - |  | - | - | - |  |
| 17895 | - |  | - | - | - |  |
| 17860 | - |  | - | - | - |  |
| 17853 | - |  | - | - | - |  |
| 17867 | - |  | - | - | - |  |
| 18052 | - |  | - | - | - |  |
| 18147 | - |  | - | - | - |  |
| 18369 | - |  | - | - | - |  |
| 18475 | - |  | - | - | - |  |
| 18724 | - |  | - | - | - |  |
| 18948 | - |  | - | - | - |  |
| 19289 | - |  | - | - | - |  |
| 19126 | - |  | - | - | - |  |
| THE CADMUS GROUP INC | - |  | - | - | - |  |
| INV- 266823 | - |  | - | - | - |  |
| INV-267737 | - |  | - | - | - |  |
| INV-268865 | - |  | - | - | - |  |
| INV-274318 | - |  | - | - | - |  |
| LOCAL MEDIA GROUP IN | - |  | - | - | - |  |
| 212632 | - |  | - | - | $\square$ |  |
| RIVER ENERGY CONSULT - Aspect | - |  | - - |  | - |  |
| 18180 | - |  | - |  | - |  |
| 17940 | - |  | - |  | - |  |
| 18344 | - |  | - |  | - |  |
| 18391 | - |  | - |  | - |  |
| 18489 | - |  | - |  | - |  |
| 18882 | - |  | - |  | - |  |
| 19185 | - |  | - |  | - |  |


| 2019 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - | - |  |  | - |  |
| 193645 | - | - |  | - | - |  |
| 193155 | - | - |  | - | - |  |
| 193294 | - | - |  | - | - |  |
| 193398 | - | - |  |  | - |  |
| 193498 | - | - |  |  | - |  |
| 193617 | - | - |  |  | - |  |
| 194912 | - | - |  |  | - |  |
| 195845 | - | - |  |  | - |  |
| 196696 | - | - |  |  | - |  |
| 197676 | - | - |  |  | - |  |
| 198588 | - | - |  |  | - |  |
| 199273 | - | - |  |  | - |  |
| 195909 | - | - |  | - | - |  |
| 197711 | - | - |  | - | - |  |
| 199375 | - | - |  | - | - |  |
| 201954V2 | - | - |  |  | - |  |
| 201107 | - | - |  | - | - |  |
| 202780 | - | - |  | - | - |  |
| 200071 | - | - |  |  | - |  |
| 201045 | - | - |  |  | - |  |
| 202604 | - | - |  |  | - |  |
| 203469 | - | - |  |  | - |  |
| 204300 | - | - |  |  | - |  |
| 204314 | - | - |  | - | - |  |
| 206073 | - | - |  | - | - |  |
| 207597 | - | - |  | - | - |  |
| 209351 | - | - |  | - | - |  |
| 205187 | - | - |  |  | - |  |
| 206036 | - | - |  |  | - |  |
| 206859 | - | - |  |  | - |  |
| 207465 | - | - |  |  | - |  |
| 208425 | - | - |  |  | - |  |
| 209194 | - | - |  |  | - |  |
| 210053 | - | - |  | - | - |  |
| 210263 | - | - |  |  | - |  |
| 192648 | - | - |  |  | - |  |
| 192586 | - | - |  |  | - |  |
| 193946 | - | - |  |  | - |  |
| 195979 | - | - |  |  | - |  |
| 197709 | - | - |  |  | - |  |
| 199282 | - | - |  |  | - |  |
| 201076 | - | - |  |  | - |  |
| 202680 | - | - |  |  | - |  |
| 204495 | - | - |  |  | - |  |
| 206049 | - | - |  |  | - |  |
| 207705 | - | - |  |  | - |  |
| 210133 | - | - |  |  | - |  |
| 190032 | - | - | - |  | - |  |
| 191716 | - | - | - |  | - |  |
| 195836 | - | - | - |  | - |  |
| 197789 | - | - | - |  | - |  |
| 199163 | - | - | - |  | - |  |
| 200904 | - | - | - |  | - |  |
| 202666 | - | - | - |  | - |  |
| 204272 | - | - | - |  | - |  |
| 206037 | - | - | - |  | - |  |
| 207529 | - | - | - |  | - |  |
| 209485 | - | - | - |  | - |  |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 19-8068-03 | - | - | - |  | - |  |
| 19-8068-06 | - | - | - |  | - |  |
| 19-806B-05 | - | - | - |  | - |  |
| 19-806B-08 | - | - | - |  | - |  |
| 19-806B-07 | - | - | - |  | - |  |
| 19-806B-04 | - | - | - |  | - |  |
| 19-806A-09 | - | - | - |  | - |  |
| 19-8068-09 | - | - | - |  | - |  |
| 19-806B-10 | - | - | - |  | - |  |
| 19-806B-11 | - | - | - |  | - |  |
| 19-806B-12 | - | - | - |  | - |  |
| 19806-02 | - | - | - |  | - |  |
| 19-806C-03 | - | - | - |  | - |  |
| 19-806C-08 | - | - | - |  | - |  |
| 19-806C-07 | - | - | - |  | - |  |
| 19-806C-06 | - | - | - |  | - |  |
| 19-806C-05 | - | - | - |  | - |  |
| 19-806C-04 | - | - | - |  | - |  |
| 19-806C-09 | - | - | - |  | - |  |
| 19-806C-10 | - | - | - |  | - |  |


| 2019 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| ENERGY FEDERATION IN | - | - |  |  | - |  |
| 1864554-IN | - |  | - |  | - |  |
| 1769893-1N | - |  |  |  | - |  |
| 183424-IN | - | - |  |  | - |  |
| 1839727-IN | - |  |  |  | - |  |
| 1842100-IN | - | - |  |  | - |  |
| 1843732-IN | - | - |  |  | - |  |
| 1852522-IN | - | - |  |  | - |  |
| 1854027-IN | - | - |  |  | - |  |
| 1855388-N | - | - |  |  | - |  |
| 1849036-IN | - | - |  |  | - |  |
| 1863862-IN | - | - |  |  | - |  |
| 1869702-IN | - | - |  |  | - |  |
| 1875041-IN | - | - |  |  | - |  |
| 1881168-IN | - | - |  |  | - |  |
| 1816556-IN | - | - |  |  | - |  |
| 1892356-IN | - | - |  |  | - |  |
| 1880874-IN | - | - |  |  | - |  |
| 1881325-IN | - | - |  |  | - |  |
| 1731664-IN | - | - |  |  | - |  |
| 1893885-IN | - | - |  |  | - |  |
| 1893005-IN | - | - |  |  | - |  |
| 1817547-IN | - | - |  | - | - |  |
| 1849021-IN | - | - |  | - | - |  |
| 1899291-IN | - | - |  |  | - |  |
| 1906560-N | - | - |  |  | - |  |
| 1910326-IN | - | - |  |  | - |  |
| 1786912-IN | - | - |  |  | - |  |
| 1924706-IN | - | - |  |  | - |  |
| 1986675-IN | - | - |  |  | - |  |
| 2002596-IN | - | - |  |  | - |  |
| 1992066-IN | - | - |  |  | - |  |
| 1895131-N | - | - |  |  | - |  |
| 1966042-IN | - | - |  |  | - |  |
| 1986508-IN | - | - |  |  | - |  |
| 1996172-IN | - | - |  |  | - |  |
| 2006933-1N | - | - |  |  | - |  |
| 1969053-IN | - | - |  |  | - |  |
| 2021857-IN | - | - |  |  | - |  |
| 2017507-1N | - | - |  |  | - |  |
| 2003154-N | - | - |  |  | - |  |
| 2045819-1N | - | - |  |  | - |  |
| 2036976-IN | - | - |  |  | - |  |
| 2033849-1N | - | - |  |  | - |  |
| 2042388-1N | - | - |  |  | - |  |
| 2029757-1N | - | - |  |  | - |  |
| 2029758-1N | - | - |  |  | - |  |
| 2047218-IN | - | - |  |  | - |  |
| 2075261-1N | - | - |  |  | - |  |
| 2076597-1N | - | - |  |  | - |  |
| 2066737-1N | - | - |  |  | - |  |
| 2038838-1N | - | - |  |  | - |  |
| 2079108-1N | - | - |  |  | - |  |
| 2092897-1N | - | - |  |  | - |  |
| 2031632-1N | - | - |  |  | - |  |
| 2096278-IN | - | - |  |  | - |  |
| 2100203-1N | - | - |  |  | - |  |
| 2112054-N | - | - |  |  | - |  |
| 2129288-1N | - | - |  |  | - |  |
| 2148737-IN | - | - |  |  | - |  |
| 2151293-1N | - | - |  |  | - |  |
| 2163758-1N | - | - |  |  | - |  |
| 2097164-IN | - | - |  |  | - |  |
| 2179607-IN | - | - |  | - | - |  |
| 2185408-1N | - | - |  | - | - |  |
| 1815875-IN | - | - | - |  | - |  |
| 1860379-1/ | - | - | - |  | - |  |
| 1878626-IN | - | - | - |  | - |  |
| 1771365-IN | - | - | - |  | - |  |
| 1901432-IN | - | - | - |  | - |  |
| 1948635-IN | - | - | - |  | - |  |
| 1978221-N | - | - | - |  | - |  |
| 2027809-1N | - | - | - |  | - |  |
| 2049891-N | - | - | - |  | - |  |
| 2092590-N | - | - | - |  | - |  |
| 2138967-IN | - | - | - |  | - |  |
| 2171629-IN | - | - | - |  | - |  |


| 2019 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 18708 | - | - | - |  | - |  |
| 19104 | - | - | - |  | - |  |
| ILLUME ADVISING LLC | - | - | - |  | - |  |
| 2688 | - | - | - |  | - |  |
| CREATIVE SERVICES IN | - | - | - |  | - |  |
| 1364448 | - | - | - |  | - |  |
| 1365825 | - | - | - |  | - |  |
| 1364080 | - | - | - |  | - |  |
| 1366199 | - | - | - |  | - |  |
| 1367338 | - | - | - |  | - |  |
| 1368079 | - | - | - |  | - |  |
| 1369278 | - | - | - |  | - |  |
| 1370778 | - | - | - |  | - |  |
| 1371260 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - EnergySavvy | - |  | - | - | - |  |
| 17531 | - |  | - | - | - |  |
| 17663 | - |  | - | - | - |  |
| ENERGY SAVVY INC. | - |  | - | - | - |  |
| 2628 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - New England Condo Conference | - |  | - | - | - |  |
| 18587 | - |  | - | - | - |  |
| LANGUAGE LINE SERVIC | - | - | - |  | - |  |
| 4681246 | - | - | - |  | - |  |
| 4702645 | - | - | - |  | - |  |
| Grand Total |  |  |  |  | - |  |

Vendor Invoice Summary Table
A2-Residential Existing Buildings
A2b-Residential Conservation Services (RCS)
Cape Light Compact

| , |  |  |  |  |  | Page 9 of 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 A2b - | dential Conserva | Services (RCS) |  |  |  |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  | - | - | - | - |  |
| All It Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - Ansafone | - | - | - |  | - |  |
| 17194 | - |  |  |  | - |  |
| 17371 | - | - | - |  | - |  |
| 17599 | - | - | - |  | - |  |
| 17778 | - | - | - |  | - |  |
| 17999 | - | - | - |  | - |  |
| 18202 | - | - | - |  | - |  |
| 18384 | - | - | - |  | - |  |
| 18542 | - | - | - |  | - |  |
| 18687 | - | - | - |  | - |  |
| 18918 | - | - | - |  | - |  |
| 19083 | - | - | - |  | - |  |
| 19207 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - | - | - |  |
| 17726 | - |  | - | - | - |  |
| 17733 | - |  | - | - | - |  |
| 17786 | - |  | - | - | - |  |
| 17902 | - |  | - | - | - |  |
| 17895 | - |  | - | - | - |  |
| 17860 | - |  | - | - | - |  |
| 17853 | - |  | - | - | - |  |
| 17867 | - |  | - | - | - |  |
| 18052 | - |  | - | - | - |  |
| 18147 | - |  | - | - | - |  |
| 18369 | - |  | - | - | - |  |
| 18475 | - |  | - | - | - |  |
| 18724 | - |  | - | - | - |  |
| 18948 | - |  | - | - | - |  |
| 19289 | - |  | - | - | - |  |
| 19126 | - |  | - | - | - |  |
| COMMONWEALTH OF MASS |  | - | - | - | - |  |
| 2019ENERCSASMT000012 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - | - | - |  | - |  |
| 18180 | - | - | - |  | - |  |
| 17940 | - | - | - |  | - |  |
| 18344 | - | - | - |  | - |  |
| 18391 | - | - | - |  | - |  |
| 18489 | - | - | - |  | - |  |
| 18882 | - | - | - |  | - |  |
| 19185 | - | - | - |  | - |  |
| 17156 | - | - | - |  | - |  |
| 17321 | - | - | - |  | - |  |
| 17402 | - | - | - |  | - |  |
| 17538 | - | - | - |  | - |  |
| 17748 | - | - | - |  | - |  |
| 18655 | - | - | - |  | - |  |
| 19046 | - | - | - |  | - |  |


| 2019 A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - | - | - |  | - |  |
| 190541 | - |  | - |  |  |  |
| 190999 | - | - | - |  | - |  |
| 191984 | - | - | - |  | - |  |
| 191996 | - | - | - |  | - |  |
| 194738 | - | - | - |  | - |  |
| 194832 | - | - | - |  | - |  |
| 193541 | - | - | - |  | - |  |
| 193618 | - | - | - |  | - |  |
| 195675 | - | - | - |  | - |  |
| 196635 | - | - | - |  | - |  |
| 197636 | - | - | - |  | - |  |
| 198560 | - | - | - |  | - |  |
| 199263 | - | - | - |  | - |  |
| 195758 | - | - | - |  | - |  |
| 196704 | - | - | - |  | - |  |
| 197663 | - | - | - |  | - |  |
| 198569 | - | - | - |  | - |  |
| 199274 | - | - | - |  | - |  |
| 200060 | - | - | - |  | - |  |
| 201007 | - | - | - |  | - |  |
| 201883 | - | - | - |  | - |  |
| 202588 | - | - | - |  | - |  |
| 203348 | - | - | - |  | - |  |
| 200070 | - | - | - |  | - |  |
| 201046 | - | - | - |  | - |  |
| 201953 | - | - | - |  | - |  |
| 202598 | - | - | - |  | - |  |
| 203516 | - | - | - |  | - |  |
| 204317 | - | - | - |  | - |  |
| 204316 | - | - | - |  | - |  |
| 205112 | - | - | - |  | - |  |
| 206017 | - | - | - |  | - |  |
| 206796 | - | - | - |  | - |  |
| 207411 | - | - | - |  | - |  |
| 208383 | - | - | - |  | - |  |
| 209156 | - | - | - |  | - |  |
| 205165 | - | - | - |  | - |  |
| 206026 | - | - | - |  | - |  |
| 206858 | - | - | - |  | - |  |
| 207466 | - | - | - |  | - |  |
| 208448 | - | - | - |  | - |  |
| 209343 | - | - | - |  | - |  |
| 210036 | - | - | - |  | - |  |
| 210084 | - | - | - |  | - |  |
| CMC ENERGY SERVICES | - - | - | - |  | - |  |
| 19806-02 | - | - | - |  | - |  |
| 19-806-01 | - | - | - |  | - |  |
| 19-806A-03 | - | - | - |  | - |  |
| 19-806A-06 | - | - | - |  | - |  |
| 19-806A-05 | - | - | - |  | - |  |
| 19-806A-08 | - | - | - |  | - |  |
| 19-806A-07 | - | - | - |  | - |  |
| 19-806A-04 | - | - | - |  | - |  |
| 19-806A-10 | - | - | - |  | - |  |
| 19-806A-11 | - | - | - |  | - |  |
| 19-806A-12 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - River Energy Consultants | - | - | - |  | - |  |
| 17179 | - | - | - |  | - |  |
| 17335 | - | - | - |  | - |  |
| 17545 | - | - | - |  | - |  |
| 17763 | - | - | - |  | - |  |
| 18187 | - | - | - |  | - |  |
| 17970 | - | - | - |  | - |  |
| 18336 | - | - | - |  | - |  |
| 18513 | - | - | - |  | - |  |
| 18671 | - | - | - |  | - |  |
| 18865 | - | - | - |  | - |  |
| 18836 | - | - | - |  | - |  |
| 19039 | - | - | - |  | - |  |
| 19192 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 18708 | - | - | - |  | - |  |
| 19104 | - | - | - |  | - |  |
| 17568 | - | - | - |  | - |  |
| ILLUME ADVISING LLC | - | - | - |  | - |  |
| 2688 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - EnergySavvy | - |  | - | - | - |  |
| 17531 | - |  | - | - | - |  |
| 17663 | - |  | - | - | - |  |
| ENERGY SAVVY INC. | - |  | - | - | - |  |
| 2628 | - |  | - | - | - |  |
| Grand Total |  |  | - |  | - |  |

Appendix D, 2019 Invoices, Redacted


| 2019 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| COHEN VENTURES INC | - |  |  |  | - |  |
| 19-1753-02-CL-RE | - |  |  |  | - |  |
| 19-1753-03-CL-RE | - |  |  |  | - |  |
| 19-1753-04-CL-RE | - |  |  |  | - |  |
| 19-1753-05-CL-RE | - |  |  |  | - |  |
| 19-1753-06-CL-RE | - |  |  |  | - |  |
| 19-1753-07-CL-RE | - |  |  |  | - |  |
| 19-1753-08-CL-RE | - |  |  |  | - |  |
| 19-1753-090CL-RE | - | - |  |  | - |  |
| ICF RESOURCES LLC | - | - | - |  | - |  |
| CLC H\&C12-19 | - |  | - |  | - |  |
| CLC H\&C11-19 | - |  | - |  | - |  |
| KELLIHER/SAMETS LTD | - |  |  | . |  |  |
| 023563-0001 |  |  |  |  |  |  |
| 23454-0001 | - |  | - |  | - |  |
| 023655-0001 | - |  | - | . | - |  |
| 23652-0001 | - |  | - |  | - |  |
| 023723-0001 | . |  |  |  | - |  |
| ENERGY FEDERATION IN | - |  |  |  | - |  |
| 1777111-IN | - |  |  |  |  |  |
| 1800353-IN | - |  |  |  | - |  |
| 1801175-IN | - |  |  |  | - |  |
| 1821054-IN | - |  |  |  | - |  |
| 1847710-IN | - |  |  |  | - |  |
| 1845013-IN | - |  |  |  | - |  |
| 1857635-IN | - |  |  |  | - |  |
| 1806162-in | - |  |  |  | - |  |
| 1877230-IN | - |  |  |  | - |  |
| 1884163-IN | - |  |  |  | - |  |
| 1898560-IN | - |  |  |  | - |  |
| 1818283-IN | - |  |  | - | - |  |
| 1849026-IN | - |  |  | - | - |  |
| 1912224-IN | - |  |  |  | - |  |
| 1916219-IN | - | - |  |  | - |  |
| 1889509-1N | - | - |  |  | - |  |
| 1933342-IN | - | - |  |  | - |  |
| 1924718-1N | - | - |  | - | - |  |
| 1941815-IN | - | - |  | - | - |  |
| 1769347-IN | - | - |  |  | - |  |
| 1942379-1N | - | - |  |  | - |  |
| 1953416-IN | - | - |  |  | - |  |
| 1949325-IN | - | - |  | - | - |  |
| 1961071-IN | - | - |  |  | - |  |
| 1909071-IN | - | - |  |  | - |  |
| 1937972-IN | - | - |  |  | - |  |
| 1978568-IN | - | - |  | - | - |  |
| 1998289-1N | - |  |  |  | - |  |
| 1999473-1N | - |  |  |  | - |  |
| 1979880-IN | - |  |  |  | - |  |
| 2007833-1N | - |  |  |  | - |  |
| 2020591 | - |  |  |  | - |  |
| 1974359-IN | - | - |  |  | - |  |
| 2022669-1N | - | - |  |  | - |  |
| 2027137-IN | - | - |  |  | - |  |
| 2030301-IN | - | - |  |  | - |  |
| 2030704-IN | - | - |  |  | - |  |
| 2034284-IN | - | - |  |  | - |  |
| $2036998-\mathrm{IN}$ | - | - |  |  | - |  |
| 2002625-1N | - | - |  |  | - |  |
| 2036986-IN | - | - |  |  | - |  |
| 2039793-1N | - | - |  |  | - |  |
| 2041069-IN | - | - |  |  | - |  |
| 2049851 | - | - |  |  | - |  |
| ${ }^{2046691-1 N}$ | - | - |  | - | - |  |
| 2071685-IN | - | - |  |  | - |  |
| 2072894-IN | - | - |  |  | - |  |
| $\xrightarrow{2079470-1 / 1}$ | - | - |  |  | $:$ |  |
| 2088443-1N | - | . |  |  | - |  |
| 2100205-IN | - | - |  |  | - |  |
| 2107566-IN | - | - |  |  | - |  |
| 2110223-1N | - | - |  |  | - |  |
| $2132351-\mathrm{N}$ | - | - |  |  | - |  |
| $2134864-\mathrm{NN}$ | - | - |  |  | - |  |
| $2140784-\mathrm{N}$ | - | - |  |  | - |  |
| $2142141-\mathrm{N}$ | - | - |  | - | - |  |
| ${ }^{2142165-1 N}$ | - | - |  | - | - |  |
| 2142248 - N | - | - |  |  | - |  |
| 2152779-1N | - | - |  |  | - |  |
| $2161194-\mathrm{N}$ | - | - |  |  | - |  |
| $2160051-\mathrm{N}$ | - | - |  |  | - |  |
| $2142164-\mathrm{N}$ | - | - |  | - | - |  |
| $2158202-\mathrm{N}$ | - | - |  |  | - |  |
| $2168539-\mathrm{N}$ | - | - |  |  | - |  |
| 2177181-1N | - | - |  | - | - |  |
| 2199378-IN | - | - |  | $-$ | - |  |
| 1861655-IN | - | - | - |  | - |  |
| 1864554-IN | - | - | - |  | - |  |
| 1878647-IN |  | - |  |  |  |  |


| 2019 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| ${ }^{1783122-1 N}$ | - |  |  |  | - |  |
| 1806777-1/ | - |  | - |  | - |  |
| 1899393-1N | - | - | - |  | - |  |
| 1978381-IN | - |  | - |  | - |  |
| 2139833-1N | - |  | - |  | - |  |
| 2171397-1N | - |  | - |  | . |  |
| 1828146-1N | - |  | - |  | - |  |
| 2035385-IN | - |  | - |  | - |  |
| 2084860-1N | - |  | . | - | . |  |
| ${ }^{1834625-1 N}$ | - |  |  |  | - |  |
| $1842101-\mathrm{N}$ | - | . |  |  | - |  |
| $1854028-\mathrm{N}$ | - |  |  |  | - |  |
| 1845607 IN | - |  |  |  | - |  |
| $1862683-\mathrm{NN}$ | - |  |  |  | - |  |
| 1874278-1N | - |  |  |  | - |  |
| ${ }^{1875040-1 N}$ | - |  |  |  | - |  |
| - $1892355-\mathrm{N}$ | : |  |  |  | $:$ |  |
| 1880875-1N $1881326-1 \mathrm{~N}$ | : | - |  |  | $:$ |  |
| ${ }_{1893886-1 N}$ | : | - |  |  | - |  |
| 1899290-1N | - |  |  |  | . |  |
| 1906561-IN | - |  |  |  | - |  |
| 1924705-1N | - | . |  |  | - |  |
| $1942377-\mathrm{N}$ | - |  |  |  | - |  |
| ${ }^{1786911-1 / N}$ | - |  |  |  | - |  |
| ${ }^{1949326-1 N}$ | - |  |  |  | : |  |
| 1966626-IN 1966627 IN | : | - |  |  | $:$ |  |
| 1925535-1N | : | - |  |  | - |  |
| 1925534-1N | - |  |  |  | - |  |
| 1971858-1N | - |  |  |  | - |  |
| 1972755-1N | - |  |  |  | - |  |
| 1979016-IN | - | - |  |  | - |  |
| ${ }^{\text {1979017-IN }}$ | - | - |  |  | - |  |
| ${ }^{1924707-1 N}$ | - | - |  |  | : |  |
| 198856--1N | : | - |  |  | : |  |
| 2003153-1N | - | - |  |  | - |  |
| 2017506-1N | - | . |  |  | - |  |
| 1992068-1N | - |  |  |  | - |  |
| 2042387-1N | - | - |  |  | - |  |
| 2018971-1N | - | - |  |  | - |  |
| 2018974-IN | - |  |  |  | - |  |
| 2036975-1N | $:$ | - |  |  | - |  |
| 2046689-1N | - |  |  |  | - |  |
| $2075260-1 \mathrm{~N}$ | - | - |  |  | - |  |
| ${ }^{20388393-1 N}$ | - |  |  |  | - |  |
| $2066734-1 \mathrm{~N}$ | - | - | - |  | - |  |
| 2079107-1/ | : | - |  |  | - |  |
| 2092896-IN | - | - |  |  |  |  |
| 2099949-1/ | - | - |  |  | - |  |
| $2112053-\mathrm{IN}$ | - | - |  |  | - |  |
| 2079109-1/ | - | - |  | - | - |  |
| ${ }^{2120263-1 N}$ | - | - |  |  | - |  |
| ${ }^{2142139-1 N}$ | - | - |  |  | $\cdot$ |  |
| ${ }^{2142162-1 N}$ | - | - |  | $\square$ | - |  |
| 2155362 IN | - | . |  |  | . |  |
| 2163759-1N | - | - |  |  | - |  |
| ${ }^{2168120-1 N}$ | - | - |  |  | - |  |
| ${ }^{2129212-1 N}$ | : | - |  |  | $:$ |  |
| $2225305-1 \mathrm{~N}$ | - | - |  |  | - |  |
| $2208160-\mathrm{N}$ | - | - |  |  | - |  |
| 1771379-1N | - | - | - |  | - |  |
| 1814184-in | - | - | - |  | - |  |
| 1842166-in | : | - | $\square$ |  | : |  |
| 1913337-1N | - | - | - |  | . |  |
| 1942401-1N | - | - | - |  | - |  |
| 1819643 IN | - | - | - |  | - |  |
| 2029066-1N | - | - | - |  | - |  |
| 197823-1/ ${ }_{\text {206762-IN }}$ | $:$ | - | : |  | $:$ |  |
| 2084073-1N | - | - | - |  | - |  |
| $2150522-1 \mathrm{~N}$ | - | - | - |  | - |  |
| 2176164-1N | - | - | - |  | - |  |
| ${ }^{1978220-1 N}$ | - |  | - |  | - |  |
| (1) $\begin{aligned} & \text { 1773793-1/ } \\ & 1801168-\mathrm{N}\end{aligned}$ | - | - |  | . | : |  |
| 1847709-1N | - | - |  |  | . |  |
| 1818281 - N | - | - |  | - | - |  |
| 1849024-IN | - | - |  | - | - |  |
| ${ }_{1}^{1916218-1 / \mathrm{N}}$ | - | - |  |  | - |  |
| 1861639-1N | - | - |  |  | - |  |
| ${ }^{1878257-1 N}$ | - | - |  |  | - |  |
| 1889508-1N | - | - |  |  | - |  |
| 1899681-IN $1912896-\mathrm{N}$ | : | - |  | - | - |  |
| 1941746-1N | - | . |  | - | - |  |
| 1942378-1N | - | - |  | - | - |  |
| ${ }_{1}^{\text {1949324-IN }}$ | : | - |  | $\square$. | - |  |
| 1937971-1N | - | - |  |  | - |  |
| ${ }^{1978567-1 N}$ | - | - |  | $\square$ | - |  |
| 1909070-1N | - | - |  |  | - |  |
| (1) ${ }^{1998288-1 / 1}$ | $:$ | - |  |  | : |  |
| 2018968-1N | - | . |  |  | - |  |
| $\begin{aligned} & 2005086-\mathrm{IN} \\ & 2030300-\mathrm{IN} \end{aligned}$ | - |  |  |  | $:$ |  |


| 2019 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 2030703-1N | - |  |  |  | - |  |
| 2036997-IN | - | - |  |  | - |  |
| 2039792-IN | - | - |  |  | - |  |
| 2068667-IN | - | - |  |  | - |  |
| 20466990-IN | - | - |  |  | - |  |
| 2072893-1N | - | - |  |  | - |  |
| 2088129-1N | - | - |  |  | - |  |
| 2107565-1N | - | - |  |  | - |  |
| 2084683-1N | - | - |  |  | - |  |
| 2108233-IN | - | - |  |  | - |  |
| 2079110-1N | - | - |  | - | - |  |
| 2134863-1N | - | - |  |  | - |  |
| 2142140-1N | - | - |  | - | - |  |
| 2142163-1N | - | - |  | $\cdots$ | - |  |
| $2142242-\mathrm{IN}$ | - | - |  |  | - |  |
| 2160050-IN | - |  |  |  | - |  |
| 2158201-1 | - |  |  |  | - |  |
| 2095407-1N | - | - |  |  | - |  |
| 2169104-IN | - | - |  |  | - |  |
| 2177180-IN | - | - |  | - | - |  |
| 1946875-IN | - | - | - |  | - |  |
| 2018591-IN | - | - | - |  | - |  |
| $2042109-\mathrm{N}$ | - | - | - |  | - |  |
| 2082486-1N | - | - | - |  | - |  |
| TRC ENVIRONMENTAL CO | - | - |  |  | - |  |
| LFO7-LCL1-2019 | - | - | - |  | - |  |
| 119 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 18708 | - | - | - |  | - |  |
| 19104 | - | . | - |  | - |  |
| ILUME ADVISING LLC | - | - | - |  | - |  |
| 2688 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT-EnergySavvy | - |  | - | - | - |  |
| 17531 | - |  | - | - | - |  |
| 17663 | - |  | - | . | - |  |
| ENERGY SAVVY INC. | - |  | - | - | - |  |
| 2628 | - |  | - | - | - |  |
| LOCKHEED MARTIN CORP | - | - | - |  | - |  |
| E1903-050A | - | - | - |  | - |  |
| E1904-107A | - | - | - |  | - |  |
| E1905-049A | - | - | - |  | - |  |
| E1902-025A | - | - | - |  | - |  |
| E1906-142A | - | - | - |  | - |  |
| E1907-053A | - | - | - |  | - |  |
| E1908-028A | - | - | - |  | - |  |
| E1909-055A | - | - | - |  | - |  |
| E1910-035A | - | - | - |  | - |  |
| E1911-044A (2) | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - artco RMG | - |  | - | . | - |  |
| 18035 | - |  | - | - | - |  |
| HYANNIS GULF CORPORA | - | - | - |  | - |  |
| HVAC CONTRACTOR DINN | - | - | - |  | - |  |
| PLUMBERS' SUPPLY COM | - | . | - |  | - |  |
| 112519MV | - | - | $-$ |  | - |  |
| Grand Total |  |  |  |  | - |  |


| 2019 A2d - Residential Behavior |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| ORACLE AMERICAN, INC | - |  | - |  | - |  |
| 8332542 | - |  | - |  | - |  |
| 6696650 | - |  | - |  | - |  |
| 8265629 | - |  | - |  | - |  |
| 6682234 | - |  | - |  | - |  |
| NEST LABS, INC. | - |  |  | - | - |  |
| NL300173 | - |  |  | - | - |  |
| NL325321 | - |  |  | - | - |  |
| Grand Total |  |  |  |  | - |  |

Vendor Invoice Summary Table
A2 - Residential Existing Buildings
A2e - Residential Active Demand Reduction
Cape Light Compact
Cape Light Compact

2019-2021 Energy Efficiency Term Report August 1, 2022

| 2019 A2e - Residential Active Demand Reduction |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - | - | . |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - |  | - | - | - | - |
| All Marketing Allocated Costs | - |  | - | - | - | - |
| All General Administration Allocated Costs | - |  | - | - | - | - |
| Grand Total | - |  | - | - | - | - |


| 2019 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - | - | - | - |  |  |
| All Legal Allocated Costs | - | - | - | - | - | - |
| All IT Allocated Costs | - | - | - | - | - | - |
| All Marketing Allocated Costs | - | - | - | - | - | - |
| All General Administration Allocated Costs | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - CLEAResult | - | - | - |  | - |  |
| 17801 | - | - | - |  | - |  |
| 18398 | - | - | - |  | - |  |
| CLEARESULT CONSULTIN | - | - | - |  | - |  |
| 26-CAPELIGHT_WFD | - | - | - |  | - |  |
| 25-CAPELIGHT_WFD | - | - | - |  | - |  |
| 26-CAPELIGHT_WFD_A | - | - | - |  | - |  |
| 27-CAPELIGHT_WFD | - | - | - |  | - |  |
| 28-CAPELIGHT_WFD | - | - | - |  | - |  |
| 32-CAPELIGHT_WFD | - | - | - |  | - |  |
| 30-CAPELIGHT_WFD | - | - | - |  | - |  |
| 31-CAPELIGHT_WFD | - | - | - |  | - |  |
| 34-CAPELIGHT_WFD | - | - | - |  | - |  |
| CONSORTIUM FOR ENERG |  | - | - | - | - |  |
| M2019-108 |  | - | - | - | - |  |
| ICF RESOURCES LLC | - | - | - |  | - |  |
| CLC PHA10-19 | - |  | - |  | - |  |
| KELLIHER/SAMETS LTD | - |  | - | - | - |  |
| 024435-0003 | - |  | - | - | - |  |
| 24358-0003 | - |  | - | - | - |  |
| 023560-0003 | - |  | - | - | - |  |
| 23462-0003 | - |  | - | - | - |  |
| 023654-0003 | - |  | - | - | - |  |
| 023656-0003 | - |  | - | - | - |  |
| 23721-0003 | - |  | - | - | - |  |
| 023724-0003 | - |  | - | - | - |  |
| 023722-0003 | - |  | - | - | - |  |
| 023811-0003 | - |  | - | - | - |  |
| 23818-0003 | - |  | - | - | - |  |
| 023810-0003 | - |  | - | - | - |  |
| 23889-0003 | - |  | - | - | - |  |
| 023885-0003 | - |  | - | - | - |  |
| 23955-0003 | - |  | - | - | - |  |
| 023950-0003 | - |  | - | - | - |  |
| 024014-0003 | - |  | - | - | - |  |
| 24011-0003 | - |  | - | - | - |  |
| 024098-0003 | - |  | - | - | - |  |
| 024183-0003 | - |  | - | - | - |  |
| 24167-0003 | - |  | - | - | - |  |
| 024185-0003 | - |  | - | - | - |  |
| 024269-0003 | - |  | - | - | - |  |
| 024360-0003 | - |  | - | - | - |  |
| 024353-0003 | - |  | $-$ | $-$ | - |  |
| RIVER ENERGY CONSULT - Endless Energy | - | - | - |  | - |  |
| 18283 | - | - | - |  | - |  |
| GUIDEHOUSE INC. | - | - | - | - |  |  |
| 100036066 | - | - | - | - |  |  |
| 100037394 | - | - | - | - |  |  |
| 100038925 | - | - | - | - |  |  |
| 100039991 | - | - | - | - |  |  |
| 0100038374 b | - | - | - | - |  |  |
| 100041445 | - | - | - | - |  |  |
| 100043289 | - | - | - | - |  |  |
| 100046561 | - | - | - | - |  |  |
| 100047300 | - | - | - | - |  |  |
| 100048673 | - | - | - | - |  |  |


| 2019 A 3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CHRISTINE C. TWOMBLY | - |  | - | - | - |  |
| ENED/JAN 2019 | - |  | - | - | - |  |
| ENED 05.19-06.19 | - |  | - | - | - |  |
| ENED 07.19 | - |  | - | - | - |  |
| EN/ED 10.19 | - |  | - | - | - |  |
| NATIONAL ENERGY EDUC | - |  | - |  | - |  |
| 79742 | - |  | - |  | - |  |
| 79920 | - |  | - | - | - |  |
| 79893 | - |  | - | - | - |  |
| DNV GL ENERGY INSIGH | - | - | - | - |  |  |
| 10_1904DMRM | - |  | - | - |  |  |
| 10.1904DRT | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_1905DRT | - | - | - | - |  |  |
| 10_1905DMRM | - | - | - | - |  |  |
| 10_1906DMRM | - | - | - | - |  |  |
| 10_1906DRT | - | - | - | - |  |  |
| 10_1907DMRM | - | - | - | - |  |  |
| 10_1907DRT | - | - | - | - |  |  |
| 10_1908DRT | - | - | - | - |  |  |
| 10_1909DMRM | - | - | - | - |  |  |
| 10_1909DRT | - | - | - | - |  |  |
| 10_1910DMRM | - | - | - | - |  |  |
| 10_1910DRT | - | - | - | - |  |  |
| 10_1911DRT | - | - | - | - |  |  |
| 10_1911DMRM | - | - | - | - |  |  |
| 10_1912DRT | - | - | - | - |  |  |
| NMR GROUP INC | - | - | - | - |  |  |
| 22930 | - |  | - | - |  |  |
| 2273.1AI | - | - | - | - |  |  |
| 2273.2AI | - | - | - | - |  |  |
| 2293 V | - | - | - | - |  |  |
| 2273.2AJ | - | - | - | - |  |  |
| 2273.1AJ | - | - | - | - |  |  |
| 2273.2AK | - | - | - | - |  |  |
| 2273.1AK | - | - | - | - |  |  |
| 2293w | - | - | - | - |  |  |
| 2273.2AL | - | - | - | - |  |  |
| 2273.1AL | - | - | - | - |  |  |
| 2293X | - | - | - | - |  |  |
| $2293 Y$ | - | - | - | - |  |  |
| 2273.2AM | - | - | - | - |  |  |
| 2273.1AM | - | - | - | - |  |  |
| 22773.2AN | - | - | - | - |  |  |
| 2273.1AN | - | - | - | - |  |  |
| 22932 | - | - | - | - |  |  |
| 2293AA | - | - | - | - |  |  |
| 2352.2A | - | - | - | - |  |  |
| 2532.1A | - | - | - | - |  |  |
| 2293BB | - | - | - | - |  |  |
| 2532.1B | - | - | - | - |  |  |
| 2352.2 B | - | - | - | - |  |  |
| 2293DD | - | - | - | - |  |  |
| 2352.2D | - | - | - | - |  |  |
| 2532.1D | - | - | - | - |  |  |
| 2352.2 E | - | - | - | - |  |  |
| 2532.1 E | - | - | - | - |  |  |
| 2293EE | - | - | - | - |  |  |
| 2293CC | - | - | - | - |  |  |
| 2532.1C | - | - | - | - |  |  |
| 2352.2 C | - | - | - | - |  |  |
| 2352.2F | - | - | - | - |  |  |
| 2532.1F | - | - | - | - |  |  |
| 2293FF | - | - | - | - |  |  |
| ILLUME ADVISING LLC | - | - | - | - |  |  |
| 2688 | - | - | - | - |  |  |
| 2421 | - | - | - | - |  |  |
| 2455 | - | - | - | - |  |  |
| 2487 | - | - | - | - |  |  |
| 2526 | - | - | - | - |  |  |
| 2600 | - | - | - | - |  |  |
| 2782 | - | - | - | - |  |  |


| 2019 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - PCC Technology |  | - | - | - | - |  |
| 18740 |  | - | - | - | - |  |
| 17394 |  | - | - | - | - |  |
| 17644 |  | - | - | - | - |  |
| 18044 |  | - | - | - | - |  |
| 18352 |  | - | - | - | - |  |
| 18570 |  | - | - | - | - |  |
| 18940 |  | - | - | - | - |  |
| 19111 |  | - | - | - | - |  |
| 19305 |  | - | - | - | - |  |
| 19281 |  | - | - | - | - |  |
| 19264 |  | - | - | - | - |  |
| EDLOW P. BANKS | - |  | - | - | - |  |
| INVOICE \#1 | - |  | - | - | - |  |
| 2 | - |  | - | - | - |  |
| INVOICE \#3 | - |  | - | - | - |  |
| ANB SYSTEM INC | - | - | - | - |  |  |
| 7137-02 | - | - | - | - |  |  |
| AMERICAN COUNCIL FOR | - | - | - | $-$ |  |  |
| 10138-2 | - | $-$ | - | - |  |  |
| RIVER ENERGY CONSULT - Boston Red Sox | - |  | - | - | - |  |
| 17875 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Clark University | - |  | - | - | - |  |
| 18232 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Green Jobs Academy | - | - | - |  | - |  |
| 17607 | - | - | - |  | - |  |
| 17844 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Cape Cod Energy Solutions | - | - | - |  | - |  |
| 18059 | - | - | - |  | - |  |
| 18955 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - SDL Home Improvement | - | - | - |  | - |  |
| 17984 | - | - | - |  | - |  |
| 18253 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Cape Save | - | - | - |  | - |  |
| 18520 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Revise Energy | - | - | - |  | - |  |
| 18641 | - | - | - |  | - |  |
| 18757 | - | - | - |  | - |  |
| 19061 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Dolphin Insulation | - | - | - |  | - |  |
| 18983 | - | - | - |  | - |  |
| KATHLEEN M. SMITH | - |  | - | - | - |  |
| ENED/1 | - |  | - | - | - |  |
| ENED/SUMMER | - |  | - | - | - |  |
| ENED 10.19 | - |  | - | - | - |  |
| SALLY ANDREOLA | - |  | - |  | - |  |
| ENED 06.19 | - |  | - |  | - |  |
| ENED 07.19 | - |  | - | - | - |  |
| ENED 10.19 | - |  | - | - | - |  |
| DEBORAH SHIFLETT-FIT | - |  | - | - | - |  |
| ENED 07.19 | $-$ |  | - | - | - |  |
| ELIZABETH R. FITTON | - |  | - | - | - |  |
| ENED 07.19 | - |  | - | - | - |  |
| W.B. MASON CO INC | - | - | - |  | - |  |
| 163317807 | - | - | - |  | - |  |
| 163321463 | - | - | - |  | - |  |
| 204360567 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - industrial Economics | - | - | - | - |  |  |
| 18104 | - | - | - | - |  |  |
| Grand Total |  |  | - |  |  |  |



| 2019 B1a - Income Eligible Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| HOUSING ASSIITANCE C |  |  |  |  |  |  |
| 1.30.19 LIMF BULBS | - |  |  |  |  |  |
| 02.06.2019 | - |  |  |  |  |  |
| 2.28.19 LIMF BULBS | . |  |  |  |  |  |
| 2.22.19 LIMF FIXWG | - |  |  |  |  |  |
| 2.25.19 LIMF SHORE | - |  |  |  |  |  |
| 2.28.19 LIMF FIX | - |  |  |  |  |  |
| 2.28.19 LIMF MIXED | - |  |  |  | - |  |
| 3.26.19_LIMF_FIX_MUL | - |  |  |  | - |  |
| 3.31.19_LIMF_INOV BU | - |  |  |  |  |  |
| 3.30.19_LIMF_OSPR LN | - |  |  |  | - |  |
| 5.15.19 LIMF FIX | - |  |  |  | - |  |
| 4.29.19 LIMF FIX | - |  |  |  | - |  |
| 04.26.19 LIMF MIXED | - |  |  |  | - |  |
| 4.30.19 LIMF OLD COL | - |  |  |  | - |  |
| 4.30.19 LIMF INDV BU | - |  |  |  | - |  |
| 5.15.19 LIMF INDV | - |  |  |  | - |  |
| 4.30.19 LIMF STAGE C | - |  |  |  | - |  |
| 3.31.19 LIMF FIX | - |  |  |  | - |  |
| 05.31.19_LIMF_BULBS | - |  |  |  | - |  |
| 5.31.19_LIMF_SHORERD | - | . |  |  | - |  |
| 7.1.19_LIMF_SHORE RD | - |  |  |  | - |  |
| 6.26.19-LIMF-OSPREY | - |  |  |  | - |  |
| 6.26.19_LMM_-STEVEN | - |  |  |  | - |  |
| 6.26.19_LIMF_SALY | - |  |  |  | - |  |
| 6.26.19_LIMF_PROVINC | - |  |  |  | - |  |
| 6.30.19_LMMF_IND BUL | - |  |  |  | - |  |
| 6.30.19_LIMF_APPLNCE | - |  |  |  | - |  |
| 7.31.19_LME_WATER | - |  |  |  | - |  |
| 7.31.19_LIMF_ALLEWIFE | - |  |  |  | - |  |
| 7.31.19_LMF_-FIX | - |  |  |  | - |  |
| 7.31.19-LIMF_SANDLE | - |  |  |  | $:$ |  |
| 8.31.19_LIMF-SF APPL 8.31.19 LMF LAKE ST | - |  |  |  | - |  |
| 8.31.19_LIMF_LAKE ST 8.31.19_LIMF_FIX | : |  |  |  | $:$ |  |
| 8.31.19_LIMF_FIX <br> 09.27.19_LIMF_FAWCET | : | - |  |  | $:$ |  |
| 09.30.2019_LIMF_FIX_ | - |  |  |  |  |  |
| 09.30.2019_LIMF_INDI | - |  |  |  |  |  |
| 9.30.19_LIMF_FIX_FAW | - |  |  |  | - |  |
| 10.29.19_LIMF_WTRFIX | - |  |  |  | - |  |
| 10.29.19_LIMF_INDIV 10.21.19_IMF_IFRD | : | - |  |  | $:$ |  |
| 10.21.19_LIMF_GIFFRD 10.30.19_LIMF_MASHPE | - | - |  |  | $:$ |  |
| 10.28.19_LIMF_MIX | - | . |  |  |  |  |
| 10.31.19_LIMF_MASH | - |  |  |  |  |  |
| 11.11.19_LIMF_FIX | - |  |  |  | - |  |
| 11.11.19_LIMF_SHANK | - | - |  |  | - |  |
| 11.7.19_LIMF_APPLNCE | - |  |  |  | $:$ |  |
| 11.27.19_LIMF_WATER | - |  |  |  | $:$ |  |
| 11.30.19_LIMF_INDIV 12.6.19_IMF_FRED | : | - |  |  | $:$ |  |
| 2019HACOOOOOO95 | - | . |  |  | . |  |
| APLNCE LIMF 2019-12 | - | - |  |  | $:$ |  |
| 12.30.19_LIMF_FIX | : | . |  |  | : |  |
| 12.31.19_LMF_FIX LIMF 2019-12 | $:$ | : |  |  | : |  |
| 06.11.2019_MARKETING | - |  | - |  | - |  |
| 12.30.19_MARKETING | - |  | - |  | - |  |
| APPLNC INV 2019-01 ULGHT INV 2019-01 | - |  |  |  | - |  |
| LIGHT INV 2019-01 | : | . |  |  | - |  |
| LIGHting inv 2019-02 | - |  |  |  |  |  |
| WEATHER 2019-02 | - |  |  |  | - |  |
| APPL ICE INV 2019-02 | - |  |  |  | - |  |
| WEATHER 2019-03 | - |  |  |  | - |  |
| LIGHT INV 2019-03 APPLNCE INV 2019-03 | : | - |  |  | $:$ |  |
| WEATHER 2019-04 | - |  |  |  | - |  |
| LIGHT INV 2019-04 | - | - |  |  | - |  |
| WEATHERIZATION 19-05 | - | - |  |  | - |  |
| APPLIANCES 19-05 LIGTIING 2019-05 | $:$ | - |  |  | - |  |
| LIGHT INV 2019-06 | - | . |  |  | - |  |
| APPLICE INV 2019-06 | - | . |  |  | - |  |
| WEATHER 2019-06 | - | - |  |  | - |  |
| WEATHER 2019-07 LIGTIING INV 2019-07 | : | - |  |  | $:$ |  |
| APPLANCE INV 19-07 | - | . |  |  | - |  |
| WEATHER 2019-08 | - | . |  |  | - |  |
| LIGHT INV 2019-08 | - | - |  |  | - |  |
| LIGHT INV 2019-09 WEATHER 2019-09 | - | - |  |  | - |  |
| WEATHER 2019-09 LIGHT INV 2019-10 | : | - |  |  | $:$ |  |
| Weather 2019-10 | - | . |  |  | - |  |
| APPLNCE INV 2019-10 | - | - |  |  | - |  |
| APPLNCE INV 2019-10B | - | - |  |  | - |  |
| APPLNCE INV 2019-11 APLLNCE INV 2019-118 | - | - |  |  | - |  |
| APPLLCE INV 2019-11B APLINCE INV 2019-11C | : | - |  |  | $:$ |  |
| LIGHT INV 2019-11 | - | . |  |  | - |  |
| WEATHER 2019-11 | - | - |  |  | - |  |
| APLNCE LISF 2019-12B | - | - |  |  | - |  |
| APLNCE LISF 2019-12 LIGHT INV 2019-12 | : | : |  |  | $:$ |  |
| WEATHER 2019-12 | . | . |  |  | . |  |
| 6.11.19_MV AUDITORT | - | - |  |  | - |  |
| 7.10.19_SOFTWARE ENH | - | - | - |  | - |  |
| 8.19.19_EECP UPLOAD 12.30.19_MV AUDIT | : | - | $\div$ |  | $:$ |  |
| RIVER ENERGY CONSULT - VoxGen | . | - | - |  | - |  |
| 18708 19104 | - | - |  |  | - |  |
| $\frac{19104}{}$ | - | - | - |  | - |  |
| $\frac{\text { \#LUME ADVIIING LLC }}{2688}$ | - |  | - |  | . |  |
| Grand Total |  |  |  |  | - |  |


| 2019 B1 - Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - |  |
| All IT Allocated Costs | - |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs | - |  | - | - |  |  |
| COMMONWEALTH OF MASS |  |  | - | - | - |  |
| 2019ENERCSASMT000012 |  |  | - | - |  |  |
| 2019ENEEEAASMT000001 |  |  | - | - | - |  |
| CONSORTIUM FOR ENERG |  |  | - | - | - |  |
| M2019-108 |  |  | - | - | - |  |
| ICF RESOURCES LLC | - |  | - |  | - |  |
| clc PHA11-19 | - |  | - |  |  |  |
| KELILHER/SAMETS LTD | - |  | - | - | - |  |
| 024435-0003 |  |  |  |  |  |  |
| 24358-0003 | - |  | - | - | - |  |
| 023560-0003 | - |  | - | - | - |  |
| 23462-0003 | - |  | - | - | - |  |
| 023654-0003 | - |  | - | - | - |  |
| 023656-0003 | - |  | - | - | - |  |
| 23721-0003 | - |  | - | - | - |  |
| 023724-0003 | - |  | - | - | - |  |
| 023722-0003 | - |  | - | - | - |  |
| 023811-0003 | - |  | - | - | - |  |
| 23818-0003 | - |  | - | - | - |  |
| 023810-0003 | - |  | - | - | - |  |
| 23889-0003 | - |  | - | - | - |  |
| 023885-0003 | - |  | - | - | - |  |
| 23955-0003 | - |  | - | - | - |  |
| 023950-0003 | - |  | - | - | - |  |
| 024014-0003 | - |  | - | - | - |  |
| 24011-0003 | - |  | - | - | - |  |
| 024098-0003 | - |  | - | - | - |  |
| 024183-0003 | - |  | - | - | - |  |
| 24167-0003 | - |  | - | - | - |  |
| 024185-0003 | - |  | - | - | - |  |
| 024269-0003 | - |  | - | - | - |  |
| 024360-0003 | - |  | - | - | - |  |
| 024353-0003 | - |  | - | - |  |  |
| GUIDEHOUSE INC. | - |  | - | - |  |  |
| 100036066 | - |  | - | - |  |  |
| 100037394 | - |  | - | - |  |  |
| 100038925 | - |  | - | - |  |  |
| 100039991 | - |  | - | - |  |  |
| 0100038374 b | - |  | - | - |  |  |
| 100041445 | - |  | - | - |  |  |
| 100043289 | - |  | - | - |  |  |
| 100046561 | - |  | - | - |  |  |
| 100047300 | - |  | - | - |  |  |
| 100048673 | . |  | - | - |  |  |
| DNV GL ENERGY INSIGH | - |  | - | - |  |  |
| 10_1904DMRM | - |  | - | - |  |  |
| 10.1904DRT | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 10_1905DRT | - |  | - | - |  |  |
| 10_1905DMRM | - |  | - | - |  |  |
| 10_1906DMRM | - |  | - | - |  |  |
| 10_1906DRT | - |  | - | - |  |  |
| 10_1907DMRM | - |  | - | - |  |  |
| 10_1907DRT | - |  | - | - |  |  |
| 10_1908DRT | - |  | - | - |  |  |
| 10_1909DMRM | - |  | - | - |  |  |
| 10_1909DRT | - |  | - | - |  |  |
| 10_1910DMRM | - |  | - | - |  |  |
| 10_1910DRT | - |  | - | - |  |  |
| 10_1911DRT 10_1911DMRM | - |  | - | - |  |  |
| ${ }_{\text {10__1912DRT }}$ | - |  | - | - |  |  |

Vendor Invoice Summary Table
B1 - Income Eligible Existing Buildings
B1 - Income Eligible Existing Buildings Cape Light Compact

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August 1, 2022
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| 2019 B1 - Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance | Evaluation and Market Research | Total Program Costs |
| NMR GROUP INC | - | - | - | - |  |  |
| 22934 | - |  | - | - |  |  |
| 2273.1AI | - |  | - | - |  |  |
| 2273.2AI | - | - | - | - |  |  |
| 2293 V | - | - | - | - |  |  |
| 2273.2AJ | - | - | - | - |  |  |
| 2273.1AJ | - | - | - | - |  |  |
| 2273.2AK | - | - | - | - |  |  |
| 2273.1AK | - | - | - | - |  |  |
| 2293w | - | - | - | - |  |  |
| 2273.2AL | - |  | - | - |  |  |
| 2273.1AL | - | - | - | - |  |  |
| 2293x | - | - | - | - |  |  |
| $2293 Y$ | - | - | - | - |  |  |
| 2273.2AM | - | - | - | - |  |  |
| 2273.1AM | - | - | - | - |  |  |
| 22773.2AN | - | - | - | - |  |  |
| 2273.1AN | - | - | - | - |  |  |
| 22932 | - | - | - | - |  |  |
| 2293AA | - | - | - | - |  |  |
| 2352.2A | - | - | - | - |  |  |
| 2532.1A | - | - | - | - |  |  |
| 2293Bb | - | - | - | - |  |  |
| 2532.1B | - | - | - | - |  |  |
| 2352.28 | - | - | - | - |  |  |
| 2293D | - | - | - | - |  |  |
| 2352.2D | - |  | - | - |  |  |
| 2532.10 | - | - | - | - |  |  |
| 2352.2 E | - | - | - | - |  |  |
| 2532.1 E | - | - | - | - |  |  |
| 2293EE | - | - | - | - |  |  |
| 2293 CC | - | - | - | - |  |  |
| 2532.1C | - | - | - | - |  |  |
| 2352.2 C | - |  | - | - |  |  |
| 2352.2 F | - | - | - | - |  |  |
| 2532.1F | - | - | - | - |  |  |
| 2293FF | - | - | - | - |  |  |
| ACTION INCORPORATED |  |  | - | . | - |  |
| 4.25.19 INVOICE DATE |  |  | - | - | - |  |
| 10.09.19 |  | - | - | - | - |  |
| 07.22.19 |  |  | - | - | - |  |
| 12.9.919 INVOICE DATE |  |  | - | - | . |  |
| แLUME ADVISING LLC | - |  | - | - |  |  |
| 2688 | - |  | - | - |  |  |
| 2421 | - | - | - | - |  |  |
| 2455 | - |  | - | - |  |  |
| 2487 | - | - | - | - |  |  |
| 2526 | - | - | - | - |  |  |
| 2600 | - | - | - | - |  |  |
| 2782 | - |  | - | - |  |  |
| RIVER ENERGY CONSULT - PCC Technology |  |  | - | - | - |  |
| 18740 |  |  | - | - |  |  |
| 17394 |  |  | - | - | - |  |
| 17644 |  |  | - | - | - |  |
| 18044 |  |  | - | - | - |  |
| 18352 |  |  | - | - | - |  |
| 18570 |  |  | - | - | - |  |
| 18940 |  |  | - | - | - |  |
| 19111 |  |  | - | - | - |  |
| 19305 |  |  | - | - | - |  |
| 19281 |  | - | - | - | - |  |
| 19264 |  |  | - | - | - |  |
| ANB SYSTEM INC | - | - | - | - |  |  |
| 7137-02 | - | - | - | - |  |  |
| ACTION FOR BOSTON CO |  | - | - | - | - |  |
| LIMF PROGRAM 2019 Q1 |  |  | - | - | - |  |
| LIM PROGRAM 2019 Q 4 |  |  | - | - | - |  |
| AMERICAN COUNCIL FOR | - |  | - | - |  |  |
| 10138-2 | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Boston Red Sox | - |  | - | - | - |  |
| 17875 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Clark University | - |  | - | - | - |  |
| 18232 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - industrial Economics | - |  | - | - |  |  |
| 18104 | - | - | - | - |  |  |
| Grand Total |  |  | $\cdot$ |  |  |  |

Vendor Invoice Summary Table
C1-C\&I New Buildings
C1a - C\&I New Buildings \& Major Renovations Cape Light Compact

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August 1, 2022
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| 2019 C1a - C\&I New Buildings \& Major Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 17886 | - |  | - |  | - |  |
| 18066 | - |  | - | - | - |  |
| PERFORMANCE SYSTEMS | - | - | - |  | - |  |
| 20792 | - |  | - |  |  |  |
| 20908 | - |  | - |  | - |  |
| 20730 | - |  | - |  | - |  |
| 21190 | - | - | - |  | - |  |
| 21039 | - | - | - |  | - |  |
| 21424 | - | - | - |  | - |  |
| 21549 | - | - | - |  | - |  |
| 21716 | - | - | - |  | - |  |
| 21312 | - | - | - |  | - |  |
| 21801 | - | - | - |  | - |  |
| 21984 | - | - | - |  | - |  |
| 22120 | - | - | - |  | - |  |
| GALLIGAN ENERGY CONS | - |  | - |  | - |  |
| 2019-321 | - |  | - |  | - |  |
| 2019-326 | - |  | - |  | - |  |
| 2019-330 | - | - | - |  | - |  |
| 2019-336 | - | - | - |  | - |  |
| 2019-341 | - | - | - |  | - |  |
| 2019-346 | - | - | - |  | - |  |
| 2019-349 | - | - | - |  | - |  |
| 2019-353 | - | - | - |  | - |  |
| 2019-359 | - | - | - |  | - |  |
| 2019-365 | - | - | - |  | - |  |
| 2019-369 | - | - | - |  | - |  |
| 2019-322 | - | - | - |  | - |  |
| 2019-327 | - | - | - |  | - |  |
| 2019-331 | - | - | - |  | - |  |
| 2019-337 | - | - | - |  | - |  |
| 2019-342 | - | - | - |  | - |  |
| 2019-347 | - | - | - |  | - |  |
| 2019-350 | - | - | - |  | - |  |
| 2019-354 | - | - | - |  | - |  |
| 2019-360 | - | - | - |  | - |  |
| 2019-366 | - | - | - |  | - |  |
| 2019-370 | - | - | - |  | - |  |
| CUSTOMERTIMES CORP. |  | - | - | - | - |  |
| CT-02410 |  |  | - | - | - |  |
| CT-02806 |  | - | - | - | - |  |
| 1675 |  | - | - | - | - |  |
| СТ-03733 |  | - | $-$ | - | - |  |
| CRMORBIT INC |  | - | $-$ | - | $-$ |  |
| 2997 |  | - | - | , | - |  |
| SECOND LAW ENGINEERS | - | - | - |  | - |  |
| 201902CS | - |  | - |  | - |  |
| 201903Cs | - | - | - |  | - |  |
| 201904CS | - | - | - |  | - |  |
| 201905Cs | - | - | - |  | - |  |
| 201906CS | - | - | - |  | - |  |
| 201907CS | - | - | - |  | - |  |
| 201908CS | - | - | - |  | - |  |
| 201909Cs | - | - | - |  | - |  |
| 201910CS | - | - | - |  | - |  |
| 201911Cs | - | - | - |  | - |  |
| 201912CS | - | - | - |  | - |  |
| 9390 | - | - | - |  | - |  |
| 9442 | - | - | - |  | - |  |
| 9557 | - | - | - |  | - |  |
| 9600 | - | - | - |  | - |  |
| 9647 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | - |  |
| 19399 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Committee Meeting |  | - | $-$ | - | - |  |
| 19239 |  | - | - | - | - |  |
| THE OCKERS COMPANY | - | - |  | - | - |  |
| 1247462 | - | - |  | - | - |  |
| TOWN OF SANDWICH | - - | - |  | - | - |  |
| 1272631 | - | - |  | - | - |  |
| 1272632 | - | - |  | - | - |  |
| TOWN OF BOURNE | - | - |  | - | - |  |
| 1278145 | - | - |  | - | - |  |
| FALMOUTH COMMUNITY T | - | - |  | - | - |  |
| 1244153 | - | - |  | - | - |  |
| 1244174 | - | - |  | - | - |  |
| HOBBY LOBBY STORES | - |  |  | - | - |  |
| 1253658 | - |  |  | - | - |  |
| Grand Total |  |  |  |  | - |  |

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| 2019 C2a - C\&l Existing Building Retrofit |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 17886 | - |  | - | - | - |  |
| 18066 | - |  | - | - | - |  |
| HERITAGE PRESS INC | - |  | - | - | - |  |
| 103607 | - |  | - | - | - |  |
| 103990 | . |  | . | - | - |  |
| SANDAB COMMUNICATION | - |  | . | - | - |  |
| MCC-1191040921 | - |  | - | - | - |  |
| MCC-1191141223 | . |  | - | - | - |  |
| THE CADMUS GROUP INC | . |  | - | - | - |  |
| INV-278166 | - |  | - | - | - |  |
| INV-276163 | - |  | - | - | - |  |
| INV-277228 | - |  | - | - | - |  |
| LOCAL MEDIA GROUP IN | - |  | . | - | - |  |
| 209313 | - |  | - | - | - |  |
| 209314 | - |  | - | - | - |  |
| DANIEL SCHELL | - |  | - | - | - |  |
| 10.6.19-10.31.19 | - |  | - | . | . |  |
| MV TIMES CORPORATION | - |  | . | - | - |  |
| 301127465 | - |  | - | - | - |  |
| 10.19 biluing | - |  | - | - | - |  |
| HYORA PUBLICATIONS | - |  | - | - | . |  |
| 21335 | - |  | - | $\cdot$ | - |  |
| 21298 | . |  | - | . | - |  |
| FRIENDS OF MVYRADIO | - |  | - | - | - |  |
| 10.27.19 INV DATE | - |  | - | - | - |  |
| FALMOUTH PUBLISHING | - |  | - | - | - |  |
| 66172 | - |  | - | - | - |  |
| VINEYARD GAZETTE LLC | - |  | - | - | - |  |
| 10.19 ADVERTIIING | - |  | - | - | - |  |
| GATEHOUSE MEDIA MASS | - |  | - | - | - |  |
| CN13835155 | - |  | - | - | - |  |
| CN13835327 | - |  | - | - | - |  |
| CN13835380 | - |  | - | - | - |  |
| CN13835327-2 | - |  | - | - | - |  |
| CN13835327-3 | - |  | - | - | - |  |
| CN13835380-2 | - |  | - | - | - |  |
| CLEARESULT CONSULTIN | - |  | - | - | - |  |
| 274395 | - |  | - | - | - |  |
| 267035 | - |  | - | - | - |  |
| 28880S | - |  | - | - | - |  |
| 300265 | - |  | - | - | - |  |
| 313015 | - |  | - | - | - |  |
| 324595 | - |  | - | - | - |  |
| 347805 | - |  | - | - | - |  |
| 343345 | - |  | - | - | - |  |
| 357225 | - |  | - | - | - |  |
| APPLIANCE RECYCLING | . |  |  |  | - |  |
| 51463 | - |  |  |  | - |  |
| 52350 | - | - |  |  | - |  |
| 52763 | - | - |  |  | - |  |
| 52955 | - | - |  |  | - |  |
| 53167 | - | - |  |  | - |  |
| THIELSCH ENGINEERING | - |  |  |  | - |  |
| 192125 | $\cdot$ | - |  |  | - |  |
| 195894 | - | - |  |  | - |  |
| 193941 | - | - |  |  | - |  |
| 199021 | - | - |  |  | . |  |
| 201026 | - | - |  | - | - |  |
| 202946 | - | - |  |  | - |  |
| 204046 | - | - |  |  | - |  |
| 205946 | - | - |  |  | - |  |
| 207534 | - | - |  | - | - |  |
| 209959 | - | - |  |  | - |  |
| 195880 | - | - |  |  | - |  |
| 197654 | - | - |  |  | - |  |
| 199017 | - | - |  |  | - |  |
| 201020 | - | - |  |  | - |  |
| 201022 | - | - |  |  | - |  |
| 202642 | - | - |  |  | - |  |
| 202644 | - | - |  |  | - |  |
| 204043 | - | - |  | - | - |  |
| 205874 | - | - |  |  | - |  |
| 207542 | - | - |  | $\cdots$ | - |  |
| 209956 | - | - |  |  | - |  |


| 2019 C2a - C\&I Existing Building Retrofit |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market <br> Research | Total Program Costs |
| 209957 | - |  |  | \& Training |  |  |
| 193715 | - |  | - | - | - |  |
| 195980 | - | - |  |  | - |  |
| 197710 | - | - |  |  | - |  |
| 199283 | - | - |  |  | - |  |
| 201075 | - | - |  |  | - |  |
| 204353-2 | - | - |  |  | - |  |
| 206048 | - | - |  |  | - |  |
| 207704 | - | - |  |  | - |  |
| 210134 | - | - |  |  | - |  |
| 190033 | - | - | - |  | - |  |
| 194621 | - | - | - |  | - |  |
| 191723 | - | - | - |  | - |  |
| 193720 | - | - | - |  | - |  |
| 195835 | - | - | - |  | - |  |
| 197790 | - | - | - |  | - |  |
| 199164 | - | - | - |  | - |  |
| 200905 | - | - | - |  | - |  |
| 202667 | - | - | - |  | - |  |
| 204273 | - | - | - |  | - |  |
| 206039 | - | - | - |  | - |  |
| 207530 | - | - | - |  | - |  |
| 209484 | - | - | - |  | - |  |
| 195849 | - | - |  |  | - |  |
| 195847 | - | - |  |  | - |  |
| 197648 | - | - |  |  | - |  |
| 197631 | - | - |  |  | - |  |
| 199001 | - | - |  |  | - |  |
| 201023 | - | - |  |  | - |  |
| 202643 | - | - |  |  | - |  |
| 202637 | - | - |  |  | - |  |
| 204047 | - | - |  |  | - |  |
| 204045 | - | - |  |  | - |  |
| 205829 | - | - |  |  | - |  |
| 207541 | - | - |  |  | - |  |
| 207526 | - | - |  |  | - |  |
| 209955 | - | - |  |  | - |  |
| 193948 | - | - | - |  | - |  |
| CMC ENERGY SERVICES | - | . | . |  | - |  |
| 19-806C1-07 | - | - | - |  | - |  |
| 19-806C1-08 | - | - | - |  | - |  |
| 19-806C1-09 | - | - | - |  | - |  |
| 19-806C1-11 | - | - | - |  | - |  |
| 19-806Cl-12 | - | - | - |  | - |  |
| 19-8065B-10 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - River Energy Consultants |  | - | - | . | - |  |
| 17300 |  | - | - | - | - |  |
| GALIIGAN ENERGY CONS | - | - | $\cdot$ |  | - |  |
| 2019-329 | - | - | $\cdot$ |  | - |  |
| 2019-333 | - | - | - |  | - |  |
| 2019-323 | - | - | - |  | - |  |
| 2019-332 | - | - | - |  | - |  |
| CUSTOMERTIMES CORP. |  | - | - | . | - |  |
| CT-02410 |  | - | - |  | - |  |
| СT-02806 |  | - | - | - | - |  |
| 1675 |  | - | - | - | - |  |
| Ст-03733 |  | - | - | . | - |  |
| CRMORBIT INC |  | - | $\cdot$ | . | - |  |
| 2997 |  | - | - | - | - |  |
| EFFICIENCY FOWARD I | - | - | - |  | - |  |
| 239 | - | - | - |  | - |  |
| SECOND LAW ENGINEERS | - | - | - |  | - |  |
| 201902CS | - | - | - |  | - |  |
| $201903 C S$ | - | - | - |  | - |  |
| 201904CS | - | - | - |  | - |  |
| $201905 C 5$ | - | - | - |  | - |  |
| $201906 C S$ | - | - | $\cdot$ |  | - |  |
| 201907CS | - | - | - |  | - |  |
| 9254 | - | - | - |  | - |  |
| NATIONAL RESOURCE MA | - | - |  | - | - |  |
| 04.15.19 MEDIUM | - | - |  | - | - |  |
| 05.15.19 MEDIUM | - | - |  | - | - |  |
| SEPTEMBER 902019 ME | - | - |  | - | - |  |
| 10.31.19 MEDIUM | - | - |  | - | - |  |
| 04.15.19 SMALL | - | - |  | - | - |  |
| 04.30.19 SMALL | - | - |  | - | - |  |
| 06.18.19 SMALL | - | - |  | $\cdot$ | - |  |
| 07.23.19 SMALL | - | - |  | - | - |  |
| 07.31.19 SMALL | - | - |  | $\cdot$ | - |  |
| 10.31.19 SMALL | - | - |  | $\cdot$ | - |  |
| 44884 | - | - |  | - | - |  |
| 12.31.19 SMALL | - | - |  | - | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | $\cdot$ | - |  |
| 19399 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Committee Meeting |  | - | - | - | - |  |
| 19239 |  | - | - | - | - |  |
| UPPER CAPE COD REGIO | - | - | - |  | - |  |
| 1241144 | $\cdot$ | - | - |  | - |  |
| SPYRO MITROKOSTAS | - |  | - | - | - |  |
| INVOICE \# 4 | - |  | - | - | - |  |
| CORPORATE FULFILIMEN | - |  | - | - | - |  |
| 0608568-1N | - |  | - | - | - |  |
| Grand Total |  |  |  |  | . |  |

## Vendor Invoice Summary Table

C2-C\&I Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact

2019-2021 Energy Efficiency Term Report August 1, 2022
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| 2019 C2b - C\&I New \& Replacement Equipment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 17886 |  |  | - |  | - |  |
| 18066 | - |  | - | - | - |  |
| DANIEL SCHELL | - |  | - | - | - |  |
| 10.6.19-10.31.19 | - |  | - | - | - |  |
| CLEARESULT CONSULTIN | - |  |  |  | - |  |
| 23416 |  |  |  |  | - |  |
| 26146 | - |  |  |  | - |  |
| 27439 C | - |  | - | - | - |  |
| $26703 C$ | - |  | - | - | - |  |
| 28880 C | - |  | - | - | - |  |
| 30364 | - |  |  |  | - |  |
| 30026 C | - |  | - | - | - |  |
| 31301 C | - |  | - | - | - |  |
| 32459 C | - |  | - | - | - |  |
| 34657 | - |  |  |  | - |  |
| 34780 C | - |  | - |  | - |  |
| $34334 C$ | - |  | - | - | - |  |
| 35722 C | - |  | - | - | - |  |
| 1229-WD-1 | - | - |  |  | - |  |
| 21953 | - | - |  |  | - |  |
| 24938 | - | - |  |  | - |  |
| 27649 | - | - |  |  | - |  |
| 28789 | - | - |  |  | - |  |
| 31743 | - | - |  |  | - |  |
| 33127 | - | - |  |  | - |  |
| 35825 | - | - |  |  | - |  |
| COHEN VENTURES INC | - |  |  |  | - |  |
| 19-1754-06-CL-CE | - |  |  |  | - |  |
| 16-1538-33 | - | - |  |  | - |  |
| 16-1538-35 | - | - |  |  | - |  |
| 19-1754-01-CL-CE | - | - |  |  | - |  |
| 19-1754-02-CL-CE | - | - |  |  | - |  |
| 19-1754-03-CL-CE | - | - |  |  | - |  |
| 19-1754-04-CL-CE | - | - |  |  | - |  |
| 19-1754-05-CL-CE | - | - |  |  | - |  |
| 19-1754-07-CL-CE | - | - |  |  | - |  |
| 17-1574-21-CLC | - | - |  |  | - |  |
| 17-1574-22-CLC | - | - |  |  | - |  |
| 17-1574-23-CLC | - | - |  |  | - |  |
| 19-1753-01-CL-CE | - | - |  |  | - |  |
| 19-1753-02-CL-CE | - | - |  |  | - |  |
| 19-1753-03-CL-CE | - | - |  |  | - |  |
| 19-1753-05-CL-CE | - | - |  |  | - |  |
| 19-1753-06-CL-CE | - | - |  |  | - |  |
| 19-1753-07-CL-CE | - | - |  |  | - |  |
| 19-1753-08-CL-CE | - | - |  |  | - |  |
| 19-1753-09-CL-CE | - | - |  |  | - |  |


| 2019 C2b - C\&I New \& Replacement Equipment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 19-806UP-01 | - |  | - |  | - |  |
| 19-806UP-02 | - | - | - |  | - |  |
| 19-806UP-03 | - | - | - |  | - |  |
| 19-806UP-04 | - | - | - |  | - |  |
| 19-806UP-05 | - | - | - |  | - |  |
| 19-806UP-06 | - | - | - |  | - |  |
| 19-806UP-07 | - | - | - |  | - |  |
| 19-806UP-08 | - | - | - |  | - |  |
| 19-806UP-09 | - | - | - |  | - |  |
| 19-806UP-10 | - | - | - |  | - |  |
| 19-806UP-11 | - | - | - |  | - |  |
| 19-806UP-12 | - | - | - |  | - |  |
| 19-806FS-01 | - | - | - |  | - |  |
| 19-806FS-02 | - | - | - |  | - |  |
| 190806FS-03 | - | - | - |  | - |  |
| 19-806FS-04 | - |  | - |  | - |  |
| 19-806FS-05 | - | - | - |  | - |  |
| 19-806FS-06 | - | - | - |  | . |  |
| 19-806FS-07 | - | - | - |  | - |  |
| 19-806FS-08 | - | - | - |  | - |  |
| 19-806FS-09 | - | - | - |  | - |  |
| 19-806FS-10 | - | - | - |  | - |  |
| 19-806FS-11 | - | - | - |  | - |  |
| 19-806FS-12 | - | - | - |  | - |  |
| $19-806 \mathrm{HV}$-01 | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-02$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-03$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-04$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-05$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}$-06 | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-07$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-08$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-09$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-10$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-11$ | - | - | - |  | - |  |
| $19-806 \mathrm{HV}-12$ | - | - | - |  | - |  |
| GALLIGAN ENERGY CONS | - | - | - |  | - |  |
| 2019-320 | - | - | - |  | - |  |
| 2019-345 | - | - | - |  | - |  |
| CUSTOMERTIMES CORP. |  | - | - |  | - |  |
| CT-02410 |  | - | - | - | - |  |
| CT-02806 |  | - | - | - | - |  |
| 1675 |  | - | - | - | - |  |
| CT-03733 |  | - | - | - | - |  |
| CRMORBIT INC |  | - | - | - | - |  |
| 2997 |  | - | - | - | - |  |
| EFFICIENCY FOWARD I | - | - | - |  | - |  |
| 239 | - | - | - |  | - |  |
| SECOND LAW ENGINEERS | - | - | - |  | - |  |
| 201902CS | - | - | - |  | - |  |
| 201903CS | - | - | - |  | - |  |
| 201904CS | - | - | - |  | - |  |
| 201905CS | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | - |  |
| 19399 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Committee Meeting |  | - | - | - | - |  |
| 19239 |  | - | - | - | - |  |
| HYANNIS GULF CORPORA | - | - | . |  | - |  |
| HVAC CONTRACTOR DINN | - | - | - |  | - |  |
| PLUMBERS' SUPPLY COM | - | - | - |  | - |  |
| 112519MV | - | - | - |  | - |  |
| Grand Total |  |  |  |  | - |  |

Vendor Invoice Summary Table
C2-C\&I Existing Buildings
C2c-C\&I Active Demand Reduction
Cape Light Compact

| 2019 C2c - C\&I Active Demand Reduction |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - | - | - |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - |  | - | - | - | - |
| All Marketing Allocated Costs | - |  | - | - | - | - |
| All General Administration Allocated Costs | - |  | - | - | - | - |
| Grand Total |  |  |  | - | - | - |


| 2019 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - |  | - | - | - | - |
| All Marketing Allocated Costs | - |  | - | - | - | - |
| All General Administration Allocated Costs | - |  | - | - |  |  |


| COMMONWEALTH OF MASS |
| :---: |
| 2019ENEEEAASMTO |

CONSORTIUM FOR ENER

| M2019-108 |  | - | - |
| :---: | :---: | :---: | :---: |
| THIELSCH ENGINEERING | - | - | - |
| 203950 | - | - | - |
| 205878 | - | - | - |
| 207579 | - | - | - |
| 209135 | - | - | - |
| KELLIHER/SAMETS LTD | - | - |  |

C3-C\&I Hard-to-Measure
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Cape Light Compact

| 2019 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| AMERICAN COUNCIL FOR | - | - | - | - |  |  |
| 10138-2 | - |  | - | - |  |  |
| RIVER ENERGY CONSULT - Boston Red Sox | - |  | - | - | - |  |
| 17875 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Clark University | - |  | - | - | - |  |
| 18232 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - industrial Economics | - | - | - | - |  |  |
| 18104 | - | - | - | - |  |  |
| UPPER CAPE COD REGIO | - | - | - |  | - |  |
| 1241144 | - |  | - |  | - |  |
| RIVER ENERGY CONSULT - East Coast Printing | - |  | - | - | - |  |
| 17688 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Hadley Farms | - | - | - |  | - |  |
| 17669 | - | - | - |  | - |  |
| NORTHWEST ENERGY EFF | - |  | - |  | - |  |
| 10047 | - | - | - |  | - |  |
| CAROLE KELAHER | - |  | - |  | - |  |
| 20190425 | - | - | - |  | - |  |
| 50819 | - | - | - |  | - |  |
| 43607 | - | - | - |  | - |  |
| 6102019 | - | - | - |  | - |  |
| 6.18.19 BOC CATERING | - | - | - |  | - |  |
| 43658 | - | - | - |  | - |  |
| INVOICE \#7 | - | - | - |  | - |  |
| GLOBAL COOLING INC | - |  | - |  | - |  |
| INV000003450 | - |  | - |  | - |  |
| Grand Total |  |  | - |  |  |  |

## Vendor Invoice Summary Table

2019-2021 Energy Efficiency Term Report August 1, 2022
Notes
Appendix D, 2020 Invoices, Redacted
Cape Light Compact
D.P.U. 22-116

August 1, 2022

- The following tables represents vendor invoices only. They do not include costs that are not paid via an invoice to a vendor, such as internal labor costs, internal expenses, direct incentive payments to participants, or loans repaid by participants as part of multiyear financing opportunities in certain core initiatives. Therefore, the totals in these tables will not match the totals in the Term Report Data tables.
- Allocated costs are those costs that are not specific to each core initiative. Such costs include IT support, legal services, general marketing for the efficiency programs, and other efficiency-related overhead costs provided by third-party vendors. These costs are allocated to each core initiative based on the core initiative's planned percentage of total costs.
- River Energy facilitates payment to other vendors for all PAs in order to minimize the administrative burdens and associated costs of invoicing; River Energy also provides meeting facilitation and other consulting services.

Vendor Invoice Summary Table
A1-Residential New Buildings
A1a-Residential New Homes \& Renovations
Cape Light Compact

2019-2021 Energy Efficiency Term Report
August 1, 2022

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| 2020 A1a - Residential New Homes \& Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - | - | - |  | - |  |
| 20079 | - | - | - |  | - |  |
| 20413 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Aspect | - | - | - |  | - |  |
| 19349 | - |  | - |  | - |  |
| 19509 | - | - | - |  | - |  |
| 19617 | - | - | - |  | - |  |
| 19689 | - | - | - |  | - |  |
| 19747 | - | - | - |  | - |  |
| 19789 | - | - | - |  | - |  |
| 19865 | - | - | - |  | - |  |
| 19826 | - | - | - |  | - |  |
| 19962 | - | - | - |  | - |  |
| 20019 | - | - | - |  | - |  |
| 20064 | - | - | - |  | - |  |
| 20116 | - | - | - |  | - |  |
| 20225 | - | - | - |  | - |  |
| 20247 | - | - | - |  | - |  |
| 20323 | - | - | - |  | - |  |
| 20399 | - | - | - |  | - |  |
| 20467 | - | - | - |  | - |  |
| 20618 | - | - | - |  | - |  |
| 20792 | - | - | - |  | - |  |
| 20922 | - | - | - |  | - |  |
| ICF RESOURCES LLC | - |  |  |  | - |  |
| CLC A 01-20 | - |  | - |  | - |  |
| CLC A02-20 | - |  | - |  | - |  |
| CLC A03-20 | - |  | - |  | - |  |
| CLC A04-20 | - |  | - |  | - |  |
| CLC A05-20 | - |  | - |  | - |  |
| CLC A06-20 | - |  | - |  | - |  |
| CLC A07-20 | - |  | - |  | - |  |
| CLC A08-20 | - |  | - |  | - |  |
| CLC A09-20 | - |  | - |  | - |  |
| CLC A10-20 | - |  | - |  | - |  |
| CLC A11-20 | - |  | - |  | - |  |
| CLC A12-20 | - |  | - |  | - |  |
| CAPE U01-20 | - | - |  |  | - |  |
| B1_CLC E 02-20 | - | - |  | - | - |  |
| BI_CLC E 03-20 | - | - |  | - | - |  |
| CAPE U02-20 | - | - |  |  | - |  |
| BI_CLC E 04.20 | - | - |  | - | - |  |
| CAPE U03-20 | - | - |  |  | - |  |
| CAPE U04-20 | - | - |  |  | - |  |
| BI_CLC E 05-20 | - | - |  | - | - |  |
| BI_CLC E 06-20 | - | - |  | - | - |  |
| CAPE U05-20 | - | - |  |  | - |  |
| BI_CLC E 07-20 | - | - |  | - | - |  |
| CAPE U06-20 | - | - |  |  | - |  |
| BI_CLC E 08-20 | - | - |  | - | - |  |
| BI_CLC E 09-20 | - | - |  | - | - |  |
| CAPE U07-20 | - | - |  |  | - |  |
| CAPE U08-20 | - | - |  |  | - |  |
| CAPE U09-20 | - | - |  |  | - |  |
| BI_CLC E 10-20 | - | - |  | - | - |  |
| BI_CLC E 11-20 | - | - |  | - | - |  |
| CAPE U10-20 | - | - |  |  | - |  |
| BI_CLC E 12-20 | - | - |  | - | - |  |
| CAPE U11-20 | - | - |  |  | - |  |
| 01-21 BI_CLC E | - | - |  | - | - |  |
| CAPE U12-20 | - | - |  |  | - |  |
| CLC PHAO5-20 | - | - | - |  | - |  |
| CLC PHA06-20 | - | - | - |  | - |  |
| CLC RNA A01-20 | - |  | - |  | - |  |
| CLC RNA A02-20 | - |  | - |  | - |  |
| CLC RNA A03-20 | - |  | - |  | - |  |
| CLC RNA A04-20 | - |  | - |  | - |  |
| CLC RNA A05-20 | - |  | - |  | - |  |
| HC-CLC E 11-20 | - | - |  | - | - |  |

Vendor Invoice Summary Table
A1-Residential New Buildings
A1a-Residential New Homes \& Renovations Cape Light Compact

$$
\begin{array}{r}
\text { 2019-2021 Energy Efficiency Term Report } \\
\text { August 1, } 2022
\end{array}
$$

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| 2020 A1a - Residential New Homes \& Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 20-806C-12 | - | - | - |  | - |  |
| PERFORMANCE SYSTEMS | - | - | - |  | - |  |
| 22261 | - | - | - |  | - |  |
| 22344 | - | - | - |  | - |  |
| 22545 | - | - | - |  | - |  |
| 22666 | - | - | - |  | - |  |
| 22815 | - | - | - |  | - |  |
| 22968 | - | - | - |  | - |  |
| 23138 | - | - | - |  | - |  |
| 23317 | - | - | - |  | - |  |
| 23394 | - | - | - |  | - |  |
| 23584 | - | - | - |  | - |  |
| 23732 | - | - | - |  | - |  |
| 23842 | - | - | - |  | - |  |
| GALLIGAN ENERGY CONS | - | - | - |  | - |  |
| 2020-387 | - | - | - |  | - |  |
| 2020-405 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 19682 | - | - | - |  | - |  |
| 20268 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - RISE Engineering | - | - | - |  | - |  |
| 20168 | - | - | - |  | - |  |
| 20282 | - | - | - |  | - |  |
| 20625 | - | - | - |  | - |  |
| ILLUME ADVISING LLC | - | - | - |  | - |  |
| 0002727B | - | - | - |  | - |  |
| Grand Total |  |  |  |  | - |  |


| 2020 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All It Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - KSV | - |  | - | - | - |  |
| 20685 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - |  | - |  |
| 20079 | - |  | - |  | - |  |
| 20413 | - |  | - |  | - |  |
| 19436 | - |  | - | - | - |  |
| 19443 | - |  | - | - | - |  |
| 19638 | - |  | - | - | - |  |
| 19575 | - |  | - | - | - |  |
| 19782 | - |  | - | - | - |  |
| 19879 | - |  | - | - | - |  |
| 20012 | - |  | - | - | - |  |
| 20275 | - |  | - | - | - |  |
| 20161 | - |  | - | - | - |  |
| 20379 | - |  | - | - | - |  |
| 20644 | - |  | - | - | - |  |
| 20677 | - |  | - | - | - |  |
| 20810 | - |  | - | - | - |  |
| 20933 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - |  | - |  | - |  |
| 19349 | - |  | - |  | - |  |
| 19509 | - |  | - |  | - |  |
| 19617 | - | - | - |  | - |  |
| 19689 | - | - | - |  | - |  |
| 19747 | - | - | - |  | - |  |
| 19789 | - | - | - |  | - |  |
| 19865 | - | - | - |  | - |  |
| 19826 | - |  | - |  | - |  |

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| 2020 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 19962 | - |  | - |  | - |  |
| 20019 | - | - | - |  | - |  |
| 20064 | - | - | - |  | - |  |
| 20116 | - | - |  |  |  |  |
| 20225 | - |  | - |  | - |  |
| 20247 | - | - | - |  |  |  |
| 20323 | - | - | - |  | - |  |
| 20399 | - | - | - |  | - |  |
| 20467 | - | - | - |  | - |  |
| 20618 | - | - | - |  | - |  |
| 20792 | - | - | - |  | - |  |
| 20922 | - | . | . |  | . |  |
| THIELSCH ENGINEERING | . |  |  |  | . |  |
| 211512 | - |  |  |  | - |  |
| 213229 | - |  |  |  | - |  |
| 211567 | - |  |  |  |  |  |
| 212380 | - |  |  |  | - |  |
| 213122 | - |  |  |  | - |  |
| 214151 | - |  |  |  | - |  |
| 215051 | - | - |  |  | - |  |
| 215192 | - | - |  |  | - |  |
| 215582 | - | - |  |  | - |  |
| 215769 | - |  |  |  | - |  |
| 215774 | - | - |  | - | - |  |
| 215941 | - | - |  |  |  |  |
| 216010 | - |  |  |  | - |  |
| 216129 | - |  |  |  |  |  |
| 216292 | - | - |  |  | - |  |
| 216438 | - | - |  |  | - |  |
| 216485 | - | - |  |  | - |  |
| 215996 | - |  |  |  | - |  |
| 216702 | - |  |  |  | - |  |
| 216954 | - | - |  |  | - |  |
| 217179 | - | - |  |  | - |  |
| 216742 | - |  |  | - | - |  |
| 217115 | - |  |  |  | - |  |
| 217453 | - | - |  |  | - |  |
| 217635 | - | - |  |  | - |  |
| 217771 | - | - |  |  |  |  |
| 217874 | - | - |  |  | - |  |
| 218193 | - |  |  |  | - |  |
| 217971 | - | - |  | - | - |  |
| 218356 | - | - |  |  | - |  |
| 218435 | - | - |  | - | - |  |
| 218627 | - | - |  | - | - |  |
| 218668 | - | - |  |  | - |  |
| 219050 | - | - |  |  | - |  |
| 219103 | - | - |  |  | - |  |
| 219403 219430 | - | - |  |  | - |  |
| ${ }_{21}^{219430}$ | - | - |  |  | - |  |
| 211557 | - | . |  |  | - |  |
| 213210 | - | - |  |  | . |  |
| 215151 | - |  |  |  | - |  |
| 216713 | - | - |  |  | - |  |
| 217178 | - | - |  |  | - |  |
| 217468 217922 | - | - |  |  | - |  |
| 217922 218338 | - | - |  |  | - |  |
| 218338 219135 | - | - |  |  | - |  |
| 219135 211493 | - | - |  |  | - |  |
| 211493 213017 | - | - | - |  | - |  |
| 213017 215145 | - | - | - |  | - |  |
| $\begin{aligned} & 215145 \\ & 218335 \end{aligned}$ | $\square$ | - | - |  | - |  |
| CMC ENERGY SERVICES | - | - |  |  |  |  |
| 20-806B-01 | - | - |  |  |  |  |
| $20-8068-02$ $20-806 A-04$ | - | - | - |  | - |  |
| 20-806A-04 | - | - | - |  | - |  |
| $20-806-05$ $20-806-06$ | - | - | - |  | - |  |
| 20-806-06 $20-806-07$ | - | - | - |  | - |  |
| 20-806-07 $20-8068-08$ | - | - | - |  | - |  |
| 20-806-09 | - | . | . |  | . |  |
| 20-806A-10 | - | - | - |  | - |  |
| ${ }^{20-806-11}$ | - | - | - |  | - |  |
| $20-8064-12$ $20-806 c-02$ | - | - | - |  | - |  |
| 20-806C-02 20-806B-10 | - | - | - |  | - |  |
| 20-8068-10 $20-806 \mathrm{~B}-12$ | - | - |  |  | - |  |
| 20-8068-12 | - |  | - |  |  |  |


| 2020 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| ENERGY FEDERATION IN | - | - |  |  | - |  |
| Financial accounting adjustment across multiple invoices | - |  | - |  | - |  |
| 2175737-IN | - | - |  |  | - |  |
| 2174250-IN | - | - |  |  | - |  |
| 2189210-1 | - | - |  |  | - |  |
| 2199788-1 | - | - |  |  | - |  |
| 2197626-IN | - | - |  |  | - |  |
| 2207695-1N | - | - |  |  | - |  |
| 2207694-1N | - | - |  |  | - |  |
| 2210077-1N | - | - |  |  | . |  |
| 2229171-IN | - | . |  |  | - |  |
| $2224155-\mathrm{N}$ | - | - |  |  | - |  |
| 2227765-1N | - | - |  | - | - |  |
| 2224448-1 | - |  |  |  | - |  |
| 2234571-1/ | - | - |  |  | - |  |
| 2235133-1 | - | - |  |  | - |  |
| 2245676-1 | - | - |  |  | - |  |
| 2226210-1 | - | . |  |  | - |  |
| 2245423-1 | - | . |  |  | - |  |
| 2249931-1/ | - | - |  |  | - |  |
| 2255551-1/ | - | - |  |  | - |  |
| 2256952-1N | - |  |  |  | - |  |
| 2259684-1N | - |  |  |  | - |  |
| 2273936-1N | - | - |  |  | - |  |
| 2275786-1N | - | - |  |  | - |  |
| 2291195-1N | - | - |  |  | - |  |
| 2292493-1/ | - | - |  |  | - |  |
| 2313897-1/ | - | - |  |  | - |  |
| 2281055-IN | - | - |  |  | - |  |
| 2296356-1N | - | - |  |  | - |  |
| 2305518-1N | - | - |  |  | - |  |
| $2308506-1 \mathrm{~N}$ | - | - |  |  | - |  |
| 2313443-1N | - |  |  |  | - |  |
| 2329422-IN | - | - |  |  | - |  |
| 2336947-1N | - | . |  |  | - |  |
| 2341576-1N | - | - |  |  | - |  |
| 2306655-1N | - | - |  |  | - |  |
| 2342874-1 | - | - |  |  | - |  |
| N2314740-1 | - | - |  | - | - |  |
| $2363092-\mathrm{IN}$ | - | - |  |  | - |  |
| 2373778-1N | - | - |  | - | - |  |
| 2381430-1 | - | - |  |  | - |  |
| 2383354-19 | - | - |  | - | - |  |
| 2383949-19 | - | - |  |  | - |  |
| 2390147-1 | - | - |  |  | - |  |
| 2394473-1N | - | - |  |  | - |  |
| $2396268-\mathrm{N}$ | - | - |  |  | - |  |
| 2402174-IN | - | - |  |  | - |  |
| 2405549-1N | - | - |  |  | - |  |
| 2408754-IN | - | - |  | - | - |  |
| 2410310-1N | - | - |  |  | - |  |
| 2423057-1N | - | - |  |  | - |  |
| 2439320-1N | - | - |  |  | - |  |
| 2449016-1N | - | - |  |  | - |  |
| 2452913-1N | - | - |  |  | - |  |
| 2454019-1N | - | - |  |  | - |  |
| 2462596-1N | - | - |  |  | - |  |
| 2473969-1N | - | - |  |  | - |  |
| 2475972-IN | - | - |  |  | - |  |
| 2491436-IN | - | - |  |  | - |  |
| 2492804-1N | - | - |  |  | - |  |
| 2502215-1N | - | - |  |  | - |  |
| 2464588-1 | - | - |  |  | - |  |
| $2474462-\mathrm{N}$ | - | - |  |  | - |  |
| 2479351-1 | - | - |  |  | - |  |
| 2511256-1N | - | - |  |  | - |  |
| 2512790-IN | - | - |  |  | - |  |
| 2514769-1N | - | - |  |  | - |  |
| 2524998-1N | - | - |  |  | - |  |
| 2545307-1N | - | - |  |  | - |  |
| 2534950-1N | - | - |  |  | - |  |
| 2555326-1N | - | - |  | - | - |  |
| 2554586-1N | - | - |  |  | - |  |
| 2555327-1N | - | - |  | - | - |  |
| 2201818-1N | - | - | - |  | - |  |
| 2228954-1N | - | - | - |  | - |  |
| 2252440-1N | - | - | - |  | - |  |
| 2286822-IN | - | - | - |  | - |  |
| 2290464-1N | - | - | - |  | - |  |
| 2310712-IN | - | - | - |  | - |  |
| 2345664-IN 1843732-IN | - | - | - |  | - |  |
| 1843732-IN | - | - | - |  | - |  |
| ${ }^{2393462-1 N}$ | - | - | - |  | - |  |
| 2416761-IN |  | - | - |  | - |  |
| 2443434-1N | - | - | - |  | - |  |
| 2467843-1 | - | - | - |  | - |  |
| 2513347-1 | - | - | - |  | - |  |
| 2562820-1N | - | - | $-$ |  | - |  |
| 2551175-IN | - | - |  |  | - |  |


| 2020 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - Uplight | - |  | - | - | - |  |
| 19314 | - |  | - | - | - |  |
| CJ MANAGEMENT COMPAN | - |  | - | - | - |  |
| AROUND THE EDGE | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - VoxGen | - |  | - |  | - |  |
| 19682 | - |  | - |  | - |  |
| 20268 | - |  | - |  | - |  |
| RIVER ENERGY CONSULT - RISE Engineering | - |  | - |  | - |  |
| 20168 | - |  | - |  | - |  |
| 20282 | - |  | - |  | - |  |
| 20625 | - |  | - |  | - |  |
| ILLUME ADVISING LLC | - |  | - |  | - |  |
| 0002727B | - |  | - |  | - |  |
| HARWICH PORT HEATING | - |  |  | - | - |  |
| 43645 | - |  |  | - | - |  |
| 44327 | - |  |  | - | - |  |
| CREATIVE SERVICES IN | - |  | - |  | - |  |
| 1372734 | - |  | - |  | - |  |
| 1376550 | - |  | - |  | - |  |
| 1376551 | - |  | - |  | - |  |
| Grand Total |  |  |  |  |  |  |


| 2020 A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All It Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - Ansafone | - | - | - |  | - |  |
| 19392 | - | - | - |  | - |  |
| 19553 | - | - | - |  | - |  |
| 19668 | - | - | - |  | - |  |
| 19819 | - | - | - |  | - |  |
| 19894 | - | - | - |  | - |  |
| 20501 | - | - | - |  | - |  |
| 20666 | - | - | - |  | - |  |
| 20830 | - | - | - |  | - |  |
| 20940 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - KSV | - |  | - | - | - |  |
| 20685 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - |  | - |  |
| 20079 | - |  | - |  | - |  |
| 20413 | - | - | - |  | - |  |
| 19436 | - |  | - | - | - |  |
| 19443 | - |  | - | - | - |  |
| 19638 | - |  | - | - | - |  |
| 19575 | - |  | - | - | - |  |
| 19782 | - |  | - | - | - |  |
| 19879 | - |  | - | - | - |  |
| 20275 | - |  | - | - | - |  |
| 20161 | - |  | - | - | - |  |
| 20379 | - |  | - | - | - |  |
| 20810 | - |  | - | - | - |  |
| 20933 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Ansafone | - | - | - |  | - |  |
| 20005 | - | - | - |  | - |  |
| 20104 | - | - | - |  | - |  |
| 20240 | - | - | - |  | - |  |
| 20372 | - | - | - |  | - |  |
| COMMONWEALTH OF MASS |  | - | - | - | - |  |
| 2020ENERCAASMT000007 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - | - | - |  | - |  |
| 19349 | - | - | - |  | - |  |
| 19509 | - | - | - |  | - |  |
| 19617 | - | - | - |  | - |  |
| 19689 | - | - | - |  | - |  |
| 19747 | - | - | - |  | - |  |
| 19789 | - | - | - |  | - |  |
| 19865 | - | - | - |  | - |  |
| 19826 | - | - | - |  | - |  |
| 19962 | - | - | - |  | - |  |
| 20019 | - | - | - |  | - |  |
| 20064 | - | - | - |  | - |  |
| 20116 | - | - | - |  | - |  |
| 20225 | - | - | - |  | - |  |
| 20247 | - | - | - |  | - |  |
| 20323 | - | - | - |  | - |  |
| 20399 | - | - | - |  | - |  |
| 20467 | - | - | - |  | - |  |
| 20618 | - | - | - |  | - |  |
| 20792 | - | - | - |  | - |  |
| 20922 | - | - | - |  | - |  |


| 2020 A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - |  | - |  | - |  |
| 211530 | - |  | - |  | - |  |
| 212382 | - |  | - |  | - |  |
| 213121 | - |  | - |  | - |  |
| 214123 | - | - | - |  | - |  |
| 212291 | - | - | - |  | - |  |
| 211504 | - | - | - |  | - |  |
| 213105 | - | - | - |  | - |  |
| 214150 | - | - | - |  | - |  |
| 215031 | - | - | - |  | - |  |
| 215066 | - | - | - |  | - |  |
| 215579 | - | - | - |  | - |  |
| 215586 | - | - | - |  | - |  |
| 215752 | - | . | - |  | - |  |
| 215768 | - |  | - |  | - |  |
| 215940 | - | - | - |  | - |  |
| 215998 | - | - | - |  | - |  |
| 216007 | - | - | - |  | - |  |
| 216014 | - | - | - |  | - |  |
| 216126 | - | - | - |  | - |  |
| 216132 | - | - | - |  | - |  |
| 215950 | - | - | - |  | - |  |
| 216294 | - | - | - |  | - |  |
| 216305 | - | - | - |  | - |  |
| 216439 | - | - | - |  | - |  |
| 216486 | - | - | - |  | - |  |
| 216495 | - | - | - |  | - |  |
| 216699 | - | - | - |  | - |  |
| 216720 | - | - | - |  | - |  |
| 216947 | - | - | - |  | - |  |
| 216951 | - | - | - |  | - |  |
| 217109 | - | - | - |  | - |  |
| 217133 | - | - | - |  | - |  |
| 217160 | - | - | - |  | - |  |
| 216763 | - | - | - |  | - |  |
| 217425 | - | - | - |  | - |  |
| 217459 | - | - | - |  | - |  |
| 217629 | - | . | - |  | - |  |
| 217760 | - | - | - |  | - |  |
| 217772 | - | - | - |  | - |  |
| 217876 | - | - | - |  | - |  |
| 217893 | - | - | - |  | - |  |
| 217970 | - | - | - |  | - |  |
| 218190 | - | - | - |  | - |  |
| 218194 | - | - | - |  | - |  |
| 218324 | - | - | - |  | - |  |
| 218347 | - | - | - |  | - |  |
| 218434 | - | - | - |  | - |  |
| 218628 | - | - | - |  | - |  |
| 218669 | - | - | - |  | - |  |
| 218686 | - | - | - |  | - |  |
| 219041 | - | - | - |  | - |  |
| 219063 | - | - | - |  | - |  |
| 219104 | - | - | - |  | - |  |
| 219356 | - | - | - |  | - |  |
| 219404 | - | - | - |  | - |  |
| 219431 | - | - | $\underline{-}$ |  | - |  |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 20-806A-01 | - | - | - |  | - |  |
| 20-806A-02 | - | - | - |  | - |  |
| 20-806A-03 | - | - | - |  | - |  |
| 20-8068-03 | - | - | - |  | - |  |
| 20-806A-08 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - River Energy Consultants | - | - | - |  | $\cdots$ |  |
| 19356 | - |  | - |  | - |  |
| 19516 | - | - | - |  | - |  |
| 19631 | - | - | - |  | - |  |
| 19775 | - | - | - |  | - |  |
| 19872 | - | - | - |  | - |  |
| 19969 | - | - | - |  | - |  |
| 20072 | - | - | - |  | - |  |
| 20218 | - | - | - |  | - |  |
| 20356 | - | - | - |  | - |  |
| 20486 | - | - | - |  | - |  |
| 20651 | - | - | - |  | - |  |
| 20799 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Uplight | - |  | - | - | - |  |
| 19314 | - - |  | - | - | - |  |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 19682 | - | - |  |  | - |  |
| 20268 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - RISE Engineering | - | - | - |  | - |  |
| 20168 | - | - | - |  | - |  |
| 20282 | - | - | - |  | - |  |
| 20625 | - | - | - |  | - |  |
| ILUME ADVISING LLC | - | - | - |  | - |  |
| 0002727B | - | - | $-$ |  | - |  |
| Grand Total |  |  | $\cdots$ |  | - |  |

Appendix D, 2020 Invoices, Redacted


| 2020 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - Aspect | - | . | - |  | - |  |
| 19349 | - |  | - |  | - |  |
| 19509 | - | - | - |  | - |  |
| 19617 | - | - | - |  | - |  |
| 19689 | - | - | - |  | - |  |
| 19747 | - | - | - |  | - |  |
| 19789 | - | - | - |  | - |  |
| 19865 | - | - | - |  | - |  |
| 19826 | - | - | - |  | - |  |
| 19962 | - | - | - |  | - |  |
| 20019 | - | - | - |  | - |  |
| 20064 | - | - | - |  | - |  |
| 20116 | - | - | - |  | - |  |
| 20225 | - | - | - |  | - |  |
| 20247 | - | - | - |  | - |  |
| 20323 | - | - | - |  | - |  |
| 20399 | - | - | - |  | - |  |
| 20467 | - | - | - |  | - |  |
| 20618 | - | - | - |  | - |  |
| 20792 | - | - | - |  | - |  |
| 20922 | - | . | - |  | - |  |
| COHEN VENTURES INC | - | - |  |  | - |  |
| 19-1753-10-CL-RE | - | - |  |  | - |  |
| 19-1753-11-CL-RE | - | - |  |  | - |  |
| 19-1753-12-CL-RE | - | - |  |  | - |  |
| 19-1753-13-CL-RE | - | - |  |  | - |  |
| 19-1753-14-CL-RE | - | - |  |  | - |  |
| 19-1753-15-CL-RE | - |  |  |  | - |  |
| 19-1753-16-CL-RE | - |  |  |  | - |  |
| 19-1753-17-CL-RE | - |  |  |  | - |  |
| 19-1753-18-CL-RE | - |  |  |  | - |  |
| 19-1753-19-CL-RE | - | - |  |  | - |  |
| 19-1753-20-CL-RE | - | - |  |  | - |  |
| 19-1753-21-CL-RE | - |  |  |  | - |  |
| ICF RESOURCES LLC | - |  |  |  | - |  |
| CLC H\&C02-20 | - |  | - |  | - |  |
| CLC H\&C11-20 | - |  | - | - | - |  |
| HC_CLCE 10-20 | - | - |  | - | - |  |
| CLC H\&CO1-20 | - | - | - |  | - |  |
| CLC H\&CO3-20 | - | - | - |  | - |  |
| CLC H\&CO4-20 | - | - | - |  | - |  |
| CLC H\&C06-20 | - | - | - |  | - |  |
| CLC H\&C05. 20 | - | - | - |  | - |  |
| CLC H\&C07-20 | - | - | - |  | - |  |
| CLC H\&CO8-20 | - | - | - |  | - |  |
| CLC H\&CO9-20 | - | - | - |  | - |  |
| CLC H\&C10-20 | - | - | - |  | - |  |
| CLC H\&C12-20 | - | - | - |  | - |  |
| HOUSING ASSIITANCE C | - | - | - |  | - |  |
| 05.06.20_LIMF_FIX | - | - | - |  | - |  |
| SKAREN FAHEY ROSS | - |  | - | - | - |  |
| 13665 | - |  | - | - | - |  |
| ENERGY FEDERATION IN | $\cdot$ |  |  |  | - |  |
| $2443825-\mathrm{IN}$ | - |  | - | - | - |  |
| 2483729-1N | - |  | - | - | - |  |
| $2180389-\mathrm{IN}$ | - | - |  |  | - |  |
| 2182246-IN | - | - |  |  | - |  |
| 2176513-1N | - | - |  |  | - |  |
| 2173716-IN | - | - |  |  | - |  |
| 218838-1N | - | - |  |  | - |  |
| 2190333-1N | - | - |  |  | - |  |
| 2199808-IN | - | - |  |  | - |  |
| $2208880-\mathrm{N}$ | - | - |  | $\cdot$ | - |  |
| 2220472-1N | - | - |  |  | - |  |
| $2203306-1 \mathrm{~N}$ | - | - |  |  | - |  |
| 2206471-1N | - | - |  |  | - |  |
| $2211918-\mathrm{N}$ | - | - |  |  | - |  |
| $2226212-\mathrm{N}$ | - | - |  |  | - |  |
| 2229881-1N | - | - |  |  | - |  |
| $2225302-\mathrm{IN}$ | - | - |  |  | - |  |
| 2229175-1N | - | - |  | - | - |  |
| 2229174-1N | - | - |  | - | - |  |
| $2237412-\mathrm{IN}$ | - | - |  |  | - |  |
| $2239683-\mathrm{N}$ | - | - |  |  | - |  |
| $2248845-\mathrm{N}$ | - | - |  |  | - |  |
| $2249933-\mathrm{N}$ | - | - |  | - | - |  |
| $2257765-\mathrm{N}$ | - | - |  |  | - |  |
| 2260748-1N | - | - |  |  | - |  |
| 2275787-1N | - | - |  |  | - |  |
| 2278891-IN | - | - |  |  | - |  |
| 2295017-IN | - | - |  |  | - |  |
| 2281054-1N | - | - |  | - | - |  |
| ${ }^{2306592-I N}$ | - | - |  |  | - |  |
| 10147 | - | - |  | - | - |  |
| 2331592-IN | - | - |  |  | - |  |
| $2339340-\mathrm{IN}$ | - | - |  |  | - |  |
| ${ }^{2315066-1 N}$ | - | - |  |  | - |  |
| $2343654-\mathrm{N}$ | - | - |  |  | - |  |


| 2020 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 2465464-1N |  |  |  |  |  |  |
| 2454016-IN | - |  |  |  | - |  |
| $2473968-\mathrm{NN}$ | - | - |  |  | - |  |
| 2478541-1N | - | - |  |  | - |  |
| 2479852-IN | - | - |  |  | - |  |
| 2490435-IN | - | . |  |  | - |  |
| $2500071-1 \mathrm{~N}$ | - | - |  |  | - |  |
| $2511255-\mathrm{IN}$ | - | - |  |  | - |  |
| 2512796-IN | - | - |  |  | - |  |
| 2514768-1N | - | - |  |  | - |  |
| 2524737 IN | - | - |  |  | - |  |
| 2545306-1N | - | - |  |  | - |  |
| $2200938-\mathrm{IN}$ | - | - |  |  | - |  |
| Financial accounting adjustment across multiple invoices | - | - | - |  | - |  |
| $2224433-1 \mathrm{~N}$ | - | - | - |  | - |  |
| $2234592-1 \mathrm{~N}$ | - | - | - |  | - |  |
| 2257773-1N | - | - | - |  | $:$ |  |
| 2282361-1N | - | - | - |  | - |  |
| ${ }^{2316734-1 N}$ | - | - | - |  | - |  |
| ${ }^{2336106-1 N}$ | $:$ | : | : |  | - |  |
| ${ }_{\text {2 }}^{2340683-1 \mathrm{~N}}$ | $:$ | : | $\div$ |  | $:$ |  |
| 2380690-1N | . | . | - |  | - |  |
| 2395716-IN | - | - | - |  | - |  |
| $2409903-1 \mathrm{~N}$ | - | - | - |  | - |  |
| 2417359-1N | - | - | - |  | - |  |
| ${ }^{2441267-1 N}$ | - | - | - |  | - |  |
| $2448176-\mathrm{N}$ | - | - | - |  | - |  |
| 2467490-1N | - | - | - |  | - |  |
| 2473963-1N | - | : | - |  | : |  |
| ${ }_{2}^{25181683-1 \mathrm{IN}}$ | $:$ | - | - |  | $:$ |  |
| 2554590-1N | - | . |  |  | - |  |
| 2180388-1N | - | - |  |  | - |  |
| 2181213-1 | - | . |  |  | - |  |
| 2173092-1N | - |  |  |  | - |  |
| 2190332-1N | - | - |  |  | - |  |
| 2193043-1N | - | - |  |  | - |  |
| ${ }_{2}^{221993305-\mathrm{IN}}$ | $:$ | - |  |  | $:$ |  |
| 2205165-1N | - | - |  |  | - |  |
| 2212108-1N | - |  |  |  | - |  |
| 2216589-1N | - | - |  |  | - |  |
| $2229880-\mathrm{N}$ | - | - |  |  | - |  |
| ${ }^{22396882-1 N}$ | $:$ | - |  |  | $:$ |  |
| ${ }^{2249932-1 \mathrm{IN}}$ | - | - |  |  | - |  |
| $\begin{aligned} & 2250676-\mathrm{IN} \\ & 2260747-\mathrm{IN} \end{aligned}$ | $:$ | - |  |  | - |  |
| $2278890-1 \mathrm{~N}$ | - | - |  |  | - |  |
| 2298192-IN | - | - |  |  | - |  |
| ${ }^{2319935-1 N}$ | - | - |  |  | - |  |
| 2308493-1N | - | - |  |  | - |  |
| ${ }^{2311069-1 \mathrm{IN}}$ | $:$ | - |  | - | - |  |
| 2346089-1N | - | . |  |  | - |  |
| 2373754-1N | - | - |  |  | - |  |
| 2373779-1N | - | - |  | - | - |  |
| 2383356 -1N | - | - |  |  | - |  |
| ${ }^{2391671-1 / N}$ | - | - |  |  | $\cdot$ |  |
| 2402713-1N $2407143-\mathrm{IN}$ | $:$ | : |  |  | - |  |
| ${ }_{2}^{24087435-1 \mathrm{IN}}$ | - | - |  |  | $:$ |  |
| $2408755-\mathrm{IN}$ $2416285-\mathrm{IN}$ | : | - |  |  | - |  |
| 2431659-1N | - | - |  |  | - |  |
| $2443812-\mathrm{IN}$ | - | - |  |  | - |  |
| $2456318-\mathrm{NN}$ | - | - |  |  | - |  |
| 2457119-1N | - | - |  |  | $:$ |  |
| ${ }_{2}^{24897393-1 \mathrm{IN}}$ | $:$ | - |  |  | $:$ |  |
| 2443069-IN | - | . |  |  | - |  |
| ${ }^{2469979-1 N}$ | - | - |  |  | - |  |
| ${ }_{2}^{24903757-1 \mathrm{IN}}$ | - | - |  |  |  |  |
| ${ }_{\text {2 }}^{251606751-1 \mathrm{IN}}$ | $:$ | - |  |  | $:$ |  |
| 2518117-IN | - | - |  |  | - |  |
| 2555328-1N | - | - |  |  | - |  |
| $\begin{aligned} & 2380675-\mathrm{IN} \\ & 2409024-\mathrm{IN} \end{aligned}$ | $:$ | - | . |  | - |  |
| 2443007 - N | - | - | - |  | - |  |
| 2512341-1N | - | . | - |  | - |  |
| RIVER ENERGY CONSULT - Uplight | . |  | - |  | $\cdot$ |  |
| (19314 | - |  | - |  | - |  |
| $\frac{\text { TRC ENVIRONMENTAL CO }}{214}$ | - | $\square$ | - |  | . |  |
| 305 | - | . | - |  | . |  |
| 386 | - | - | - |  | - |  |
| 598 639 | - | - | - |  | - |  |
| 639 727 | $:$ | - | - |  | $:$ |  |
| 853 | - | - | - |  | - |  |
| 904 | - | - | - |  | - |  |
| ${ }_{1129}{ }^{989}$ | $:$ | - | : |  | $:$ |  |
| 1173 | - | . | . |  | . |  |
| RIVER ENERGY CONSULT - VoxGen | . | . | - |  | - |  |
| 19682 | - | - |  |  | $\cdot$ |  |
| $\frac{20268}{\text { RIVER ENERGY CoNSULT - RISE Engineering }}$ | - | - | , |  | - |  |
| 20168 | - | - | - |  | - |  |
| 20282 | - | - | - |  | - |  |
| 20625 | - | . | . |  | . |  |
| ILUME ADVISING LLC | - | - | . |  | . |  |
| 00027278 |  |  |  |  | - |  |
| CAPE COD LIFE LLC | - |  | . | . | - |  |
| Grand Total 3057130 |  |  |  |  | $\square$ |  |

## Vendor Invoice Summary Table

A2-Residential Existing Buildings
A2d - Residential Behavior
Energy Effici August 1, 2022

Cape Light Compact
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| 2020 A2d - Residential Behavior |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| ORACLE AMERICAN, INC | - |  | - |  | - |  |
| 8383620 | - |  | - |  |  |  |
| 8431537 | - |  | - |  | - |  |
| 8475474 | - |  | - |  | - |  |
| 8514969 | - |  | - |  | - |  |
| NEST LABS, INC. | - |  |  | - | - |  |
| NL325614 | - |  |  | - | - |  |
| Grand Total |  |  |  |  | - |  |

A2-Residential Existing Buildings
A2e - Residential Active Demand Reduction
Cape Light Compact
2020 A2e - Residential Active Demand Reduction

| 2020 A2e - Residential Active Demand Reduction |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| ENERGYHUB INC. | - |  |  |  | - |  |
| 201747 |  |  |  |  | - |  |
| 201801 | - |  |  |  | - |  |
| 201824 | - |  |  |  | - |  |
| 201865 | - |  |  |  | - |  |
| 201731 | - |  |  |  | - |  |
| ENBALA POWER NETWORK | - |  | - |  | - |  |
| EPN200297 | - |  | - |  | - |  |
| EPN200311 | - |  | - |  | - |  |
| Grand Total |  |  |  |  | - |  |


| 2020 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| NMR GROUP INC | - | - | - | - |  |  |
| 2293GG | - | - | - | - |  |  |
| 2352.2 G | - | - | - | - |  |  |
| 2532.1G | - | - | - | - |  |  |
| 2293HH | - | - | - | - |  |  |
| 2352.2 H | - | - | - | - |  |  |
| 2532.1 H | - | - | - | - |  |  |
| 229311 | - | - | - | - |  |  |
| 2532.11 | - | - | - | - |  |  |
| 2352.21 | - | - | - | - |  |  |
| 2293JJ | - | - | - | - |  |  |
| 2532.1 J | - | - | - | - |  |  |
| 2352.2 J | - | - | - | - |  |  |
| 2293kK | - | - | - | - |  |  |
| 2352.1K | - | - | - | - |  |  |
| 2352.2K | - | - | - | - |  |  |
| 2293LL | - | - | - | - |  |  |
| 2352.14 | - | - | - | - |  |  |
| 2352.2L | - | - | - | - |  |  |
| 2383A | - | - | - | - |  |  |
| 2293MM | - | - | - | - |  |  |
| 2352.1M | - | - | - | - |  |  |
| 2352.2M | - | - | - | - |  |  |
| 2383B | - | - | - | - |  |  |
| 2352.1N | - | - | - | - |  |  |
| 2352.2N | - | - | - | - |  |  |
| 2383 C | - | - | - | - |  |  |
| 2352.10 | - | - | - | - |  |  |
| 2352.20 | - | - | - | - |  |  |
| 2383D | - | - | - | - |  |  |
| 2352.1P | - | - | - | - |  |  |
| 2352.2P | - | - | - | - |  |  |
| 2383 E | - | - | - | - |  |  |
| 2352.1Q | - | - | - | - |  |  |
| 2352.2Q | - | - | - | - |  |  |
| 2352.1R | - | - | - | - |  |  |
| 2352.2R | - | - | - | - |  |  |
| 2383F | - | - | - | - |  |  |
| OPINION DYNAMICS COR | - | - | - | - |  |  |
| 7870CAPEJUN20 | - | - | - | - |  |  |
| 7989SEP20 | - | - | - | - |  |  |
| 79890 CT20 | - | - | - | - |  |  |
| 7989NOV20 | - | - | - | - |  |  |
| 7989AUG20 | - | - | - | - |  |  |
| 7870CAPENOV20 | - | - | - | - |  |  |
| 7989DEC20 | - | - | - | - |  |  |
| ILLUME ADVISING LLC | - | - | - | - |  |  |
| 2965 | - | - | - | - |  |  |
| 0002727A | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - PCC Technology |  | - | - | - | - |  |
| 19561 |  | - | - | - | - |  |
| 19675 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - PCC Technol |  | - | - | - | - |  |
| 20123 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - CIVIC |  | - | - | - | - |  |
| 20562 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Committee Meeting | - | - | - |  | - |  |

A3-Residential Hard-to-Measure

| 2020 A 3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 19645 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Cape Code Energy Solutions | - | - | - |  | - |  |
| 19335 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Revise Energy | - | - | - |  | - |  |
| 19377 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - American Installation | - | - | - |  | - |  |
| 19422 | - | - | - |  | - |  |
| 19429 | - | - | - |  | - |  |
| BW RESEARCH PARTNERS | - | - | - |  | - |  |
| MASSSAVE-01-01 | - | - | - |  | - |  |
| MASSSAVE-01-06 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Ideal Home Improvement | - | - | - |  | - |  |
| 20569 | - | - | - |  | - |  |
| EDLOW P. BANKS | - |  | - | - | - |  |
| INVOICE \#4 | - |  | - | - | - |  |
| INVOICE \#5 | - |  | - | - | - |  |
| MARGARET T. DOWNEY | - |  | - | - | - |  |
| 07.18.20-10.24.20 | - |  | - | - | - |  |
| ANB SYSTEM INC | - | - | - | - |  |  |
| 7137-09 | - | - | - | - |  |  |
| 7137-17 | - | - | - | - |  |  |
| Grand Total |  |  | - |  |  |  |



| 2020 B1a - Income Eligible Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| HOUSING ASSIITANCE C | - |  |  |  | - |  |
| 05.06.20_LIMF_FIX | - |  |  |  |  |  |
| 01.28.20_FIX ALEWIFE | - |  |  |  | - |  |
| 01.17.20_LIMF MIXED | - |  |  |  | - |  |
| 1.31.20_LIMF_FIX | - |  |  |  | - |  |
| 1.29.20_LIMF_GIFFORD | - |  |  |  | - |  |
| 1.31.20_LIMF_FIX_SIM | - |  |  |  | - |  |
| 02.29.20 LIMF | - |  |  |  | - |  |
| 02.29.20 LIMF 1 WAMP | - |  |  |  | - |  |
| LIGHT INV 2020-02 SM | - |  |  |  | - |  |
| 02.29.20 LIMF FIX | - |  |  |  | - |  |
| 2.29.20_FIX 1110 ALE | - |  |  |  | - |  |
| 2.27.20 LIMF BULBS | - |  |  |  | - |  |
| 3.31.20_FIX 1100 ALE | - |  |  |  | - |  |
| 3.31.20_LIMF_BULBS | - |  |  |  | - |  |
| 3.31.20_LIMF_BULB | - |  |  |  | - |  |
| 4.6.20_LIMF_1 WAMP | - |  |  |  | - |  |
| 05_31_20_FIX ALEWIFE | - |  |  |  | - |  |
| 07.10.20_LIMF_FIX | - |  |  |  | - |  |
| 06.30.20_LIMF_BULBS | - |  |  |  | - |  |
| 07.31.20_LIMF_BULBS | - |  |  |  | - |  |
| APPLNCE LIMF 07.20 | - |  |  |  | - |  |
| 7.31.20_LIMF_BULB_UP | - |  |  |  | - |  |
| FX-2020-AUG HUCK\#2 | - |  |  |  | - |  |
| LIGHT SFMF 2020-08 | - |  |  |  | - |  |
| MF BL-2020-09 | - |  |  |  | - |  |
| APP INV SFMF 2020-09 | - |  |  |  | - |  |
| MF BL-2020-09B | - |  |  |  | - |  |
| MF BL-2020-09C | - |  |  |  | - |  |
| MF-FIX-2020-09 | - |  |  |  | - |  |
| 704 MAIN FIX\#1 | - |  |  |  | - |  |
| ALEWIFE FIX \#6 | - |  |  |  | - |  |
| APP INV SFMF 2020-10 | - |  |  |  | - |  |
| Fx-2020-OCT HUCK \#3 | - |  |  |  | - |  |
| MF BL 2020-10 | - |  |  |  | - |  |
| MF BL 2020-10B | - |  |  |  | - |  |
| FX-2020-NOV HARMONY | - | - |  |  | - |  |
| 12_20_FIX 62 LOCUST | - |  |  |  | - |  |
| 1100 ALEWIFE REPAIR | - | - |  |  | - |  |
| wZ-2020-12-SMF | - | - |  |  | - |  |
| FIX-2020-12 ANTONELL | $\cdot$ |  |  |  | - |  |
| APP INV SFMF 2020-12 | - |  |  |  | - |  |
| MF BL-2020-12 | - |  |  |  | - |  |
| MF AP-2020-12 | - | - |  |  | - |  |
| 06.25.20_MV_MF AUDIT | - | - |  |  | - |  |
| 12.30.20_MV_MF | - | - | - |  | - |  |
| ASHP 2020-12 | - | . | - |  | - |  |
| 06.30.20_MARKETING | - |  | - | - | - |  |
| 12.30.20_MARKETING | - |  | - | - | - |  |
| APPLNCE INV 2020-01 LIGHT INV 2020-01 | - |  |  |  | - |  |
| LIGHT INV 2020-01 | : | - |  |  | : |  |
| APPLNCE INV LISF | . | - |  |  | . |  |
| LIGHT INV 2020-02 | - |  |  |  | - |  |
| APLNCE INV LISF 2.20 | - | - |  |  | - |  |
| WEATHER 2020-02 | - |  |  |  | - |  |
| APPLNCE INV 03.20A | - | - |  |  | - |  |
| APPLNCE INV 03.20B | - | - |  |  | - |  |
| LIGHTING INV 3.20 | - |  |  |  | - |  |
| Weather 2020-03 | - |  |  |  | - |  |
| WEATHER 2020-04 | - |  |  |  | - |  |
| LIGHT INV 2020-04 | - |  |  |  | - |  |
| WEATHER 2020-05 | - | - |  |  | - |  |
| LIGHT INV 2020-05 | - | - |  |  | - |  |
| APPLNCE LISF 07.20 | - | - |  |  | - |  |
| WEATHER 06.20 | - | - |  |  | - |  |
| LIGHT INV 2020-07 WEATHER 2020-07 | : | - |  |  | : |  |
| WEATHER 2020-08 | - | . |  |  | - |  |
| APP INV LISF 2020-08 | - | - |  |  | - |  |
| LIGHTING INV 2020-08 | - | - |  |  | - |  |
| WZ 2020-9 | - | - |  |  | - |  |
| LIGHT INV 2020-09 | - | - |  |  | - |  |
| APP INV LISF 2020-09 | - | - |  |  | - |  |
| APP INV LISF 2020-10 LIGHTING INV 2020-10 | - | - |  |  | $\cdot$ |  |
| LIGHTING INV 2020-10 LIGHT INV 2020-06 | - | - |  |  | - |  |
| LIGHT INV 2020-06 WEATHER 2020-10 | - | - |  |  | - |  |
| WEATHER 2020-11 | - | . |  |  | - |  |
| LIGHT INV 2020-11 | - | - |  |  | - |  |
| LIGHT INV 2020-12 | - | - |  |  | - |  |
| APP INV LISF 2020-12 | - | - |  |  | - |  |
| WEATHER 2020-12 | - | - |  |  | - |  |
| 06.25.20_MV AUDITOR 08.28.20_SOFTWARE | : | . | - |  | : |  |
| 12.30.20_MV TRAVEL | . | . | - |  | - |  |
| RIVER ENERGY CONSULT - VoxGen | - | - | - |  | - |  |
| 19682 | - | - | - |  | - |  |
| 20268 | - | . | - |  | - |  |
| RIVER ENERGY CONSULT - RISE Engineering | - | - | - |  | - |  |
| 20168 | - | - |  |  | - |  |
| 20282 | - | - | - |  | - |  |
| 20625 | - | - | - |  | - |  |
| ILUME ADVIIING LLC | - | - | - |  | - |  |
| 0002727B | - | - | - |  | - |  |
| Grand Total |  |  |  |  | - |  |

Vendor Invoice Summary Table
B1 - Income Eligible Existing Buildings
B1 - Income Eligible Existing Buildings Cape Light Compact

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| 2020 B1 - Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - | - | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - | - | - | - | - | - |
| All Marketing Allocated Costs | - | - | - | - | - | - |
| All General Administration Allocated Costs | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - CLEAResult | - | - | - |  | - |  |
| 20540 | - | - | - |  |  |  |
| 20962 | - | - | - |  | - |  |
| SYNAPSE ENERGY ECONO | - | - | - | - |  |  |
| 20-00401CLC | - | - | - | - |  |  |
| 20-00402CLC | - | - | - | - |  |  |
| 20-00403CLC | - | - | - | - |  |  |
| $20-068-01 \mathrm{CL}$ | - | - | - | - |  |  |
| 20-068-02CL | - | - | - | - |  |  |
| 20-068-03CL | - | - | - | - |  |  |
| COMMONWEALTH OF MASS |  | - | - | - |  |  |
| 2020ENEEEAASMT000002 |  | - | - | - | - |  |
| CONSORTIUM FOR ENERG |  | - | - | - | - |  |
| M2020-90 |  | - | - | - | - |  |
| ICF RESOURCES LLC | - | - | - |  | - |  |
| CLC PHA01-20 | - | - | - |  |  |  |
| RIVER ENERGY CONSULT - CIVIX |  | - | - | - | - |  |
| 20386 |  |  | - | - | - |  |
| 20719 |  | - | - | - | - |  |
| 20883 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Eversource | - |  | - | - | - |  |
| 20089 | - |  | - | - |  |  |
| 20547 | - |  | - | - | - |  |
| KELLIHER/SAMETS LTD | - |  | - | - | - |  |
| 024435-0003 |  |  | - | - |  |  |
| 24358-0003 | - |  | - | - | - |  |
| 24436-0003 | - |  | - | - | - |  |
| 24522-0003 | - |  | - | - | - |  |
| 024520-0003 | - |  | - | - | - |  |
| 24633-003 | - |  | - | - | - |  |
| 024635-0003 | - |  | - | - | - |  |
| 024695-0003 | - |  | - | - | - |  |
| 024754-0003 | - |  | - | - | - |  |
| 024847-0003 | - |  | - | - | - |  |
| 024803-0003 | - |  | - | - | - |  |
| 24850-0003 | - |  | - | - | - |  |
| 024851-0003 | - |  | - | - | - |  |
| 024903-0003 | - |  | - | - | - |  |
| 24897-0003 | - |  | - | - | - |  |
| 024952-0003 | - |  | - | - | - |  |
| 24951-0003 | - |  | - | - | - |  |
| 024954-0003 | - |  | - | - | - |  |
| 25014-0003 | - |  | - | - | - |  |
| 025011-0003 | - |  | - | - | - |  |
| 25066-0003 | - |  | - | - | - |  |
| 025061-0003 | - |  | - | - | - |  |
| 025123-0003 | - |  | - | - | - |  |
| 025125-0003 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - River Energy Consultants | - | - | - - |  |  |  |
| 20443 | - | - | - |  | - |  |
| 20263 | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Green Training USA | - | - | - |  | - |  |
| 19938 | - | - | - |  | - |  |
| 20587 | - | - | - |  | - |  |
| 20894 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Endless Energy | - | - | - |  | - |  |
| 20740 | - | - | - |  | - |  |
| GUIDEHOUSE INC. | - | - | - | - |  |  |
| 0100050832B | - | - | - | - |  |  |
| 0100050649B | - | - | - | - |  |  |
| 0100050589B | - | - | - | - |  |  |
| 01000510088 | - | - | - | - |  |  |
| 0100051807B | - | - | - | - |  |  |
| 01000527238 | - | - | - | - |  |  |
| 0100052741B | - | - | - | - |  |  |
| 0100053367B | - | - | - | - |  |  |
| 0100054376B | - | - | - | - |  |  |
| 0100054790B | - | - | - | - |  |  |
| 0100055880B | - | - | - | - |  |  |
| 0100056606B | - | - | - | - |  |  |
| 0100057105B | - | - | - | - |  |  |
| 0100057764B | - | - | - | - |  |  |
| FB102834B | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Apex Analytics | - | - | - | - |  |  |
| 20130 | - | - | - | - |  |  |
| 20394 | - | - | - | - |  |  |
| 20508 | - | - | - | - |  |  |
| 20635 | - | - | - | - |  |  |
| 20817 | - | - | - | - |  |  |
| 21071 | - | - | - | - |  |  |
| 21076 | - |  | - | - - |  |  |

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| 2020 B1- Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| DNV GL ENERGY INSIGH | - |  | - | - |  |  |
| 10_2001DRT | - |  | - |  |  |  |
| 10_2004DRT | - |  | - | - |  |  |
| 10_2004DMRM | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 10_2005DMRM | - |  | - | - |  |  |
| 10_2005DRT | - |  | - | - |  |  |
| 8.7001E+11 | - |  | - | - |  |  |
| 10_2006DRT | - |  | - | - |  |  |
| 10_2007DRT | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 10_2008DMRM | - |  | - | - |  |  |
| 10_2008DRT | - |  | - | - |  |  |
| 8.7001E+11 | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 10_2009DMRM | - |  | - | - |  |  |
| 10_2009DRT | - |  | - | - |  |  |
| 10_2010DRT | - |  | - | - |  |  |
| 10_2011DMRM | - |  | - | - |  |  |
| 10_2011DRT | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 10_2012DMRM | - |  | - | - |  |  |
| 10_2012DRT | - |  | - | - |  |  |
| NMR GROUP INC | - |  | - | - |  |  |
| 22936 G | - |  | - |  |  |  |
| 2352.26 | - |  | - | - |  |  |
| 2532.16 | - |  | - | - |  |  |
| 2293HH | - |  | - | - |  |  |
| 2352.2 H | - |  | - | - |  |  |
| 2532.1H | - |  | - | - |  |  |
| 229311 | - |  | - | - |  |  |
| 2532.11 | - |  | - | - |  |  |
| 2352.21 | - |  | - | - |  |  |
| 2293JJ | - |  | - | - |  |  |
| 2532.11 | - |  | - | - |  |  |
| 2352.21 | - |  | - | - |  |  |
| 2293kK | - |  | - | - |  |  |
| 2352.1K | - |  | - | - |  |  |
| 2352.2K | - |  | - | - |  |  |
| 2293 LL | - |  | - | - |  |  |
| 2352.11 | - |  | - | - |  |  |
| 2352.2L | - |  | - | - |  |  |
| 2383 A | - |  | - | - |  |  |
| 2293мm | - |  | - | - |  |  |
| 2352.1M | - |  | - | - |  |  |
| 2352.2M | - |  | - | - |  |  |
| 2383B | - |  | - | - |  |  |
| 2352.1 N | - |  | - | - |  |  |
| 2352.2N | - |  | - | - |  |  |
| 2383 C | - |  | - | - |  |  |
| 2352.10 | - |  | - | - |  |  |
| 2352.20 | - |  | - | - |  |  |
| 2383 D | - |  | - | - |  |  |
| 2352.1P | - |  | - | - |  |  |
| 2352.2P | - |  | - | - |  |  |
| 2383 E | - |  | - | - |  |  |
| 2352.10 | - |  | - | - |  |  |
| 2352.20 | - |  | - | - |  |  |
| 2352.1R | - |  | - | - |  |  |
| 2352.2R | - |  | - | - |  |  |
| 2383 F | - |  | - | $\square$ |  |  |
| OPINION DYNAMICS COR | - |  | - | - |  |  |
| 7870CAPEJUN20 | - |  | - | - |  |  |
| 79895 EP20 | - |  | - | - |  |  |
| 79890 ст20 | - |  | - | - |  |  |
| 7989nov20 | - |  | - | - |  |  |
| 7989AUG20 | - |  | - | - |  |  |
| 7870CAPENOV20 | - |  | - | - |  |  |
| 7989DEC20 | - |  | - | - |  |  |
| ACTION INCORPORATED |  |  | - | - | - |  |
| 2020 LEAN 1 |  |  | - | - |  |  |
| 2020 2nd atr Lean |  |  | - | - | - |  |
| 2020 3RD QTR 12.11 .20 IV DATE |  |  | - | - | - |  |
| 12.11.20 INV DATE |  |  | - | - | - |  |
| ILUME ADVISING LLC | - |  | - | - |  |  |
| 2965 | - |  | - | - |  |  |
| 0002727A |  |  | - | - |  |  |

Vendor Invoice Summary Table
B1 - Income Eligible Existing Buildings
B1 - Income Eligible Existing Buildings Cape Light Compact

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Vendor Invoice Summary Table
C1-C\&I New Buildings
C1a - C\&I New Buildings \& Major Renovations Cape Light Compact

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| 2020 C1a - C\&I New Buildings \& Major Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All It Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - | - | - |  | - |  |
| 20079 | - |  | - |  | - |  |
| 20413 | - |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 20581 | - |  | - | - | - |  |
| 20733 | - |  | - | - | - |  |
| PERFORMANCE SYSTEMS | - | - | - |  | - |  |
| 22262 | - |  |  |  |  |  |
| 22345 | - | - | - |  | - |  |
| 22546 | - | - | - |  | - |  |
| 22667 | - | - | - |  | - |  |
| 22816 | - | - | - |  | - |  |
| 22969 | - | - | - |  | - |  |
| 23139 | - | - | - |  | - |  |
| 23318 | - | - | - |  | - |  |
| 23395 | - | - | - |  | - |  |
| 23585 | - | - | - |  | - |  |
| 23733 | - | - | - |  | - |  |
| 12.31.20 COMMERCIAL | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Jeff Linn | - |  | - | - | - |  |
| 20870 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Apex Analytics | - |  | - | - | - |  |
| 20970 | - |  | - | - | - |  |
| GALLIGAN ENERGY CONS | - | - | - |  | - |  |
| 2020-373 | - |  |  |  | - |  |
| 2020-375 | - | - | - |  | - |  |
| 2020-379 | - | - | - |  | - |  |
| 2020-383 | - | - | - |  | - |  |
| 2020-385 | - | - | - |  | - |  |
| 2020-389 | - | - | - |  | - |  |
| 2020-392 | - | - | - |  | - |  |
| 2020-395 | - | - | - |  | - |  |
| 2020-397 | - | - | - |  | - |  |
| 2020-401 | - | - | - |  | - |  |
| 2020-403 | - | - | - |  | - |  |
| 2020-374 | - | - | - |  | - |  |
| 2020-376 | - | - | - |  | - |  |
| 2020-380 | - | - | - |  | - |  |
| 2020-381 | - | - | - |  | - |  |
| 2020-384 | - | - | - |  | - |  |
| 2020-386 | - | - | - |  | - |  |
| 2020-390 | - | - | - |  | - |  |
| 2020-393 | - | - | - |  | - |  |
| 2020-396 | - | - | - |  | - |  |
| 2020-398 | - | - | - |  | - |  |
| 2020-404 | - | - | - |  | - |  |
| CUSTOMERTIMES CORP. |  | - | - | - | - |  |
| CT-03992 |  | - | - | - | - |  |
| CT-04251 |  | - | - | - | - |  |
| CT-04444 |  | - | - | - | - |  |
| CT-04809 |  | - | - | - | - |  |
| CRMORBIT INC |  | - | - | - | - |  |
| 3181 |  | - | - | - | - |  |
| SECOND LAW ENGINEERS | - | - | - |  | - |  |
| 202006CS | - | - | - |  | - |  |
| 202007CS | - | - | - |  | - |  |
| 202001Cs | - | - | - |  | - |  |
| 202002CS | - | - | - |  | - |  |
| 202003Cs | - | - | - |  | - |  |
| 202004CS | - | - | - |  | - |  |
| 202008CS | - | - | - |  | - |  |
| 202009Cs | - | - | - |  | - |  |
| 202011CS | - | - | - |  | - |  |
| 202010cs | - | - | - |  | - |  |
| 202012CS | - | - | - |  | - |  |
| 9680 | - | - | - |  | - |  |
| 9777 | - | - | - |  | - |  |
| 9830 | - | - | - |  | - |  |
| 202005CS | - | - | - |  | - |  |
| 9884 | - | - | - |  | - |  |
| 9927 | - | - | - |  | - |  |
| 9956 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | - |  |
| 19450 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - RISE Engineering | - | - | - |  | - |  |
| 20625 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Energy Efficiency Advisers |  | - | - | - | - |  |
| 20789 |  | - | - | - | - |  |
| Grand Total |  |  | - |  | - |  |

Appendix D, 2020 Invoices, Redacted



C2-C\&I Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact

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| 2020 C2b - C\&I New \& Replacement Equipment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - |  | - |  |
| 20079 | - |  | - |  | - |  |
| 20413 | - |  | - |  | - |  |
| 20638 | - |  | - | - | - |  |
| 20671 | - |  | - | - | - |  |
| 20804 | - |  | - | - | - |  |
| 20927 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 20109 | - |  | - | - | - |  |
| 20581 | - |  | - | - | - |  |
| 20733 | - |  | - | - | - |  |
| SANDAB COMMUNICATION | - |  | - | - | - |  |
| MCC-1201044115 | - |  | - | - | - |  |
| IN-1201144379 | - |  | - | - | - |  |
| IN -1201044064 | - |  | - | - | - |  |
| IN-1201144375 | - |  | - | - | - |  |
| IN-1201244507 | - |  | - | - | - |  |
| IN-1201244535 | - |  | - | - | - |  |
| THE CADMUS GROUP INC | - |  | - | - | - |  |
| INV-284836 | - |  | - | - | - |  |
| INV-284835 | - |  | - | - | - |  |
| INV-285397 | - |  | - | - | - |  |
| INV-285396 | - |  | - | - | - |  |
| INV-285887 | - |  | - | - | - |  |
| INV-286449 | - |  | - | - | - |  |
| INV-286450 | - |  | - | - | - |  |
| INV-284331 | - |  | - | - | - |  |
| LOCAL MEDIA GROUP IN | - |  | - | - | - |  |
| 238008 | - |  | - | - | - |  |
| 238007 | - |  | - | - | - |  |
| 240175 | - |  | - | - | - |  |
| 240176 | - |  | - | - | - |  |
| 242205 | - |  | - | - | - |  |
| 242206 | - |  | - | - | - |  |
| DANIEL SCHELL | - |  | - | - | - |  |
| 10.06.20-10.15.20 | - |  | - | - | - |  |
| 10.20.20-10.31.20 | - |  | - | - | - |  |
| 11.04.20-11.13.20 | - |  | - | - | - |  |
| 11.18.20-11.30.20 | - |  | - | - | - |  |
| 08.28.20-12.24.20 | - |  | - | - | - |  |
| MV TIMES CORPORATION | - |  | - | - | - |  |
| 10.20 STATEMENT | - |  | - | - | - |  |
| 3976 | - |  | - | - | - |  |
| 12.20 STATEMENT | - |  | - | - | - |  |
| HYORA PUBLICATIONS | - |  | - | - | - |  |
| 23416 | - |  | - | - | - |  |
| 23666 | - |  | - | - | - |  |
| FALMOUTH PUBLISHING | - |  | - | - | - |  |
| 75486 | - |  | - | - | - |  |
| 76038 | - |  | - | - | - |  |
| 76632 | - |  | - | - | - |  |
| VINEYARD GAZETTE LLC | - |  | - | - | - |  |
| 11.30.20 INV DATE | - |  | - | - | - |  |
| 12.20 STATEMENT | - |  | - | - | - |  |
| GATEHOUSE MEDIA MASS | - |  | - | - | - |  |
| 10.31.20 STATEMENT | - |  | - | - | - |  |
| 11.20 STATEMENT | - |  | - | - | - |  |
| 12.20 STATEMENT | - |  | - | - | - |  |

C2-C\&I Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact

Appendix D, 2020 Invoices, Redacted Page 61 of 101

| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CLEARESULT CONSULTIN | - |  |  |  | - |  |
| 37202 | - |  |  |  | - |  |
| 37127C | - |  | - | - | - |  |
| 38349C | - |  | - | - | - |  |
| 41363 C | - |  | - | - | - |  |
| 41258 C | - |  | - | - | - |  |
| 42098 C | - |  | - | - |  |  |
| 43271C | - |  | - | - |  |  |
| 44239 C | - |  |  |  |  |  |
| 45622C | - |  | - | - | - |  |
| 48096 | - |  | - | - | - |  |
| 48168 | - |  |  |  | - |  |
| 49329 | - |  |  |  | - |  |
| 49700 | - |  | - | - | - |  |
| 49412 | - |  | - | - | - |  |
| 50730 | - |  | - | - | - |  |
| $46906 C$ | - |  | - | - | - |  |
| 38509 | - |  |  |  | - |  |
| 39612 | - |  |  |  | - |  |
| 40789 | - |  |  |  | - |  |
| 42031 | - |  |  |  | - |  |
| 42766 | - |  |  |  | - |  |
| 44300 | - |  |  |  | - |  |
| 45294 | - |  |  |  | - |  |
| 46522 | - |  |  |  | - |  |
| 50682 | - |  |  |  | - |  |
| COHEN VENTURES INC | - |  |  |  | - |  |
| 19-1754-19-CL-CE | - |  |  |  | - |  |
| 19-1754-10-CL-CE | - |  |  |  | - |  |
| 19-1754-11-CL-CE | - |  |  |  | - |  |
| 19-1754-12-CL-CE | - |  |  |  |  |  |
| 19-1753-13-CL-CE | - |  |  |  | - |  |
| 19-1754-13-CL-CE | - |  |  |  | - |  |
| 19-1754-14-CL-CE | - |  |  |  | - |  |
| 19-1754-15-CL-CE | - |  |  |  | - |  |
| 19-1754-16-CL-CE | - |  |  |  | - |  |
| 19-1753-17-CL-CE | - |  |  |  | - |  |
| 19-1754-17-CL-CE | - |  |  |  | - |  |
| 19-1754-18-CL-CE | - |  |  |  | - |  |
| 19-1754-20-CL-CE | - |  |  |  | - |  |
| 19-1754-21-CL-CE | - |  |  |  | - |  |
| 19-1753-19-CL-CE | - |  |  |  | - |  |
| 19-1753-11-CL-CE | - |  |  |  | - |  |
| 19-1753-12-CL-CE | - |  |  |  | - |  |
| 19-1753-14-CL-CE | - |  |  |  | - |  |
| 19-1753-15-CL-CE | - |  |  |  | - |  |
| 19-1753-16-CL-CE | - |  |  |  | - |  |
| 19-1753-18-CL-CE | - |  |  |  | - |  |
| 12-1753-20-CL-CE | - |  |  |  | - |  |
| 19-1753-21-CL-CE | - |  |  |  | - |  |
| CMC ENERGY SERVICES | - |  | - |  | - |  |
| 20-806UP-01 | - |  | $\cdot$ |  | - |  |
| 20-806UP-02 | - |  | - |  | - |  |
| 20-806UP-03 | - |  |  |  | - |  |
| 20-806UP-04 | - |  | - |  | - |  |
| 20-806UP-05 | - |  | - |  | - |  |
| 20-806UP-07 | - |  | - |  | - |  |
| 20-806UP-06 | - | - | - |  | - |  |
| 20-806UP-08 | - | - | - |  | - |  |
| 20-806UP-09 | - | - | - |  | - |  |
| 20-806UP-10 | - | - | - |  | - |  |
| 20-806UP-11 | - | - | - |  | - |  |
| 20-806UP-12 | - | - | - |  | - |  |
| 20-806FS-01 | - | - | - |  | - |  |
| 20-806FS-02 | - | - | - |  | - |  |
| 20-806FS-03 | - | - | - |  | - |  |
| 20-806FS-04 | - | - | - |  | - |  |
| 20-806FS-05 | - | - | - |  | - |  |
| 20-806FS-06 | - | - | - |  | - |  |
| 20-806FS-07 | - | - | - |  | - |  |
| 20-806FS-08 | - | - | - |  | - |  |
| 20-806FS-09 | - | - | - |  | - |  |
| 20-806FS-10 | - | - | - |  | - |  |
| 20-806FS-11 | - | - | - |  | - |  |
| 20-806FS-12 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-01 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-02 | - | - | - |  | $\cdot$ |  |
| $20-806 \mathrm{HV}$-03 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-04 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-05 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-06 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-07 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-08 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}-09$ | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-10 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}$-11 | - | - | - |  | - |  |
| $20-806 \mathrm{HV}-12$ | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Apex Analytics | . |  | . | - | - |  |
| 20970 | - |  | . | - | - |  |
| CUSTOMERTIMES CORP. |  | - | - | - | - |  |
| CT-03992 |  |  | - | - | - |  |
| CT-04251 |  | - | - | - | - |  |
| СT-04444 |  | - | - | - | - |  |
| CT-04809 |  |  |  |  |  |  |

C2-C\&I Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact
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Vendor Invoice Summary Table
C2-C\&I Existing Buildings
C2c-C\&I Active Demand Reduction
Cape Light Compact
2019-2021 Energy Efficiency Term Report August 1, 2022


C3-C\&I Hard-to-Measure
Appendix D, 2020 Invoices, Redacted
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Cape Light Compact

| 2020 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - | - | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - | - | - | - | - | - |
| All Marketing Allocated Costs | - | - | - | - | - | - |
| All General Administration Allocated Costs | - | - | - | - |  |  |
| SYNAPSE ENERGY ECONO | - | - | - | - |  |  |
| 20-00401CLC | - |  | - | - |  |  |
| 20-00402CLC | - | - | - | - |  |  |
| 20-00403CLC | - | - | - | - |  |  |
| 20-068-01CL | - | - | - | - |  |  |
| 20-068-02CL | - | - | - | - |  |  |
| 20-068-03CL | - | - | - | - |  |  |
| COMMONWEALTH OF MASS |  | - | - | - | - |  |
| 2020ENEEEAASMT000002 |  |  | - | - | - |  |
| CLEARESULT CONSULTIN | - |  | - | - | - |  |
| 48028 | - |  | - | - | - |  |
| OPTIMAL ENERGY, INC. |  | - | - | - | - |  |
| 6973 |  |  | - | - | - |  |
| 6991 |  | - | - | - | - |  |
| 7018 |  | - | - | - | - |  |
| 7024 |  | - | - | - | - |  |
| 7047 |  | - | - | - | - |  |
| 7033 |  | - | - | - | - |  |
| 6957-1 |  | - | - | - | - |  |
| 7059 |  | - | - | - | - |  |
| 7079 |  | - | - | - | - |  |
| 7069 |  | - | - | - | - |  |
| 7101 |  | - | - | - | - |  |
| 7114 |  | - | - | - | - |  |
| CONSORTIUM FOR ENERG |  | - | - | - | - |  |
| M2020-90 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - CIVIX |  |  | - | - | - |  |
| 20386 |  |  | - | - | - |  |
| 20719 |  | - | - | - | - |  |
| 20883 |  |  | - | - | - |  |
| RIVER ENERGY CONSULT - Eversource | - |  | - |  | - |  |
| 20089 | - |  | - | - | - |  |
| 20547 | - |  | - | - | - |  |
| 19702 | - |  | - |  | - |  |
| KELLIHER/SAMETS LTD | - |  | - | - | - |  |
| 024435-0003 | - |  | - | - | - |  |
| 24358-0003 | - |  | - | - | - |  |
| 24436-0003 | - |  | - | - | - |  |
| 24522-0003 | - |  | - | - | - |  |
| 024520-0003 | - |  | - | - | - |  |
| 24633-003 | - |  | - | - | - |  |
| 024635-0003 | - |  | - | - | - |  |
| 024695-0003 | - |  | - | - | - |  |
| 024754-0003 | - |  | - | - | - |  |
| 024847-0003 | - |  | - | - | - |  |
| 024803-0003 | - |  | - | - | - |  |
| Invoice: 024847-0003 | - |  | - | - | - |  |
| 24850-0003 | - |  | - | - | - |  |
| 024851-0003 | - |  | - | - | - |  |
| 024903-0003 | - |  | - | - | - |  |
| 24897-0003 | - |  | - | - | - |  |
| 024952-0003 | - |  | - | - | - |  |
| 24951-0003 | - |  | - | - | - |  |
| 024954-0003 | - |  | - | - | - |  |
| 25014-0003 | - |  | - | - | - |  |
| 025011-0003 | - |  | - | - | - |  |
| 25066-0003 | - |  | - | - | - |  |
| 025061-0003 | - |  | - | - | - |  |
| 025123-0003 | - |  | - | - | - |  |
| 025125-0003 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - River Energy Consultants | - |  | - | - |  |  |
| 20263 | - |  | - | - |  |  |

C3-C\&I Hard-to-Measure

| 2020 C3 - C\& 1 Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| GUIDEHOUSE INC. | - | - | - | - |  |  |
| 0100050589B | - | - | - | - |  |  |
| 0100051008B | - | - | - | - |  |  |
| 0100051807B | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Apex Analytics | - | - | - | - |  |  |
| 20130 | - | - | - | - |  |  |
| 20394 | - | - | - | - |  |  |
| 20508 | - | - | - | - |  |  |
| 20635 | - | - | - | - |  |  |
| 20817 | - | - | - | - |  |  |
| 21071 | - | - | - | - |  |  |
| 21076 | - | - | - | - |  |  |
| DNV GL ENERGY INSIGH | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2001CIM | - | - | - | - |  |  |
| 10_2001CIT | - | - | - | - |  |  |
| 10_2001DCIM | - | - | - | - |  |  |
| 10_2001DCIT | - | - | - | - |  |  |
| 10_2002CIM | - | - | - | - |  |  |
| 10_2002CIT | - | - | - | - |  |  |
| 10_2002DCIT | - | - | - | - |  |  |
| 10_2002DRT | - | - | - | - |  |  |
| 10_2003DCIT | - | - | - | - |  |  |
| 10_2003DRT | - | - | - | - |  |  |
| 10_2003CIM | - | - | - | - |  |  |
| 10_2003CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | $\checkmark$ |  |  |
| 10_2004DCIT | - | - | - | - |  |  |
| 10_2004DCIM | - | - | - | - |  |  |
| 10_2004CIM | - | - | - | - |  |  |
| 10_2004CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2005DCIM | - | - | - | - |  |  |
| 10_2005CIM | - | - | - | - |  |  |
| 10_2005CIT | - | - | - | - |  |  |
| 10_2005DCIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2006DCIM | - | - | - | - |  |  |
| 10_2007DCIM | - | - | - | - |  |  |
| 10_2006DCIT | - | - | - | - |  |  |
| 10_2007DCIT | - | - | - | - |  |  |
| 10_2007CIM | - | - | - | - |  |  |
| 10_2007CIT | - | - | - | - |  |  |
| 10_2006CIM | - | - | - | - |  |  |
| 10_2006CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2008CIM | - | - | - | - |  |  |
| 10_2008CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2008DCIT | - | - | - | - |  |  |
| 10_2010DCIT | - | - | - | - |  |  |
| 10_2010DCIM | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2009CIT | - | - | - | - |  |  |
| 10_2009CIM | - | - | - | - |  |  |
| 10_2010CIT | - | - | - | - |  |  |
| 10_2010CIM | - | - | - | - |  |  |
| 10_2009DCIM | - | - | - | - |  |  |
| 10_2009DCIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2011DCIT | - | - | - | - |  |  |
| 10_2011DCIM | - | - | - | - |  |  |
| 10_2011CIM | - | - | - | - |  |  |
| 10_2011CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2012CIM | - | - | - | - |  |  |
| 10_2012CIT | - | - | - | - |  |  |
| 10_2012DCIT | - | - | - | - |  |  |


| 2020 C3 - C\& 1 Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| NMR GROUP INC | - | - | - | - |  |  |
| 2293GG | - |  | - | - |  |  |
| 2293HH | - | - | - | - |  |  |
| 229311 | - | - | - | - |  |  |
| 2293JJ | - | - | - | - |  |  |
| 2293kK | - | - | - | - |  |  |
| 2293LL | - | - | - | - |  |  |
| 2383A | - | - | - | - |  |  |
| 2293MM | - | - | - | - |  |  |
| 2383B | - | - | - | - |  |  |
| 2383C | - | - | - | - |  |  |
| 2383D | - | - | - | - |  |  |
| 2383 E | - | - | - | - |  |  |
| 2383F | - | - | - | - |  |  |
| 23431 | - | - | - | - |  |  |
| 2343J | - | - | - | - |  |  |
| 2343K | - | - | - | - |  |  |
| 2343 L | - | - | - | - |  |  |
| 2343M | - | - | - | - |  |  |
| 2343N | - | - | - | - |  |  |
| OPINION DYNAMICS COR | - | - | - | - |  |  |
| 7870CAPEJUN20 | - | - | - | - |  |  |
| 7989SEP20 | - | - | - | - |  |  |
| 79890Ст20 | - | - | - | - |  |  |
| 7989NOV20 | - | - | - | - |  |  |
| 7989AUG20 | - | - | - | - |  |  |
| 7870CAPENOV20 | - | - | - | - |  |  |
| 7989DEC20 | - | - | - | - |  |  |
| CADEO GROUP, LLC | - | - | - | - |  |  |
| 941 | - | - | - | - |  |  |
| 1065 | - | - | - | - |  |  |
| 1523 | - | - | - | - |  |  |
| ILLUME ADVISING LLC | - | - | - | - |  |  |
| 2965 | - | - | - | - |  |  |
| 0002727A | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Raab Associates |  | - | - | - | - |  |
| 21225 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - PCC Technology |  | - | - | - | - |  |
| 19561 |  | - | - | - | - |  |
| 19675 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - PCC Technol |  | - | - | - | - |  |
| 20123 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - CIVIC |  | - | - | - | - |  |
| 20562 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Committee Meeting | - | - | - | - |  |  |
| 19415 | - | - | - | - |  |  |
| BW RESEARCH PARTNERS | - | - | - |  | - |  |
| MASSSAVE-01-01 | - | - | - |  | - |  |
| MASSSAVE-01-06 | $-$ | - | $-$ |  | - |  |
| ANB SYSTEM INC | - | - | - | - |  |  |
| 7137-09 | - | - | - | - |  |  |
| 7137-17 | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - Resource Innovation | - | - | - |  | - |  |
| 19624 | - | - | - |  | - |  |
| Grand Total |  |  | - |  |  |  |

## Vendor Invoice Summary Table

2019-2021 Energy Efficiency Term Report August 1, 2022
Notes
Appendix D, 2021 Invoices, Redacted
Cape Light Compact
D.P.U. 22-116

August 1, 2022

- The following tables represents vendor invoices only. They do not include costs that are not paid via an invoice to a vendor, such as internal labor costs, internal expenses, direct incentive payments to participants, or loans repaid by participants as part of multiyear financing opportunities in certain core initiatives. Therefore, the totals in these tables will not match the totals in the Term Report Data tables.
- Allocated costs are those costs that are not specific to each core initiative. Such costs include IT support, legal services, general marketing for the efficiency programs, and other efficiency-related overhead costs provided by third-party vendors. These costs are allocated to each core initiative based on the core initiative's planned percentage of total costs.
- River Energy facilitates payment to other vendors for all PAs in order to minimize the administrative burdens and associated costs of invoicing; River Energy also provides meeting facilitation and other consulting services.

Vendor Invoice Summary Table
A1-Residential New Buildings
A1a - Residential New Homes \& Renovations Cape Light Compact

2019-2021 Energy Efficiency Term Report
August 1, 2022
Appendix D, 2021 Invoices, Redacted
Page 68 of 101

| 2021 Ala - Residentiti Neew Homes \& Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invice Number | Administation | Adverising | Participant nenenive | ${ }_{\text {a }}^{\text {Sales, rechnicalassitane }}$ |  | Total Program Costs |
| Allocated Costs |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $\frac{\text { Al }}{\text { Renera A Ammintation }}$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 21146 |  |  | - |  |  |  |
| ${ }_{21315}^{2135}$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| (2,90 |  |  |  |  |  |  |
| ${ }_{\substack{211888 \\ 2174}}^{\substack{2189}}$ |  |  |  |  |  |  |
| 815 |  |  |  |  |  |  |
| ${ }_{21887}^{21815}$ | : |  |  |  |  |  |
| 21239 <br> 21202 <br> 202 |  |  | , |  |  |  |
| ${ }_{2}^{22007} 21$ | . |  |  |  |  |  |
| Cefersurces |  |  |  |  |  |  |
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| Cicaloze |  |  |  |  |  |  |
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| ${ }^{\text {Bliclic E } 04221}$ |  |  |  |  |  |  |
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|  | - |  |  |  |  |  |
|  | - |  |  |  |  |  |
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| ${ }_{\text {Blicice } 08.21}$ | - |  |  |  |  |  |
|  | : |  |  |  |  |  |
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|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| ${ }_{22418}^{2040}$ |  |  |  |  |  |  |
| ${ }_{24371}^{2428}$ |  |  |  |  |  |  |
| ${ }_{2}^{245775}$ |  |  |  |  |  |  |
| 24883 <br> 2093 <br> 2053 |  |  |  |  |  |  |
|  | - |  |  |  |  |  |
| 25341 <br> 25997 |  |  |  |  |  |  |
|  | - |  |  |  |  |  |
| $G_{\text {Grand Total }}{ }^{25678}$ |  |  |  |  |  |  |


| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - KSV | - |  | - | - | - |  |
| 21380 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - | - | - |  |
| 21028 | - |  | - | - | - |  |
| 21152 | - |  | - | - | - |  |
| 21309 | - |  | - | - | - |  |
| 21456 | - |  | - | - | - |  |
| 21596 | - |  | - | - | - |  |
| 21701 | - |  | - | - | - |  |
| 21827 | - |  | - | - | - |  |
| 21905 | - |  | - | - | - |  |
| 22190 | - |  | - | - | - |  |
| 22275 | - |  | - | - | - |  |
| 22347 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - |  | - |  | - |  |
| 21018 | - |  | - |  | - |  |
| 21146 | - |  | - |  | - |  |
| 21315 | - |  | - |  | - |  |
| 21468 | - |  | - |  | - |  |
| 21590 | - |  | - |  | - |  |
| 21688 | - |  | - |  | - |  |
| 21747 | - |  | - |  | - |  |
| 21815 | - |  | - |  | - |  |
| 21887 | - |  | - |  | - |  |
| 21939 | - |  | - |  | - |  |
| 22007 | - |  | - |  | - |  |
| 22169 | - |  | - |  | - |  |
| 22323 | - |  | - |  | - |  |


| 2021 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - |  |  |  | - |  |
| 220359 | - |  |  |  |  |  |
| 219788 | - |  |  |  | - |  |
| 219815 | - |  |  |  | - |  |
| 219875 | - |  |  | . | - |  |
| 219903 | - |  |  |  | - |  |
| 220156 | - |  |  |  | - |  |
| 220160 | - |  |  |  | - |  |
| 220354 | - |  |  |  | - |  |
| 220369 | - |  |  |  |  |  |
| 220766 | - |  |  |  |  |  |
| 220777 | - |  |  |  | - |  |
| 221181 | - |  |  |  | - |  |
| 22191 | - |  |  |  | - |  |
| 221211 | - |  |  |  |  |  |
| 221695 | - |  |  |  | - |  |
| 221703 | - |  |  |  | - |  |
| 221764 | - |  |  | - | - |  |
| 222022 | - |  |  |  | - |  |
| 222055 | - |  |  |  | - |  |
| 222086 | - |  |  | - | - |  |
| 222561 | - |  |  |  | - |  |
| 222570 | - |  |  |  | - |  |
| 223112 | - |  |  |  | - |  |
| 223058 | - |  |  |  | - |  |
| 223243 | - |  |  | $\square$ | - |  |
| 223529 | - |  |  |  | - |  |
| 223537 | - |  |  |  | - |  |
| 224007 | - |  |  |  | - |  |
| 224061 | - |  |  |  | - |  |
| 224328 | - |  |  | ( | - |  |
| 224439 | - |  |  |  | - |  |
| 224466 | - |  |  |  | - |  |
| 224662 | - |  |  | - | - |  |
| 225034 | - |  |  |  | - |  |
| 225062 | - |  |  |  | - |  |
| 225088 | - |  |  |  | - |  |
| 225837 | - |  |  |  | - |  |
| 225844 | - |  |  |  |  |  |
| 225994 | - |  |  | - | - |  |
| 226544 | - |  |  |  | - |  |
| 226560 22622 | - |  |  |  | - |  |
| 226622 227244 | - |  |  | - | - |  |
| 227244 227251 | - |  |  |  | - |  |
| 227324 | - |  |  | - | - |  |
| 227948 | - |  |  |  | - |  |
| 227980 | - |  |  |  | - |  |
| 228019 | - |  |  | - | - |  |
| 228877 | - |  |  |  | - |  |
| 228905 | - |  |  |  | - |  |
| 229007 | - |  |  |  | - |  |
| 229436 229494 | $:$ |  |  |  | - |  |
| 230592 | - |  |  |  | - |  |
| 230609 | - |  |  |  | - |  |
| 231043 | - |  |  |  | - |  |
| 231090 | - |  |  |  | - |  |
| 232047 | - |  |  |  | - |  |
| 235003 | - |  |  |  | - |  |
| 235027 235208 | - |  |  |  | - |  |
| 235208 229605 | - |  |  | - | - |  |
| 230706 | - |  |  | - | - |  |
| 231173 | - |  |  | . | . |  |
| 224070 | - |  |  |  | - |  |
| 231089 | - |  | - |  | - |  |
| 235444 | - |  | - |  | - |  |
| 219872 | - |  |  |  | - |  |
| 220332 221419 | $:$ |  |  |  | - |  |
| 222099 | - |  |  |  | - |  |
| 224043 | - |  |  |  | - |  |
| 225148 | - |  |  |  | - |  |
| 226661 227942 | - |  |  |  | - |  |
| 227942 229548 | - |  |  |  | - |  |
| 229548 231105 | - |  |  |  | - |  |
| 231105 233494 | $:$ |  |  |  | : |  |


| 2021 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CMC ENERGY SERVICES | - | - |  |  | - |  |
| 21-806-01 | - | - | - |  | - |  |
| 21-806A-02 | - | - | - |  | - |  |
| 21-806A-03 | - | - | - |  | - |  |
| 21806A-04 | - | - | - |  | - |  |
| 21-806A-05 | - | - | - |  | - |  |
| 21-806B-06 | - | - | - |  | - |  |
| 21-806D-06 | - | - | - |  | - |  |
| 21-8068-07 | - | - | - |  | - |  |
| 21-806A-08 | - | - | - |  | - |  |
| 21-806A-09 | - | - | - |  | - |  |
| 21-806A-10 | - | - | - |  | - |  |
| 21-806A-11 | - | - | - |  | - |  |
| 21-806A-12 | - | - | - |  | - |  |
| 21-8068-08 | - | - | - |  | - |  |
| 21-8068-09 | - | - | - |  | - |  |
| 21-806B-10 | - | - | - |  | - |  |
| 21-8068-11 | - | - | - |  | - |  |
| 21-8068-12 | - | - | - |  | - |  |
| 1-8068-04 | - | - |  |  | - |  |
| 21-806C-08 | - | - |  | - | - |  |
| 21-806b-02 | - | - | - |  | - |  |
| 21-8068-05 | - | - | - |  | - |  |
| 21-806C-06 | - | - | - |  | - |  |
| 21-806C-09 | - | - | - |  | - |  |
| 21-806C-10 | - | - | - |  | - |  |
| ENERGY FEDERATION IN | - | . |  |  | - |  |
| 2552958-IN | - |  |  |  | - |  |
| 2582179-1N | - | - |  |  | - |  |
| 2586608-1N | - | - |  |  | - |  |
| 2616451-IN | - | - |  |  | - |  |
| 2619339-IN | - | - |  |  | - |  |
| 2620580-1N | - | - |  |  | - |  |
| 2636553-1N | - | - |  |  | - |  |
| 2641140-1N | - | - |  |  | - |  |
| 2617785-1N | - | - |  | - | - |  |
| 2655218-1N | - | - |  | - | - |  |
| 2656749-1N | - | - |  |  | - |  |
| 2659135-1N | - | - |  |  | - |  |
| 2672489-1N | - | - |  |  | - |  |
| 2674871-1/ | - | - |  |  | - |  |
| 2697578-1N | - | - |  |  | - |  |
| 2699213-1N | - | - |  |  | - |  |
| 2711418-1N | - | - |  |  | - |  |
| 2712777-1N | - | - |  | - | - |  |
| 2759587-1/ | - | - |  | - | - |  |
| 2763538-1N | - | - |  |  | - |  |
| 2584157-1N | - | - |  |  | - |  |
| 2724268-1N | - | - |  |  | - |  |
| 2777994-1N | - | - |  |  | - |  |
| 2781660-1N | - | - |  | - | - |  |
| 2793226-1N | - | - |  |  | - |  |
| 2805922-1N | - | - |  |  | - |  |
| 2818212-IN | - | - |  |  | - |  |
| $2820668-\mathrm{N}$ | - | - |  |  | - |  |
| 2821728-1N | - | - |  |  | - |  |
| 2835834-1N | - | - |  |  | - |  |
| 2838716-1N | - | - |  | - | - |  |
| 2841996-IN | - | - |  |  | - |  |
| 2842838-1N | - | - |  |  | - |  |
| 2842717-1N | - | - |  |  | - |  |
| 2849853-1N | - | - |  |  | - |  |
| 2852294-1N | - | - |  | - | - |  |
| 2852611-IN | - | - |  |  | - |  |
| 2860196-IN | - | - |  |  | - |  |
| 2863157-1N | - | - |  |  | - |  |
| 2863779-1 | - | - |  | $-$ | - |  |
| 2864022-IN | - | - |  |  | - |  |
| 2868361-1 | - | - |  |  | - |  |
| 2869287-IN | - | - |  |  | - |  |
| 2873084-IN | - | - |  |  | - |  |
| 2881378-1 | - | - |  | $\checkmark$ | - |  |
| 2904905-1N | - | - |  |  | - |  |
| 2858527-1N | - | - |  |  | - |  |
| $2961106-\mathrm{N}$ | - | - |  |  | - |  |
| $3008803-\mathrm{IN}$ | - | - |  |  | - |  |
| 2660258-IN | - | - | - |  | - |  |
| 2712786-1N | - | - | - |  | - |  |
| 2761789-1 | - | - | - |  | - |  |
| $2792250-\mathrm{IN}$ | - | - | - |  | - |  |
| 2833023-1N | - | - | - |  | - |  |
| 2840567-1/ | - | - | - |  | - |  |
| 2858532-IN | - | - | - |  | - |  |
| 2867915-1N | - | - | - |  | - |  |
| 2880128-1N | - | - | - |  | - |  |
| 2943030-1N | - | - | - |  | - |  |
| 2973314-1N | - | - | - |  | - |  |
| 2821439-1 | - | - |  |  | - |  |
| 2849875-IN | - | - |  |  | - |  |


| 2021 A2a - Residential Coordinated Delivery |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - Uplight | - |  | - | - | - |  |
| 21206 | - |  | - | - | - |  |
| 21789 | - |  | - | - | - |  |
| VERMONT ENERGY INVES | - |  | - |  | - |  |
| 9302912P | - |  | - |  | - |  |
| LANGUAGE LINE SERVIC | - |  | - |  | - |  |
| 10219104 | - |  | - |  | - |  |
| 10238310 | - |  | - |  | - |  |
| 10378976 | - |  | - |  | - |  |
| 10403296 | - |  | - |  | - |  |
| CJ MANAGEMENT COMPAN | - |  | - | - | - |  |
| 01.20.21 INV DATE | - |  | - | - | - |  |
| Grand Total |  |  |  |  | - |  |


| 2021 A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All It Allocated Costs |  | - | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - Ansafone | - | - | - |  | - |  |
| 20955 | - |  | - |  | - |  |
| 21041 | - | - | - |  | - |  |
| 21065 | - | - | - |  | - |  |
| 21165 | - | - | - |  | - |  |
| 21194 | - | - | - |  | - |  |
| 21329 | - | - | - |  | - |  |
| 21479 | - | - | - |  | - |  |
| 21491 | - | - | - |  | - |  |
| 21614 | - | - | - |  | - |  |
| 21822 | - | - | - |  | - |  |
| 21716 | - | - | - |  | - |  |
| 21734 | - | - | - |  | - |  |
| 21846 | - | - | - |  | - |  |
| 22185 | - | - | - |  | - |  |
| 21900 | - | - | - |  | - |  |
| 22364 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - KSV | - |  | - | - | - |  |
| 21380 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - CLEAResult | - |  | - | - | - |  |
| 21028 | - |  | - | - | - |  |
| 21152 | - |  | - | - | - |  |
| 21309 | - |  | - | - | - |  |
| 21456 | - |  | - | - | - |  |
| 21596 | - |  | - | - | - |  |
| 21701 | - |  | - | - | - |  |
| 21827 | - |  | - | - | - |  |
| 21905 | - |  | - | - | - |  |
| 22190 | - |  | - | - | - |  |
| 22275 | - |  | - | - | - |  |
| 22347 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Ansafone | - | - | - |  | - |  |
| 21350 | - | - | - |  | - |  |
| 21632 | - | - | - |  | - |  |
| 21931 | - | - | - |  | - |  |
| 22014 | - | - | - |  | - |  |
| 22063 | - | - | - |  | - |  |
| 22238 | - | - | - |  | - |  |
| COMMONWEALTH OF MASS |  | - | - | - | - |  |
| 2021ENERCAASMT000007 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Aspect | - | - | - |  | - |  |
| 21018 | - | - | - |  | - |  |
| 21146 | - | - | - |  | - |  |
| 21315 | - | - | - |  | - |  |
| 21468 | - | - | - |  | - |  |
| 21590 | - | - | - |  | - |  |
| 21688 | - | - | - |  | - |  |
| 21747 | - | - | - |  | - |  |
| 21815 | - | - | - |  | - |  |
| 21887 | - | - | - |  | - |  |
| 21939 | - | - | - |  | - |  |
| 22007 | - | - | - |  | - |  |
| 22169 | - | - | - |  | - |  |
| 22323 | - | - | - |  | - |  |


| 2021 A2b - Residential Conservation Services (RCS) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - | - | - |  | - |  |
| 219797 | - | - | - |  | - |  |
| 219833 | - | - | - |  | - |  |
| 220153 | - | - | - |  | - |  |
| 220159 | - | - | - |  | - |  |
| 220357 | - | - | - |  | - |  |
| 220368 | - | - | - |  | - |  |
| 220394 | - | - | - |  | - |  |
| 220767 | - | - | - |  | - |  |
| 220776 | - | - | - |  | - |  |
| 219874 | - | - | - |  | - |  |
| 221180 | - | - | - |  | - |  |
| 221192 | - | - | - |  | - |  |
| 221212 | - | - | - |  | - |  |
| 221694 | - | - | - |  | - |  |
| 221760 | - | - | - |  | - |  |
| 221766 | - | - | - |  | - |  |
| 222025 | - | - | - |  | - |  |
| 222070 | - | - | - |  | - |  |
| 222084 | - | - | - |  | - |  |
| 222562 | - | - | - |  | - |  |
| 222601 | - | - | - |  | - |  |
| 223059 | - | - | - |  | - |  |
| 223121 | - | - | - |  | - |  |
| 223244 | - | - | - |  | - |  |
| 224069 | - | - | - |  | - |  |
| 223536 | - | - | - |  | - |  |
| 223546 | - | - | - |  | - |  |
| 224000 | - | - | - |  | - |  |
| 224327 | - | - | - |  | - |  |
| 224440 | - | - | - |  | - |  |
| 224464 | - | - | - |  | - |  |
| 224661 | - | - | - |  | - |  |
| 225035 | - | - | - |  | - |  |
| 225063 | - | - | - |  | - |  |
| 225089 | - | - | - |  | - |  |
| 225838 | - | - | - |  | - |  |
| 225845 | - | - | - |  | - |  |
| 226009 | - | - | - |  | - |  |
| 226545 | - | - | - |  | - |  |
| 226561 | - | - | - |  | - |  |
| 226597 | - | - | - |  | - |  |
| 227253 | - | - | - |  | - |  |
| 227263 | - | - | - |  | - |  |
| 227303 | - | - | - |  | - |  |
| 228878 | - | - | - |  | - |  |
| 227947 | - | - | - |  | - |  |
| 228001 | - | - | - |  | - |  |
| 228906 | - | - | - |  | - |  |
| 229008 | - | - | - |  | - |  |
| 229437 | - | - | - |  | - |  |
| 229472 | - | - | - |  | - |  |
| 229604 | - | - | - |  | - |  |
| 230593 | - | - | - |  | - |  |
| 230597 | - | - | - |  | - |  |
| 230705 | - | - | - |  | - |  |
| 231044 | - | - | - |  | - |  |
| 231167 | - | - | - |  | - |  |
| 232044 | - | - | - |  | - |  |
| 235002 | - | - | - |  | - |  |
| 235053 | - | - | - |  | - |  |
| 235134 | - | - | - |  | - |  |
| 227981 | - | - | - |  | - |  |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 21-806A-06 | - | - | - |  | - |  |
| 21-806A-07 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Uplight | - |  | - | - | - |  |
| 21206 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Verizon | - | - | - |  | - |  |
| 22342 | - | - | - |  | - |  |
| Grand Total |  |  | - |  | - |  |

Vendor Invoice Summary Table
A2-Residential Existing Buildings
A2c-Residential Retail
Cape Light Compact

2019-2021 Energy Efficiency Term Report August 1, 2022
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Vendor Invoice Summary Table
A2-Residential Existing Buildings
A2c-Residential Retail
Cape Light Compact

2019-2021 Energy Efficiency Term Report August 1, 2022
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| 2021 A2C - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CLEARESULT CONSULTIN | - |  | . |  | - |  |
| 52116 | $\cdot$ |  | - |  | - |  |
| 54371 | - |  | - | - | - |  |
| 55828 | - |  | - | - | - |  |
| 56865 | - |  | - | $\cdot$ | - |  |
| 58294 | - |  | - | - | - |  |
| 59398 | - |  | - | - | - |  |
| 60711 | - |  | - | - | - |  |
| 61641 | - |  | - | - | - |  |
| 63899 | - |  | - | - | - |  |
| 64962 | - |  | . | . | - |  |
| 63147 | - |  | - | - | - |  |
| 53136 | - |  | - | - | - |  |
| 65679 | - |  | - | - | - |  |
| APPLIANCE RECYCLING | - |  |  |  | - |  |
| 55683 | - |  |  |  | - |  |
| 55953 | - |  |  |  | - |  |
| 56215 | - |  |  |  | - |  |
| 56466 | - |  |  |  | - |  |
| 56711 | - |  |  |  | - |  |
| 56989 | - |  |  |  | - |  |
| 57246 | - |  |  |  | - |  |
| 57530 | - | . |  |  | - |  |
| 57820 | - |  |  |  | - |  |
| 58126 | - |  |  |  | - |  |
| 58422 | - |  |  |  | - |  |
| 58574 | - |  |  |  | - |  |
| RIVER ENERGY CONSULT - Aspect | - |  | - |  | - |  |
| 21018 | - |  | - |  | - |  |
| 21146 | - |  | - |  | - |  |
| 21315 | - | . | - |  | - |  |
| 21468 | - | . | - |  | - |  |
| 21590 | - |  | - |  | - |  |
| 21688 | - |  | - |  | - |  |
| 21747 | - | . | - |  | - |  |
| 21815 | - | . | - |  | - |  |
| 21887 | - | . | - |  | - |  |
| 21939 | - | . | - |  | - |  |
| 22007 | - | . | - |  | - |  |
| 22169 | - | . | - |  | - |  |
| 22323 | - |  | - |  | - |  |
| COHEN VENTURES INC | - |  |  |  | - |  |
| 19-1753-22-CL-RE | - |  |  |  | - |  |
| 19-1753-23-CL-RE | - |  |  |  | - |  |
| 19-1753-24-CL-RE | - |  |  |  | - |  |
| 19-1753-25-CL-RE | - |  |  |  | - |  |
| 9-1753-26-CL-RE | - |  |  |  | - |  |
| 19-1753-27-CL-RE | - | . |  |  | - |  |
| 19-1753-28-CL-RE | - | . |  |  | - |  |
| 19-1753-29-CL-RE | - |  |  |  | - |  |
| 19-1753-30-CL-RE | - | . |  |  | - |  |
| 19-1753-31-CL-RE | - | . |  |  | - |  |
| 19-1753-32-CL-RE | - |  |  |  | . |  |
| ICF RESOURCES LLC | - |  |  |  | . |  |
| CLC A11-21 | - |  | - | - | - |  |
| HC CLC E 07-21 | - | - |  |  | - |  |
| HC CLC E 08-21 | - | - |  |  | - |  |
| HC CLC E 09-21 | - | . |  |  | - |  |
| HC CLC E 10-21 | - | . |  |  | - |  |
| CLC HC 01-21 | - | . | - |  | - |  |
| CLC HC 02-21 | - | - | - |  | - |  |
| HC CLC E 03-21 | - | - | - |  | - |  |
| CLC-HC-03-21 | - | - | - |  | - |  |
| CLC HC 04-21 | - | - | - |  | - |  |
| CLC HC 05 | - | - | - |  | - |  |
| CLC HC 06-21 | - | - | - |  | - |  |
| CLC HC 07-21 | - | - | - |  | - |  |
| CLC HC 08-21 | - | - | - |  | - |  |
| CLC HC 09-21 | - | - | - |  | - |  |
| CLC HC 10-21 | - | - | - |  | - |  |
| CLC V3P 10-21 | - | - | - |  | - |  |
| HC CLC E 11-21 | - | . | - |  | - |  |
| CLC HC 11-21 | , | . | - |  | - |  |
| V3P CLC 11-21 | - | - | - |  | - |  |


| 2021 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| ENERGY FEDERATION IN | - |  |  |  | - |  |
| 2554604-1N | - |  |  |  |  |  |
| 2562052-1N | - |  |  |  | - |  |
| 2578615-1N | - |  |  |  | - |  |
| 2585125-1N | - |  |  |  | - |  |
| 2585776-1N | - |  |  |  | - |  |
| $2590510-\mathrm{N}$ | - |  |  |  | - |  |
| 2601157-1N | - |  |  |  | - |  |
| 2616780-1N | - |  |  |  | - |  |
| 2619335-1N | - |  |  |  | . |  |
| 2622156-1N | - |  |  |  | - |  |
| 2631153-1N | - |  |  |  | - |  |
| 2639981-1N | - |  |  |  | - |  |
| 264386-1N | - |  |  |  | - |  |
| $2643877-1 \mathrm{~N}$ | - |  |  |  | - |  |
| 2647663-1N | - |  |  |  | - |  |
| 2650951-1N | - |  |  |  | - |  |
| 2655217 -1N | - |  |  |  | - |  |
| ${ }^{2655719-1 / 1}$ | - |  |  |  | $:$ |  |
|  | $:$ |  |  |  | $:$ |  |
| ${ }_{2656686-1 N}$ | : |  |  |  | - |  |
| $2674306-1 \mathrm{~N}$ | - |  |  |  | - |  |
| 2694003-1N | - |  |  |  | - |  |
| 2699209-1N | - |  |  |  | - |  |
| ${ }^{2712328-1 N}$ | - |  |  |  | - |  |
| 2712509-1N | - |  |  |  | - |  |
| ${ }^{2712779-1 \mathrm{~N}}$ | . |  |  |  | $:$ |  |
| 272720-1N | $:$ |  |  |  | $:$ |  |
| 2756003-1N | - |  |  |  |  |  |
| $2760635-1 \mathrm{~N}$ | - |  |  |  |  |  |
| ${ }^{2759586-1 N}$ | - |  |  |  | - |  |
| 2763815-1N | - |  |  |  | - |  |
| 2759589-1N | - |  |  |  | - |  |
| ${ }_{\text {2771462-1N }}$ | - |  |  |  | - |  |
| 2777796-1N | - | - |  |  |  |  |
| 2781659-1N | - |  |  |  |  |  |
| 2783446-1N | - |  |  |  |  |  |
| 2787453-1N | - |  |  |  |  |  |
| 2792243-1N | - |  |  |  | - |  |
| 2796440-1N | - |  |  |  | - |  |
| 2804783-1N | - |  |  |  | - |  |
| ${ }_{\text {20, }}^{28175888-\mathrm{N}}$ | - |  | - |  | - |  |
| - | . |  |  |  |  |  |
| 2825790-1N | - |  |  |  |  |  |
| 2830439-1N | - |  |  |  | - |  |
| 283046-1N | - |  |  |  | - |  |
| 2838223-1N | - |  |  |  | - |  |
| 2838715-IN | - |  |  |  | - |  |
| ${ }^{2838948-1 N}$ | - |  |  |  | - |  |
| 284673--1N | - |  |  |  | $\div$ |  |
| 2852293-1N | - |  |  |  |  |  |
| 2853517-1N | - |  |  |  |  |  |
| 2854138-1N | - |  |  |  | - |  |
| 2856168-1N | - |  |  |  | - |  |
| 2856646-1N | - | - |  |  | - |  |
| ${ }^{2862197-1 N}$ | - |  |  |  | - |  |
| ${ }_{2863178-1 \mathrm{~N}}$ | - |  |  | . | $:$ |  |
| 2863778-1 | - |  |  | - | - |  |
| 2868821-1N | $:$ |  |  |  | - |  |
| 2869490-1 | $:$ | - |  |  | $:$ |  |
| 2872036-1N | - | - |  |  | - |  |
| ${ }^{2846723-1 N}$ | - | - |  |  | - |  |
| ${ }^{\text {2878714-1N }}$ | - |  |  |  | - |  |
| ${ }^{2878970-1 N}$ | . | - |  |  | - |  |
| 288137-1 | - | - |  | . | - |  |
| 2881943-1N | - | - |  |  | - |  |
| 2887208-1N | - | - |  |  | - |  |
| ${ }^{2891557-1 / 1}$ | - | - |  |  | - |  |
| 2898601-1 ${ }_{\text {2 }}$ | $:$ | - |  |  | - |  |
| 2923058-1N | - | - |  |  | - |  |
| 2881381-1N | - | - |  |  | - |  |
| ${ }^{2928345-1 N}$ | - | - |  |  | - |  |
|  | - | . |  |  | - |  |
| 2942033-1N | . | - |  |  | - |  |
| 2942038-1N | - | - |  |  | - |  |
| 2960897-1N | - | - |  |  | - |  |
| 2963062-1N | - | - |  |  | - |  |
|  | : | : | : |  | : |  |
| 2699199-1N | - | . | . |  | - |  |
| 2758568-1N | - | - | - |  | - |  |
| 2779904-1N | - | - | - |  | - |  |
| 281565-1N | - | - | - |  | - |  |
| 2838508-1/ ${ }_{\text {2 }}$ | $:$ | : | $:$ |  | $:$ |  |
| 2850092-1N | - | . | - |  | - |  |
| 2854191-1N | - | - | - |  | - |  |
| 2866152-IN | - | - | - |  | - |  |
| ${ }^{2873167-1 N}$ | - | - | - |  | - |  |
| ${ }^{2915695-1 / 1012-1 N}$ | $:$ | $:$ | $:$ |  | $:$ |  |
| 2936776-1N | - | - | - |  | - |  |
| 2759201-1N | - |  |  |  | - |  |
| ${ }^{25582957-1 / 1 N}$ | - |  |  |  | $:$ |  |


| 2021 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 2582084-1N | - |  |  |  | - |  |
| 2585777 | - | - |  |  | - |  |
| 2586602-IN | - | - |  |  | - |  |
| 2616449-1/ | - | - |  |  | - |  |
| 263655-IN | - |  |  |  | - |  |
| 2643878-1N | - |  |  |  | - |  |
| 2653845-1N | - | - |  |  | - |  |
| 2672488-1N | - | - |  |  | - |  |
| 2676693-1/ | - | - |  |  | - |  |
| 2697577-1/ | - | - |  |  | - |  |
| 2678850-1N | - |  |  |  | - |  |
| 2711414-1N | - |  |  |  | - |  |
| 2723223-1N | - |  |  |  | - |  |
| 2659134-1N | - |  |  |  | - |  |
| 2620254-1N | - |  |  |  | - |  |
| 2640871-1/ | - |  |  |  | - |  |
| ${ }^{2771767-1 N}$ | - |  |  |  | - |  |
| 2758055-1N | - |  |  |  | - |  |
| ${ }^{2818209-1 / N}$ | - |  |  |  | - |  |
| ${ }^{2739300-1 N}$ | - |  |  |  | - |  |
| 2821727-1N | - |  |  |  | - |  |
| 2825792-1N | - | - |  |  | $\cdot$ |  |
| 2836489-1N | - |  |  |  | - |  |
| 2842836-1N | - | - |  |  | - |  |
| ${ }^{28426330-1 N}$ | - |  |  |  | - |  |
| ${ }^{2846737-1 N}$ | - |  |  |  | - |  |
| 2847171-1N | - |  |  |  | - |  |
| 2856647 IN | - |  |  |  | $\cdot$ |  |
| 2852296-1N 2858523 N | $:$ |  |  |  | - |  |
| ${ }_{2860206-1 N}$ | - |  |  |  | - |  |
| 7212021-1/ | - |  |  |  | - |  |
| 2864021-IN | - |  |  |  | - |  |
| ${ }^{2869491-1 N}$ | - |  |  |  | - |  |
| ${ }^{2869285-1 N}$ | - |  |  |  | $:$ |  |
| ${ }^{2878200-1 N}$ | - |  |  |  | $:$ |  |
| ${ }_{\text {2016017-IN }}$ | : | - |  |  | - |  |
| 2942039-1N | - | . |  |  | - |  |
| 2959761-1N | - | - |  |  | - |  |
| 2576784-1N | - | - | - |  | - |  |
| $2615118-\mathrm{N}$ | - | - | - |  | - |  |
| ${ }^{2640436-1 N}$ | $\cdot$ | - | - |  | - |  |
| ${ }^{2642027-1 N}$ | - | - | $:$ | - | $:$ |  |
| 2615969-1N | : | - | : |  | - |  |
| 2758569-1/ | - | - | - |  | - |  |
| $2762190-\mathrm{IN}$ | - | - | - |  | - |  |
| 2779905-1N | - | - | - |  | - |  |
| 2797688-1N | - | - | - |  | - |  |
| 2815657 IN | - | - | - |  | - |  |
| 2833018-1N | - | - | - |  | - |  |
| 2836509-1N | - | - | - |  | - |  |
| $2837833-\mathrm{N}$ | - | - | - |  | - |  |
| $2850093-\mathrm{N}$ | - | - | - |  | $\cdot$ |  |
| ${ }^{2860192-1 N}$ | : |  | - | der | $:$ |  |
| 2866320-IN | - | . | - |  | - |  |
| 2873168-1N | - | - | - |  | - |  |
| 2880033-1N | - | - | - |  | - |  |
| 2915696-IN | - | - | - |  | - |  |
| 2942933-1N | - | - | - |  | - |  |
| 2963063-1N $2731304-1 \mathrm{~N}$ | - | . | - |  | $\cdot$ |  |
| 2731304-1N | - |  | $\square$ |  | - |  |
| 2794606-1N | - |  | - |  | - |  |
| 2830980 - N | - |  | - |  | - |  |
| 2860303-1N | - |  | - |  | - |  |
| 2875028-1N $289632-\mathrm{IN}$ | - |  | - |  | : |  |
| ${ }^{2896323-1 N}$ | $:$ | - |  |  | $:$ |  |
| 2575108-1N | - | - |  |  | - |  |
| ${ }^{2590509-1 / 1787}$ | : | : |  |  | $:$ |  |
| ${ }_{2}^{26221785-1 N}$ | $:$ | $:$ |  |  | $:$ |  |
| 2643865-IN | - | - |  |  | - |  |
| 2655219-1N | - | - |  | - | - |  |
| ${ }^{2662674-1 N}$ | $:$ | $:$ |  |  | $:$ |  |
| 2694002-IN | - | . |  |  | - |  |
| 2683317 IN | - | - |  |  | - |  |
| 2712508-1N | - | - |  |  | - |  |
| 2712778-1N | - | - |  |  | - |  |
| 2760634-1N $275958-\mathrm{N}$ | $:$ | $:$ |  |  | $:$ |  |
| 2771199-1N | - | . |  |  | . |  |
| 2771461-1N | - | - |  |  | - |  |
| 2777233-1N | - | - |  |  | - |  |
| 2781661-1N | $\cdot$ | - |  |  | - |  |
| 279224-IN 2794624-IN | $:$ | - |  |  | $:$ |  |
| 2796439-1/ | - | . |  |  | . |  |
| 2817569-1N | - | - |  | - | - |  |
| 2817572-1N | - | - |  | . | - |  |
| ${ }^{2818487-1 N}$ | $:$ | - |  |  | - |  |
| 2830445-1N | : | $:$ |  |  | : |  |
| ${ }^{2838717-1 N}$ | - | - |  | - | - |  |
| 2846938-1N | - | - |  |  | - |  |
| $2852295-\mathrm{N}$ | - | - |  | - | - |  |
| ${ }^{2854137-1 N}$ | $:$ | - |  |  | : |  |
| 2878713-1N | - | . |  |  | - |  |
| 2881379-1N | - | - |  |  | - |  |

## Vendor Invoice Summary Table

A2-Residential Existing Buildings
A2c - Residential Retail
Energy Efficiency Term Report August 1, 2022

Cape Light Compact
Appendix D, 2021 Invoices, Redacted

| 2021 A2c - Residential Retail |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| 2891556-IN | - |  |  |  | - |  |
| 2902776-1N | - | - |  |  | - |  |
| 2941653-1/ | - | - |  | - | - |  |
| 2655736-1N | - | - | - |  | - |  |
| 2711787-1N | - | - | - |  | - |  |
| 762198-IN | - | - | - |  | - |  |
| 2781168-1N | - | - | - |  | - |  |
| 2818201-IN | - | - | - |  | . |  |
| NSTAR ELECTRIC COMPA | - | - |  |  | - |  |
| 05.19.21 INV DATE | . |  |  |  | - |  |
| RIVER ENERGY CONSULT - Uplight | - |  | - | $\cdot$ | - |  |
| 21206 | - |  | - | - | - |  |
| TRC ENVIRONMENTAL CO | - | - | . |  | - |  |
| 1273 | - | - | - |  | - |  |
| 1353 | - | - | - |  | - |  |
| 1440 | - | - | - |  | - |  |
| 1507 | - | - | - |  | - |  |
| 1628 | - | . | - |  | - |  |
| 1703 | - | - | - |  | - |  |
| 1894 | - | - | - |  | - |  |
| 1775 | - | - | - |  | - |  |
| 2016 | - | - | - |  | - |  |
| 2104 | - | - | - |  | . |  |
| 2216 | - | - | - |  | - |  |
| 2302 | - | . | . |  | - |  |
| VERMONT ENERGY INVES | - | - | - |  | - |  |
| 9302912P | - | - | - |  | - |  |
| Grand Total |  |  |  |  | - |  |



| 2021 A2e - Residential Active Demand Reduction |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All It Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| THE CADMUS GROUP INC | - |  | - | - | - |  |
| INV-289158 | - |  | - |  | - |  |
| INV-288632 | - |  | - | - | - |  |
| INV-289159 | - |  | - | - | - |  |
| ENERGYHUB INC. | - |  |  |  | - |  |
| 202113 | - |  |  |  | - |  |
| 202161 | - |  |  |  | - |  |
| 202303 | - |  |  |  | - |  |
| 202401 | - |  |  |  | - |  |
| 201920 | - |  |  |  | - |  |
| 201954 | - |  |  |  | - |  |
| 202055 | - |  |  |  | - |  |
| 202075 | - |  |  |  | - |  |
| 202229 | - |  |  |  | - |  |
| 202263 | - |  |  |  | - |  |
| 202371 | - |  |  |  | - |  |
| 202449 | - |  |  |  | - |  |
| 202402 | - |  |  | - | - |  |
| 201921 | - |  | - |  | - |  |
| Grand Total |  |  |  |  | - |  |


| 2021 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All It Allocated Costs | - |  | - | - | - | - |
| All Marketing Allocated Costs | - |  | - | - | - | - |
| All General Administration Allocated Costs | - |  | - | - |  |  |


| RIVER ENERGY CONSULT - CLEAResult | - | - | - |
| :---: | :---: | :---: | :---: |
| 21373 | - | - | - |
| 21707 | - | - | - |
| 22157 | - | - | - |
| SYNAPSE ENERGY ECONO | - | - |  |
| $20-068-05 C L$ | - | - | - |
| $20-068-04 C L$ | - | - | - |
| $20-068-06 C L$ | - | - | - |
| $20-068-09 C L$ | - | - | - |
| $20-068-07 C L$ | - | - | - |
| $21-104-01 C L$ | - | - | - |
| $21-104-03 C L$ | - | - | - |
| $21-104-02 C L$ | - | - | - |
| CLEARESULT CONSULTIN | - | - |  |


| CLEARESULT |
| ---: |
| 594 |
| 60757 |
| 6177 |
| 6314 |

0757
1772
3141
6445
64445
65005
$64445(2)$
CONSORTIUM FOR ENERG
ICF RESOURCES LLC
CLC PHT 04-21
CLC PHT 05-21
CLC PHT 07-21
CLC PHT 06-21
CLC PHT 08-21
CLC PHT 09-21
CLC PHT 10-21
CLC PHT 11-21
RIVER ENERGY CONSULT - Civix
21034
21108
1219
21503
21740
21638
21854
22094
22283
22283
RIVER ENERGY CONSULT - Eversource
20987
21368
21860
22102
22244

| 2021 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| KELLIHER/SAMETS LTD | - |  | - | - | - |  |
| 025249-0003 | - |  | - | - | - |  |
| 25235-0003 | - |  | - | - | - |  |
| 025319-0003 | - |  | - | - | - |  |
| 25323-0003 | - |  | - | - | - |  |
| 025378-0003 | - |  | - | - | - |  |
| 25377-0003 | - |  | - | - | - |  |
| 25453-0003 | - |  | - | - | - |  |
| 025455-0003 | - |  | - | - | - |  |
| 025548-0003 | - |  | - | - | - |  |
| 25545-0003 | - |  | - | - | - |  |
| 025622-0003 | - |  | - | - | - |  |
| 25619-0003 | - |  | - | - | - |  |
| 025623-0003 | - |  | - | - | - |  |
| 25700-0003 | - |  | - | - | - |  |
| 025701-0003 | - |  | - | - | - |  |
| 025702-0003 | - |  | - | - | - |  |
| 025765-0003 | - |  | - | - | - |  |
| 025766-0003 | - |  | - | - | - |  |
| 025769-0003 | - |  | - | - | - |  |
| 25770-0003 | - |  | - | - | - |  |
| 025772-0001 | - |  | - | - | - |  |
| 025773-0001 | - |  | - | - | - |  |
| 25774-0001 | - |  | - | - | - |  |
| 025859-0003 | - |  | - | - | - |  |
| 025861-0003 | - |  | - | - | - |  |
| 025857-0003 | - |  | - | - | - |  |
| 025856-0001 | - |  | - | - | - |  |
| 25851-0003 | - |  | - | - | - |  |
| 025853-0003 | - |  | - | - | - |  |
| 025855-0003 | - |  | - | - | - |  |
| 25947-0001 | - |  | - | - | - |  |
| 025940-0003 | - |  | - | - | - |  |
| 911399 | - |  | - | - | - |  |
| 25948-0003 | - |  | - | - | - |  |
| 12.21 STATEMENT | - |  | - | - | - |  |
| 024435-0003 | - |  | - | - | - |  |
| 24358-0003 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Green Training USA | - | - | - |  | - |  |
| 21140 | - | - | - |  | - |  |
| 21301 | - | - | - |  | - |  |
| 21425 | - | - | - |  | - |  |
| 21584 | - | - | - |  | - |  |
| 21658 | - | - | - |  | - |  |
| 21869 | - | - | - |  | - |  |
| 22178 | - | - | - |  | - |  |
| 22291 | - | - | - |  | - |  |
| 22444 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Revise Energy | - | - | - |  | - |  |
| 21158 |  | - | - |  | - |  |
| RIVER ENERGY CONSULT - Endless Energy | $\square-$ | - | - |  | - |  |
| 21239 | - | - | - |  | - |  |
| 21245 | - | - | - |  | - |  |
| GUIDEHOUSE INC. | - | - | - |  |  |  |
| 0100062009B | - | - | - |  | - |  |
| 0100062668B. | - | - | - |  | - |  |
| 0100063463B. | - | - | - |  | - |  |
| 0100064632B | - | - | - |  | - |  |
| 0100065556B | - | - | - |  | - |  |
| 0100065758B | - | - | - |  | - |  |
| 0100066455B | - | - | - |  | - |  |
| 0100059507C | - | - | - | - |  |  |
| 0100059514B | - | - | - | - |  |  |
| 0100059906B | - | - | - | - |  |  |
| 0100060891B | - | - | - | - |  |  |
| FB102931 | - | - | - | - |  |  |
| 0100061628A | - | - | - | - |  |  |
| 0100061772B | - | - | - | - |  |  |
| 0100062217 B | - | - | - | - |  |  |
| 0100063281B | - | - | - | - |  |  |
| 0100063487B | - | - | - | - |  |  |
| 0100064824B | - | - | - | - |  |  |
| 0100063190A | - | - | - | - |  |  |
| 0100065632B | - | - | - | - |  |  |
| 0100066315B | - | - | - | $-$ |  |  |
| 0100067214B | - | - | - |  | - |  |
| 0100067251B | - | - | - |  | - |  |
| 0100067918B | - | - | - |  | - |  |
| 0100066954B | - | - | - | 迷 |  |  |
| 0100066958B | - | - | - | - |  |  |


| 2021 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - New England Weatherization | - | - | - |  | - |  |
| 22148 | - | - | - |  | - |  |
| SALLY ANDREOLA | - |  | - | - | - |  |
| 44378 | - |  | - | - | - |  |
| 11.21 INVOICE | - |  | - | - | - |  |
| BETTY L. HYDE-MCGUIR | - |  | - | - | - |  |
| 44378 | - |  | - | - | - |  |
| ONLINE ZOOM EVENT | - |  | - | - | - |  |
| CHRISTINE C. TWOMBLY | - |  | - | - | - |  |
| 10.21 INVOICE | - |  | - | - | - |  |
| KATHLEEN M. SMITH | - |  | - | - | - |  |
| 44470 | - |  | - | - | - |  |
| NATIONAL ENERGY EDUC | - | - | - |  | - |  |
| 80415 | - | - | - |  | - |  |
| 80606 | - | - | - |  | - |  |
| 80691 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Apex Analytics | - | - | - | - - |  |  |
| 21046 | - | - | - | - |  |  |
| 21051 | - | - | - | - |  |  |
| 21175 | - | - | - | - |  |  |
| 21181 | - | - | - | - |  |  |
| 21321 | - | - | - | - |  |  |
| 21333 | - | - | - | - |  |  |
| 21515 | - | - | - | - |  |  |
| 21474 | - | - | - | - |  |  |
| 21602 | - | - | - | - |  |  |
| 21606 | - | - | - | - |  |  |
| 21721 | - | - | - | - |  |  |
| 21833 | - | - | - | - |  |  |
| 21918 | - | - | - | - |  |  |
| 22202 | - | - | - | - |  |  |
| 22371 | - | - | - | - |  |  |
| 22468 | - | - | - | - |  |  |
| DNV GL ENERGY INSIGH | - | - |  | - - |  |  |
| 10_2101DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2102DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2103DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2104DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2105DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2106DRT | - | - | - | - |  |  |
| 10_2108DMRM | - | - | - | - |  |  |
| 10_2108DRT | - | - | - | - |  |  |
| 10_2107DRT | - | - | - | - |  |  |
| 10_2110DMRM | - | - | - | - |  |  |
| 10_2109DRT | - | - | - | - |  |  |
| 10_2110DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2112DRT | - | - | - | - |  |  |
| 10_2111DRT | - | - |  | - |  |  |

A3-Residential Hard-to-Measure

| 2021 A3 - Residential Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| NMR GROUP INC | - | - | - | - |  |  |
| 2383G | - | - | - | - |  |  |
| 2383 H | - | - | - | - |  |  |
| 2352.1 T | - | - | - | - |  |  |
| 2352.25 | - | - | - | - |  |  |
| 2352.2 T | - | - | - | - |  |  |
| 2352.2 U | - | - | - | - |  |  |
| 23831 | - | - | - | - |  |  |
| 2383J | - | - | - | - |  |  |
| 2383K | - | - | - | - |  |  |
| 2352.2 V | - | - | - | - |  |  |
| 2352.2W | - | - | - | - |  |  |
| 2383 L | - | - | - | - |  |  |
| 2352.2X | - | - | - | - |  |  |
| 2383M | - | - | - | - |  |  |
| 2352.2Y | - | - | - | - |  |  |
| 2383N | - | - | - | - |  |  |
| 2352.12 | - | - | - | - |  |  |
| 2352.27 | - | - | - | - |  |  |
| 2352.2AA | - | - | - | - |  |  |
| 2352.1AA | - | - | - | - |  |  |
| 23830 | - | - | - | - |  |  |
| 2352.2AB | - | - | - | - |  |  |
| 2383P | - | - | - | - |  |  |
| 2352.1AD | - | - | - | - |  |  |
| 2352.2AD | - | - | - | - |  |  |
| 2352.2AC | - | - | - | - |  |  |
| 23830 | - | - | - | - |  |  |
| 2383R | - | - | - | - |  |  |
| OPINION DYNAMICS COR | - | - | - | - |  |  |
| 7989FEB21 | - | - | - | - |  |  |
| 7989APR21 | - | - | - | - |  |  |
| 7870CAPEJUL21 | - | - | - | - |  |  |
| 7989JUN21 | - | - | - | - |  |  |
| 7989JUL21 | - | - | - | - |  |  |
| 7989AUG21 | - | - | - | - |  |  |
| 7989SEP21 | - | - | - | - |  |  |
| 79890 CT21 | - | - | - | - |  |  |
| 7870CAPENOV21 | - | - | - | - |  |  |
| MASS CLEAN ENERGY | - | - | - |  | - |  |
| INV. 5103 | - | - | - |  | - |  |
| Grand Total |  |  | - |  |  |  |




Vendor Invoice Summary Table
B1 - Income Eligible Existing Buildings
B1 - Income Eligible Existing Buildings Cape Light Compact

2019-2021 Energy Efficiency Term Report
August 1, 2022
Appendix D, 2021 Invoices, Redacted Page 88 of 101

| 2021 B1 - Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - |  | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All IT Allocated Costs | - |  | - | - | - | - |
| All Marketing Allocated Costs | - |  | - | - | - | - |
| All General Administration Allocated Costs | - |  | - |  |  |  |

SYNAPSE ENERGY ECONO
$20-068-05 \mathrm{CL}$
$20-068-04 \mathrm{CL}$
20-068-06C
20-068-098-07CL
21-104-01CL
21-104-03CL
21-104-02CL

| 2021ENEEEAA |
| :---: |
| CLEARESULT CONSULTIN |
| 59453 |


| CLEARESULT CONSULTIN | - |
| :---: | :---: |
| 59453 | - |
| 60757 | - |
| 61772 | - |
| 63141 | - |
| 64445 | - |
| 65005 | - |
| $64445(2)$ | - |
| CONSORTIUM FOR ENERG |  |
| M2021-13 |  |
| RIVER ENERGY CONSULT-Civix |  |
| 21034 |  |
| 21108 |  |
| 21362 |  |
| 21219 |  |
| 21503 |  |
| 21740 |  |
| 21638 |  |
| 21854 |  |
| 21967 |  |
| 22094 |  |
| 22283 |  |
| 22524 |  |


| RIVER ENERGY CONSULT - Eversource | - |
| :---: | :---: |
| 20987 | - |
| 21368 | - |
| 21860 | - |
| 22102 | - |
| 22244 | - |

KELLIHER/SAMETS LTD
025249-0003
25235-0003
025319-0003
25323-0003
025378-0003
25377-0003
25453-0003
025455-0003
025548-0003
25545-0003
025622-0003
25619-0003
025623-0003
25700-0003
025701-0003
25701-0003
025702-0003
025765-0003
025766-0003
025769-0003
25770-0003
025772-0001
025773-0001
25774-0001
25774-0001
025859-0003
025857-0003
025856-0001
25851-0003
025853-0003
025855-0003
25947-0001
025940-0003
911399
25948-0003
12.21 STATEMENT

024435-0003
24358-0003


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| 2021 B1- Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| RIVER ENERGY CONSULT - Green Training USA | - |  | - |  | - |  |
| 21140 | - |  | - |  | - |  |
| 21301 | - |  | - |  | - |  |
| 21425 | - | - | - |  | - |  |
| 21584 | - |  | - |  | - |  |
| 21658 | - | - | - |  | - |  |
| 22178 | - | - | - |  | - |  |
| 22444 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Revise Energy | - |  | - |  | - |  |
| 21158 | - |  | - |  | - |  |
| RIVER ENERGY CONSULT - Endless Energy | - |  | - |  | - |  |
| 21239 | - |  |  |  |  |  |
| 21245 | - |  | - |  |  |  |
| GUIDEHOUSE INC. | - |  |  |  |  |  |
| 01000620098 | - |  |  |  |  |  |
| 0100062668 B. | - |  | - |  | - |  |
| 01000634638. | - |  | - |  | - |  |
| 0100064632 B | - |  | - |  | - |  |
| 0100065556 B | - |  | - |  | - |  |
| 0100065758 B | - |  | - |  | - |  |
| 0100066455B | - |  | - |  |  |  |
| 0100059507 C | - | - | - |  |  |  |
| 0100059514 B | - |  | - | - |  |  |
| 0100059906 B | - |  | - | - |  |  |
| 0100060891B | - |  | - | - |  |  |
| FB102931 | - |  | - | - |  |  |
| 0100061628A | - |  | - | - |  |  |
| 0100061772 B | - | - | - | - |  |  |
| 0100062217 B | - |  | - | - |  |  |
| 0100063281 B | - |  | - | - |  |  |
| 0100063487 B | - |  | - | - |  |  |
| 0100064824 B | - |  | - | - |  |  |
| 0100063190A | - |  | - | - |  |  |
| 0100065632 B | - |  | - | - |  |  |
| 0100066315 B | - |  | - | - |  |  |
| 0100067214 B | - |  | - |  | - |  |
| 0100067251 B | - |  | - |  | - |  |
| 0100066954B 0100066958 B | - | - | - | - |  |  |
| RIVER ENERGY CONSULT - New England Weatherization | - - |  | - |  | - |  |
| 22148 | - |  | - |  |  |  |
| RIVER ENERGY CONSULT - Apex Analytics | - |  | - | - |  |  |
| 21046 | - |  | - | - |  |  |
| 21051 | - |  | - | - |  |  |
| 21175 | - |  | - | - |  |  |
| 21181 | - | - | - | - |  |  |
| 21321 | - |  | - | - |  |  |
| 21333 | - |  | - | - |  |  |
| 21515 | - |  | - | - |  |  |
| 21474 | - |  | - | - |  |  |
| 21602 | - |  | - | - |  |  |
| 21606 | - | - | - | - |  |  |
| 21721 | - | - | - | - |  |  |
| 21833 | - | - | - | - |  |  |
| 21918 | - | - | - | - |  |  |
| 22202 | - |  | - | - |  |  |
| 22371 | - |  | - | - |  |  |
| 22468 | - |  | - | - |  |  |
| DNV GL ENERGY INSIGH | - |  | - | - - |  |  |
| 10_2101DRT | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2102DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2103DRT $8.7001 \mathrm{E}+11$ | - |  | - | - |  |  |
| 8.7001E+11 <br> 10_2104DRT | $-$ | - | $\square$ | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2105DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2106DRT | - | - | - | - |  |  |
| 10_2108DMRM | - | - | - | - |  |  |
| 10_2108DRT | - | - | - | - |  |  |
| 10_2110DMRM | - | - | - | - |  |  |
| 10_2109DRT | - | - | - | - |  |  |
| 10_2110DRT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2112DRT $10 \_2111 \mathrm{DRT}$ | - | - | - | - |  |  |


| 2021 B1 - Income Eligible Existing Buildings |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| NMR GROUP INC | - |  | - |  |  |  |
| 23836 | - |  | - |  |  |  |
| 2383H | - |  | - |  |  |  |
| 2352.1T | - |  | - | - |  |  |
| 2352.25 | - |  | - | - |  |  |
| 2352.2T | - |  | - | - |  |  |
| 2352.2 U | - |  | - | - |  |  |
| 23831 | - |  | - | - |  |  |
| 23831 | - | - | - | - |  |  |
| 2383K | - | - | - | - |  |  |
| 2352.2 V | - | - | - | - |  |  |
| 2352.2W | - |  | - | - |  |  |
| 2383 L | - | - | - | - |  |  |
| 2352.2x | - |  | - | - |  |  |
| 2383M | - |  | - | - |  |  |
| 2352.2Y | - |  | - | - |  |  |
| 2383 N | - | - | - | - |  |  |
| 2352.17 | - | - | - | - |  |  |
| 2352.27 | - | - | - | - |  |  |
| 2352.2AA | - |  | - | - |  |  |
| 2352.1 AA | - |  | - | - |  |  |
| 23830 | - |  | - | - |  |  |
| 2352.2 AB | - |  | - | - |  |  |
| 2383 P | - | - | - | - |  |  |
| 2352.1AD | - | - | - | - |  |  |
| 2352.2AD | - | - | - | - |  |  |
| 2352.2AC | - | - | - | - |  |  |
| 23830 | - | - | - | - |  |  |
| 2383R | - |  | - | - |  |  |
| OPINION DYNAMICS COR | - |  | - | - |  |  |
| $7989 \mathrm{FEB21}$ | - |  | - | - |  |  |
| 7989APR21 | - |  | - | - |  |  |
| 7870CAPEJUL21 | - | - | - | - |  |  |
| 7989Jun21 | - | - | - | - |  |  |
| 7989JUL21 | - | - | - | - |  |  |
| 7989AUG21 | - | - | - | - |  |  |
| 79899EP21 | - | - | - | - |  |  |
| 79890CT21 7870 CAPENOV21 | - | - | - | - |  |  |
| 7870CAPENOV21 | - |  | - | - |  |  |
| MASS CLEAN ENERGY | - | - | - - |  | - |  |
| INV. 5103 | - |  | - |  | - - |  |
| ACTION INCORPORATED |  |  | - | $\square$ | - |  |
| 2021 LEAN 1ST QTR |  |  | - | - | - |  |
| 20212 ND QTR |  |  | - | - | - |  |
| 12.30.21 INV DATE 10.20.21 INV DATE |  | - | - | - | - |  |
| (10.20.21 ${ }^{\text {Grand Total }}$ |  |  | - | $\square$ |  |  |

Vendor Invoice Summary Table
C1-C\&I New Buildings
C1a - C\&I New Buildings \& Major Renovations Cape Light Compact

2019-2021 Energy Efficiency Term Report
August 1, 2022
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| 2021 C1a - C\&I New Buildings \& Major Renovations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | - |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 21114 | - |  | - | - | - |  |
| PERFORMANCE SYSTEMS | - | - | - |  | - |  |
| 24578 | - |  | - |  | - |  |
| 24061 | - | - | - |  | - |  |
| 24219 | - | - | - |  | - |  |
| 24372 | - | - | - |  | - |  |
| 24636 | - | - | - |  | - |  |
| 24804 | - | - | - |  | - |  |
| 24954 | - | - | - |  | - |  |
| 25109 | - | - | - |  | - |  |
| 25342 | - | - | - |  | - |  |
| 25498 | - | - | - |  | - |  |
| 25639 | - | - | - |  | - |  |
| 25679 | - | - | - |  | - |  |
| GALLIGAN ENERGY CONS | - | - | - |  | - |  |
| 2021-407 | - |  | - |  | - |  |
| 2021-410 | - | - | - |  | - |  |
| 2021-413 | - | - | - |  | - |  |
| 2021-415 | - | - | - |  | - |  |
| 2021-418 | - | - | - |  | - |  |
| 2021-420 | - | - | - |  | - |  |
| 2021-426 | - | - | - |  | - |  |
| 2021-429 | - | - | - |  | - |  |
| 2021-408 | - | - | - |  | - |  |
| 2021-411 | - | - | - |  | - |  |
| 2021-414 | - | - | - |  | - |  |
| 2021-416 | - | - | - |  | - |  |
| 2021-417 | - | - | - |  | - |  |
| 2021-421 | - | - | - |  | - |  |
| 2021-424 | - | - | - |  | - |  |
| 2021-425 | - | - | - |  | - |  |
| 2021-427 | - | - | - |  | - |  |
| 2021-430 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - EMI Consulting |  | - | - | - | - |  |
| 21212 |  | - | - | - | - |  |
| CUSTOMERTIMES CORP. |  | - | - | - | - |  |
| CT-05097 |  |  | - | - | - |  |
| CT-05378 |  | - | - | - | - |  |
| CT-05756 |  | - | - | - | - |  |
| CT-06031 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - TRC |  | - | - | - | - |  |
| 21356 |  | - | - | - | - |  |
| 21509 |  | - | - | - | - |  |
| CRMORBIT INC |  | - | - | - | - |  |
| 3390 |  | - | - | - | - |  |
| CAPE COD INSULATION | - | - |  | - | - |  |
| 1379941 | - |  |  | - | - |  |
| SECOND LAW ENGINEERS | - | - | - |  | - |  |
| 202101CS | - | - | - |  | - |  |
| 202102CS | - | - | - |  | - |  |
| 202103CS | - | - | - |  | - |  |
| 202104CS | - | - | - |  | - |  |
| 202107CS | - | - | - |  | - |  |
| 202108CS | - | - | - |  | - |  |
| 202109CS | - | - | - |  | - |  |
| 202110cs | - | - | - |  | - |  |
| 202111CS | - | - | - |  | - |  |
| 202112CS | - | - | - |  | - |  |
| 202105CS | - | - | - |  | - |  |
| 202106CS | - | - | - |  | - |  |
| SOUTH MOUNTAIN CO IN | - | - |  | - | - |  |
| 1399504 | - | - |  | - | - |  |
| THE DESIGN INITIATIV | - | - | - |  | - |  |
| 3529 | - | - | - |  | - |  |
| 3534 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | - |  |
| 21102 |  | - | - | - | - |  |
| Grand Total |  |  |  |  | - |  |

## Vendor Invoice Summary Table

2019-2021 Energy Efficiency Term Report August 1, 2022
C2-C\&I Existing Buildings
C2a-C\&I Existing Building Retrofit
Cape Light Compact
Appendix D, 2021 Invoices, Redacted

| 2021 C2a - C\&I Existing Building Retrofit |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  | - | - | - | - |  |
| All It Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | $\cdot$ |  | - | - | - |  |
| 21114 | - |  | - | - | - |  |
| SANDAB COMMUNICATION | - |  | - | - | - |  |
| MCC-1210244949 | - |  | - | - | - |  |
| MCC-1210246013 | - |  | - | - | - |  |
| MCC-1210345185 | - |  | - | - | - |  |
| MCC-1210345116 | - |  | - | - | - |  |
| MCC-1210746471 | - |  | - | - | - |  |
| MCC-1210846780 | - |  | - | - | - |  |
| MCC-1210947027 | - |  | - | - | - |  |
| MCC-1211047307 | - |  | - | - | - |  |
| MCC-1211047287 | - |  | - | - | - |  |
| MCC-1211147509 | - |  | - | - | - |  |
| MCC-1211247931 | - |  | - | - | - |  |
| THE CADMUS GROUP INC | - |  | - | - | - |  |
| INV-287650 | - |  | - | - | - |  |
| INV-289158 | - |  | - | - | - |  |
| INV-291276 | - |  | - | - | - |  |
| INV-291780 | - |  | - | - | - |  |
| INV-292303 | - |  | - | - | - |  |
| INV-288632 | - |  | - | - | - |  |
| INV-289159 | - |  | - | - | - |  |
| INV-288052 | - |  | - | - | - |  |
| INV-290334 | - |  | - | - | - |  |
| INV-290757 | - |  | - | - | - |  |
| INV-291277 | - |  | - | - | - |  |
| INV-291781 | - |  | - | - | - |  |
| INV-292304 | - |  | - | - | - |  |
| INV-293009 | - |  | - | - | - |  |
| LOCAL MEDIA GROUP IN | - |  | - | - | - |  |
| 247590 |  |  | - | - | - |  |
| 260960 | - |  | - | - | - |  |
| 260959 | - |  | - | - | $\cdot$ |  |
| 245893 | - |  | - | - | - |  |
| 245892 | - |  | - | - | . |  |
| 247591 | - |  | - | - | - |  |
| DANIEL SCHELL | - |  | - | - | - |  |
| 03.21 REIMBURSE | - |  | - | - | - |  |
| MV TIMES CORPORATION | - |  | - | - | - |  |
| 12.21 STATEMENT | - |  | - | - | - |  |
| 03.21 STATEMENT | - |  | - | - | - |  |
| HYORA PUBLICATIONS | - |  | - | - | - |  |
| 24231 | $\cdot$ |  | - | - | - |  |
| 24344 | - |  | - | - | - |  |
| 25537 | - |  | - | - | - |  |
| 25690 | - |  | - | - | - |  |
| 25892 | - |  | - | - | - |  |
| FRIENDS OF MVYRADIO | - |  | - | - | - |  |
| 1376-00008-0002 | - |  | - | - | - |  |
| 1376-00008-0003 | - |  | - | - | - |  |
| 1376-00008-0004 | - |  | - | - | - |  |
| 1376-00008-0005 | - |  | - | - | - |  |
| FALMOUTH PUBLISHING | - |  | - | - | - |  |
| 78465 | $\cdot$ |  | - | $\cdot$ | - |  |
| 77796 | - |  | - | - | - |  |
| 85050 | - |  | - | - | - |  |
| 12.21 STMT | - |  | . | - | - |  |
| PROVINCETOWN INDEPEN | - |  | - | - | - |  |
| 2157 | - |  |  | - | - |  |
| VINEYARD GAZETTE LLC | $\cdot$ |  | $\cdot$ | - | - |  |
| 44256 | $\cdot$ |  | - | - | - |  |
| 10.21 STATEMENT | - |  | - | - | - |  |
| 300773104 | - |  | - | - | - |  |
| CODCOMM INC | - |  | - | - | - |  |
| 12518-6 | $\cdot$ |  | - | - | - |  |
| 12516-6 | - |  | - | - | - |  |
| 12517-6 | - |  | - | - | - |  |
| 12515-6 | - |  | - | - | - |  |
| 09.21 Statement | - |  | - | - | - |  |
| 08.31.21 INV DATE | - |  | - | - | - |  |
| 10.21 Statement | - |  | - | - | - |  |
| 12518-5 | - |  | - | - | - |  |
| 12516-5 | - |  | - | - | - |  |
| 12517-5 | - |  | - | - | - |  |
| 12515-5 | . |  | - | - | - |  |
| KAREN FAHEY ROSS | - |  | - | - | - |  |
| 1095 | - |  | - | - | - |  |
| 1101 | - |  | - | - | - |  |
| GATEHOUSE MEDIA MASS | - |  | - | - | - |  |
| 10.21 STATEMENT | - |  | - | - | - |  |
| 11.21 Statement | - |  | - | - | - |  |
| 02.21 STATEMENT | - |  | - | - | - |  |
| 12.21 STMT | - |  | - | - | - |  |
| EASTHAM CHAMBER OF C | - |  | - | - | - |  |
| 3291 | - |  | - | - | - |  |
| 3331 | - |  | - | - | - |  |

Vendor Invoice Summary Table
C2-C\&I Existing Buildings
C2a-C\&I Existing Building Retrofit
Cape Light Compact

2019-2021 Energy Efficiency Term Report August 1, 2022
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| 2021 C2a - C\&I Existing Building Retrofit |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CLEARESULT CONSULTIN | . |  | . | - | - |  |
| 52118 | - |  | - | - | - |  |
| 53135 | - |  | - | - | - |  |
| 54370 | - |  | - | - | - |  |
| 55829 | - |  | - | - | - |  |
| 56866 | - |  | - | - | - |  |
| 58292 | - |  | - | - | - |  |
| 59399 | - |  | - | - | - |  |
| 60709 | - |  | - | - | - |  |
| 61642 | - |  | - | - | - |  |
| 63900 | - |  | - | - | - |  |
| 64961 | - |  | - | - | - |  |
| 63166-REDO | - |  | - | - | - |  |
| 65691 | - |  | - | - | - |  |
| APPLIANCE RECYCLING | - |  |  |  | - |  |
| 56467 | - |  |  |  | - |  |
| 56712 | - |  |  |  | - |  |
| 56990 | - |  |  |  | - |  |
| 57247 | - | - |  |  | - |  |
| 57531 | - |  |  |  | - |  |
| 58423 | - | - |  |  | - |  |
| 58575 | - | - |  |  | - |  |
| THIELSCH ENGINEERING | - |  |  |  | - |  |
| 220322 | - |  |  | . | - |  |
| 221169 | - |  |  |  | - |  |
| 222064 | - |  |  |  | - |  |
| 222955 | - |  |  | - | - |  |
| 224010 | - |  |  |  | - |  |
| 225186 | - |  |  | . | - |  |
| 226629 | - |  |  | - | - |  |
| 228018 | - |  |  | - | - |  |
| 229587 | - |  |  | - | - |  |
| 231240 | - |  |  |  | - |  |
| 233464 | - |  |  | . | - |  |
| 219873 | - |  |  |  | - |  |
| 220333 | - |  |  |  | - |  |
| 221239 | - |  |  |  | - |  |
| 223071 | - |  |  |  | - |  |
| 224042 | - |  |  |  | - |  |
| 225150 | - |  |  |  | $\cdot$ |  |
| 226662 | - |  |  |  | - |  |
| 229550 | - |  |  |  | - |  |
| 231104 | - |  |  |  | - |  |
| 233472 | $\cdot$ | - |  |  | - |  |
| 222100 | - | - | $\cdot$ |  | - |  |
| 227944 | - | - | - |  | - |  |
| 219801 | - |  |  |  | - |  |
| 220335 | - |  |  |  | - |  |
| 221170 | - |  |  |  | - |  |
| 222063 | - |  |  |  | - |  |
| 222999 | - |  |  |  | - |  |
| 224012 | - |  |  |  | - |  |
| 225195 | - |  |  |  | - |  |
| 226630 | - |  |  |  | - |  |
| 228014 | $\cdot$ |  |  |  | - |  |
| 229584 | - |  |  |  | - |  |
| 229588 | - |  |  |  | - |  |
| 231193 | - |  |  |  | - |  |
| 233465 | $\cdot$ |  |  |  | - |  |
| 233463 | - | - |  |  | - |  |
| 235133 | - | - |  | - | - |  |
| 235205 | - | - |  | - | - |  |
| 231239 | - | - |  |  | - |  |
| CMC ENERGY SERVICES | - | - | - |  | - |  |
| 21-806C1-02 | - |  | - |  | - |  |
| 21-806C1-03 | - | - | - |  | - |  |
| 21-806C1-04 | - | - | - |  | - |  |
| 21-806C1-05 | - | - | - |  | - |  |
| 21-806C1-06 | - | - | - |  | - |  |
| 21-806C1-07 | - | - | - |  | - |  |
| 21-806Cl-08 | - | - | - |  | - |  |
| 21-806C1-09 | - | - | - |  | - |  |
| 21-806Cl-10 | - | - | - |  | - |  |
| 21-806C1-11 | - | - | - |  | - |  |
| 21-806Cl-12 | - | - | - |  | - |  |
| ENERGYX SOLUTIONS IN | - |  | - | - | - |  |
| INV-240 | - |  | - | $\cdot$ | - |  |
| GALIIGAN ENERGY CONS | - | - | - |  | - |  |
| 2021-409 | - | - | - |  | - |  |
| 2021-419 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - EMI Consulting |  | . | - | . | - |  |
| 21212 |  | - | - | - | - |  |
| CUSTOMERTIMES CORP. |  | - | - | - | . |  |
| CT-05097 |  |  | - | - | - |  |
| CT-05378 |  | - | - | - | - |  |
| CT-05756 |  | - | - | - | - |  |
| CT-06031 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - TRC |  | - | - | - | - |  |
| $\begin{aligned} & 21356 \\ & 21509 \end{aligned}$ |  | - | - | - | - |  |


| 2021 C2a - C\&l Existing Building Retrofit |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| CRMORBIT INC |  | - | . | - | - |  |
| 3390 |  | . | . | . | - |  |
| WESTON \& SAMPSON ENG | - | - | - |  | - |  |
| 10210285 | - | - | - |  | - |  |
| 11210229 | - | - | - |  | - |  |
| 12210202 | - | - | - |  | - |  |
| 2220219 | - | . | - |  | - |  |
| INOVIS ENERGY, INC. | - | - |  | - | - |  |
| 1371054 | - | - |  | - | - |  |
| EFFICIENCY FOWARD I | - | . | . |  | - |  |
| 2021-493 | - | - | - |  | - |  |
| GDS ASSOCIATES, INC | - | - | - |  | - |  |
| 198544 | - |  | . |  | - |  |
| HARWICH CHAMBER OF C | . |  | . | . | . |  |
| 77507 | - |  | . | . | . |  |
| HYANNIS AREA CHAMBER | - |  | - | - | - |  |
| 20388 | - |  | - | - | - |  |
| SANDWICH CHAMBER OF | - |  | - | - | - |  |
| 1446 | - |  | - | - | - |  |
| 5KAREN FAHEY ROSS | - |  | - | - | - |  |
| 1114 | - |  | - | - | - |  |
| BREWSTER CHAMBER OF | - |  | - | - | - |  |
| 589 | - |  | - | - | - |  |
| CAPE COD CANAL REGIO | - |  | - | - | - |  |
| 64578 | - |  | - | - | - |  |
| NATIONAL RESOURCE MA | - | - |  | . | - |  |
| 01.26.21 SMALL | - | - |  | - | - |  |
| 02.21 SMALL | - | - |  | - | - |  |
| MARCH 312021 SMALL | - | - |  | - | - |  |
| 04.30.21 SMALL | - | - |  | - | - |  |
| MAY31SMALL | - | - |  | - | - |  |
| JuLY2021SMALL | - |  |  | - | - |  |
| SEPT21SMALL | - | - |  | - | - |  |
| OCT21SMALL | - | - |  | - | - |  |
| 11.21 SMALL | - | - |  | - | - |  |
| DEC31SMALL | - | - |  | - | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | . |  |
| 21102 |  | - | - | - | - |  |
| Grand Total |  |  |  |  | - |  |

C2-C\&1 Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact

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| 2021 C2b - C\&I New \& Replacement Equipment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs |  |  | - |  | - |  |
| All Legal Allocated Costs |  |  | - | - | $\cdot$ |  |
| All IT Allocated Costs |  |  | - | - | - |  |
| All Marketing Allocated Costs | - |  | - | - | - |  |
| All General Administration Allocated Costs |  |  | - |  | - |  |
| RIVER ENERGY CONSULT - O'Brien \& Neville | - |  | - | - | - |  |
| 21114 | - |  | - | - | - |  |
| SANDAB COMMUNICATION | - |  | - | - | - |  |
| MCC-1210947027 | - |  | - |  | - |  |
| MCC-1211047307 | - |  | - | - | - |  |
| MCC-1211047287 | - |  | - | - | - |  |
| MCC-1211147509 | - |  | - | - | - |  |
| MCC-1211247931 | - |  | - | - | - |  |
| THE CADMUS GROUP INC | - |  | - | - | - |  |
| INV-291276 | - |  | - | - | - |  |
| INV-291780 | - |  | - | - | - |  |
| INV-293008 | - |  | - | - | - |  |
| LOCAL MEDIA GROUP IN | - |  | - | - | - |  |
| 262942 |  |  | - |  | - |  |
| 262941 | - |  | - | - | - |  |
| 264818 | - |  | - | - | - |  |
| 264819 | - |  | - | - | - |  |
| 07.21 STMT | - |  | - | - | - |  |
| 08.21 STMT | - |  | - | - | - |  |
| 0000257046 | - |  | - | - | - |  |
| 0000257045 | - |  | - | - | - |  |
| DANIEL SCHELL | - |  | - | - | - |  |
| 11.8.21-11.30.21 | - |  | - | - | - |  |
| 10.13.21-10.31.21 | - |  | - | - | - |  |
| 01/22-02/22REIMB | - |  | - | - | - |  |
| 03.21 REIMB. | - |  | - | - | - |  |
| 2021.07 REIMB. | - |  | - | - | - |  |
| MV TIMES CORPORATION | - |  | - | - | - |  |
| 10.21 STATEMENT | - |  | - | - | - |  |
| 11.21 STATEMENT | - |  | - | - | - |  |
| 07.21 STMT. | - |  | - | - | - |  |
| 08.21 STMT | - |  | - | - | - |  |
| HYORA PUBLICATIONS | - |  | - | - | - |  |
| 25514 | - |  | - | - | - |  |
| 07.21 STMT. | - |  | - | - | - |  |
| 08.21 STMT | - |  | - | - | - |  |
| FALMOUTH PUBLISHING | - |  | - | - | - |  |
| 83424 | - |  | - | - | - |  |
| 07.21 STMT | - |  | - | - | - |  |
| 08.21 STMT | - |  | - | - | - |  |
| PROVINCETOWN INDEPEN | - |  | - | - | $\cdot$ |  |
| 784 | - |  | - | - | - |  |
| 1984 | - |  | - | - | - |  |
| VINEYARD GAZETTE LLC | - |  | - | - | - |  |
| 11.21 STATEMENT | - |  | - | - | - |  |
| 07.21 STMT. | - |  | - | - | - |  |
| 08.21 STMT | - |  | - | - | - |  |
| CODCOMM INC | - |  | - | - | - |  |
| 09.21 STATEMENT | - |  | - | - | - |  |
| 10.21 STATEMENT | - |  | - | - | - |  |
| GATEHOUSE MEDIA MASS | - |  | - | - | $\cdot$ |  |
| 08.21 STMT | - |  | - | - | - |  |
| 06.21-07.21 ST | - |  | - | - | - |  |
| CLEARESULT CONSULTIN | - |  |  |  | - |  |
| 52117 | - |  | - | - | - |  |
| 53134 | - |  | - | - | - |  |
| 54372 | - |  | - | - | - |  |
| 55827 | - |  | - | - | - |  |
| 56864 | - |  | - | - | - |  |
| 58293 | - |  | - | - | - |  |
| 59400 | - |  | - | - | - |  |
| 60710 | - |  | - | - | - |  |
| 61643 | - |  | - | - | - |  |
| 63901 | - |  | - | - | - |  |
| 64960 | - |  | - | - | - |  |
| 63148-REDO | - |  | - | - | - |  |
| 52024 | - |  |  |  | - |  |
| 53290 | - |  |  |  | - |  |
| 54531 | - |  |  |  | - |  |
| 55893 | - |  |  |  | - |  |
| 56898 | - |  |  |  | - |  |
| 58136 | - |  |  |  | - |  |
| 59674 | - |  |  |  | - |  |
| 60737 | - |  |  |  | - |  |
| 61978 | - |  |  |  | - |  |
| 63277 | - |  |  |  | - |  |
| 64485 | - |  |  |  | - |  |
| 000065782 | - |  |  |  | - |  |
| 65667 | - |  | - | - | - |  |

C2-C\&1 Existing Buildings
C2b-C\&I New \& Replacement Equipment
Cape Light Compact

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| 2021 C2b-C\&1 New \& Replacement Equipment |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| THIELSCH ENGINEERING | - |  | . |  | - |  |
| 231241 | - |  |  |  | - |  |
| COHEN VENTURES INC | - |  |  |  | - |  |
| 19-1754-32-CL-CE | - |  |  |  |  |  |
| 19-1754-22-CL-CE | - |  |  |  | - |  |
| 19-1754-23-CL-CE | - | - |  |  | - |  |
| 19-1754-24-CL-CE | - | - |  |  | - |  |
| 19-1754-25-CL-CE | - | - |  |  | - |  |
| 19-1754-26-CL-CE | - | - |  |  | - |  |
| 19-1754-27-CL-CE | - | - |  |  | - |  |
| 19-1754-28-CL-CE | - | - |  |  | - |  |
| 19-1754-29-CL-CE | - | - |  |  | - |  |
| 19-1754-30-CL-CE | - | - |  |  | - |  |
| 19-1754-31-CL-CE | - | - |  |  | - |  |
| 19-1754-34-CL-CE | - | - |  |  | - |  |
| 19-1753-23-CL-CE | - | - |  |  | - |  |
| 19-1753-24-CL-CE | - | - |  |  | - |  |
| 19-1753-25-CL-CE | - | - |  |  | - |  |
| 19-1753-26-CL-CE | - | - |  |  | - |  |
| 19-1753-27-CL-CE | - | - |  |  | - |  |
| 19-1753-28-CL-CE | - | - |  |  | - |  |
| 19-1753-29-CL-CE | - | - |  |  | - |  |
| 19-1753-30-CL-CE | - | - |  |  | - |  |
| 19-1753-31-CL-CE | - | - |  |  | - |  |
| 19-1753-32-CL-CE | - | - |  |  | - |  |
| 19-1753-34-CL-CE | - | - |  |  | - |  |
| 19-1754-33-CL-CE | - | - |  |  | - |  |
| 19-1753-33-CL-CE | . | - |  |  | - |  |
| CMC ENERGY SERVICES | - |  |  |  | - |  |
| 21-806UP-01 | - |  |  |  |  |  |
| 21-806UP-02 | - | - | - |  | - |  |
| 21-806UP-03 | - | - | - |  | - |  |
| 21-806UP-04 | - | - | - |  | - |  |
| 21-806UP-05 | - | - | - |  | - |  |
| 21-806UP-06 | - | - | - |  | - |  |
| 21-806UP-07 | - | - | - |  | - |  |
| 21-806UP-08 | - | - | - |  | - |  |
| 21-806UP-10 | - | - | - |  | - |  |
| 21-806UP-09 | - | - | - |  | - |  |
| 21-806UP-11 | - | - | - |  | - |  |
| 21-806UP-12 | - | - | - |  | - |  |
| 21-806Fs-01 | - | - | - |  | - |  |
| 21-806Fs-02 | - | - | - |  | - |  |
| 21-806Fs-03 | - | - | - |  | - |  |
| 21-806Fs-04 | - |  | - |  | - |  |
| 21-806FS-05 | - | - | - |  | - |  |
| 1-806FS-06 | - | - | - |  | - |  |
| 21-806Fs-07 | - | - | - |  | - |  |
| 21-806Fs-08 | - | - | - |  | - |  |
| 21-806Fs-09 | - | - | - |  | - |  |
| 21-806Fs-10 | - | - | - |  | - |  |
| 21-806Fs-11 | - | - | - |  | - |  |
| 21-806FS-12 | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-01$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}$-02 | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-03$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}$-04 | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-06$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-05$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-07$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-08$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-09$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}-10$ | - | - | - |  | - |  |
| $21-806 \mathrm{HV}$-11 | - | - | - |  | - |  |
| 21-806HV-12 | - | - | - |  | - |  |
| ENERGYX SOLUTIONS IN | - |  | - | - | - |  |
| INV-240 | - |  | - | - | - |  |
| OLSEN CONSTRUCTION | - | - |  | - | . |  |
| 1367124 | - | - |  | - | - |  |
| RIVER ENERGY CONSULT - Energy \& Resources Solutions | - | - | - |  | - |  |
| 21023 | - | - | - |  | - |  |
| GALLIGAN ENERGY CONS | - | - | - |  | . |  |
| 2021-423 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - EMI Consulting |  | - | - | - | - |  |
| 21212 |  | - | - | - | - |  |
| CUSTOMERTIMES CORP. |  | - | . | - | - |  |
| CT-05097 |  | - | - | - | - |  |
| CT-05378 |  | - | - | - | - |  |
| CT-05756 |  | - | - | - | . |  |
| CT-06031 |  | - | - | - | . |  |
| RIVER ENERGY CONSULT - TRC |  | . | - | - - | - |  |
| 21356 |  |  | - | - | - |  |
| 21509 |  | - | . | - | . |  |
| CRMORBITINC |  | - | - | . | - |  |
| 3390 |  |  | - | - | - |  |
| EFFICIENCY FOWARD I | - | . | - |  | . |  |
| 2021-493 | - | - | - |  | - |  |
| SKAREN FAHEY ROSS | - |  | . | - | - |  |
| 1125 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Rich May |  | - | - | - | . |  |
| 21102 |  |  | - | - | - |  |
| Grand Total |  |  |  |  | - - |  |

Vendor Invoice Summary Table
C2-C\&I Existing Buildings
C2c-C\&I Active Demand Reduction
Cape Light Compact
2019-2021 Energy Efficiency Term Report August 1, 2022


C3-C\&I Hard-to-Measure
Appendix D, 2021 Invoices, Redacted
Cape Light Compact

| 2021 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| Allocated Costs | - | - | - | - |  |  |
| All Legal Allocated Costs | - |  | - | - | - | - |
| All It Allocated Costs | - | - | - | - | - | - |
| All Marketing Allocated Costs | - | - | - | - | - | - |
| All General Administration Allocated Costs | - | - | - | - |  |  |
| THE CADMUS GROUP INC | - | - | - | - |  |  |
| 1959 | - | - | - | $-$ |  |  |
| SYNAPSE ENERGY ECONO | - | - | - | - |  |  |
| 20-068-05CL | - |  | - | - |  |  |
| 20-068-04CL | - | - | - | - |  |  |
| 20-068-06CL | - | - | - | - |  |  |
| 20-068-09CL | - | - | - | - |  |  |
| 20-068-07CL | - | - | - | - |  |  |
| 21-104-01CL | - | - | - | - |  |  |
| 21-104-03CL | - | - | - | - |  |  |
| 21-104-02CL | - | - | $-$ | - |  |  |
| COMMONWEALTH OF MASS |  | - | - | - | - |  |
| 2021ENEEEAASMT000002 |  | - | - | - | - |  |
| CLEARESULT CONSULTIN | - |  | - | - | - |  |
| 59453 | - |  | - | - | - |  |
| 60757 | - |  | - | - | - |  |
| 61772 | - |  | - | - | - |  |
| 63141 | - |  | - | - | - |  |
| 64445 | - |  | - | - | - |  |
| 65005 | - |  | - | - | - |  |
| 64445(2) | - |  | - | - | - |  |
| OPTIMAL ENERGY, INC. |  | - | - | - | - |  |
| 7133 |  |  | - | - | - |  |
| 7122 |  | - | - | - | - |  |
| 7152 |  | - | - | - | - |  |
| 7150 |  | - | - | - | - |  |
| 7200-C |  | - | - | - | - |  |
| 7182 C |  |  | - | - | - |  |
| 7219 |  | - | - | - | - |  |
| 7243 |  | - | - | - | - |  |
| 7300 |  | - | - | - | - |  |
| 7280 |  | - | - | - | - |  |
| 7267 |  | - | - | - | - |  |
| 7247 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Commonwealth of MA |  | - | - | - | - |  |
| 21237 |  | - | - | - | - |  |
| CONSORTIUM FOR ENERG |  | - | - | - | - |  |
| M2021-13 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Civix |  | - | - | - | - |  |
| 21034 |  |  | - | - | - |  |
| 21108 |  | - | - | - | - |  |
| 21362 |  | - | - | - | - |  |
| 21219 |  | - | - | - | - |  |
| 21503 |  | - | - | - | - |  |
| 21740 |  | - | - | - | - |  |
| 21638 |  | - | - | - | - |  |
| 21854 |  | - | - | - | - |  |
| 21967 |  | - | - | - | - |  |
| 22094 |  | - | - | - | - |  |
| 22283 |  | - | - | - | - |  |
| 22524 |  | - | - | - | - |  |
| RIVER ENERGY CONSULT - Eversource | - |  | - | - | - |  |
| 20987 | - |  | - | - | - |  |
| 21368 | - |  | - | - | - |  |
| 21860 | - |  | - | - | - |  |
| 22102 | - |  | - | - | - |  |
| 22244 | - |  | - | - | - |  |

2021 C3 - C\&1 Hard-to-Measure

| 2021 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| KELLIHER/SAMETS LTD | - |  | - | - | - |  |
| 025249-0003 |  |  | - | - | - |  |
| 25235-0003 | - |  | - | - | - |  |
| 025319-0003 | - |  | - | - | - |  |
| 25323-0003 | - |  | - | - | - |  |
| 025378-0003 | - |  | - | - | - |  |
| 25377-0003 | - |  | - | - | - |  |
| 25453-0003 | - |  | - | - | - |  |
| 025455-0003 | - |  | - | - | - |  |
| 025548-0003 | - |  | - | - | - |  |
| 25545-0003 | - |  | - | - | - |  |
| 025622-0003 | - |  | - | - | - |  |
| 25619-0003 | - |  | - | - | - |  |
| 025623-0003 | - |  | - | - | - |  |
| 25700-0003 | - |  | - | - | - |  |
| 025701-0003 | - |  | - | - | - |  |
| 025702-0003 | - |  | - | - | - |  |
| 025765-0003 | - |  | - | - | - |  |
| 025766-0003 | - |  | - | - | - |  |
| 025769-0003 | - |  | - | - | - |  |
| 25770-0003 | - |  | - | - | - |  |
| 025772-0001 | - |  | - | - | - |  |
| 025773-0001 | - |  | - | - | - |  |
| 25774-0001 | - |  | - | - | - |  |
| 025859-0003 | - |  | - | - | - |  |
| 025861-0003 | - |  | - | - | - |  |
| 025857-0003 | - |  | - | - | - |  |
| 025856-0001 | - |  | - | - | - |  |
| 25851-0003 | - |  | - | - | - |  |
| 025853-0003 | - |  | - | - | - |  |
| 025855-0003 | - |  | - | - | - |  |
| 25947-0001 | - |  | - | - | - |  |
| 025940-0003 | - |  | - | - | - |  |
| 911399 | - |  | - | - | - |  |
| 25948-0003 | - |  | - | - | - |  |
| 12.21 STATEMENT | - |  | - | - | - |  |
| 025860-0003 | - |  | - | - | - |  |
| 024435-0003 | - |  | - | - | - |  |
| 24358-0003 | - |  | - | - | - |  |
| RIVER ENERGY CONSULT - Apex Analytics | - |  | - | - |  |  |
| 21046 | - |  | - | - |  |  |
| 21051 | - |  | - | - |  |  |
| 21175 | - |  | - | - |  |  |
| 21181 | - |  | - | - |  |  |
| 21321 | - |  | - | - |  |  |
| 21333 | - |  | - | - |  |  |
| 21515 | - |  | - | - |  |  |
| 21474 | - |  | - | - |  |  |
| 21602 | - |  | - | - |  |  |
| 21606 | - |  | - | - |  |  |
| 21721 | - |  | - | - |  |  |
| 21833 | - |  | - | - |  |  |
| 21918 | - |  | - | - |  |  |
| 22202 | - |  | - | - |  |  |
| 22371 | - |  | - | - |  |  |
| 22468 | - |  | - | - |  |  |

C3-C\&I Hard-to-Measure
C3-C\&I Hard-to-Measure
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| 2021 C3 - C\& 1 Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| DNV GL ENERGY INSIGH | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2101DCIT | - | - | - | - |  |  |
| 10_2101CIM | - | - | - | - |  |  |
| 10_2101CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2102DCIM | - | - | - | - |  |  |
| 10_2102DCIT | - | - | - | - |  |  |
| 10_2102CIM | - | - | - | - |  |  |
| 10_2103CIM | - | - | - | - |  |  |
| 10_2102CIT | - | - | - | - |  |  |
| 10_2103CIT | - | - | - | - |  |  |
| 10_2103DCIM | - | - | - | - |  |  |
| 10_2103DCIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2104DCIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2105DCIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2106CIM | - | - | - | - |  |  |
| 10_2106CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2104CIT | - | - | - | - |  |  |
| 10_2104CIM | - | - | - | - |  |  |
| 10_2106DCIT | - | - | - | - |  |  |
| 10_2107CIM | - | - | - | - |  |  |
| 10_2105CIM | - | - | - | - |  |  |
| 10_2107CIT | - | - | - | - |  |  |
| 10_2105CIT | - | - | - | - |  |  |
| 10_2108CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2109CIT | - | - | - | - |  |  |
| 10_2108DCIT | - | - | - | - |  |  |
| 10_2109CIM | - | - | - | - |  |  |
| 10_2107DCIT | - | - | - | - |  |  |
| 10_2108CIM | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2110CIM | - | - | - | - |  |  |
| 10_2110CIT | - | - | - | - |  |  |
| 10_2109DCIM | - | - | - | - |  |  |
| 10_2110DCIM | - | - | - | - |  |  |
| 10_2109DCIT | - | - | - | - |  |  |
| 10_2110DCIT | - | - | - | - |  |  |
| 10_2111CIM | - | - | - | - |  |  |
| 10_2111CIT | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| $8.7001 \mathrm{E}+11$ | - | - | - | - |  |  |
| 10_2112DCIT | - | - | - | - |  |  |
| 870010162668 | - | - | - | - |  |  |
| 870010162501 | - | - | - | - |  |  |
| 10_2201CIT | - | - | - | - |  |  |
| 10_2201CIM | - | - | - | - |  |  |
| 10_2111DCIT | - | - | - | - |  |  |
| NMR GROUP INC | - | - | - | - |  |  |
| 2383G | - | - | - | - |  |  |
| 2383 H | - | - | - | - |  |  |
| 23831 | - | - | - | - |  |  |
| 2383J | - | - | - | - |  |  |
| 2383K | - | - | - | - |  |  |
| 2383L | - | - | - | - |  |  |
| 2383M | - | - | - | - |  |  |
| 2383N | - | - | - | - |  |  |
| 23830 | - | - | - | - |  |  |
| 2383P | - | - | - | - |  |  |
| 23430 | - | - | - | - |  |  |
| 2343P | - | - | - | - |  |  |
| 23430 | - | - | - | - |  |  |
| 2343R | - | - | - | - |  |  |
| 2383Q | - | - | - | - |  |  |
| 2383R | - | - | - | - |  |  |

C3-C\&I Hard-to-Measure
Appendix D, 2021 Invoices, Redacted
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| 2021 C3 - C\&I Hard-to-Measure |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendor, Invoice Number | Program Planning and Administration | Marketing and Advertising | Participant Incentive | Sales, Technical Assistance \& Training | Evaluation and Market Research | Total Program Costs |
| OPINION DYNAMICS COR | - | - | - | - |  |  |
| 7989FEB21 | - | - | - | - |  |  |
| 7989APR21 | - | - | - | - |  |  |
| 7870CAPEJUL21 | - | - | - | - |  |  |
| 7989JUN21 | - | - | - | - |  |  |
| 7989JUL21 | - | - | - | - |  |  |
| 7989AUG21 | - | - | - | - |  |  |
| 7989SEP21 | - | - | - | - |  |  |
| 79890 CT21 | - | - | - | - |  |  |
| 7870CAPENOV21 | - | - | - | - |  |  |
| MASS CLEAN ENERGY | - | - | - |  | - |  |
| INV. 5103 | - | - | - |  | - |  |
| RIVER ENERGY CONSULT - CVENT | - | - | - |  | - |  |
| 21551 | - | - | - |  | - |  |
| CADEO GROUP, LLC | - | - | - | - |  |  |
| 1607 | - | - | - | - |  |  |
| 1641 | - | - | - | - |  |  |
| 1673 | - | - | - | - |  |  |
| 1708 | - | - | - | - |  |  |
| 1756 | - | - | - | - |  |  |
| 1524 | - | - | - | - |  |  |
| 1566 | - | - | - | - |  |  |
| 1841 | - | - | - | - |  |  |
| 1918 | - | - | - | - |  |  |
| 1995 | - | - | - | - |  |  |
| 1871 | - | - | - | - |  |  |
| Grand Total |  |  | - |  |  |  |

## APPENDIX E <br> SPONSORSHIPS AND SUBSCRIPTIONS

## Introduction

In the process of preparing this Term Report, the Program Administrators performed a detailed review of the energy efficiency expenses incurred during the period 2019 through 2021 that were categorized as Sponsorships \& Subscriptions in the hard-to-measure line items.

## Description of 2019-2021 Three-Year Sponsorships and Subscriptions

Below is a list of all organizations or items the Compact sponsored or subscribed to during the term. Section A provides a summary table that includes (a) name of the sponsored organization or item, (b) annual funding, (c) cost category, and (d) whether the organization is a lobbyist. Section B includes, for each sponsored organization, (a) description of organization or item, (b) purpose of the item, and (c) an analysis describing why the expense was reasonable, prudently incurred, and how it provided a direct benefit to Massachusetts' ratepayers.

## A. Summary of 2019-2021 Three-Year Sponsorships and Subscriptions

| Sponsored Organization Name | Annual Funding |  |  |  | Cost <br> Category | Registered MA <br> Lobbyist |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 1 9 - 2 0 2 1}$ |  |  |
| ACEEE Research Projects | 704 | - | - | 704 | EMV | No |
| CEE Membership | 9,040 | 9,206 | 9,169 | 27,415 | PPA | No |
| Total | $\mathbf{9 , 7 4 4}$ | $\mathbf{9 , 2 0 6}$ | $\mathbf{9 , 1 6 9}$ | $\mathbf{2 8 , 1 1 9}$ |  |  |

B. Purpose and Benefit of 2019-2021 Three-Year Sponsorships and

## Subscriptions

## ACEEE Research Projects

## Description of Activities

The American Council for an Energy-Efficient Economy ("ACEEE") is a non-profit research organization that researches and provides information on energy-saving programs and technologies. ACEEE was founded in 1980 by leading researchers in the energy-efficiency field and publishes more than 30 reports annually.

One of ACEEE's activities is to conduct research projects on important issues facing utility energy-efficiency programs, and on topics related to energy efficiency as a utility system resource. These projects each have multiple sponsors (typically between five and eight per project) allowing all sponsors to receive the full value of the project while only paying a fraction of the costs. The Program Administrators sponsored the US Energy Efficiency Market Report in 2019.

## Energy Efficiency Benefits

Participating in multi-sponsor projects allows Program Administrators to learn from the experience of other programs and to understand the latest thinking across the country on cutting-edge issues specific to energy efficiency. This information can be directly used to improve program offerings in Massachusetts and help inform future program designs. Project sponsors play a role in helping to shape the project scope so that the research addresses topics of most interest to them. This is accomplished by allowing project sponsors to participate on a study's project advisory board, giving sponsors the opportunity to have input on all stages of the research, from scoping through final deliverable. This ensures that the final product is relevant to the sponsor while maintaining study integrity. Sponsors also receive early drafts of the research and can review interim deliverables, giving them early access to findings and an opportunity to provide input before the research is completed. Upon completion, sponsors receive copies of the final report and opportunities for briefings for their staff. In addition, sponsors of research projects are polled each summer for input on research topics for the following year, providing a further opportunity to shape research to individual sponsor needs.

## Direct Benefit to Ratepayers

Partnership with ACEEE research projects directly benefits ratepayers by allowing Program Administrators to participate in top tier research on energy efficiency technologies that can save energy and save money for customers while also influencing the programs of the future. This partnership also provided Program Administrators with the ability to learn from industry leaders and experts from across the country, thereby helping improve program delivery for ratepayers. Furthermore, participation in these projects allowed the Program Administrator to help shape the research, which helped Program Administrators to focus research on pertinent issues for Massachusetts and implement timely program changes that benefitted customers. The ability to access research at a shared cost, control and shape research topics, and target technologies and program approaches that will benefit ratepayers enabled Program Administrators to continue to efficiently pursue aggressive savings goals and offer cost-effective programs that provide multiple benefits to customers.

The cost of this sponsorship is reasonable and prudent because Program Administrators gained benefits that they could not gain elsewhere with a similar cost. By funding these projects collectively with other nationally interested parties, Program Administrators shared costs so ratepayers will bear a significantly lower share of the cost than they would if the Program Administrators undertook the studies themselves. Absent the partnership with ACEEE, the Program Administrators would have had to pay another vendor to conduct similar research. Further, due to the cost sharing benefit achieved through sponsorship of ACEEE, Program Administrators took advantage of a larger number of projects than would be possible if Program Administrators were fully funding each research project. In sum, sponsoring the research projects provided the opportunity to pay less and access a greater number of studies, making the sponsorship a reasonable and prudent investment.

## Consortium for Energy Efficiency (CEE) - Membership

## Description of Activities

The Consortium for Energy Efficiency ("CEE") helps Massachusetts Program Administrators achieve maximum cost-effective savings by giving them the opportunity to act together with peers to impact the entire American and Canadian market. By leveraging CEE initiatives, Program Administrators accelerate market uptake of efficient products and services in ways that meet program needs and ensure manufacturer and trade ally engagement. To reach national markets, 114 members, each delivering efficiency under different business conditions, honed CEE initiatives from multiple angles. This process, which includes stakeholder input, gives CEE initiatives their credibility, results in regulatory acceptance, and, as members voluntarily adopt initiatives as a basis for their programs, produces market success and public benefit.

Membership in CEE gives Program Administrators a seat at the table to help shape these initiatives and ensure that they meet the needs of Massachusetts ratepayers. In addition to market initiatives, CEE is entrusted by members to communicate important consensus positions to relevant parties. CEE members invested early in ENERGY STAR®, the marketing platform for efficiency, building it into the powerhouse brand it is today. Members continue to consult closely with the federal agencies with a goal of keeping the brand strong. CEE also brings the efficiency needs of ratepayers to the Air-conditioning, Heating, \& Refrigeration Institute, National Electric Manufacturers Association, American Lighting Association, UL, and other industry organizations.

An important aspect of energy efficiency is the development of conservation behaviors and habits. CEE members developed the first behavior framework specifically tied to energy use and based on social science research. This work, complete with case studies and now including two-way communication devices, moves ratepayers out of the realm of good intention and into changed habits. As CEE members, the Program Administrators can take advantage of resources and connections made through the Emerging Technologies Collaborative ("ETC").

One benefit of the ETC is an annual Catalog of ET Assessments, with hundreds of categorized studies, enabling CEE members to identify relevant ET research on new opportunities and more effectively use new product development resources. The ETC is also developing an ET function for the energy efficiency program industry, helping CEE members to fill the program pipeline and deliver new energy savings opportunities to customers more quickly. CEE members advance consensus work through facilitated topical committees. Topics concern advancing the efficiency of a particular technology, in a particular segment, or using a particular program approach. Working groups support efforts in evaluation, portfolio management, and identified research efforts. Program Administrator staff members participate in these committees via telephone and at quarterly in-person meetings. The summer meeting has traditionally been held in Boston in June. At these in-person meetings, the Program Administrator staff members can engage with their peers in a trusted, noncommercial environment.

## Energy Efficiency Benefits

Membership at CEE means having a seat at the table in discussions with manufacturers and government agencies such as EPA and DOE. Participation at CEE means that Program Administrators have a voice in setting ENERGY STAR® specifications for a wide variety of products. CEE also provides development opportunities for Program Administrator staff to increase their effectiveness in delivering energy efficiency in Massachusetts. By building connections with efficiency practitioners, sharing ideas, and learning about new developments in the industry, Program Administrator employees can make sure that ratepayers receive the most up to date and relevant programs and services. CEE membership is open only to Program Administrators, so all meetings are free from commercial interests, and Program Administrator staff can share ideas in an environment free from commercial activity, making the meetings open, focused, and productive.

## Direct Benefit to Ratepayers

Membership in CEE leads to direct benefits for ratepayers in Massachusetts. CEE committees seek to influence markets via initiatives focused on major end uses in the residential, commercial, and industrial sectors. CEE specifications provide national reinforcement for the efficiency levels set by the Program Administrators, and CEE qualified product lists provide publicly available references for consumers about products that qualify for incentives. Massachusetts ratepayers benefit by having access to this resource.

Another example of the direct benefit that CEE has for ratepayers is in the development of "Connected Devices." Commonly called "smart," this is the new category of devices that leverage the internet to gather information and provide energy savings and other amenities to consumers. The best known currently available products are communicating thermostats that allow consumers to optimize energy use by remotely controlling heating and cooling, and possibly even lighting. There is also much excitement about how these capabilities could be applied to home appliances in a "smart home" context. In addition to consumer benefit, there are potential utility benefits such as grid balancing and load management, data for program EM\&V, and improved customer engagement. Developing an understanding about how customers can use this information and about how evaluation efforts may benefit from access to this data all leads to benefits for ratepayers.

In addition, conversations related to proprietary consumer data, equipment and software standards can be influenced when working through a binational organization like CEE with more impact as compared to attempting to influence the actions of these key market players when communicating as a Program Administrator or a single state. CEE greatly magnifies the influence that Program Administrators have on critical and emerging market opportunities such as connected devices.

The cost to Massachusetts ratepayers for a Program Administrator to independently undertake this work would be prohibitive. By sharing costs across the CEE membership, ratepayers reap the multiple benefits of efficiency binational focus in support of energy efficiency. Membership with

CEE provides Program Administrator staff with access to peers across the country, the institutional knowledge and experience of an organization actively engaged in the energy efficiency program industry for 25 years, and influence in meetings with important stakeholders including the U.S. Environmental Protection Agency, the U.S. Department of Energy, Air-conditioning, Heating, \& Refrigeration Institute, National Electric Manufacturers Association, American Lighting Association, UL, and other industry organizations.

## C. Lobbying Information

The Compact did not support any registered lobbyist in 2019-2021 for sponsorship and subscription purposes. Attached are letters from organizations that the Program Administrators sponsored affirming that the organizations will not use Program Administrator funds for lobbying. While some of these letters are addressed to National Grid, they apply to all Program Administrators; as an administrative cost reduction effort, National Grid collected these letters on behalf of all Program Administrators.

## MEMORANDUM

To: $\quad$ Matt Ray, National Grid
From: Steven Nadel, Executive Director, ACEEE


Date: January 15, 2021

Subject: Use of Massachusetts Energy Efficiency Funding
Thank you for considering sponsorship of the American Council for an Energy-Efficient Economy (ACEEE) for 2021. We would be pleased to continue this productive partnership with National Grid and other Massachusetts energy efficiency Program Administrators to support research and conferences of mutual interest and benefit and to also participate in the ACEEE Ally program.

ACEEE understands that the Massachusetts energy efficiency Program Administrators cannot and do not support lobbying activities by organizations sponsored by the Program Administrators. ACEEE covenants and agrees that funds provided by Massachusetts Program Administrators as energy efficiency or demand savings sponsorships, subscriptions, or memberships will not be used for lobbying or other legislative activities.

February 3, 2021
To: Christopher Porter, National Grid
Re: Use of Massachusetts Energy Efficiency Funding

CEE understands that the Massachusetts energy efficiency Program Administrators cannot and do not support lobbying activities by organizations sponsored by the Program Administrators.

The term "lobbying" is generic for multiple activities generally described as legislative advocacy. CEE complies with the lobbying laws governing CEE. Although we are permitted to engage in limited lobbying, we seldom do so. As part of its compliance policy CEE carefully tracks its costs in categories we have defined as "Legislative Advocacy" and "Grass Roots Advocacy." Advocacy before administrative agencies is not included in these categories.

We are able to represent that CEE has sufficient funds on hand and projected revenues to completely cover its costs and expenditures in these categories independent of Massachusetts Program Administrator dues contributions for the year 2021. All of our general dues revenues coexist in an undifferentiated account for every cost category including legislative and grass roots advocacy.

CEE has adopted the following definitions in its job code system:
Legislative Advocacy Authorized work to influence federal or state legislation other than responding to requests for information and not including administrative actions of Executive branches other than obtaining funding.

Grass Roots Advocacy Work to inform others such as members about legislative advocacy opportunities or actions to take.

In 2018, 2019 and 2020 CEE expended $\$ 0.00, \$ 0.00$, and $\$ 0.00$ respectively for efforts that fall into the above categories.

I hope this provides sufficient detail relative to your inquiry. If you have additional questions, please contact me at 617-337-9261.


Ed Wisniewski, Executive Director

## APPENDIX F PERFORMANCE INCENTIVE MODELS

The purpose of this appendix is to provide detailed supporting documentation on performance incentives that each Program Administrator proposes to collect. This section is not applicable to the Compact; as a municipal aggregator and public entity, the Compact does not collect any performance incentives.

## APPENDIX G ALTERNATIVE PERFORMANCE INCENTIVE MODELS

The purpose of this appendix is to provide an alternative performance incentive calculation. This section is not applicable to the Compact; as a municipal aggregator and public entity, the Compact does not collect any performance incentives.

## APPENDIX H RENTER, INCOME, AND LANGUAGE DATA

See the table below for additional data related to renters, income level, and language.

| Program Pathway | Renters Served |  | Notes |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |  |
| Innovation - Tailored Energy Savings Packages | - | - | - | 1 |
| Residential Coordinated Delivery | 254 | 148 | 178 | 2 |
| Income Eligible Coordinated Delivery | 1,202 | 295 | 430 |  |
| Total | $\mathbf{1 , 4 5 6}$ | $\mathbf{4 4 3}$ | $\mathbf{6 0 8}$ |  |
| C\&I, Residential End Use | 58 | 40 | 135 | 3 |

1) Tailored Energy Savings Packages were made available to renters in 2019 as an easy way for them to access program savings. This number represents the number of customers receiving kits.
2) This number includes renter units in SF and legacy MF buildings who received at least one measure; renters who only received an audit are not counted.
3) This number represents the total number of units served through this pathway, not just renters. For large multifamily buildings, it is typically not possible to individually verify which units are occupied by a renter. However, it is likely that these buildings are predominantly occupied by renters.

| Income Level | Renters Served |  |  | Notes |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |  |
| Non-Income-Verified (Standard Program Participation) | 271 | 133 | 178 | 1 |
| Moderate Income Qualified (Weatherization Offer) | 6 | 1 | - | 2 |
| Income Eligible | 1,202 | 295 | 430 |  |
| Total | $\mathbf{1 , 4 5 5}$ | $\mathbf{4 2 9}$ | $\mathbf{6 0 8}$ |  |

1) The vast majority of customers who participate in the PAs' programs do not undergo any income screening. The PAs are therefore unaware of their income status. All income screenings are voluntary.
2) This number only includes moderate-income-qualified renters who participated in the special insulation offer. In April of 2020, in response to the COVID-19 pandemic, the PAs began offering $100 \%$ incentives for insulation to all customers. There was therefore no reason for moderate income customers to undertake the voluntary income-qualification process, and tracked moderate income participation appears low as a result. This is not a representation of the total number of moderate income customers served. The customer profile studies issued annually contain information about participation in census blocks with high levels of moderate income residents.

| Language <br> Data <br> (Statewide) | Mass Save Hotline Selection |  |  | MassSave.com Page Views |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 1 9}^{\mathbf{1}}$ | $\mathbf{2 0 2 0}^{\mathbf{1}}$ | $\mathbf{2 0 2 1}$ |
| English | 137,156 | 128,383 | 110,738 | $5,486,278$ | $5,415,289$ | $5,950,870$ |
| Mandarin | 158 | 1,399 | 726 | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |
| Portuguese | 313 | 368 | 188 | 9,923 | 16,721 | 40,162 |
| Russian | 212 | 761 | - | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ |
| Spanish | 2,900 | 3,039 | 2,507 | 44,614 | 31,763 | 63,162 |
| Total | $\mathbf{1 4 0 , 7 3 9}$ | $\mathbf{1 3 3 , 9 5 0}$ | $\mathbf{1 1 1 , 6 5 2}$ | $\mathbf{5 , 5 4 0 , 8 1 5}$ | $\mathbf{5 , 4 6 3 , 7 7 3}$ | $\mathbf{6 , 0 5 4 , 1 9 4}$ |

1) These numbers include updates to the 2019 and 2020 pageviews. Pageviews are determined based on a sampling algorithm and it produced updated 2019 and 2020 pageviews for this filing.

# APPENDIX I INVESTIGATIONS REPORT 

Program Administrator Report on Investigations Pertaining to the Mass Save Energy Efficiency Initiative

Dated: August 1, 2022

On July 12, 2022, the Energy Efficiency Program Administrators (the "PAs") received a memorandum from the Massachusetts Department of Public Utilities (the "Department"), Sarah A. Smegal, Hearing Officer, directing each PA, as part of its individual Term Report, to "include a report describing any pending internal and/or external investigations within the Program Administrator's service territory regarding potential fraud in the implementation of the Mass Save program." This Program Administrator Report presents the Department with the information sought by the Department, for the period from January 1, 2019 to the present.

## I. Investigations Involving Multiple PAs

## A. Indictment of Stoneham Police Officer and His Brother in Connection with Mass Save Multi-Family Program

## 1. Conduct at Issue

In April 2022, the United States Attorney's Office for the District of Massachusetts filed an indictment handed down by the Grand Jury against Joseph Ponzo, a Stoneham police officer, and his brother Christopher Ponzo. The indictment alleges that the Ponzos bribed an employee (referred to in the indictment as the "Associate") of a Mass Save lead vendor (referred to in the indictment as the "Company A") to allocate jobs to the Ponzos' companies, Airtight Solutions, LLC ("Airtight"), of which Joseph Ponzo was a principal, and CAP Electric Inc. ("CAP Electric"), of which Christopher Ponzo was a principal (collectively, the "Ponzo Companies"). According to the indictment, the Ponzo Companies have received approximately $\$ 36.8$ million through the PAs' energy efficiency programs. The indictment does not allege that any PA committed any wrongdoing. Through details set forth in the indictment and otherwise, the PAs know the identity of Company A (the "Lead Vendor").

## 2. The Investigation - Ongoing

The criminal investigation by the U.S. Attorney's Office for the District of Massachusetts is ongoing and the PAs cannot provide any additional information or detail around that
investigation at this time. The PAs will assist the U.S. Attorney's Office as needed or requested in their investigation.

Upon learning of the indictment, the PAs commenced a review of the programs involved and other pertinent circumstances regarding the entities named in the indictment. This review is ongoing. Based upon the ongoing review, the Cape Light Compact JPE ("Compact") does not believe that the Ponzo Companies performed any jobs in its service area.

## 3. Enhanced Preventive Measures Implemented to Reduce Risk of Recurrence

In 2019, the Lead Vendor suspended and ultimately terminated Airtight from the programs. Once notified of the indictment, the PAs instructed the Lead Vendor to suspend CAP Electric from the programs. The Lead Vendor has terminated CAP Electric's participation agreement. The PAs have ceased authorization of payments of any outstanding amounts CAP Electric claims to be owed and will not authorize any future projects with either of the Ponzo Companies or any company in which, to their knowledge, either Joseph or Christopher Ponzo has any interest, pending further investigation and the results of the criminal prosecutions.

The PAs are aware that, as a result of the allegations in the indictment, the Lead Vendor has developed the following preventive procedures to enhance the quality-control measures that were already in place when the indictment was handed down to prevent similar alleged misconduct.

- Enhanced Contractor On-boarding Process:
- When a contractor expresses interest in joining the program, a Field Project Manager ("FPM") meets with the contractor, discusses the terms and conditions of the proposed participation agreement, and specifies the information to be provided by the contractor in support of the contractor's application.
- Administrative staff reviews the information provided by the contractor to check for completeness (such as full signatures, background check documentation, and licenses). The proposed participation agreement is then provided to a Senior Account Manager for review and sign off.
- A further review occurs, and if the contractor has been determined to meet all requirements, the FPM signs off on the agreement.
- Work Assignments:
- For contractor-generated projects, the Lead Vendor manages project scope and pricing to maintain cost-effectiveness.
- Jobs generated by the Lead Vendor for buildings with more than 20 units are put out for competitive bid.
- Jobs generated by the Lead Vendor for buildings with fewer than 20 units are assigned by the Lead Vendor to contractors with consideration for multiple factors including territory, capabilities, work quality/compliance and time-toserve.


## - Enhanced QA/QC Measures for $100 \%$ of Projects:

- The FPM is onsite on the first day of work to meet with the contractor and customer and facilitate the project. The FPM is available to answer any work scope questions or concerns.
- The FPM conducts random, unscheduled drop-ins throughout the duration of the work.
- The FPM is onsite for the final day of work. The FPM QCs the work, discusses the work with the contractor, and reviews the project with the customer to ensure customer's overall satisfaction.
- For Invoicing, Added Layers of Accountability, Reviews, and Approvals:
- A centralized inbox is established for all contractors to submit invoices for payment.
- The FPM and invoicing administrator review each invoice, compare it to the work order (including any change order), and create a packet of documents for processing the invoice. This packet of documents includes:
- Contract
- Work order/change order
- Invoice(s)
- Screening tool/work scope
- Certificate of Completion, if applicable
- Certificate of Inspection from CMC, if applicable
- Proof of Permit
- All projects are tracked in an invoice tracking system monthly, and the coversheets/invoices are compared to the tracking and the pipeline before approval.
- Program incentives are not paid to the contractor until post-work inspection is complete and documentation requirements are met.


## B. Heating System Rebate Investigation

## 1. Activity at Issue

In 2021, through internal controls, the PAs detected that certain contractor entities, all apparently under common control, likely applied for and received unauthorized rebates through the Mass Save residential heating and cooling rebate offering. The PAs' rebate processing vendor for the offering confirmed that some of these entities had requested and received rebates for customer accounts for which rebates had already been paid. Based on information obtained to date, the PAs estimate that approximately $\$ 1.6$ million in unauthorized rebates were paid to these related contractor entities. The total amount of rebates paid through this offering since September 2019 is approximately $\$ 79.3$ million.

## 2. Investigation - Ongoing

The PAs and their rebate processing vendor for this offering have conducted an extensive investigation of this matter, and the review is ongoing. As part of the investigation, the PAs analyzed rebate applications, reviewed requirements and supporting documentation for the rebates, and assessed processes and controls to determine what enhancements are needed to reduce the risk of future unauthorized rebates. Among the findings of the investigation was that the suspect rebates were submitted during a period when the Covid-19 pandemic had forced the PAs to suspend randomized in-person project inspections to verify that the equipment for which rebates had been requested was installed.

## 3. Remedial and Preventive Measures Implemented to Reduce Risk of Recurrence

Upon confirming this activity had occurred, the rebate processor immediately stopped payment on all outstanding checks that had been issued to the contractors in questions. The rebate processor has also instituted an additional quality control process on future check runs to ensure that no payments for rebates are issued to these contractors.

Additionally, the PAs have established new temporal limitations on the availability of rebates for particular residences, as a method of preventing payment of multiple rebates for the same items. The PAs have implemented a contractor verification process so that only authorized/validated contractors are able to receive rebates in lieu of customers (with customer authorization). The PAs have also increased the percentage of projects receiving randomized inspections up to $10 \%$ to $25 \%$ of subject projects, depending on the value of the incentive, for compliance with rebate eligibility requirements. The PAs have instituted a training and contractor monitoring program. Further, the PAs will enhance goals and/or key performance indicators for PA staff that measure how well they are monitoring contractor compliance with the new controls.

The PAs have removed all savings associated with these unauthorized rebates from the 2019-2021 Plan Term Report. In addition, the PAs are evaluating legal rights to enforce
contractual provisions and obtain reimbursement from potentially responsible parties. In the meantime, the PAs have removed all cost associated with the unauthorized rebates. ${ }^{4}$

## C. Residential Upstream Lighting Investigation

## 1. Activity at Issue

The Mass Save residential upstream lighting effort offered financial incentives to wholesalers (referenced in program documents as "manufacturers") for the distribution of energy efficient lighting products, through various retailers, to Massachusetts consumers. The offering involved multiple participants, including several manufacturers and hundreds of retailers. In 2020, the PAs were alerted to, and identified, anomalous reported sales activity involving one manufacturer and two retailers, with one of those retailers operating stores in Rhode Island alone, such that some lighting products for which rebates were sought and, in some instances paid, are likely to have been sold outside of program parameters. ${ }^{5}$

## 2. Investigation - Completed

The PAs, with the assistance of outside professionals including a forensic accounting firm, engaged in an extensive investigation of the anomalous sales activity. The investigation involved, among other aspects, examinations of records submitted by all participating manufacturers to the PAs' incentive processor for payment, as well as a forensic review of purchase and distribution records of the particular manufacturer involved in the anomalous sales activity.

The PAs, with the assistance of the professionals, found that this particular manufacturer had presented to the PAs' incentive processor, records of sales made by two retailers that were likely in excess of those retailers' capacities to distribute products within program parameters. The PAs' investigation found that this manufacturer had in fact purchased from its suppliers all the lighting products for which it sought rebates. The efficient lighting products were indeed delivered to the manufacturer's Massachusetts warehouse.

[^6]The manufacturer, however, failed to request or otherwise ensure that the retailers provide adequate supporting documentation for their claimed sales to end-use consumers so as to ensure that only such sales made within program parameters were credited with incentives. Further, given store and warehouse capacity of these two retailers' stores, the manufacturer should have known that a certain portion of the products shipped to or picked up by these retailers possibly were sold outside of the program parameters, in the form of internet sales or otherwise. It was not established whether the manufacturer or retailers knowingly diverted product in violation of program requirements.

## 3. Remedial and Preventive Measures Implemented to Reduce Risk of Recurrence

The PAs took several remedial actions, including but not limited to removing the manufacturer from the program, refusing to pay any of the manufacturer's open invoices for sales of those two retailers, and refusing to pay any of that manufacturer's claimed un-invoiced amounts for products distributed to those retailers. The PAs are not claiming any savings for products for which they refused to pay incentives.

The PAs also implemented certain additional controls designed to enhance residential upstream lighting operations. These controls included, without limitation, issuing revised contract documents (referred to as Memoranda of Understanding or "MOUs") providing for enhanced audit rights and other increased controls, and improving validation measures to be taken by vendors before invoicing. Additionally, the PAs performed an analysis to determine the likely capacities of participating retailers to sell energy efficiency lighting products withing program parameters. Based on those sales-capacity figures, the PAs set caps on the incentives payable on account of sales claimed by these retailers.

Effective December 31, 2021, the PAs ended the residential upstream lighting offering. The PAs did so because the offering had met its objective of transforming the lighting market by making energy efficient lighting products more easily available and less expensive for consumers.

## II. Individual PA Issues

## Delayed Receipt of Invoices - National Grid

The PAs are aware that National Grid has determined through internal investigation that "out-of-period" invoicing occurred within the Rhode Island energy efficiency program between 2012 and 2020. The matter is currently the subject of a docket initiated by the Rhode Island Public Utilities Commission, in R.I.P.U.C. Docket No. 22-05-EE.

The Compact became aware of this matter upon issuance of the Attorney General Office's oversight questions to the investor-owned utility Program Administrators on July 7, 2022. The Attorney General did not issue such questions to the Compact. The Compact is a municipal aggregator and not an investor-owned utility and therefore does not collect performance incentives
associated with its administration of three-year energy efficiency plans. For these reasons, the Compact is not currently investigating its internal invoicing processes. To note, as a joint powers entity organized pursuant to G.L. c. $40, \S 4 \mathrm{~A} 1 / 2$, the Compact maintains certain internal controls as required by law. The Compact must employ both a Treasurer and a Business Officer, each with independent roles and responsibilities. The Business Officer has the duties of an accountant or auditor pursuant to municipal finance law, G.L. c. $44, \S \S 52,56$. The Compact must also undertake an annual independent audit of its accounts and records, including its energy efficiency revenues and expenditures. As part of the audit, the auditor will randomly select energy efficiency invoices and supporting documentation for review.

In addition, while the Compact continues to participate in the statewide quality assurance and evaluation and verification activities described in Exhibit CLC, the Compact has no other pending internal investigations related to the Mass Save Program.

## APPENDIX CLC-1 CAPE LIGHT COMPACT TOWN ACTIVITY REPORTS

The following are the 2021 Town Activity Reports for the Compact. The 2019 and 2020 Town Activity Reports are provided in the Compact's 2019 Plan-Year Report and 2020 Plan-Year Report, respectively.

Energy Efficiency Program Activity by Town

| Town Name: | All |
| :--- | :--- |
| Program Period: | 2021 |
| Current Dates: | $12 / 1 / 2021-12 / 31 / 2021$ |
| Cumulative Dates: | $1 / 1 / 2021-12 / 31 / 2021$ |

Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 111,157.35 | \$94,571.14 | 70 | 887,111.09 | \$673,971.89 | 403 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 65,699.20 | \$54,908.16 | 174 | 7,518,818.60 | \$12,360,817.23 | 7,602 | \$12,899,785.28 | 95.82\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$46,517.19 | 200 | 0.00 | \$1,231,019.58 | 6,636 | \$1,749,470.60 | 70.37\% |
| A2c - Residential Retail | 3,532.66 | \$397,874.42 | 415 | 12,344,825.24 | \$5,665,051.95 | 7,603 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$387,763.43 | 172 | 0.00 | \$2,967,559.48 | 1,903 | \$0.00 | 0.00\% |
| Res Subtotal | 180,389.21 | \$981,634.34 | 1,031.00 | 20,750,754.93 | \$22,898,420.13 | 24,147 | \$14,649,255.88 |  |
| Res \% of Total | 5.04\% | 34.35\% | 64.64\% | 53.87\% | 67.56\% | 84.11\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 98,865.40 | \$748,173.80 | 339 | 1,252,546.89 | \$3,091,529.52 | 3,200 | \$4,881,533.60 | 63.33\% |
| IE Subtotal | 98,865.40 | \$748,173.80 | 339.00 | 1,252,546.89 | \$3,091,529.52 | 3,200 | \$4,881,533.60 |  |
| IE \% of Total | 2.76\% | 26.18\% | 21.25\% | 3.25\% | 9.12\% | 11.15\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$17,840.75 | 3 | 731,107.56 | \$132,594.64 | 14 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 38,295.00 | \$33,896.75 | 3 | 52,116.00 | \$59,193.25 | 13 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 1,336,437.75 | \$708,984.38 | 41 | 7,358,756.55 | \$5,753,409.51 | 575 | \$6,706,246.84 | 85.79\% |
| C2a-C\&I Existing Building Retrofit Municipal | 188,097.62 | \$135,980.61 | 10 | 997,576.33 | \$949,749.41 | 125 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 1,734,292.31 | \$231,489.82 | 168 | 7,377,534.67 | \$1,009,711.64 | 634 | \$0.00 | 0.00\% |
| C\&I Subtotal | 3,297,122.68 | \$1,128,192.31 | 225.00 | 16,517,091.11 | \$7,904,658.45 | 1,361 | \$6,706,246.84 |  |
| C\&I \% of Total | 92.19\% | 39.47\% | 14.11\% | 42.88\% | 23.32\% | 4.74\% | 25.56\% |  |
| Total | 3,576,377.29 | \$2,858,000.45 | 1,595 | 38,520,392.93 | \$33,894,608.10 | 28,708 | \$26,237,036.32 |  |

Energy Efficiency Program Activity by Town

| Town Name: AQUINNAH <br> Program Period: 2021 <br> Current Dates: $12 / 1 / 2021-12 / 31 / 2021$ <br> Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$ |  |  |  |  |  | 2019-2021 En | ergy Efficiency Term August Appendix Page | Report <br> 1, 2022 <br> CLC-1 <br> 3 of 23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$0.00 | 0 | 6,054.00 | \$18,948.03 | 6 | \$16,769.72 | 112.99\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$0.00 | 0 | 0.00 | \$761.00 | 4 | \$2,274.31 | 33.46\% |
| A2C - Residential Retail | 0.00 | \$2,004.25 | 1 | -3,435.70 | \$8,688.75 | 12 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$2,371.66 | 1 | 0.00 | \$5,228.47 | 2 | \$0.00 | 0.00\% |
| Res Subtotal | 0.00 | \$4,375.91 | 2.00 | 2,618.30 | \$33,626.25 | 24 | \$19,044.03 |  |
| Res \% of Total | 0.00\% | 100.00\% | 100.00\% | 37.43\% | 88.70\% | 80.00\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 0.00 | \$0.00 | 0 | 1,759.00 | \$2,056.72 | 1 | \$6,345.99 | 32.41\% |
| IE Subtotal | 0.00 | \$0.00 | 0.00 | 1,759.00 | \$2,056.72 | 1 | \$6,345.99 |  |
| IE \% of Total | 0.00\% | 0.00\% | 0.00\% | 25.15\% | 5.43\% | 3.33\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 0.00 | \$0.00 | 0 | 2,578.20 | \$2,213.50 | 2 | \$8,718.12 | 25.39\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 39.00 | \$13.05 | 3 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C\&I Subtotal | 0.00 | \$0.00 | 0.00 | 2,617.20 | \$2,226.55 | 5 | \$8,718.12 |  |
| C\&I \% of Total | 0.00\% | 0.00\% | 0.00\% | 37.42\% | 5.87\% | 16.67\% | 25.56\% |  |
| Total | 0.00 | \$4,375.91 | 2 | 6,994.50 | \$37,909.52 | 30 | \$34,108.15 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
Town Name: BARNSTABLE
Program Period:
202
12/1/2021-12/31/2021
Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$

| Cumulative Dates: 1/1/2021-12/31/2021 |  |  |  | Page 4 of 23 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 1,728.62 | \$241.07 | 2 | 94,923.08 | \$63,619.36 | 24 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$324.85 | 3 | 974,718.00 | \$1,635,007.95 | 1,099 | \$2,509,008.24 | 65.17\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$5,208.61 | 23 | 0.00 | \$158,632.60 | 928 | \$340,272.03 | 46.62\% |
| A2c - Residential Retail | 37,553.96 | \$36,921.50 | 58 | 3,712,899.94 | \$687,775.66 | 1,248 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$59,831.88 | 28 | 0.00 | \$480,214.92 | 313 | \$0.00 | 0.00\% |
| Res Subtotal | 39,282.58 | \$102,527.91 | 114.00 | 4,782,541.02 | \$3,025,250.49 | 3,612 | \$2,849,280.27 |  |
| Res \% of Total | 4.97\% | 31.89\% | 53.27\% | 56.48\% | 65.85\% | 87.82\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 28,905.12 | \$73,921.31 | 70 | 145,218.93 | \$334,098.66 | 267 | \$949,458.29 | 35.19\% |
| IE Subtotal | 28,905.12 | \$73,921.31 | 70.00 | 145,218.93 | \$334,098.66 | 267 | \$949,458.29 |  |
| IE \% of Total | 3.65\% | 22.99\% | 32.71\% | 1.72\% | 7.27\% | 6.49\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$16,846.75 | 1 | 596,063.56 | \$92,936.39 | 4 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 492,223.00 | \$91,250.00 | 2 | 1,422,040.06 | \$890,425.99 | 79 | \$1,304,365.01 | 68.27\% |
| C2a - C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 31,101.48 | \$51,436.98 | 33 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 230,632.66 | \$36,968.07 | 27 | 1,490,575.84 | \$200,055.63 | 118 | \$0.00 | 0.00\% |
| C\&I Subtotal | 722,855.66 | \$145,064.82 | 30.00 | 3,539,780.94 | \$1,234,854.99 | 234 | \$1,304,365.01 |  |
| C\&I \% of Total | 91.38\% | 45.12\% | 14.02\% | 41.80\% | 26.88\% | 5.69\% | 25.56\% |  |
| Total | 791,043.36 | \$321,514.04 | 214 | 8,467,540.90 | \$4,594,204.14 | 4,113 | \$5,103,103.56 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town

| Town Name: BOURNE <br> Program Period: 2021 <br> Current Dates: $12 / 1 / 2021-12 / 31 / 2021$ <br> Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$ |  |  |  |  |  | 2019-2021 Ene | ergy Efficiency Term <br> August <br> Appendix <br> Page | Report <br> 1, 2022 <br> CLC-1 <br> 5 of 23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual <br> Expenditures | Participants | Annual kWh Savings | Actual <br> Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$0.00 | 0 | 7,421.21 | \$6,935.50 | 9 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 389.00 | \$1,133.55 | 10 | 398,000.50 | \$636,236.14 | 430 | \$1,096,481.75 | 58.03\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$1,952.65 | 10 | 0.00 | \$61,818.15 | 351 | \$148,705.00 | 41.57\% |
| A2C - Residential Retail | 767.84 | \$14,095.25 | 16 | 809,540.96 | \$245,445.40 | 426 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$13,498.72 | 7 | 0.00 | \$120,975.77 | 77 | \$0.00 | 0.00\% |
| Res Subtotal | 1,156.84 | \$30,680.17 | 43.00 | 1,214,962.67 | \$1,071,410.96 | 1,293 | \$1,245,186.75 |  |
| Res \% of Total | 0.46\% | 14.79\% | 55.13\% | 47.65\% | 56.99\% | 65.70\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 5,013.80 | \$82,507.16 | 8 | 100,539.34 | \$258,958.99 | 544 | \$414,930.36 | 62.41\% |
| IE Subtotal | 5,013.80 | \$82,507.16 | 8.00 | 100,539.34 | \$258,958.99 | 544 | \$414,930.36 |  |
| IE \% of Total | 1.99\% | 39.79\% | 10.26\% | 3.94\% | 13.77\% | 27.64\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 70,588.70 | \$58,373.30 | 2 | 520,844.25 | \$422,665.17 | 58 | \$570,030.98 | 74.15\% |
| C2a-C\&I Existing Building Retrofit Municipal | 6,146.40 | \$7,701.70 | 1 | 6,146.40 | \$18,701.70 | 17 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 169,352.02 | \$28,116.68 | 24 | 707,222.45 | \$108,301.20 | 56 | \$0.00 | 0.00\% |
| C\&I Subtotal | 246,087.12 | \$94,191.68 | 27.00 | 1,234,213.10 | \$549,668.07 | 131 | \$570,030.98 |  |
| C\&I \% of Total | 97.55\% | 45.42\% | 34.62\% | 48.41\% | 29.24\% | 6.66\% | 25.56\% |  |
| Total | 252,257.76 | \$207,379.01 | 78 | 2,549,715.11 | \$1,880,038.02 | 1,968 | \$2,230,148.09 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { BREWSTER } \\ \text { Program Period: } & 2021\end{array}$
Current Dates: $\quad 12 / 1 / 2021-12 / 31 / 2021$
Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$0.00 | 0 | 9,350.34 | \$10,305.94 | 13 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 8,770.20 | \$3,505.70 | 23 | 353,012.90 | \$567,240.70 | 357 | \$545,660.92 | 103.95\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$2,917.97 | 13 | 0.00 | \$64,576.79 | 318 | \$74,002.61 | 87.26\% |
| A2c - Residential Retail | 2,809.70 | \$12,985.75 | 14 | 405,073.74 | \$375,021.78 | 383 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$15,913.91 | 5 | 0.00 | \$137,658.85 | 94 | \$0.00 | 0.00\% |
| Res Subtotal | 11,579.90 | \$35,323.33 | 55.00 | 767,436.98 | \$1,154,804.06 | 1,165 | \$619,663.52 |  |
| Res \% of Total | 4.09\% | 25.33\% | 49.11\% | 33.66\% | 70.38\% | 84.97\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 9,146.70 | \$13,440.75 | 51 | 85,438.54 | \$76,127.83 | 165 | \$206,488.87 | 36.87\% |
| IE Subtotal | 9,146.70 | \$13,440.75 | 51.00 | 85,438.54 | \$76,127.83 | 165 | \$206,488.87 |  |
| IE \% of Total | 3.23\% | 9.64\% | 45.54\% | 3.75\% | 4.64\% | 12.04\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 45,174.00 | \$72,040.92 | 3 | 151,630.58 | \$201,917.91 | 22 | \$283,674.24 | 71.18\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 113,813.36 | \$108,801.98 | 5 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 217,139.51 | \$18,645.00 | 3 | 1,161,962.08 | \$99,170.00 | 14 | \$0.00 | 0.00\% |
| C\&I Subtotal | 262,313.51 | \$90,685.92 | 6.00 | 1,427,406.02 | \$409,889.89 | 41 | \$283,674.24 |  |
| C\&I \% of Total | 92.68\% | 65.03\% | 5.36\% | 62.60\% | 24.98\% | 2.99\% | 25.56\% |  |
| Total | 283,040.11 | \$139,450.00 | 112 | 2,280,281,54 | \$1,640,821.78 | 1,371 | \$1,109,826.64 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town

| Town Name: CHATHAM <br> Program Period: 2021 <br> Current Dates: $12 / 1 / 2021-12 / 31 / 2021$ <br> Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$ |  |  |  | 2019-2021 Energy Efficiency Term Report <br> August 1, 2022 <br> Appendix CLC-1 <br> Page 7 of 23 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 6,220.19 | \$1,969.03 | 1 | 44,277.28 | \$22,391.82 | 18 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$302.80 | 2 | 277,447.60 | \$469,395.13 | 272 | \$340,554.33 | 137.83\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$4,409.78 | 16 | 0.00 | \$50,094.10 | 261 | \$46,186.02 | 108.46\% |
| A2c - Residential Retail | -566.60 | \$15,299.00 | 16 | 641,763.08 | \$180,676.39 | 265 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$11,306.13 | 5 | 0.00 | \$102,834.66 | 59 | \$0.00 | 0.00\% |
| Res Subtotal | 5,653.59 | \$33,286.74 | 40.00 | 963,487.96 | \$825,392.10 | 875 | \$386,740.36 |  |
| Res \% of Total | 3.39\% | 30.44\% | 78.43\% | 57.78\% | 73.38\% | 88.74\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 2,256.60 | \$7,702.23 | 3 | 14,806.57 | \$30,339.04 | 62 | \$128,872.49 | 23.54\% |
| IE Subtotal | 2,256.60 | \$7,702.23 | 3.00 | 14,806.57 | \$30,339.04 | 62 | \$128,872.49 |  |
| IE \% of Total | 1.35\% | 7.04\% | 5.88\% | 0.89\% | 2.70\% | 6.29\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 6,329.00 | \$6,491.25 | 1 | 171,146.88 | \$156,737.15 | 27 | \$177,044.92 | 88.53\% |
| C2a-C\&I Existing Building Retrofit Municipal | 105,966.96 | \$55,751.41 | 4 | 143,825.96 | \$75,781.41 | 6 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 46,409.29 | \$6,108.00 | 3 | 374,135.37 | \$36,500.31 | 16 | \$0.00 | 0.00\% |
| C\&I Subtotal | 158,705.25 | \$68,350.66 | 8.00 | 689,108.21 | \$269,018.87 | 49 | \$177,044.92 |  |
| C\&I \% of Total | 95.25\% | 62.51\% | 15.69\% | 41.33\% | 23.92\% | 4.97\% | 25.56\% |  |
| Total | 166,615.44 | \$109,339.63 | 51 | 1,667,402.75 | \$1,124,750.01 | 986 | \$692,657.76 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { CHILMARK } \\ \text { Program Period: } & 2021\end{array}$
12/1/2021-12/31/2021
Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$367.50 | 1 | 33,654.28 | \$14,673.00 | 4 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$0.00 | 0 | 36,902.30 | \$29,297.06 | 32 | \$47,729.21 | 61.38\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$0.00 | 0 | 0.00 | \$8,783.00 | 35 | \$6,473.04 | 135.69\% |
| A2C - Residential Retail | 197.00 | \$154.25 | 1 | -93,013.30 | \$81,082.00 | 31 | \$0.00 | 0.00\% |
| A2d-Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$0.00 | 0 | 0.00 | \$4,012.91 | 2 | \$0.00 | 0.00\% |
| Res Subtotal | 197.00 | \$521.75 | 2.00 | -22,456.72 | \$137,847.97 | 104 | \$54,202.25 |  |
| Res \% of Total | 100.00\% | 100.00\% | 100.00\% | -28.25\% | 66.75\% | 92.04\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$18,061.67 | 0.00\% |
| IE Subtotal | 0.00 | \$0.00 | 0.00 | 0.00 | \$0.00 | 0 | \$18,061.67 |  |
| IE \% of Total | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 0.00 | \$0.00 | 0 | 92,488.74 | \$62,189.43 | 8 | \$24,813.11 | 250.63\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 0.00 | \$0.00 | 0 | 9,450.20 | \$6,462.50 | 1 | \$0.00 | 0.00\% |
| C\&I Subtotal | 0.00 | \$0.00 | 0.00 | 101,938.94 | \$68,651.93 | 9 | \$24,813.11 |  |
| C\&I \% of Total | 0.00\% | 0.00\% | 0.00\% | 128.25\% | 33.25\% | 7.96\% | 25.56\% |  |
| Total | 197.00 | \$521.75 | 2 | 79,482.21 | \$206,499.90 | 113 | \$97,077.03 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town

| Town Name: | DENNIS |
| :--- | :--- |
| Program Period: | 2021 |
| Current Dates: | $12 / 1 / 2021-12 / 31 / 2021$ |
| Cumulative Dates: | $1 / 1 / 2021-12 / 31 / 2021$ |

Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual <br> Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 12,960.20 | \$8,912.18 | 11 | $48,747.85$ | \$31,168.29 | 40 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 10,726.00 | \$5,969.94 | 5 | 875,537.70 | \$1,436,758.26 | 783 | \$788,176.88 | 182.29\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$8,269.08 | 34 | 0.00 | \$123,742.56 | 685 | \$106,892.65 | 115.76\% |
| A2c - Residential Retail | -637.70 | \$18,058.25 | 31 | 1,345,405.80 | \$375,718.37 | 607 | \$0.00 | 0.00\% |
| A2d-Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$39,404.29 | 17 | 0.00 | \$274,573.59 | 189 | \$0.00 | 0.00\% |
| Res Subtotal | 23,048.50 | \$80,613.74 | 98.00 | 2,269,691.35 | \$2,241,961.07 | 2,304 | \$895,069.53 |  |
| Res \% of Total | 7.13\% | 49.48\% | 53.26\% | 70.08\% | 76.27\% | 74.83\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 13,775.50 | \$39,597.66 | 73 | 211,544.64 | \$347,948.07 | 681 | \$298,261.70 | 116.66\% |
| IE Subtotal | 13,775.50 | \$39,597.66 | 73.00 | 211,544.64 | \$347,948.07 | 681 | \$298,261.70 |  |
| IE \% of Total | 4.26\% | 24.30\% | 39.67\% | 6.53\% | 11.84\% | 22.12\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$481.50 | 1 | 0.00 | \$481.50 | 1 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 28,409.00 | \$6,561.25 | 1 | 42,230.00 | \$15,372.25 | 4 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 15,164.85 | \$16,024.91 | 3 | 265,129.53 | \$249,496.77 | 55 | \$409,751.68 | 60.89\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 6,047.60 | \$4,901.44 | 1 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 242,696.06 | \$19,646.51 | 8 | 444,127.30 | \$79,347.83 | 33 | \$0.00 | 0.00\% |
| C\&I Subtotal | 286,269.91 | \$42,714.17 | 13.00 | 757,534.43 | \$349,599.79 | 94 | \$409,751.68 |  |
| C\&I \% of Total | 88.60\% | 26.22\% | 7.07\% | 23.39\% | 11.89\% | 3.05\% | 25.56\% |  |
| Total | 323,093.91 | \$162,925.57 | 184 | 3,238,770.41 | \$2,939,508.93 | 3,079 | \$1,603,082.92 |  |

Energy Efficiency Program Activity by Town

| Town Name: | EASTHAM |
| :--- | :--- |
| Program Period: | 2021 |
| Current Dates: | $12 / 1 / 2021-12 / 31 / 2021$ |
| Cumulative Dates: | $1 / 1 / 2021-12 / 31 / 2021$ |

Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 8,590.97 | \$6,054.98 | 2 | 11,809.48 | \$7,132.39 | 6 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$133.85 | 1 | 313,355.60 | \$517,970.98 | 313 | \$274,765.43 | 188.51\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$1,161.16 | 7 | 0.00 | \$57,444.66 | 309 | \$37,263.72 | 154.16\% |
| A2C - Residential Retail | 152.90 | \$18,167.92 | 15 | 215,300.74 | \$215,894.96 | 303 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$22,341.24 | 9 | 0.00 | \$139,692.48 | 73 | \$0.00 | 0.00\% |
| Res Subtotal | 8,743.87 | \$47,859.15 | 34.00 | 540,465.82 | \$938,135.47 | 1,004 | \$312,029.15 |  |
| Res \% of Total | 83.68\% | 92.62\% | 89.47\% | 69.86\% | 79.45\% | 94.63\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 1,705.30 | \$3,813.81 | 4 | 17,260.40 | \$50,788.25 | 22 | \$103,976.67 | 48.85\% |
| IE Subtotal | 1,705.30 | \$3,813.81 | 4.00 | 17,260.40 | \$50,788.25 | 22 | \$103,976.67 |  |
| IE \% of Total | 16.32\% | 7.38\% | 10.53\% | 2.23\% | 4.30\% | 2.07\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$321.00 | 1 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 0.00 | \$0.00 | 0 | 172,568.87 | \$145,289.49 | 13 | \$142,843.06 | 101.71\% |
| C2a - C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 13,605.38 | \$20,206.42 | 11 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 0.00 | \$0.00 | 0 | 29,694.57 | \$26,094.48 | 10 | \$0.00 | 0.00\% |
| C\&I Subtotal | 0.00 | \$0.00 | 0.00 | 215,868.82 | \$191,911.39 | 35 | \$142,843.06 |  |
| C\&I \% of Total | 0.00\% | 0.00\% | 0.00\% | 27.90\% | 16.25\% | 3.30\% | 25.56\% |  |
| Total | 10,449.17 | \$51,672.96 | 38 | 773,595.04 | \$1,180,835.11 | 1,061 | \$558,848.87 |  |

Energy Efficiency Program Activity by Town


[^7] **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { FALMOUTH } \\ \text { Program Period: } & 2021\end{array}$
Current Dates: $\quad 12 / 1 / 2021-12 / 31 / 2021$
Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

Cape Light Compact JPE
D.P.U. 22-116 2019-2021 Energy Efficiency Term Report August 1, 2022
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|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 15,102.64 | \$10,643.48 | 12 | 146,975.03 | \$100,912.90 | 74 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$908.40 | 6 | 858,507.40 | \$1,315,538.70 | 882 | \$1,750,500.86 | 75.15\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$3,920.47 | 18 | 0.00 | \$142,672.46 | 768 | \$237,403.16 | 60.10\% |
| A2c - Residential Retail | 17,473.04 | \$56,060.25 | 63 | 2,384,031.78 | \$677,171.33 | 984 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$35,700.40 | 20 | 0.00 | \$380,654.08 | 240 | \$0.00 | 0.00\% |
| Res Subtotal | 32,575.68 | \$107,233.00 | 119.00 | 3,389,514.21 | \$2,616,949.47 | 2,948 | \$1,987,904.02 |  |
| Res \% of Total | 5.95\% | 22.48\% | 60.10\% | 53.65\% | 59.20\% | 81.78\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 33,915.98 | \$112,726.65 | 40 | 146,973.20 | \$342,342.62 | 472 | \$662,424.11 | 51.68\% |
| IE Subtotal | 33,915.98 | \$112,726.65 | 40.00 | 146,973.20 | \$342,342.62 | 472 | \$662,424.11 |  |
| IE \% of Total | 6.20\% | 23.64\% | 20.20\% | 2.33\% | 7.74\% | 13.09\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$5,466.25 | 3 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 306,125.46 | \$226,775.99 | 9 | 1,605,522.86 | \$1,121,692.88 | 56 | \$910,037.70 | 123.26\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 201,795.33 | \$202,161.53 | 13 | \$0.00 | 0.00\% |
| C2b-C\&I New \& Replacement Equipment | 174,806.92 | \$30,196.21 | 30 | 974,354.64 | \$132,207.12 | 113 | \$0.00 | 0.00\% |
| C\&I Subtotal | 480,932.38 | \$256,972.20 | 39.00 | 2,781,672.84 | \$1,461,527.78 | 185 | \$910,037.70 |  |
| C\&I \% of Total | 87.85\% | 53.88\% | 19.70\% | 44.03\% | 33.06\% | 5.13\% | 25.56\% |  |
| Total | 547,424.04 | \$476,931.85 | 198 | 6,318,160.24 | \$4,420,819.87 | 3,605 | \$3,560,365.83 |  |



Energy Efficiency Program Activity by Town

| Town Name: MASHPEE <br> Program Period: 2021 <br> Current Dates: $12 / 1 / 2021-12 / 31 / 2021$ <br> Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$ |  |  |  |  |  | 2019-2021 Ene | ergy Efficiency Term <br> August <br> Appendix <br> Page | Report <br> 1, 2022 <br> CLC-1 <br> 14 of 23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 9,102.40 | \$4,481.59 | 9 | 142,814.21 | \$72,167.36 | 85 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 44,800.00 | \$31,662.88 | 88 | 692,322.10 | \$1,162,438.69 | 573 | \$777,857.05 | 149.44\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$2,196.81 | 9 | 0.00 | \$49,377.14 | 306 | \$105,493.08 | 46.81\% |
| A2c - Residential Retail | 13,766.70 | \$12,648.75 | 21 | 365,163.82 | \$173,500.78 | 406 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$12,749.53 | 8 | 0.00 | \$194,945.05 | 140 | \$0.00 | 0.00\% |
| Res Subtotal | 67,669.10 | \$63,739.56 | 135.00 | 1,200,300.13 | \$1,652,429.02 | 1,510 | \$883,350.13 |  |
| Res \% of Total | 29.91\% | 55.49\% | 86.54\% | 66.90\% | 78.42\% | 85.17\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 3,276.40 | \$5,046.21 | 8 | 167,620.90 | \$233,572.19 | 210 | \$294,356.48 | 79.35\% |
| IE Subtotal | 3,276.40 | \$5,046.21 | 8.00 | 167,620.90 | \$233,572.19 | 210 | \$294,356.48 |  |
| IE \% of Total | 1.45\% | 4.39\% | 5.13\% | 9.34\% | 11.09\% | 11.84\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$512.50 | 1 | 0.00 | \$822.50 | 1 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$2,798.50 | 1 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 110,025.60 | \$16,775.00 | 2 | 287,701.16 | \$178,573.86 | 19 | \$404,386.68 | 44.16\% |
| C2a-C\&I Existing Building Retrofit Municipal | 25,449.00 | \$25,448.90 | 1 | 25,449.00 | \$25,448.90 | 1 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 19,845.77 | \$3,344.00 | 9 | 113,030.35 | \$13,385.51 | 31 | \$0.00 | 0.00\% |
| C\&I Subtotal | 155,320.37 | \$46,080.40 | 13.00 | 426,180.51 | \$221,029.27 | 53 | \$404,386.68 |  |
| C\&I \% of Total | 68.65\% | 40.12\% | 8.33\% | 23.75\% | 10.49\% | 2.99\% | 25.56\% |  |
| Total | 226,265.87 | \$114,866.17 | 156 | 1,794,101,53 | \$2,107,030.48 | 1,773 | \$1,582,093.29 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { OAK BLUFFS } \\ \text { Program Period: } & 2021\end{array}$
Current Dates: $\quad 12 / 1 / 2021-12 / 31 / 2021$
Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$367.50 | 1 | 10,483.01 | \$10,555.00 | 3 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$39.60 | 1 | 144,078.00 | \$162,652.60 | 133 | \$251,545.81 | 64.66\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$0.00 | 0 | 0.00 | \$25,260.50 | 135 | \$34,114.68 | 74.05\% |
| A2c - Residential Retail | -23,054.50 | \$12,726.50 | 6 | -10,386.76 | \$149,577.75 | 90 | \$0.00 | 0.00\% |
| A2d-Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$7,198.24 | 2 | 0.00 | \$44,196.61 | 24 | \$0.00 | 0.00\% |
| Res Subtotal | -23,054.50 | \$20,331.84 | 10.00 | 144,174.25 | \$392,242.46 | 385 | \$285,660.49 |  |
| Res \% of Total | 85.48\% | 12.78\% | 50.00\% | 17.65\% | 33.18\% | 77.00\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | -7,139.00 | \$135,205.00 | 7 | 52,254.55 | \$217,810.27 | 88 | \$95,189.91 | 228.82\% |
| IE Subtotal | -7,139.00 | \$135,205.00 | 7.00 | 52,254.55 | \$217,810.27 | 88 | \$95,189.91 |  |
| IE \% of Total | 26.47\% | 85.00\% | 35.00\% | 6.40\% | 18.43\% | 17.60\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$448.75 | 1 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 1,977.20 | \$3,056.00 | 1 | 468,057.50 | \$450,029.70 | 13 | \$130,771.81 | 344.13\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 141,538.02 | \$118,560.03 | 5 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 1,245.42 | \$475.00 | 2 | 10,727.46 | \$2,985.00 | 8 | \$0.00 | 0.00\% |
| C\&I Subtotal | 3,222.62 | \$3,531.00 | 3.00 | 620,322.98 | \$572,023.48 | 27 | \$130,771.81 |  |
| C\&I \% of Total | -11.95\% | 2.22\% | 15.00\% | 75.95\% | 48.39\% | 5.40\% | 25.56\% |  |
| Total | -26,970.88 | \$159,067.84 | 20 | 816,751.78 | \$1,182,076.21 | 500 | \$511,622.21 |  |

Energy Efficiency Program Activity by Town

| Town Name: | ORLEANS |
| :--- | :--- |
| Program Period: | 2021 |
| Current Dates: | $12 / 1 / 2021-12 / 31 / 2021$ |
| Cumulative Dates: | $1 / 1 / 2021-12 / 31 / 2021$ |

Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$


Energy Efficiency Program Activity by Town

| Town Name: PROVNCTOWN <br> Program Period: 2021 <br> Current Dates: $12 / 1 / 2021-12 / 31 / 2021$ <br> Cumulative Dates: $1 / 1 / 2021-12 / 31 / 2021$ |  |  |  |  |  | 2019-2021 Ene | ergy Efficiency Term August Appendix Page 1 | Report <br> 1, 2022 <br> CLC-1 <br> 17 of 23 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 24,586.42 | \$25,031.58 | 8 | 41,604.56 | \$46,554.42 | 13 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 0.00 | \$0.00 | 0 | 43,213.30 | \$104,134.81 | 80 | \$163,827.27 | 63.56\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$90.00 | 1 | 0.00 | \$19,144.00 | 93 | \$22,218.28 | 86.16\% |
| A2c - Residential Retail | -27,145.00 | \$23,335.75 | 17 | 36,223.62 | \$290,425.21 | 181 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$5,807.90 | 3 | 0.00 | \$21,294.62 | 15 | \$0.00 | 0.00\% |
| Res Subtotal | -2,558.58 | \$54,265.23 | 29.00 | 121,041.48 | \$481,553.06 | 382 | \$186,045.55 |  |
| Res \% of Total | -4.12\% | 43.87\% | 59.18\% | 37.88\% | 45.83\% | 81.45\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | -6,252.80 | \$54,812.44 | 14 | -22,688.68 | \$450,021.29 | 45 | \$61,995.48 | 725.89\% |
| IE Subtotal | -6,252.80 | \$54,812.44 | 14.00 | -22,688.68 | \$450,021.29 | 45 | \$61,995.48 |  |
| IE \% of Total | -10.07\% | 44.31\% | 28.57\% | -7.10\% | 42.83\% | 9.59\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 1,684.80 | \$1,432.28 | 2 | 66,584.42 | \$56,621.19 | 19 | \$85,169.33 | 66.48\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 37,358.36 | \$36,225.00 | 3 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 69,232.00 | \$13,198.00 | 4 | 117,206.95 | \$26,302.40 | 20 | \$0.00 | 0.00\% |
| C\&I Subtotal | 70,916.80 | \$14,630.28 | 6.00 | 221,149.73 | \$119,148.59 | 42 | \$85,169.33 |  |
| C\&I \% of Total | 114.19\% | 11.83\% | 12.24\% | 69.22\% | 11.34\% | 8.96\% | 25.56\% |  |
| Total | 62,105.42 | \$123,707.95 | 49 | 319,502.53 | \$1,050,722,94 | 469 | \$333,210.36 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.


Energy Efficiency Program Activity by Town

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { WELLFLEET } \\ \text { Program Period: } & 2021\end{array}$
$\begin{array}{ll}\text { Program Period: } & 2021 \\ \text { Current Dates: } & 12 / 1 / 2021-12 / 31 / 2021\end{array}$
Cumulative Dates: $\quad 1 / 1 / 2021-12 / 31 / 2021$

|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 253.21 | \$2,700.00 | 1 | 12,847.57 | \$36,907.21 | 9 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 558.00 | \$4,376.64 | 2 | 178,538.40 | \$296,613.51 | 201 | \$152,217.47 | 194.86\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$0.00 | 0 | 0.00 | \$40,036.33 | 209 | \$20,643.75 | 193.94\% |
| A2C - Residential Retail | -18,255.50 | \$25,616.75 | 17 | 8,881.08 | \$262,261.17 | 219 | \$0.00 | 0.00\% |
| A2d - Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$8,030.53 | 3 | 0.00 | \$68,677.53 | 39 | \$0.00 | 0.00\% |
| Res Subtotal | -17,444.29 | \$40,723.92 | 23.00 | 200,267.05 | \$704,495.75 | 677 | \$172,861.22 |  |
| Res \% of Total | 86.16\% | 77.32\% | 79.31\% | 60.22\% | 78.21\% | 92.61\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 1,074.30 | \$7,730.00 | 3 | 16,112.20 | \$78,493.36 | 25 | \$57,602.10 | 136.27\% |
| IE Subtotal | 1,074.30 | \$7,730.00 | 3.00 | 16,112.20 | \$78,493.36 | 25 | \$57,602.10 |  |
| IE \% of Total | -5.31\% | 14.68\% | 10.34\% | 4.84\% | 8.71\% | 3.42\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | -4,484.00 | \$3,749.99 | 1 | 38,776.15 | \$37,817.04 | 9 | \$79,133.71 | 47.79\% |
| C2a-C\&I Existing Building Retrofit Municipal | 0.00 | \$0.00 | 0 | 58,146.22 | \$74,013.79 | 6 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 608.71 | \$465.00 | 2 | 19,263.11 | \$5,945.00 | 14 | \$0.00 | 0.00\% |
| C\&I Subtotal | -3,875.29 | \$4,214.99 | 3.00 | 116,185.49 | \$117,775.83 | 29 | \$79,133.71 |  |
| C\&I \% of Total | 19.14\% | 8.00\% | 10.34\% | 34.94\% | 13.08\% | 3.97\% | 25.56\% |  |
| Total | -20,245.28 | \$52,668.91 | 29 | 332,564.74 | \$900,764.94 | 731 | \$309,597.03 |  |

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town

*Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month **All information presented is preliminary and subject to change.

Energy Efficiency Program Activity by Town
$\begin{array}{ll}\text { Town Name: } & \text { YARMOUTH } \\ \text { Program Period: } & 2021\end{array}$
Current Dates: $\quad 12 / 1 / 2021-12 / 31 / 2021$
Cumulative Dates: 1/1/2021-12/31/2021

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|  | Current Period |  |  | Cumulative Period |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Initiative | Annual kWh Savings | Actual Expenditures | Participants | Annual kWh Savings | Actual Expenditures | Participants | Budget | Actual \% of Budget |
| A1a - Residential New Homes \& Renovations | 0.00 | \$0.00 | 0 | 5,589.65 | \$3,519.00 | 6 | \$0.00 | 0.00\% |
| A2a - Residential Coordinated Delivery | 499.00 | \$1,616.15 | 9 | 696,217.50 | \$1,228,436.34 | 806 | \$1,320,938.01 | 93.00\% |
| A2b - Residential Conservation Services (RCS) | 0.00 | \$4,537.62 | 19 | 0.00 | \$114,719.28 | 662 | \$179,145.79 | 64.04\% |
| A2c - Residential Retail | 6,926.38 | \$21,202.50 | 38 | 1,394,186.26 | \$340,325.13 | 669 | \$0.00 | 0.00\% |
| A2d-Residential Behavior | 0.00 | \$0.00 | 0 | 0.00 | \$0.00 | 0 | \$0.00 | 0.00\% |
| A3i - Residential HEAT Loan | 0.00 | \$58,212.06 | 27 | 0.00 | \$278,073.25 | 214 | \$0.00 | 0.00\% |
| Res Subtotal | 7,425.38 | \$85,568.33 | 93.00 | 2,095,993.41 | \$1,965,073.00 | 2,357 | \$1,500,083.80 |  |
| Res \% of Total | 2.99\% | 46.07\% | 69.92\% | 55.82\% | 67.12\% | 89.72\% | 55.83\% |  |
| B1a - Income Eligible Coordinated Delivery | 7,816.80 | \$18,749.85 | 14 | 83,264.40 | \$136,493.54 | 133 | \$499,869.04 | 27.31\% |
| IE Subtotal | 7,816.80 | \$18,749.85 | 14.00 | 83,264.40 | \$136,493.54 | 133 | \$499,869.04 |  |
| IE \% of Total | 3.15\% | 10.09\% | 10.53\% | 2.22\% | 4.66\% | 5.06\% | 18.61\% |  |
| C1a - C\&I New Buildings \& Major Renovations | 0.00 | \$0.00 | 0 | 91,152.00 | \$13,643.00 | 2 | \$0.00 | 0.00\% |
| C1a - C\&I New Buildings \& Major Renovations - Municipal | 9,886.00 | \$27,335.50 | 2 | 9,886.00 | \$35,289.75 | 4 | \$0.00 | 0.00\% |
| C2a-C\&I Existing Building Retrofit | 15,029.56 | \$17,806.35 | 6 | 778,324.16 | \$632,941.18 | 62 | \$686,719.68 | 92.17\% |
| C2a-C\&I Existing Building Retrofit Municipal | 5,463.00 | \$4,510.00 | 2 | 36,836.26 | \$39,315.52 | 6 | \$0.00 | 0.00\% |
| C2b - C\&I New \& Replacement Equipment | 202,569.00 | \$31,765.00 | 16 | 659,249.55 | \$104,744.00 | 63 | \$0.00 | 0.00\% |
| C\&I Subtotal | 232,947.56 | \$81,416.85 | 26.00 | 1,575,447.98 | \$825,933.45 | 137 | \$686,719.68 |  |
| C\&I \% of Total | 93.86\% | 43.83\% | 19.55\% | 41.96\% | 28.21\% | 5.22\% | 25.56\% |  |
| Total | 248,189.74 | \$185,735.03 | 133 | 3,754,705.79 | \$2,927,499.99 | 2,627 | \$2,686,672.52 |  |

## APPENDIX CLC-2 <br> CAPE LIGHT COMPACT ENERGY EDUCATION OUTREACH ACTIVITIES

The Compact is committed to energy education outreach across Cape Cod and Martha's Vineyard. The Compact continues to support the community's efforts to develop a deeper and broader knowledge of energy efficiency technology and practices, moving towards an energyliterate society. As a result of the COVID-19 pandemic, the Compact, like all Program Administrators, had to change the manner in which our energy education efforts were delivered.

The Compact pivoted from offering mainly in-person, hands-on education to remote offerings. Starting in April, the Compact partnered with the National Energy Education Development Project ("NEED") to offer energy focused activities. The Compact and NEED developed weekly lesson plans focused on the topic of energy and were broken out by grade range. Each lesson plan included a short reading activity, a worksheet, and additional learning resources. The lessons were posted on the Compact website (https://www.capelightcompact.org/parentteacherresources/). The materials were shared with the Compact's teacher network, through social media, and through postings in the monthly newsletter. The lessons covered the following topics:

- Energy Sources
- Electricity and Electricity Generation
- Energy Conservation at Home
- Measuring Your Electric Consumption
- Lighting
- Appliances
- Heating and Cooling
- Solar
- Wind
- Geothermal
- Transportation
- Climate Science

In addition to the lesson plans, the Compact provided energy education materials to support our Cape Cod and Martha's Vineyard teachers as follows:

- 697 Energy House kits for students
- 2 Science of Energy kits for teachers
- 2 Energy Management Kits for teachers
- 118 Circuit set bags for students
- 320 Thermometers for student insulation experiments
- $400+$ Students participated in the All School Solar Car Challenge


## APPENDIX CLC-3 SHARED COSTS

## Shared Costs and Consumer Advocacy Matters

The Compact routinely incurs costs that it shares between its energy efficiency activities and its non-energy efficiency activities (e.g., its municipal aggregation power supply program). These costs are allocated between the Compact's energy efficiency and its operating budget. In D.P.U. 18-116, the Department placed new reporting requirements on the Compact for costs: (1) shared between its energy efficiency and operating budget, and (2) related to consumer advocacy matters (D.P.U. 18-116 at 142-143). Specifically, the Department requires that the Compact identify the allocation methods and resulting allocation factors used to assign shared costs to its energy efficiency and municipal aggregation programs, with a data table showing these allocations (Id. at 142). The Department also requires the Compact in its term report to compare planned allocations versus actual spent dollars and an explanation of any significant variance of greater than 10 percent (Id.). Finally, where the Compact classifies any consumer advocacy costs as energy-efficiencyrelated, the Compact must demonstrate that such activities have a direct energy-efficiency-related benefit (Id. 143).

## Regulatory Background on the Compact's Shared Costs

The Compact provided the Department with an explanation of its allocation methods and resulting allocation factors during the adjudication of D.P.U. 18-116. See Cape Light Compact JPE, D.P.U. 18-116, Exh. DPU-Compact 3-1. After the Compact's Governing Board reviewed the Department's Order in D.P.U. 18-116, the Governing Board elected to change the allocation factors in an effort to be more transparent and responsive to the concerns of the Department (e.g., some of the factors presented to the Department in Exh. DPU-Compact 3-1 were based on a policy decision of the Board). The Compact requested that the Department approve these new allocation factors as part of its 2020 energy efficiency surcharge ("EES") proceeding, D.P.U. 19-136 and its 2021 EES proceeding, D.P.U. 20-122. The Compact desired to allocate costs for staff salaries, employee benefits, pension and other post-employment benefit liabilities based on employee time spent working on energy efficiency matters and employee time spent working on all other (e.g., municipal aggregation) matters. Further, the Compact desired to allocate costs for payroll services, custodial, utilities, office space, software licenses and internet fees based on staff's salary allocations. In addition, in D.P.U. 20-122, the Compact clarified for the Department that its shared legal costs can be categorized depending on whether a cost is shared between the energy efficiency and municipal aggregation budgets and whether a cost relates to consumer advocacy. See D.P.U. 20-122, Exh. 1 at 14-15. The Department withheld the collection through the Compact's 2020 and 2021 EES of certain shared costs resulting from the Compact's requested allocation of shared costs pending further investigation. The issues were briefed in D.P.U. 19-136, but a Department order has yet to be issued in the proceeding.

In the interim, the Compact presented the Department with its proposal for shared cost allocations for the current 2022-2024 three-year plan term in D.P.U. 21-126. The Department determined that for those shared costs directly related to the number of employees and their hours worked (e.g., salary, payroll services), it is reasonable to allocate those shared costs based on employee time spent on energy efficiency versus municipal aggregation. Cape Light Compact JPE, D.P.U. 21-126 at 291 (2022). For software licenses, internet, rent, custodial, other utilities, auditor, treasury services, financial software, and insurance, the Department found that it was reasonable over the 2022-2024 three-year plan term for the Compact to allocate its shared costs based on employee time spent on energy efficiency versus municipal aggregation, using a six-year lookback of employee time spent on energy efficiency versus municipal aggregation for cost allocation purposes (Id. at 293). In addition, the Department determined that the Compact's proposal to allocate shared legal costs based on (1) the subject matter of the legal service provided; or (2) the fixed percentage breakdown tied to staff salaries as described above where the legal matter is employee-related is reasonable (Id. at 294).

## 2021 Shared Costs

For shared costs, in its plan-year and term reports, the Department requires the Compact to provide a comparison of planned allocations versus actual spent dollars and an explanation of any variance greater than 10 percent (D.P.U. 18-116 at 142).

Based on the investigation in D.P.U. 19-136, which remains open, the Compact is providing shared costs allocated using the same allocation factors as used in the Compact's 2019-2021 Three-Year Plan (referred to as the Department Allocation Factors).

The following tables provide, for each shared cost in 2019-2021, (1) the allocation factor methodology, (2) the allocation factors used for planning and reporting, and (3) the planned and actual allocated costs in dollars.

Table CLC-3.A. 2019-2021 allocation factor methodology

| Shared Cost | Allocation Factor Methodology |
| :--- | :--- |
| Legal, Consumer Advocacy | Case-specific, based on Board Consumer Advocacy Allocation Worksheet |
| Legal, Other | Case-specific |
| Salary | Time spent on energy efficiency or operating activities |
| Software licenses | Same as salary (weighted average across staff based on time) |
| Payroll services | Same as salary (weighted average across staff based on time) |
| Internet | Same as salary (weighted average across staff based on time) |
| Rent | Same as salary (weighted average across staff based on time) |
| Custodial | Same as salary (weighted average across staff based on time) |
| Other Utilities | Same as salary (weighted average across staff based on time) |
| Auditor | Percentage each respective budget represents |
| Treasury services | Percentage each respective budget represents |
| Financial software | Percentage each respective budget represents |
| Insurance | Persons insured |

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Table CLC-3.B. 2019-2021 shared cost dollars and allocation factors

| Shared Cost | 2019-2021 Plan |  |  |  |  | Department Allocation Factors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Costs (\$) |  |  | Allocations (\%) |  | Costs (\$) |  |  | Allocations (\%) |  |
|  | EE | OP | Total | EE | OP | EE | OP | Total | EE | OP |
| 2019 | Estimated costs, es | allocations, | not yet known |  |  | Actual costs, plann | cations, cons | dvocacy to 0 | only |  |
| Legal, Consumer Advocacy | - | - | - | 0\% | 0\% | 22,934 | 9,829 | 32,763 | 70\% | 30\% |
| Legal, Other | - | - | - | 0\% | 0\% | - | - | - | 0\% | 0\% |
| Salary | 2,136,810 | 143,155 | 2,279,965 | 94\% | 6\% | 2,266,779 | 151,862 | 2,418,641 | 94\% | 6\% |
| Software licenses | - | - | - | 94\% | 6\% | 5,955 | 399 | 6,354 | 94\% | 6\% |
| Payroll services | - | - | - | 94\% | 6\% | 2,309 | 155 | 2,463 | 94\% | 6\% |
| Internet | 8,500 | 2,833 | 11,333 | 75\% | 25\% | 14,309 | 4,770 | 19,079 | 75\% | 25\% |
| Rent | 67,500 | 22,500 | 90,000 | 75\% | 25\% | 67,500 | 22,500 | 90,000 | 75\% | 25\% |
| Custodial | 30,515 | 10,172 | 40,687 | 75\% | 25\% | 12,986 | 4,329 | 17,315 | 75\% | 25\% |
| Other Utilities | 75,750 | 25,250 | 101,000 | 75\% | 25\% | 21,117 | 7,039 | 28,156 | 75\% | 25\% |
| Auditor | 20,000 | 2,222 | 22,222 | 90\% | 10\% | 89,611 | 9,957 | 99,568 | 90\% | 10\% |
| Treasury services | 12,000 | 1,333 | 13,333 | 90\% | 10\% | 94,020 | 10,447 | 104,467 | 90\% | 10\% |
| Financial software | 1,000 | 111 | 1,111 | 90\% | 10\% | 64,780 | 7,198 | 71,978 | 90\% | 10\% |
| Insurance | 12,000 | 4,000 | 16,000 | 75\% | 25\% | 39,434 | 13,145 | 52,578 | 75\% | 25\% |
| TOTAL | 2,364,075 | 211,576 | 2,575,652 | 92\% | 8\% | 2,701,734 | 241,628 | 2,943,361 | 92\% | 8\% |

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| Shared Cost | 2019-2021 Plan |  |  |  |  | Department Allocation Factors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Costs (\$) |  |  | Allocations (\%) |  | Costs (\$) |  |  | Allocations (\%) |  |
|  | EE | OP | Total | EE | OP | EE | OP | Total | EE | OP |
| 2020 | Estimated costs, estimated allocations, legal not yet known |  |  |  |  | Actual costs, planned allocations, consumer advocacy to OP only |  |  |  |  |
| Legal, Consumer Advocacy | - | - | - | 0\% | 0\% | 2,947 | 1,292 | 4,239 | 70\% | 30\% |
| Legal, Other | - | - | - | 0\% | 0\% | 28,882 | 35,289 | 64,172 | 45\% | 55\% |
| Salary | 2,257,201 | 151,220 | 2,408,421 | 94\% | 6\% | 2,501,703 | 167,600 | 2,669,303 | 94\% | 6\% |
| Software licenses | - | - | - | 94\% | 6\% | 20,492 | 1,373 | 21,865 | 94\% | 6\% |
| Payroll services | - | - | - | 94\% | 6\% | 1,516 | 102 | 1,618 | 94\% | 6\% |
| Internet | 8,500 | 2,833 | 11,333 | 75\% | 25\% | 11,591 | 3,864 | 15,455 | 75\% | 25\% |
| Rent | 67,500 | 22,500 | 90,000 | 75\% | 25\% | 67,500 | 22,500 | 90,000 | 75\% | 25\% |
| Custodial | 30,515 | 10,172 | 40,687 | 75\% | 25\% | 21,006 | 7,002 | 28,008 | 75\% | 25\% |
| Other Utilities | 75,750 | 25,250 | 101,000 | 75\% | 25\% | 27,461 | 9,154 | 36,615 | 75\% | 25\% |
| Auditor | 20,000 | 2,222 | 22,222 | 90\% | 10\% | 60,421 | 6,713 | 67,134 | 90\% | 10\% |
| Treasury services | 12,000 | 1,333 | 13,333 | 90\% | 10\% | 13,669 | 1,519 | 15,188 | 90\% | 10\% |
| Financial software | 1,000 | 111 | 1,111 | 90\% | 10\% | 41,562 | 4,618 | 46,180 | 90\% | 10\% |
| Insurance | 12,000 | 4,000 | 16,000 | 75\% | 25\% | 41,191 | 13,730 | 54,921 | 75\% | 25\% |
| TOTAL | 2,484,466 | 219,642 | 2,704,108 | 92\% | 8\% | 2,839,942 | 274,756 | 3,114,698 | 91\% | 9\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Shared Cost | 2019-2021 Plan |  |  |  |  | Department Allocation Factors |  |  |  |  |
|  | Costs (\$) |  |  | Allocations (\%) |  | Costs (\$) |  |  | Allocations (\%) |  |
|  | EE | OP | Total | EE | OP | EE | OP | Total | EE | OP |
| 2021 | Estimated costs, estimated allocations, legal not yet known |  |  |  |  | Actual costs, planned allocations, consumer advocacy to OP only |  |  |  |  |
| Legal, Consumer Advocacy | - | - | - | 0\% | 0\% | 12,083 | 19,180 | 31,263 | 39\% | 61\% |
| Legal, Other | - | - | - | 0\% | 0\% | 3,945 | 3,072 | 7,016 | 56\% | 44\% |
| Salary | 2,386,078 | 159,854 | 2,545,932 | 94\% | 6\% | 2,560,613 | 171,547 | 2,732,161 | 94\% | 6\% |
| Software licenses | - | - | - | 94\% | 6\% | 18,917 | 1,267 | 20,184 | 94\% | 6\% |
| Payroll services | - | - | - | 94\% | 6\% | 1,606 | 108 | 1,713 | 94\% | 6\% |
| Internet | 8,500 | 2,833 | 11,333 | 75\% | 25\% | 11,123 | 3,708 | 14,830 | 75\% | 25\% |
| Rent | 67,500 | 22,500 | 90,000 | 75\% | 25\% | 69,795 | 23,265 | 93,061 | 75\% | 25\% |
| Custodial | 30,515 | 10,172 | 40,687 | 75\% | 25\% | 12,570 | 4,190 | 16,760 | 75\% | 25\% |
| Other Utilities | 75,750 | 25,250 | 101,000 | 75\% | 25\% | 18,299 | 6,100 | 24,399 | 75\% | 25\% |
| Auditor | 20,000 | 2,222 | 22,222 | 90\% | 10\% | 42,710 | 4,746 | 47,456 | 90\% | 10\% |
| Treasury services | 12,000 | 1,333 | 13,333 | 90\% | 10\% | 16,026 | 1,781 | 17,807 | 90\% | 10\% |
| Financial software | 1,000 | 111 | 1,111 | 90\% | 10\% | 39,838 | 4,426 | 44,265 | 90\% | 10\% |
| Insurance | 12,000 | 4,000 | 16,000 | 75\% | 25\% | 42,741 | 14,247 | 56,988 | 75\% | 25\% |
| TOTAL | 2,613,343 | 228,276 | 2,841,619 | 92\% | 8\% | 2,850,267 | 257,636 | 3,107,903 | 92\% | 8\% |


| Shared Cost | 2019-2021 Plan |  |  |  |  | Department Allocation Factors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Costs (\$) |  |  | Allocations (\%) |  | Costs (\$) |  |  | Allocations (\%) |  |
|  | EE | OP | Total | EE | OP | EE | OP | Total | EE | OP |
| 2019-2021 |  |  |  |  |  |  |  |  |  |  |
| Legal, Consumer Advocacy | - | - | - | 0\% | 0\% | 37,964 | 30,301 | 68,265 | 56\% | 44\% |
| Legal, Other | - | - | - | 0\% | 0\% | 32,827 | 38,361 | 71,188 | 46\% | 54\% |
| Salary | 6,780,089 | 454,229 | 7,234,319 | 94\% | 6\% | 7,329,095 | 491,010 | 7,820,105 | 94\% | 6\% |
| Software licenses | - | - | - | 0\% | 0\% | 45,364 | 3,039 | 48,403 | 94\% | 6\% |
| Payroll services | - | - | - | 0\% | 0\% | 5,431 | 364 | 5,794 | 94\% | 6\% |
| Internet | 25,500 | 8,500 | 34,000 | 75\% | 25\% | 37,023 | 12,341 | 49,364 | 75\% | 25\% |
| Rent | 202,500 | 67,500 | 270,000 | 75\% | 25\% | 204,795 | 68,265 | 273,061 | 75\% | 25\% |
| Custodial | 91,545 | 30,515 | 122,060 | 75\% | 25\% | 46,563 | 15,521 | 62,084 | 75\% | 25\% |
| Other Utilities | 227,250 | 75,750 | 303,000 | 75\% | 25\% | 66,877 | 22,292 | 89,169 | 75\% | 25\% |
| Auditor | 60,000 | 6,667 | 66,667 | 90\% | 10\% | 192,742 | 21,416 | 214,158 | 90\% | 10\% |
| Treasury services | 36,000 | 4,000 | 40,000 | 90\% | 10\% | 123,715 | 13,746 | 137,461 | 90\% | 10\% |
| Financial software | 3,000 | 333 | 3,333 | 90\% | 10\% | 146,181 | 16,242 | 162,423 | 90\% | 10\% |
| Insurance | 36,000 | 12,000 | 48,000 | 75\% | 25\% | 123,365 | 41,122 | 164,487 | 75\% | 25\% |
| TOTAL | 7,461,884 | 659,494 | 8,121,379 | 92\% | 8\% | 8,391,942 | 774,020 | 9,165,962 | 92\% | 8\% |

For 2019 and 2020, the Compact provided explanations for variances greater than 10 percent in the 2019 and 2020 Plan Year Reports, D.P.U. 20-50, Appendix 6 at 19-22 and D.P.U. 21-70, Appendix 6 at 3-6, respectively. Below, for 2021, the Compact provides planned versus actual spent dollars and an explanation of any variance greater than 10 percent.

Cape Light Compact JPE
D.P.U. 22-116

2019-2021 Energy Efficiency Term Report
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Table CLC-3.C. 2021 planned vs. actual shared costs

| Shared Cost | 2021 costs in 2019-2021 Plan |  |  | Actual 2021, Department Allocation Factors |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Costs (\$) |  |  | Costs (\$) |  |  | Difference (\$) |  |  | Change (\%) |  |  |
|  | EE | OP | Total | EE | OP | Total | EE | OP | Total | EE | OP | Total |
| 2021 |  |  |  |  |  |  |  |  |  |  |  |  |
| Legal, Consumer Advocacy | - | - | - | 12,083 | 19,180 | 31,263 | 12,083 | 19,180 | 31,263 |  |  |  |
| Legal, Other | - | - | - | 3,945 | 3,072 | 7,016 | 3,945 | 3,072 | 7,016 |  |  |  |
| Salary | 2,386,078 | 159,854 | 2,545,932 | 2,560,613 | 171,547 | 2,732,161 | 174,535 | 11,693 | 186,228 | 7\% | 7\% | 7\% |
| Software licenses | - | - | - | 18,917 | 1,267 | 20,184 | 18,917 | 1,267 | 20,184 |  |  |  |
| Payroll services | - | - | - | 1,606 | 108 | 1,713 | 1,606 | 108 | 1,713 |  |  |  |
| Internet | 8,500 | 2,833 | 11,333 | 11,123 | 3,708 | 14,830 | 2,623 | 874 | 3,497 | 31\% | 31\% | 31\% |
| Rent | 67,500 | 22,500 | 90,000 | 69,795 | 23,265 | 93,061 | 2,295 | 765 | 3,061 | 3\% | 3\% | 3\% |
| Custodial | 30,515 | 10,172 | 40,687 | 12,570 | 4,190 | 16,760 | $(17,945)$ | $(5,982)$ | $(23,926)$ | -59\% | -59\% | -59\% |
| Other Utilities | 75,750 | 25,250 | 101,000 | 18,299 | 6,100 | 24,399 | $(57,451)$ | $(19,150)$ | $(76,601)$ | -76\% | -76\% | -76\% |
| Auditor | 20,000 | 2,222 | 22,222 | 42,710 | 4,746 | 47,456 | 22,710 | 2,523 | 25,234 | 114\% | 114\% | 114\% |
| Treasury services | 12,000 | 1,333 | 13,333 | 16,026 | 1,781 | 17,807 | 4,026 | 447 | 4,473 | 34\% | 34\% | 34\% |
| Financial software | 1,000 | 111 | 1,111 | 39,838 | 4,426 | 44,265 | 38,838 | 4,315 | 43,154 | 3884\% | 3884\% | 3884\% |
| Insurance | 12,000 | 4,000 | 16,000 | 42,741 | 14,247 | 56,988 | 30,741 | 10,247 | 40,988 | 256\% | 256\% | 256\% |
| TOTAL | 2,613,343 | 228,276 | 2,841,619 | 2,850,267 | 257,636 | 3,107,903 | 236,924 | 29,360 | 266,284 | 9.1\% | 12.9\% | 9.4\% |

As indicated in the above table, actual shared costs were about $\$ 266,000$ or 9.4 percent greater than planned costs. Below, the Compact provides an explanation for the variance in each shared cost. In general, the reason for most variances between plan to actual costs is that actual costs reflect total incurred costs, and these sometimes vary from the estimated values. The Compact uses the best available information at the time of planning to estimate costs. This includes historical information as well as the Compact's best estimate of projected costs.

Legal, Consumer Advocacy, and Other. The Compact did not plan at this level of detail in its 2019-2021 Three-Year Plan. See the following section for a discussion on legal shared costs and legal consumer advocacy costs.
Software Licenses. The expenditures for software licenses allocated to energy efficiency in 2021 are not new costs. Software license fees were previously embedded in the Compact's database budget. Effective in 2019, the Compact began tracking software licenses separately from the database to track shared costs more efficiently (the database is specific to energy efficiency programs and is not a shared cost).
Payroll Services. Prior to the 2019-2021 Plan, energy efficiency payroll costs were allocated to the Compact's operating budget, so there were no planned costs included in the Compact's energy efficiency budget. This practice changed because of the April 2019 Compact Board vote to accurately track staff time spent on energy efficiency programs and to allocate shared costs based on this practice.
Internet. When the Compact developed its 2019-2021 budget in 2018, it relied on 2017 actual expenditures to estimate future costs. In 2017, the Compact spent approximately $\$ 7,300$ within energy efficiency on internet services. Anticipating higher costs going forward, the Compact budgeted $\$ 8,500$ per year in the 2019-2021 plan. In actuality, the Compact spent approximately $\$ 15,000$ per year on internet services.

Custodial. The decrease in costs for custodial services is due to the Compact selecting a new vendor which resulted in lower fees for custodial services.

Other Utilities. The decrease in costs for utility services is due to the Compact selecting a new audio video vendor which resulted in a decrease in overall utility costs.

Auditor. Over the 2016-2018 term, the Compact's audit fees were about $\$ 20,000$ in 2016, $\$ 30,000$ in 2017, $\$ 20,000$ in 2018 , and $\$ 94,000$ in 2019. In 2020, the Compact's audit fees were about $\$ 67,000$ and in 2021 costs were about $\$ 43,000$. The 2019 costs are higher than previous years because 2019 costs included additional costs for the 2017 and 2018 audits. The cost of the Compact's audits has increased since 2016 and 2017 because the Compact is no longer sharing audit costs with Barnstable County. As an independent entity, the Compact has seen an increase in audit fees.

Treasury Services. The increase in costs for treasury services is a result of additional tasks undertaken by the Compact's treasurer. Specifically, the Compact's treasurer was tasked with
selecting a new banking institution and working with the bank to negotiate new interest rates and the terms and conditions of the ISO New England financial requirements for the Forward Capacity Market. The selection of a new bank will result in the Compact receiving a higher interest rate on its funds, and lower service fees which will benefit ratepayers.
Financial Software. To improve coordination and reporting requirements for energy efficiency vendors, the Compact switched its financial software system in 2019. The cost of the financial system was about $\$ 65,000$ in 2019, and then decreased to about $\$ 42,000$ in 2020, and about $\$ 40,000$ in 2021. The new financial software system enables vendor invoices to be uploaded into the energy efficiency database and financial software system simultaneously, rather than needing to enter the same invoice twice into two different systems. Compact staff can now view in real time the status of customer rebates, vendor payments, and sector budgets.

Insurance. The Compact is insured by Massachusetts Interlocal Insurance Association. Insurance costs reflect coverage for the following items: general liability, workers compensation, cyber liability, property and equipment, auto, and public officials liability. The Compact procured its insurance coverage competitively. Insurance premiums are determined each year by the Compact's insurance company and the revised budget reflects the updated estimated insurance costs.

## Consumer Advocacy Costs related to Energy Efficiency

The Department now requires that the Compact be prepared to demonstrate, at the time final cost recovery is sought, that its energy-efficiency-related consumer advocacy activities have a direct energy-efficiency-related benefit. In response to this requirement, the Compact's Governing Board created a consumer advocacy cost allocation worksheet, to be filled out for all consumer advocacy matters. The worksheet details the energy efficiency and non-energy efficiency activities associated with the matter and identifies how costs for the matter will be shared between the Compact's energy efficiency and operating budgets.

It is important to note that the Compact's involvement in consumer advocacy matters related to energy efficiency often overlaps with its direct energy efficiency program administration activities: it is not always possible for the Compact to expressly isolate one cost from the other. Therefore, the costs identified herein as consumer advocacy costs are conservative (i.e., potentially on the high side of estimates), as they may include amounts spent directly on energy efficiency planning and program design in addition to consumer advocacy. In addition, Compact staff do not track their time at this level of granularity and so cannot identify actual hours spent on "consumer advocacy." The Compact's Administrator and its Senior Power Supply Planner may have spent time during the term communicating with counsel on matters that arose in the dockets identified below as well as reviewing any of the Compact's pleadings and comments in those dockets. No other Compact staff spent time on consumer advocacy matters.

Below is a chart of the energy-efficiency-related consumer advocacy costs incurred by the Compact during 2019-2021 and a detailed explanation of the direct energy-efficiency-related benefit associated with such costs.

| Consumer <br> Advocacy <br> Matter | $\mathbf{2 0 1 9}$ <br> Costs | 2020 <br> Costs | 2021 <br> Costs | Notes |
| :--- | :--- | :--- | :--- | :--- |
| D.P.U. 15- <br> $\mathbf{1 2 2}$ | $\$ 22,934$ | $\$ 2,947$ | - | The consumer advocacy worksheet for D.P.U. 15- <br> 122, documenting 70\% cost allocation to the energy efficiency <br> budget and 30\% cost allocation to the operating budget was filed <br> with the Department in D.P.U. 19-136 (Exhibit 1, Appendix <br> B) and D.P.U. 20-50 (Appendix 6, Attachment A). |
| D.P.U. 18-50 | $\$ 6,894$ | - | - | The consumer advocacy worksheet for D.P.U. 18-50, <br> documenting that all costs were allocated to energy efficiency <br> budget, was filed with the Department in D.P.U. 20-50, |
| Appendix 6, Attachment B. |  |  |  |  |

## D.P.U. 15-122: Petition of Eversource Energy for Approval of its Grid Modernization Plan

The Compact petitioned to intervene as a full party in D.P.U. 15-122 and the Department granted the Compact's petition. The Compact demonstrated it was substantially and specifically affected by the proceeding both as a consumer advocate for its consumers and as an energy efficiency and demand response program administrator because of potential impacts and precedents from the proceeding that may be set on its energy efficiency and other programs. See NSTAR Electric Company, D.P.U. 15-122, Petition to Intervene of the Cape Light Compact (March 30, 2016). The Compact undertook energy-efficiency-related consumer advocacy in D.P.U. 15-122 in 2019 and 2020. A full description of the direct energy-efficiency-related benefit associated with the Compact's energy efficiency costs associated with participation in this proceeding for 2019 was included in D.P.U. 20-50 (the Compact's 2019 Plan Year Report), Appendix 6, pages 24-28 and for 2020 was included in D.P.U. 21-70 (the Compact's 2020 Plan Year Report), Appendix 6, pages 8-9. Excerpts from these two plan-year reports containing the detailed descriptions are included in Attachment C.

## D.P.U. 18-50: Petition of Eversource Energy for Review of Proposed Performance-Based Ratemaking Mechanism Performance Metrics

D.P.U. 18-50 is a proceeding initiated by the Department as a compliance phase of Eversource's 2017 distribution rate case (D.P.U. 17-05), focused on Eversource's Performance-Based Ratemaking metrics. The Compact undertook limited energy-efficiency-related consumer advocacy in D.P.U. 18-50 in 2019 only. A full description of the direct energy-efficiency-related benefit associated with the Compact's energy efficiency costs associated with participation in this proceeding for 2019 was included in D.P.U. 20-50 (the Compact's 2019 Plan Year Report), Appendix 6, pages 28-29. An excerpt from this plan-year report containing the detailed description is included in Attachment C.

## D.P.U. 21-80: Petition of Eversource Energy for Approval of its Grid Modernization Plan

Eversource filed its 2022-25 Grid Modernization Plan ("GMP") on July 1, 2021. The Compact was a party to and undertook energy-efficiency-related consumer advocacy in Eversource's first GMP proceeding, D.P.U. 15-122 (See Attachment C). On August 24, 2021, the Department granted the Compact full party status, determining that the Compact was substantially and specifically affected by the proceeding. See D.P.U. 21-80, Petition to Intervene of the Cape Light Compact JPE (August 12, 2021).

The Department's investigation in this proceeding will affect the Compact's energy efficiency program through Eversource's proposed customer-facing investments, including advanced metering infrastructure ("AMI"). Eversource's AMI proposal has the potential-if deployed properly and fairly-to allow the Compact to enhance its energy efficiency offerings by providing access to data to verify customer usage and target customers for program participation. Specifically, AMI data will allow the Compact to identify customers likely to benefit from energy efficiency and demand response programs while providing customers with the data they need to participate in programs and optimize their usage. Eversource's AMI proposal may significantly affect the Compact's active demand response ("ADR") program administration, including access to meters by the Compact's customers and the ability of customers to have better awareness and control of their energy usage during times of peak demand. AMI would also enable time-varying rates ("TVR") for residential and small business customers, which has the potential to both increase the level of participation in the Compact's ADR programs and reduce the per-participant participation incentive funded by energy efficiency. The ability for customers to enroll in a TVR could motivate more customers to participate in the Compact's energy efficiency ADR offerings to facilitate their own demand reduction in order to reduce their electric bill, if the TVR involves higher pricing during the times of peak demand. This bill-reduction-based incentive could also reduce the amount of the direct incentive that the Compact
currently has to pay residential and small commercial customers to enroll in its ADR offerings, thereby decreasing the per-participant cost of its ADR offerings.

In 2021, the Compact included in its petition to intervene in D.P.U. 21-80 that Eversource's grid modernization proposals may affect its energy efficiency programs. The Compact is the only non-utility Program Administrator and is in Eversource's service territory, making it necessary for the Compact to advocate for its energy efficiency programming in Eversource's dockets that directly bear on the Compact's ability to implement its energy efficiency programs, including to obtain data from Eversource. In addition, the Compact held discussions regarding whether Eversource's grid modernization proposals resulted in any impacts on the Compact's energy efficiency program that should be pursued by the Compact during the course of the proceedings in D.P.U. 21-80. The $\$ 331$ cost in 2021 reflects these discussions as well as a portion of the drafting of the petition to intervene that was relevant to its energy efficiency program. Ultimately, the issues undertaken by the Compact were not related to energy efficiency.

## D.P.U. 21-90: Eversource's Petition for Approval of its Phase II Electric Vehicle Infrastructure Program and its Electric Vehicle Demand Charge Alternative Proposal

Eversource filed its petition for approval of its phase two electric vehicle ("EV") infrastructure program ("EV Plan") and its EV demand charge alternative proposal on July 14, 2021. On August 26, 2021, the Department granted the Compact full party status, determining that the Compact was substantially and specifically affected by the proceeding. See D.P.U. 21-90, Petition to Intervene of the Cape Light Compact JPE (August 12, 2021).

The Department's investigation in this proceeding will affect the Compact's energy efficiency programs in that the Compact is hoping to offer an incentive for Electric Vehicle Supply Equipment ("EVSE") as part of the Compact's Connected Solutions Demand Response program during the current 2022-2024 three-year energy efficiency plan term. Eversource is the electric distribution company providing service in the Compact's service territory and its EV Plan may affect the Compact's EVSE offering. The Compact has adjudicated issues raised in the proposed Phase II EV Plan related to demand response programs, including enrollment and funding, as well as the coordination necessary between Eversource and the Compact to carry out the offerings for the benefit of all customers. The Compact wants to clarify how Eversource will report and track on its offerings and installations as well. In addition, this proceeding directly impacts Eversource's administration of ADR since it involves Eversource's own EV program. Eversource's proposal may, among other things, expand its current managed charging program, ConnectedSolutions, which does not currently directly promote access to at-home charging. National Grid is a limited party in this proceeding. National Grid and Unitil have EV plans under consideration in related dockets. Issues such as cost recovery and tracking/reporting of EV offerings and installations may affect all of the electric distribution companies/Program Administrators.

The Compact's participation in this proceeding is necessary to, among other things, clarify how Cape and Vineyard energy efficiency customers would be included in certain offerings, how Eversource intends to coordinate with the Compact as a Program Administrator, and how Eversource intends to handle demand management program enrollment related to its proposed EVSE rebate programs. The Compact needs to ensure that Eversource's proposal will not discriminate against customers participating in a managed charging program offered by the Compact, should such program be approved during the 2022-2024 three-year energy efficiency plan term.

In 2021, the Compact participated in Track 1 of this proceeding, incurring the cost of $\$ 11,752$ related to its energy efficiency programs. That participation included review and discussion of Eversource's proposals, drafting and filing the Compact's petition to intervene, filing and reviewing responses to two sets of discovery to Eversource, and review of other parties’ discovery.

Parties involved:
It is currently too early in the proceeding to know the parties other than Eversource. Parties to the previous grid modernization included the Cape Light Compact, Attorney General's Office, Department of Energy Resources, Acadia Center, and National Grid as a limited party. It is expected that those parties may again participate in this docket.

Description of the Matter or Proceeding:
The Department of Public Utilities will investigate the proposed 2022-25 Grid Modernization Plan ("GMP") filed by Eversource Energy on July 1, 2021. The Department originally began investigating grid modernization in D.P.U. 12-76 in 2012, with Eversource filing its first Grid Modernization Plan in D.P.U. 15-122. These investigations are held in furtherance of the Department's responsibilities under the Green Communities Act, St. 2008, c. 169 ("Green Communities Act") (to support the development of energy efficiency, demand response, distributed generation, and renewable resources), the Global Warming Solutions Act, St. 2008, c. 298 ("Global Warming Solutions Act") (emissions reduction targets), and its responsibilities to ensure reliable electric distribution service. See Order 12-76-B at 8-9.

Docket Number (if any):
_D.P.U. 21-80

1. Does this proceeding raise issues that may impact the Compact's administration of its three-year energy efficiency plan? If yes, please explain.
Yes, this proceeding will affect the Compact's energy efficiency program through proposed customer-facing investments, including advanced metering infrastructure ("AMI"). AMI data will allow the Compact to identify customers likely to benefit from energy efficiency and demand response programs while providing customers with the data they need to participate in programs and optimize their usage While no storage projects are proposed in this docket, Eversource updates the Department that it intends to make a filing in a separate docket later this year. Eversource's grid modernization investments are also intended to improve renewable energy deployment.
2. Does this proceeding raise issues regarding the general administration of energy efficiency in Massachusetts? Are other Program Administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, Eversource Energy (a PA) filed the proposed GMP that resulted in this proceeding. National Grid (also a PA) may participate as a limited party. Energy efficiency topics are considered in this proceeding, including renewable energy integration and advanced metering.
3. Does this proceeding raise issues regarding the Compact's administration of activege 14 of 28 demand response programs/initiatives/measures? If yes, please explain. Yes, the proceeding raises active demand response ("ADR") issues for the Compact. Eversource has proposed customer-facing investments as part of its grid modernization plan, including advanced metering infrastructure ("AMI"), the deployment of which will be a central issue considered by the Department. Eversource's AMI proposal may significantly affect ADR program administration by the Compact, including access to meters by the Compact's customers and the ability of customers to have better awareness and control of their energy usage during times of peak demand. AMI would also enable time-varying rates ("TVR") for residential and small business customers, which has the potential to both increase the level of participation in the Compact's ADR programs and reduce the per-participant participation incentive funded by energy efficiency. The ability for customers to enroll in a TVR could motivate more customers to participate in the Compact's ADR offerings to facilitate their own demand reduction in order to reduce their electric bill, if the TVR involves higher pricing during the times of peak demand. This bill reduction-based incentive could also reduce the amount of the direct incentive that the Compact currently has to pay residential and small commercial customers to enroll in its ADR offerings, thereby decreasing the per-participant cost of its ADR offerings. Among other issues raised by Eversource's proposal is data access by competitive suppliers, including the Compact, so that those parties may effectively participate in the development of a demand response marketplace.
4. Does this proceeding raise issues regarding the general administration of active demand response in Massachusetts? Are other program administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, this proceeding directly impacts Eversource's administration of ADR since it involves Eversource's own proposed GMP. National Grid may also be a limited party since National Grid's own GMP will be investigated simultaneously by the Department. Advanced metering and other issues related to ADR will be a central focus in this proceeding.
5. Does this proceeding concern the efficient utilization of energy in Massachusetts? Are other Program Administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, grid modernization by nature concerns the efficient utilization of energy in Massachusetts. A key outcome sought by the Department will be a more efficient grid. As noted above, Eversource is the main party in this docket and National Grid may become a limited party to the proceeding. As noted above, the Attorney General's Office, DOER, the Compact and other parties (especially those that participated in D.P.U. 15-122) are likely to participate as well.
6. Describe the direct energy efficiency benefit resulting from the Compact's participation in this proceeding.
Eversource's proposed GMP seeks to make grid modernization investments that will improve renewable energy integration, reliability and outage response for customers, including the Compact's customers. The details of Eversource's AMI proposal need to be explored in this proceeding to determine what impacts there may be on the Compact and its customers. The Compact's participation in the docket seeks to ensure that AMI is fairly deployed to all Eversource customers (e.g., not just those on Basic Service). See Response to Question 8 below.

AMI provides the Compact the ability to implement time-varying rates which would reduce energy efficiency budgets by providing a bill reduction incentive for customers to participate in its ADR offerings. This could potentially benefit customers by enabling them to save money on their bills by participating in the Compact's ADR offerings, while simultaneously reducing the amount per-customer participation incentives the Compact needs to pay to customers to enroll in its ADR offerings. In addition, in its filing, Eversource notes that "data available from AMI will enable more sophisticated targeting of customers likely to benefit from the Company's energy efficiency programs" and that AMI will make participation in demand management programs more effective by providing "the data and tools to assist customers in optimizing their usage."
7. Is the described benefit quantifiable? If yes, please explain and provide any supporting documentation.
Not at present, given that Eversource's proposals are subject to an adjudicatory proceeding and thus may not be approved or may be adjusted over the course of the proceeding.
8. Will the Compact's participation assist its planning for future energy efficiency plans and/or programs?
Yes. AMI would enable customers to better control their energy usage, especially during times of peak demand, and may broaden the Compact's energy efficiency offerings. This proceeding will investigate Eversource's AMI proposal, which is of great interest to the Compact. It is important for the Compact to understand what grid modernization investments Eversource will undertake as well as how AMI may be deployed in its service territory and the possible ramifications of that deployment to the Compact and its customers. In Eversource's prior GMP proceeding (D.P.U. 15-122), Eversource proposed to ensure AMI only for its own Basic Service customers, which would have limited the AMI rollout in the Compact's service territory, where the majority of customers are not on Basic Service. Accordingly, the Compact needs to participate to could also be an ideal selection for early roll-out of AMI, if approved.
9. Is the Compact's participation in this proceeding a reasonable use of energy efficiency ratepayer funds? Please explain.
Yes, it is necessary for the Compact to participate given the direct impact the outcome will have on the Compact and its energy efficiency customers. Eversource's AMI proposal has the potential - if deployed properly and fairly - to allow the Compact to enhance its energy efficiency offerings by providing access to data to verify customer usage and target customers for program participation. The ability to implement timevarying rates will reduce energy efficiency budgets by incentivizing ADR participation with reduced use of energy efficiency-funded incentives. The Compact will seek to ensure consistent opportunities across energy efficiency service territories.
10. Does this proceeding involve other non-energy efficiency issues? If yes, please explain. Yes, the proceeding also implicates power supply concerns, including time-varying rates. In D.P.U. 15-122, Eversource's proposal would have required Compact customers to return to Basic Service to receive advanced metering under the GMP and other harms to the competitive markets (e.g., no access to usage data to develop innovative demand response market products). The Compact needs to participate here to better understand Eversource's proposals and what the impacts may be on the Compact's power supply, including its ability to offer TVR supply rates to its aggregation customers.
11. What is the initial estimate of the percentage allocation between energy efficiency and non-energy efficiency issues, as set forth in this worksheet?
The costs for this proceeding will be allocated based on the actual subject matter, meaning that any work related to energy efficiency will be allocated as such and any work related to non-energy efficiency will be allocated as such.
12. Discuss any other factors as may be appropriate.

It is important for the Compact to be involved in this proceeding as Eversource's grid modernization efforts will be ongoing for years to come. This proceeding may set the stage for Eversource to roll out AMI, which would be a significant metering change for the Compact and its customers.
13. To be completed at the conclusion of the proceeding/matter or every $\mathbf{1 2}$ months, which ever comes first, a summary of the actual total costs associated with the Compact's participation and costs recovered through energy efficiency ratepayer funds and operating funds. A brief narrative should accompany any readjustment to the percentage allocation explaining the basis for the reallocation.

Please attach:

1. Initial Petition (attached)
2. Notice of Proceeding (not yet available)
3. Compact's Petition to Intervene (not yet available)
4. Agreements with Expert Consultants, if any

Parties involved:
Parties include Eversource, the Cape Light Compact, Attorney General's Office, Department of Energy Resources, Acadia Center, GECA, ChargePoint, FreeWire Technology, and National Grid as a limited party.

Description of the Matter or Proceeding:
The Department of Public Utilities will investigate Eversource's Phase II petition for approval of its Phase II electric vehicle infrastructure program ("EV Plan") and its electric vehicle demand charge alternative proposal on July 14, 2021. These investigations are held in furtherance of the Department's responsibilities pursuant to Grid Modernization - Phase II, D.P.U. 20-69-A (May 21,2021 ) and Section 29 of Chapter 383 of the Acts of 2020, An Act Authorizing and Accelerating Transportation Investment ("Transportation Act").

Docket Number (if any):
D.P.U. 21-90

1. Does this proceeding raise issues that may impact the Compact's administration of its three-year energy efficiency plan? If yes, please explain.
Yes, the Compact intends to offer an incentive for Electric Vehicle Supply Equipment ("EVSE") enrolled in the Compact's Connected Solutions Demand Response program in the next three-year (2022-2024) Energy Efficiency Plan. Eversource is the distribution company providing service in the Compact's service territory and thus its EV Plan may affect the Compact's offerings. The Compact is participating in this proceeding both as a consumer advocate for ratepayers on Cape Cod and Martha's Vineyard and as an energy efficiency program and demand response administrator (G.L. c. 25, §21) because of potential impacts and precedents that this proceeding may have on its energy efficiency and other programs. As the Commonwealth's only municipal aggregator program administrator, the Compact can offer its unique expertise and point of view to the Department as it relates to energy efficiency and demand response matters relevant to this proceeding.
2. Does this proceeding raise issues regarding the general administration of energy efficiency in Massachusetts? Are other Program Administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, Eversource Energy (a PA) filed the proposed EV Plan that resulted in this proceeding. The Compact has actively participated in other EV-related dockets, including as a full party in the investigation into Eversource's rate case in D.P.U. 17-05, as a full party in Eversource's grid modernization plan in D.P.U. 15-122, and the Department's investigation into targeted EV rates in D.P.U. 20-69. Each electric structures as required pursuant to Section 29 of Chapter 383 of the Acts of 2020. National Grid (also a PA) is also participating as a limited party in this docket.
3. Does this proceeding raise issues regarding the Compact's administration of active demand response programs/initiatives/measures? If yes, please explain.
Yes, the Compact intends to pursue issues raised in the proposed Phase II EV Plan related to demand response programs, including enrollment and funding, as well as the coordination necessary between Eversource and the Compact to carry out the offerings for the benefit of all customers. The Compact wants to clarify how Eversource will report and track on its offerings and installations as well.
4. Does this proceeding raise issues regarding the general administration of active demand response in Massachusetts? Are other program administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, this proceeding directly impacts Eversource's administration of ADR since it involves Eversource's own EV program. Eversource's proposal may, among other things, expand its current managed charging program, ConnectedSolutions, which does not currently directly promote access to at-home charging. National Grid is a limited party in this proceeding. National Grid and Unitil have EV plans under consideration in related dockets. Issues such as cost recovery and tracking/reporting of EV offerings and installations may affect all of the electric distribution companies/PAs.
5. Does this proceeding concern the efficient utilization of energy in Massachusetts? Are other Program Administrators parties or otherwise intervening? Other stakeholders? If yes, please explain.
Yes, Eversource's petition provides that its Phase II EV Plan advances its Phase I Electric Vehicle Infrastructure Program "by building the infrastructure required to support statewide EV adoption, and helping to enable the Commonwealth's broader transition to a clean transportation future." Widespread EV adoption will help the Commonwealth meet its clean energy goals. As noted above, Eversource is the main party in this docket and National Grid is a limited party to the proceeding (both PAs). The Attorney General's Office, DOER, the Compact and other parties are participating as well.
6. Describe the direct energy efficiency benefit resulting from the Compact's participation in this proceeding.
The Compact needs to investigate Eversource's proposals in this docket to, among other things, clarify how Cape and Vineyard energy efficiency customers would be included in certain offerings, how Eversource intends to coordinate with the Compact as a program administrator, and how Eversource intends to handle demand management program
7. Is the described benefit quantifiable? If yes, please explain and provide any supporting documentation.
Not at present, given that Eversource's proposals are subject to an adjudicatory proceeding and thus may not be approved or may be modified over the course of the proceeding.
8. Will the Compact's participation assist its planning for future energy efficiency plans and/or programs?
Yes. The Department may modify Eversource's EV Plan in this proceeding based on the Compact's and other parties' input. The EV Plan will affect EV development in Eversource's service territory for the next four years. The issues raised by the Compact in Question 6 above will affect the Compact's future energy efficiency plans and programs.
9. Is the Compact's participation in this proceeding a reasonable use of energy efficiency ratepayer funds? Please explain.
Yes, it is necessary for the Compact to participate given the direct impact the outcome will have on the Compact and its energy efficiency customers. Eversource's EV Plan has the potential to allow the Compact to coordinate rebate offerings for its energy efficiency customers, or it may limit Eversource's offerings only to Eversource's managed customer program customers. The outcome of such an issue in this proceeding is likely to set a precedent and affect the Compact's and Eversource's future EV plans. The Compact will seek to ensure consistent opportunities across energy efficiency service territories.
10. Does this proceeding involve other non-energy efficiency issues? If yes, please explain. The Compact has not yet identified non-energy efficiency issues in this proceeding. However, it is possible that they may arise during the course of the proceeding.
11. What is the initial estimate of the percentage allocation between energy efficiency and non-energy efficiency issues, as set forth in this worksheet?
The costs for this proceeding will be allocated based on the actual subject matter, meaning that any work related to energy efficiency will be allocated as such and any work related to non-energy efficiency will be allocated as such.
12. Discuss any other factors as may be appropriate.

It is important for the Compact to be involved in this proceeding as Eversource's EV
efforts will be ongoing for years to come.
13. To be completed at the conclusion of the proceeding/matter or every $\mathbf{1 2}$ months, which ever comes first, a summary of the actual total costs associated with the Compact's participation and costs recovered through energy efficiency ratepayer funds and operating funds. A brief narrative should accompany any readjustment to the percentage allocation explaining the basis for the reallocation.

Please attach:

1. Initial Petition (attached)
2. Notice of Proceeding (attached)
3. Compact's Petition to Intervene (attached)
4. Agreements with Expert Consultants, if any

## A. D.P.U. 15-122: Petition of Eversource Energy for Approval of its Grid Modernization Plan

The Compact petitioned to intervene as a full party in D.P.U. 15-122 and the Department granted the Compact's petition. The Compact demonstrated it was substantially and specifically affected by the proceeding both as a consumer advocate for its consumers and as an energy efficiency and demand response program administrator because of potential impacts and precedents from the proceeding that may be set on its energy efficiency and other programs. See NSTAR Electric Company, D.P.U. 15-122, Petition to Intervene of the Cape Light Compact (March 30, 2016). The Compact had various concerns regarding Eversource's GMP, including that: (1) Eversource declined to propose opt-out advanced metering in its GMP despite Department technology requirements; (2) Eversource did not make time-varying rates a default option for all consumers; (3) the GMP did not provide an opportunity for competitive suppliers to develop a variety of timevarying rate products and for manufacturers to develop new technologies to help customers to manage their electricity costs; (4) Eversource required consumers to pay significant additional costs in order to get real-time access to data; (5) the GMP required anyone wishing to have a smart meter to enroll in Eversource's basic service power supply; and (6) whether the GMP properly accounted for distributed generation, including the technological capacity needed to accommodate more distributed generation.

Grid modernization issues have been an important energy efficiency concern to the Compact for years. Eversource is the distribution company in the Compact's service territory, and Eversource's implementation and evaluation of its grid modernization plan has and will continue to affect Compact energy efficiency and demand response programs. The Compact participated in Eversource's grid modernization proceedings to ensure its understanding of the GMPs and the potential impacts on Compact energy efficiency offerings. The Compact's unique status as the only municipal aggregator that is also a Program Administrator of energy efficiency complicates its implementation of its ideal demand response offerings. Absent participation in the proceeding, the Compact has no ability to choose or even influence the infrastructure technologies or investments of Eversource that would support the Compact's demand response efforts as a Program Administrator.

As detailed below, the Compact's 2019 consumer advocacy efforts in D.P.U. 15-122 provided the following direct energy efficiency benefits: (1) grid modernization performance metrics; (2) grid modernization annual report templates; and (3) a joint letter appealing to the Department to commence a customer-facing deployment investigation as directed in the Department's D.P.U. 15122 order.

## Performance Metrics

In 2019, the Compact issued discovery related to battery storage and location-specific baseline review in Eversource's proposed performance metrics for grid modernization and attended the Technical Session on Eversource's performance metrics, including an update on its two storage projects. The Compact subsequently reviewed Eversource's revised performance metrics. The

Compact also submitted comments and monitored discovery on Eversource's proposed energy storage performance metrics. As a result of the comments by the Compact and Eversource respectively, Eversource and the Compact conducted a meeting in September 2019 to discuss energy storage. In October 2019, the Compact participated in a Technical Session on Eversource battery storage demonstration project metrics. The Compact's participation in the performance metrics compliance phase led to direct energy efficiency benefits in the following ways.

CO2 Emissions Reduction Standard. Eversource's approved grid modernization performance metrics were revised to include the CO 2 emissions reduction standard that the Compact had advocated for in this proceeding, resulting in a direct energy efficiency benefit. The Compact asked for application of the same industry standard $\mathrm{CO}_{2}$ emission factors and methods for Grid Modernization Performance Metrics as is used in reporting $\mathrm{CO}_{2}$ emission reductions under the Statewide Three-Year 2019-2021 Energy Efficiency Plan. This issue was important to the Compact to ensure consistency in the reporting of $\mathrm{CO}_{2}$ emission reductions, in part so that accurate comparisons in and evaluations of reductions can be made in the Commonwealth.

Energy Storage. There have been various direct energy efficiency benefits with respect to the energy storage metrics, despite the Department not having yet finalized the storage aspect of the performance metrics. The Compact participated in the proceeding because the utility projects were designed to educate Eversource and third-party stakeholders on various aspects of battery storage projects. In its comments on Eversource's proposed energy storage performance metrics, the Compact was concerned that the metrics for Eversource's energy storage projects would not accomplish the project's intended purposes from D.P.U. 17-05 (Petition of Eversource Energy for Approval of General Increases in Base Distribution Rates for Electric Service and Approval of a Performance Based Ratemaking Mechanism). The intended purposes were to enable energy storage on a broader scale in Eversource's service territory to help meet much wider climate change goals and the Commonwealth's energy storage target by educating Eversource and thirdparty storage market participants on all areas of storage, including deployment, interconnection, and dispatch. The Compact's involvement allowed it to learn useful information about battery storage projects and to ensure that the Department and Eversource considered these broader goals in finalizing the metrics. That involvement included filing comments on its concerns related to the energy storage metrics and meeting with Eversource on September 24, 2019 to clarify aspects of the energy storage metrics and energy storage more generally as a result of Eversource's reply comments (dated May 31, 2019) which extended the invitation to meet.

Investment Deployment Selection. The Compact was interested in Eversource's deployment criteria on certain grid-facing investments (Volt VAR optimization ("VVO") and distributed management system) to ensure that areas on Cape Cod and Martha's Vineyard could be considered for selection. Advancements on the Cape and Vineyard in such technology would bring obvious benefits to the Compact's customers. As noted by Eversource, the objective of its VVO program is "to maximize the benefit of VVO technology in terms of energy conservation, peak demand reduction, and integration of solar generation in a limited geographic region with diverse characteristics in order to demonstrate the potential costs and benefits of further deployment of

VVO across the Company's service territory." See D.P.U. 15-122, Exhibit CLC-1-3 (January 3, 2019). And the objective of its DMS program is "to maximize the benefits of DMS technology in terms of improved situational awareness, operational efficiency, and reliability in a limited geographic region with diverse characteristics intended to demonstrate the potential costs and benefits of further deployment of DMS across the Company's service territory." (Ibid.) Both programs offer benefits aligned with Compact's energy efficiency goals and thus these efforts provided a direct energy efficiency benefit.

Distributed Generation Tracking and Reporting. The Compact initially raised concerns about distributed generation reporting in relation to performance metrics, although they were ultimately successfully resolved in the consideration of the annual reports templates. The Compact was able to secure confirmation that the metrics would include location-specific information (town name and substation number for distributed generation facilities). See below for further discussion on this direct energy efficiency benefit.

## Grid Modernization Annual Report Template

The Compact reviewed the Department's memorandum regarding a template for the utilities' grid modernization annual reports, filed comments on the template, and participated in the Department's Technical Session on the proposed annual report template. The Compact also reviewed the Department's order approving the proposed grid modernization annual report templates.

The Compact's participation on this issue provided a direct energy efficiency benefit by ensuring that each year the grid modernization annual reports will provide more useful and meaningful information to the Compact. Through its participation, the Compact sought to:

- ensure that the annual report would clearly report peak demand reduction related to grid modernization. This is consistent with the Compact's work in D.P.U. 18-50, where it also requested that peak demand reduction be reported separately for different investments (e.g., grid modernization, performance-based ratemaking ("PBR"), energy efficiency).
- support the added ability of stakeholders to sort and filter the annual reports which functionality would be helpful to stakeholders each year in evaluating the information.
- ensure that the annual reports would track and report on distributed generation by feeder, in particular in terms of (1) specific location information, i.e., town and substation, (2) a breakdown of the distributed generation information by type of facility (e.g., PV, fuel cell), and (3) a breakdown of the distributed generation information by whether it is customerowned or company-owned.

The final item was of particular concern to the Compact because this reporting relates directly to the Compact's planning and design of demand reduction programs in its service territory and the targeted energy efficiency and demand reduction implementation implied by the Department's coordination directive in D.P.U. 14-03. In that proceeding, the Department directed the Compact and Eversource to explore geo-targeting initiatives in an effort to delay infrastructure investment.

See Petition of NSTAR Electric Company for an Exemption to the Zoning of the Town of Mashpee, D.P.U. 14-03, Order at 20 (April 13, 2015). Based on that order, the Compact was actively engaged in exploring the targeted delivery of energy efficiency and demand response initiatives for the purpose of reducing demand, matters which fall within the scope of grid modernization. In response to this directive and as part of its energy efficiency program planning, the Compact is continuously analyzing geo-targeting of energy efficiency measures, renewable energy, and energy storage as a means to delay potential infrastructure investment to support the increasing load and system constraints on the Cape and Vineyard. The provision of the particular information requested by the Compact in the annual report compliance proceeding will assist the Compact in those efforts, resulting in a direct energy efficiency benefit.

## Joint Letter on Customer-Facing Proceeding

In 2019 the Compact jointly filed a request with other stakeholders that the Department open its investigation into the deployment of customer-facing grid modernization investment. The letter noted that the Department's Order approved some grid-facing investments proposed by the distribution companies but left a gap in the advancement of grid modernization in the Commonwealth by deferring consideration of customer-facing investments.

In submitting the joint letter to the Department, the Compact and other stakeholders asked the Department to commence in a timely way its investigation into customer-facing grid modernization investments. Although the Department has not yet commenced the investigation, the letter remains posted in the docket in D.P.U. 15-122, and hopefully will help serve as a catalyst to get the investigation underway. It is important for the Department to understand the potential impact of targeted deployment to the Compact's energy efficiency programs.

The Compact has for years recognized the benefits that advanced metering could provide to its energy efficiency programs. Customer-facing grid modernization investments, including advanced metering and time-varying rates, reviewed as part of D.P.U. 15-122, could have benefited the Compact's demand response initiatives by providing access to more granular curtailment/participation data and an inherent participation incentive (by enabling time-varying rates) if deployed on an opt-out basis. The Compact advocated for such investment in prior years in the underlying grid modernization proceeding.

The Compact is limited in what it can offer its customers until advanced metering is deployed in Eversource's territory. The Compact noted in its petition for intervention in D.P.U. 15-122 that its three-year plan filing in D.P.U. 15-166 had proposed to begin establishing a platform for the "connected home" and to install The Energy Detective ("TED") devices on up to 600 residential and small commercial electric meters through the Compact's Home Energy Assessment and Business Energy Assessment initiatives. See Cape Light Compact, D.P.U. 15-166, Compact Initial Filing, Exhibit Compact-11 at 1 (October 30, 2015). The TED devices would allow electric customers to access their electric usage on a real-time basis through a Compact-customized application on their mobile device or computer, but the devices would not provide the range of benefits of advanced meters. The Compact's ability at that point (and today) to fully implement a
demand response program was (and is) limited by the lack of advanced metering and time-varying rates.

Accordingly, the Compact and other stakeholders found it necessary to urge the Department to commence the new investigation as soon as possible. Undertaking this effort provided a direct energy efficiency benefit for the Compact.

## B. D.P.U. 18-50: Petition of Eversource Energy for Review of Proposed Performance-Based Ratemaking Mechanism Performance Metrics

D.P.U. $18-50$ is a proceeding initiated by the Department as a compliance phase of Eversource's 2017 distribution rate case (D.P.U. 17-05), focused on Eversource's PBR metrics. The Compact's participation in D.P.U. 18-50 in 2019 was limited. The staggered briefing schedule had concluded at the end of 2018. However, the Compact filed a motion to strike a portion of Eversource's reply brief or, in the alternative, to issue a supplemental briefing schedule on January 7, 2019, that resulted in almost all of the 2019 costs. The residual work related to a brief review of related filings and preparation of a consumer advocacy worksheet.

This work supported the Compact's 2018 participation in this case that was directly related to energy efficiency matters. Eversource's annual PBR metrics filings will be a useful tool for the Compact to the extent the information provided is tracked and reported in certain ways. This proceeding raised various concerns related to the potential for overlap between Eversource's statewide administration of energy efficiency and Eversource's peak demand reduction metrics calculations. In addition, the Compact identified other potential concerns relating to the Compact's role as a Program Administrator in Eversource's distribution territory, including how Eversource would count energy efficiency-related demand reductions for programs where the Compact is also involved. Based on these issues, the Compact participated in this docket to obtain further information on various aspects of that overlap, as well as to clarify that there would be no adverse effects on the Compact's energy efficiency program, to safeguard the integrity of energy efficiency tracking and reporting and incentive programs, and to ensure that the tracking and reporting in the PBR metrics would be clear, transparent, and meaningful.

In particular, the Compact's participation in this proceeding was focused on clarifying for the record:
(1) how and whether Eversource's Performance-based Ratemaking Metrics Compliance Filing contained energy efficiency megawatt reductions and/or measures that were already included in Eversource's 2016-2018 Three-Year Energy Efficiency Plan and other issues related to the overlap between statewide administration of energy efficiency and Eversource's peak demand reduction metrics calculations: and
(2) how and whether Eversource would discuss with the Compact the potential for targeted and/or incremental energy efficiency in advance of determining that a transmission or distribution project

|  | allocation was filed with the Department in D.P.U. 19- <br> 136 (Exhibit 1, Appendix B) and D.P.U. 20- <br> 50 (Appendix 6, Attachment A). |
| :--- | :--- | :--- |

## 2020 Services Related to D.P.U. 15-122

## Performance Metrics

In 2020, the Compact continued its efforts from 2019 in the compliance phase of the proceeding. The Compact's activity related to performance metrics, primarily those metrics related to energy storage, by reviewing compliance filings, discovery, and other filings in D.P.U. 15-122. The Compact's participation resulted in direct energy efficiency benefits. As previously described in D.P.U. 20-50, Appendix 6 at 22-28, the Compact participated in this proceeding because the utility projects were designed to educate Eversource and third-party stakeholders on various aspects of battery storage projects. In its comments on Eversource's proposed energy storage performance metrics, the Compact was concerned that the metrics for Eversource's energy storage projects would not accomplish the project's intended purposes from D.P.U. 17-05 (Petition of Eversource Energy for Approval of General Increases in Base Distribution Rates for Electric Service and Approval of a Performance Based Ratemaking Mechanism). The intended purposes were to enable energy storage on a broader scale in Eversource's service territory to help meet much wider climate change goals and the Commonwealth's energy storage target by educating Eversource and third-party storage market participants on all areas of storage, including deployment, interconnection, and dispatch. The Compact's involvement allowed it to learn useful information about battery storage projects that informed its energy efficiency program planning and to ensure that the Department and Eversource considered these broader goals in finalizing the metrics.

## Grid Modernization Annual Reports

In 2020, the Compact reviewed Eversource's 2018 supplemental Grid Modernization Annual Report, as well as the Company's 2019 Grid Modernization Annual Report. The Compact's review of these reports provided a direct energy efficiency benefit because the grid modernization annual reports provide useful and meaningful information to the Compact, including on peak demand reduction related to grid modernization and the tracking and reporting on distributed generation. The reporting relates directly to the Compact's planning and design of demand reduction programs in its service territory and the targeted energy efficiency and demand reduction implementation implied by the Department's coordination directive in D.P.U. 14-03. In that proceeding, the Department directed the Compact and Eversource to explore geo-targeting initiatives in an effort to delay infrastructure investment. See Petition of NSTAR Electric

Company for an Exemption to the Zoning of the Town of Mashpee, D.P.U. 14-03, Order at 20 (April 13, 2015). Based on that order, the Compact was actively engaged in exploring the targeted delivery of energy efficiency and demand response initiatives for the purpose of reducing demand, matters which fall within the scope of grid modernization. In response to this directive and as part of its energy efficiency program planning, the Compact is continuously analyzing geo-targeting of energy efficiency measures, renewable energy, and energy storage to delay potential infrastructure investment to support the increasing load and system constraints on Cape Cod and Martha's Vineyard. The provision of that particular information in the annual reports will assist the Compact in those efforts.

## Department Order on Distribution Companies’ 2021 Grid Modernization Plans

On May 12, 2020, the Department issued an order: (1) extending the current three-year grid modernization plan investment term; and (2) establishing a revised filing date for subsequent grid modernization plans (the "Order"). Eversource filed a letter response to that Order on June 1, 2020. The Compact reviewed the Department's Order and Eversource's letter response, which provided a direct energy benefit because it ultimately led the Compact to file a petition to intervene in D.P.U. 20-74, Eversource's Petition for approval of Supplemental Budgets for its 2018 to 2021 Grid Modernization Plan, its Five-Year Battery Energy Storage Demonstration Program, and its Five-Year Electric Vehicle Charging Infrastructure Program. As noted above, grid modernization issues are an important energy efficiency concern to the Compact with Eversource as the distribution company in the Compact's service territory. Eversource's implementation and evaluation of its grid modernization plan affects Compact energy efficiency and demand response programs. The Compact needs to understand Eversource's grid modernization plans and the potential impacts of such plans on the Compact's energy efficiency offerings.
Cape Light Compact JPE $\quad$ ) D.P.U. 22-116

PRE-FILED TESTIMONY OF
MARGARET T. DOWNEY ON BEHALF OF

CAPE LIGHT COMPACT JPE

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## CAPE LIGHT COMPACT JPE

D.P.U. 22-116

PRE-FILED TESTIMONY OF
MARGARET T. DOWNEY

## I. INTRODUCTION TO TESTIMONY

Q. Ms. Downey, please state your name, business address and employer.
A. My name is Margaret T. Downey. My business address is c/o Cape Light Compact JPE (the "Compact"), 261 Whites Path, Unit 4, South Yarmouth, MA 02664. I am employed by the Compact and serve as the Compact Administrator. I have served in this position since the Compact's inception in 1997.
Q. Have you previously testified before this or any other Commission?
A. Yes. I have previously testified before the Department of Public Utilities (the "Department" or "DPU") on behalf of the Compact in its 2013-2015, 2016-2018, 20192021 and 2022-2024 Energy Efficiency Plan proceedings. These proceedings were docketed, respectively, as Cape Light Compact, D.P.U. 12-107, Cape Light Compact, 15-166 Cape Light Compact JPE, D.P.U. 18-116 and Cape Light Compact JPE, D.P.U. 21-126.

## Q. Please describe the format of the Term Report.

A. The Term Report is organized consistent with the structure of previous term reports and requirements set forth by the Department of Public Utilities (the "Department"). A brief overview of key elements of the Term Report follows:

- Part 1 consists of data tables for the 2019-2021 Term.
- Part 2 is a Narrative describing program activities during the 2019-2021 Term.
- Part 2.1 discusses Initiative Variances \& Cost-Effectiveness.
- Part 2.2 discusses Low-Income Cost Allocation.
- Part 2.3 discusses Minimization of Administrative Costs.
- Part 2.4 discusses Competitive Procurement.
- Part 2.5 discusses the Benefit Cost-Ratio Screening Tool.
- Part 2.6 discusses the Statewide Technical Reference Manual.
- Part 2.7 discusses Statewide Evaluation Studies.
- Part 2.8 discusses Three-Year Costs.
- Part 2.9 discusses Performance Incentive Models.
- Part 2.10 discusses Renters, Income, and Language Data.
- Part 2.11 discusses the Investigations Report.
Q. Does the Term Report also contain Appendices and background information?
A. Yes. The Term Report contains detailed appendices and background information. A brief overview of the Appendices follows:
- Appendix A provides a copy of the Benefit-Cost Ratio Screening Tool in Microsoft Excel Format.
- Appendix B presents an updated version of the Technical Reference Manual, specific to the 2021 Term Report, which documents how the energy efficiency Program Administrators ("PAs") consistently, reliably, and transparently calculate savings resulting from the installation of prescriptive energy efficiency measures.
- Appendix C-1 lists Evaluation Studies that were previously submitted to the Department.
- Appendix C-2 lists Evaluation Studies, which are being submitted to the Department for the first time.
- Appendix C-3 presents individual summaries of each Evaluation Study.
- Appendix C-4 includes the Evaluation Studies themselves.
- Appendix C-5 presents Evaluation Studies with the most significant effects.
- Appendix C-6 presents a summary of the recommendations from each completed Evaluation Study.
- Appendix D provides a summary table of invoices for each core initiative, sorted by budget category, over the 2019-2021 term.
- Appendix E lists all organizations and items the PAs sponsored or subscribed to during the term.
- Appendix F provides tables used to calculate performance incentives based on 2019-2021 achievements.
- Appendix G provides an illustrative report showing a calculation of the value component using net benefits.
- Appendix H provides information on program participants over the 2019-2021 period based on renter status, income level, and primary language spoken.
- Appendix I includes a report on pending internal and external investigations at the Compact.
- Appendix CLC-1 contains Compact Town Activity Reports.
- Appendix CLC-2 contains Compact Energy Education Outreach Activities.
- Appendix CLC-3 contains reporting on the Compact's Shared Costs and Consumer Advocacy Matters.


## Q. Please summarize the testimony in this document.

A. This testimony supports the PAs’ Term Report for the 2019-2021 term ("2019-2021 Term"). The testimony addresses significant developments during the term, focusing on key accomplishments and challenges. During the 2019-2021 Term, the PAs delivered substantial savings and greenhouse gas ("GHG") emissions reductions, notwithstanding the immense challenges posed by the COVID-19 pandemic. This testimony describes the PAs' response to the pandemic, the savings and GHG reductions delivered by the PAs, initiatives to promote equity in the provision of services and workforce opportunities, and new initiatives to benefit consumers. The testimony also describes the PAs' work to limit and reduce administrative costs and discusses quality assurance and control measures. The testimony also references materials on investigations of potentially fraudulent practices by
a limited number of contractors. Finally, the testimony addresses the PAs' efforts to secure additional funding to support program activities.

In addition, specific to the Compact, the testimony contains: detail on the Compact's realization that it should have sought approval for certain mid-term modifications in 2021; information on the Cape and Vineyard low-income customer base that challenges the Compact's ability to satisfy the requirement that it spend $10 \%$ of its budget on comprehensive low-income residential demand side management and education programs; a description of the unique housing stock on the Cape and Vineyard that presents challenges when comparing participation in the Compact's energy efficiency plan to statewide average participation rates of the Program Administrators; and key takeaways from the evaluation of the Compact's enhancements offered during the 2019-2021 term.

## II. 2019-2021 TERM ACCOMPLISHMENTS AND CHALLENGES

Q. Please describe the challenges the PAs have faced and the PAs' significant accomplishments during the 2019-2021 Term.
A. Notwithstanding the substantial challenges posed by the COVID-19 pandemic, and subsequent economic disruptions that continue into the current term, the PAs have made significant progress towards the Commonwealth's energy efficiency goals. The PAs helped customers achieve significant energy savings, providing benefits to gas and electric systems as well as generating substantial GHG emissions reductions. The electric PAs achieved 90 percent of the lifetime electric savings goal and 94 percent of planned total benefits, while also achieving 102 percent of planned GHG emissions reductions. The gas PAs achieved 91 percent of the lifetime gas savings goal and 101 percent of planned total
benefits statewide over the term, while also achieving 83 percent of planned GHG emissions reductions.

The PAs also made important strides to engage underserved customers, through the development and deployment of strategies to achieve equitable distribution of energy efficiency benefits, develop a capable and diverse workforce, and improve the Mass Save ${ }^{\circledR 1}$ customer experience.

## Q. Please describe the challenges the PAs faced during the 2019-2021 Term due to the COVID-19 pandemic.

A. The COVID-19 pandemic has caused many disruptions to our economy and society, including to the PAs’ efforts to implement the 2019-2021 Three-Year Plan. In March 2020, the PAs had to stop on-site program activities and quickly put in place a suite of measures to continue providing energy efficiency services while protecting PA and contractor employees and customers. More specifically, the PAs temporarily suspended all on-site Home Energy Assessments ("HEAs") and successfully implemented Virtual Home Energy Assessments ("VHEAs"). With the development of COVID-related health and safety protocols, on-site HEAs resumed by late summer 2020. The PAs also introduced a 100 percent weatherization incentive for residential and some small business customers to encourage them to take advantage of the virtual assessments. As a result, by late August 2020, PA contractors completed over 12,430 VHEAs. Almost 9,470 (or 76 percent) of these VHEAs generated recommendations to apply weatherization measures.

[^8]COVID-19 also impeded contractors' ability to implement energy efficiency measures in customers' residences, leading to a substantial project backlog. This was particularly true for income eligible multi-family buildings, as many of these properties house residents who are elderly, have disabilities, or other conditions that make them more susceptible to COVID-19. As a result, local housing authorities and other affordable housing owners paused all work on multi-family facilities for most of 2020.

Another COVID-related challenge affecting program implementation was the global supply chain shortage, which caused delays in job completion for many PAs. The income eligible program also experienced significant delays in procuring and delivering appliances. Throughout this period, the PAs continued to implement other energy efficiency services, including online audits, upstream/point-of-sale offers, retail rebates, active demand response measures, and no-contact refrigerator recycling pickups. The PAs’ achievements in continuing to deliver energy efficiency program savings during the COVID-19 pandemic would not have been possible without excellent collaboration among the PAs and other stakeholders. The PAs formed an ad hoc working group to develop protocols for the protection of contractors and customers when delivering on-site energy efficiency services. These COVID-related health and safety protocols were evidence-based and developed with input from third-party industry experts. Additionally, the PAs established the COVID Contractors Mitigation Group, which included representatives from the PAs, contractors, the Low-Income Energy Affordability Network ("LEAN"), the Attorney General’s Office ("AGO"), the Massachusetts Department of Energy Resources ("DOER"), and EEAC consultants and was designed to assist
contractors and the industry through the pandemic. The group held 14 meetings through February 2021. As part of this work, the PAs hosted webinars with contractors on how to apply for the Paycheck Protection Program, provided contractors with personal protective equipment, regularly surveyed contractors regarding their needs and challenges, and provided training on new health and safety protocols. Finally, the PAs created an entirely new structure for reporting to the Department regarding COVID cases among contractor employees. The PAs also established protocols for contractors to inform customers who were in close contact with any COVID-positive employee. To date, the PAs are not aware of any cases of contractor-to-customer transmission of COVID. The PAs will continue to work with stakeholders to implement energy efficiency measures while prioritizing the health and safety of customers, contractors, and vendors.

## Q. Please describe the overall cost savings that the PAs achieved during the 2019-2021 Term.

A. The PAs and their partners delivered considerable energy savings over the 2019-2021 term. Over the full 2019-2021 term, the electric PAs achieved 90 percent of the lifetime electric savings goal, and 94 percent of planned total benefits. The gas PAs achieved 91 percent of the lifetime gas savings goal, and 101 percent of planned total benefits statewide over the term.

The PAs achieved these substantial savings and benefits within approved limits ${ }^{2}$ and while complying with the mandate in the Green Communities Act to seek all available cost-

[^9]effective energy efficiency opportunities. The electric PAs spent 96 percent of their planned expenditures and the gas PAs spent 108 percent of planned expenditures.
Q. Please describe the overall cost savings that the Compact achieved during the 20192021 Term.
A. Consistent with the statewide cost savings noted above, the Compact delivered considerable energy savings due to implementation of the 2019-2021 Plan. Over the full 2019-2021 term, the Compact achieved 100 percent of the lifetime electric savings goal, and 72 percent of planned total benefits.
Q. Please describe the effects of the transition to light-emitting diodes ("LEDs") in the lighting market on the savings claimed by the PAs.
A. Few technologies have been as transformative in the energy efficiency space as the LED light bulb. As recently as a decade ago, LEDs were an emerging technology, but the PAs and other stakeholders recognized the immense potential of transitioning the market to LEDs, which are roughly 80 percent more efficient than conventional incandescent bulbs. Beginning with the 2013-2015 Plan, the PAs developed several incentives and measures to drive adoption of LEDs, including upstream and retail marketing and incentives, directinstall opportunities, and bulk-volume purchasing. The 2019-2021 Plan maintained many of these measures to educate consumers about the benefits of ENERGY STAR® qualified LEDs and to ensure improved availability and affordability of LEDs. Although the superior performance of LEDs and supportive federal policy have contributed to LEDs' increasing market share across the country, comparing data from the Commonwealth to states that lack robust energy-efficiency lighting incentives shows that the PAs’ incentives
have driven more rapid and widespread LED adoption by Massachusetts consumers and businesses. For example, by 2020, LEDs had captured 77 percent of sales in the residential lighting market in the Commonwealth, compared to 64 percent in other states. In 2020, those LED purchases saved Massachusetts consumers nearly 207 Gigawatt hours ("GWh") of electricity. With the wide adoption of LEDs and the tightening of federal lighting standards, opportunities are fading for future claimable energy savings related to LED adoption. The PAs, in consultation with the Department, DOER, third-party evaluation experts, and other stakeholders started withdrawing incentives for customers to adopt LEDs based during the 2019-2021 term after determining that incentives no longer generate claimable savings.

## Q. Please describe the GHG reductions achieved during the 2019-2021 Term.

A. The PAs continued to drive substantial reductions in GHG emissions through the implementation of the 2019-2021 Plan. Collectively, the PAs delivered gross annual GHG emissions reductions of 2,548,444 tons over the 2019-2021 Term. The electric PAs achieved 102 percent of planned GHG emissions reductions over the term and the gas PAs achieved 83 percent of planned GHG emissions reductions during this period. These reductions are calculated pursuant to the methodology set forth by the Massachusetts Department of Environmental Protection. For the Compact, implementation of the 2019-2021 plan translated into gross emissions reductions of 81 thousand short tons or 90 percent of planned GHG reductions.
Q. Please describe the PAs' achievements in advancing equity during the 2019-2021 Term.
A. The EEAC and the PAs worked to advance equity in several ways during the 2019-2021 Term. The focal point of these efforts continued to be the PAs' strong partnership with LEAN—the statewide network of local Community Action Agencies—in serving our customers who are most in need of assistance. LEAN provides state of the art services at no cost to income eligible customers, giving them essential tools to help reduce their energy burden. In 2019, the PAs also introduced an income verification process and a 100 percent weatherization incentive for qualified moderate-income customers defined as those with household incomes between 61 and 80 percent of state median income. ${ }^{3}$ Aside from enhanced incentives, the PA team also worked to streamline services to customers with mixed incomes residing at the same property. The PAs developed a process for serving mixed income customers in two to four family homes by coordinating activities between LEAN and the market rate lead vendors. The PAs continue to evaluate this delivery for improvements and will work to identify similar streamlined coordination for mixed income tenants in larger multi-family properties in the 2022-2024 term. Finally, the PAs also developed tailored marketing materials specifically targeted to renters and offered those materials in additional languages.

[^10]To more comprehensively explore opportunities to reach under-served populations and prepare for the 2022-2024 term, the PAs participated in creation of the EEAC's Equity Working Group ("EWG") in 2020. The EWG includes EEAC Councilors and representatives from the PAs, LEAN, and environmental justice ("EJ") organizations, and has prioritized working closely with stakeholders who have advocated for the equitable delivery of energy efficiency services. The EWG and the EEAC have identified the need to overcome barriers faced by moderate-income customers, renters and landlords, households with a primary language other than English, and small businesses as a priority for the equitable provision of energy efficiency services by the Mass Save programs. The EWG developed principles and targets for accelerating equitable service delivery in the 2022-2024 Term, with a particular focus on increased investment in EJ communities; creation of a Clean Energy Pathways internship program for women, people of color, and low-income young adults; workforce development opportunities for minority- and womenowned businesses; and partnerships with local governments and non-profits in EJ communities. The EWG also worked with the PAs to set targets for increased participation by renters, moderate-income households, and households who speak languages other than English.

As a result of these efforts, the PAs made significant commitments to promote equity in the 2022-2024 Plan. Core to these commitments is a meaningful increase in goals to serve moderate income customers and renters. The foundation towards achieving the increased goals in 2022-2024 was built in the 2019-2021 term with the initial establishment of a
moderate-income verification and incentive structure, which is now being enhanced and refined in order to serve more moderate-income customers.

Another core effort that builds on work started during the 2019-2022 period is the Clean Energy Pathways Internship Program, which seeks to increase the supply of qualified HVAC workers and building operators, the diversity of the workforce, and energy efficiency program participation in traditionally hard-to-reach communities by creating a career pathway for women, people of color, and low-income young adults.

Also central to the delivery of equitable services is the Community First Partnership Program, which builds on work during the 2019-2021 Plan implementing the Municipal Partnership Strategy. The Municipal Partnership Strategy focused on building working relationships between the PAs and municipal governments and community-based organizations. These place-based organizations can serve as a trusted resource for residents and small businesses to learn about energy-efficiency offerings. The PAs rolled out the Municipal Partnership Strategy statewide in 2019 with the aim of increasing the delivery of energy efficiency benefits to underserved communities, including renters, moderateincome residents, households who speak languages other than English, and small businesses.

## Q. Please describe the PAs' achievements promoting workforce development during the 2019-2021 Term.

A. Developing a well-trained, diverse, and adaptable workforce is essential to achieving the goals of the Mass Save program. The PAs engaged in several workforce development initiatives during the 2019-2021 Term. Central to this work was the Workforce

Development Needs Assessment, which noted the challenge of hiring qualified personnel for roles like installing weatherization and servicing HVAC systems. The Workforce Development Needs Assessment also identified a lack of diversity in the workforce as an impediment to achieving the Plan's equity objectives and to reaching underserved communities and the diverse set of customers located in these communities. During the 2019-2021 term, the PAs created the Cross-Sector Workforce Development Working Group to coordinate the PAs’ efforts related to workforce development and incubated several of the workforce development initiatives described previously (e.g., Clean Energy Pathways Internship Program) for inclusion in the 2022-2024 Plan. The PAs also worked more closely with the Massachusetts Clean Energy Center ("MassCEC"), which has recently received additional funding and a clearer mandate from the Legislature to develop a diverse workforce capable of achieving the Commonwealth's GHG reduction goals. A portion of this funding was provided by the PAs, with the first payment to MassCEC made in December 2021. Those costs are reflected in the Term Report and included in the request for cost recovery.

## Q. Please describe other new initiatives undertaken by the PAs during the 2019-2021 Term.

A. In addition to the numerous equity-related initiatives, and COVID response efforts, the PAs launched several significant new initiatives during the 2019-2021 Term. These new initiatives include the development of new measures/offerings, such as the introduction of ground source heat pump rebates and vermiculite remediation in the Income Eligible Coordinated Delivery initiative; creation of new delivery pathways, such as the availability
of instant in-store discounts for select products; passive house offers and trainings; the introduction of a Qualified Products List for heating equipment; and the optimization of the Residential hotline.

The Residential hotline optimization project included engaging with a third-party interactive voice response industry expert to revamp the PAs’ statewide Residential hotline and optimize based on best practices. The PAs, along with the third-party vendor, reviewed the existing architecture of the system, conducted user testing, and mapped customer journeys. Based on this information, the PAs worked with their vendor to develop a new architecture that more directly mirrored customers’ desired interaction with the system, eliminated industry terms, and incorporated customer-friendly language. The system is now available in four languages (English, Spanish, Portuguese, and Mandarin) and provides a single intake channel for residential customers.

In 2020, the PAs also redesigned the C\&I new construction pathway, providing multiple options to C\&I customers from full Zero Net Energy buildings to systems- or equipmentbased incentives.

## Q. Please describe the costs the PAs incurred during the 2019-2021 Term related to the home energy scorecard.

A. The PAs incurred limited scorecard-related costs in the 2019-2021 Term associated with the preliminary configuration of software to generate the scorecards. Software configuration efforts involved:

- Code updates to collect the data needed to present a Department of Energy
("DOE") HomeScore to customers. New data points had to be created within the
assessment software and existing data points had to be translated into DOEaccepted values.
- Creation of a new table for the purpose of collecting the DOE data points that will be linked to a standard query language ("SQL") server to prep the data for application programming interface ("API") integration with DOE.
- Creation of the scorecard template as agreed to by the PAs.
- Development of a process for data exchange between the lead vendor and DOE, including the sending and receiving of data, and appropriate matching for the lead vendor to generate a Massachusetts-specific HomeScore report, which requires API integration procedures.

Collectively, the PAs paid $\$ 82,500$ for this work.

## III. MITIGATING ADMINISTRATIVE COSTS

## A. Statewide Efforts to Mitigate Administrative Costs

Q. Please provide an overview of the Program Administrators' statewide efforts to mitigate administrative costs.
A. In accordance with the GCA, the PAs seek to minimize administrative costs to the fullest extent practicable. Administrative costs, also commonly referred to as Program Planning and Administrative ("PP\&A") costs, are associated with:

- Developing program plans, including market transformation plans, research and development ("R\&D") activities (excluding R\&D assigned to Evaluation and Market Research);
- Day-to-day program administration, including labor, benefits, expenses, materials, supplies, and overhead costs;
- All regulatory costs associated with energy efficiency activities;
- Costs for energy efficiency services related to the preparation of plans, benefitcost screening of programs, database adoption and maintenance, and legal services; and
- Internal salaries for administrative employees/tasks, including program managers that do not have direct sales and technical assistance contact with customers. The most significant factor in the PAs' approach to minimizing administrative costs is the statewide collaborative process. The EEAC and stakeholder process involves numerous pathways for involvement, including, but not limited to, meetings, presentations, listening sessions, and data gathering and sharing. This involvement is important for plan development and implementation, but also requires significant time and resources.

To mitigate these costs, the PAs coordinate planning; the adoption of consistent programs and processes; program design; evaluation, measurement, and verification ("EM\&V") studies, maintenance of the Technical Review Manual ("TRM"); statewide marketing, regulatory proceedings; presentations and quarterly reporting to EEAC; and the development and sharing of all best practices. Sharing of these costs, which would otherwise be borne by each PA individually, results in economies of scale that reduce the cost for each PA.

Statewide collaborative efforts for the 2019-2021 Term were also informed by an administrative cost study, The Best Practices for Minimizing Program Planning and

Administrative Costs for the Massachusetts Utilities and Energy Efficiency Services Providers, which was finalized on October 25, 2018 ("PP\&A Report"). The PP\&A Report was filed with the 2019-2021 Plan. Consistent with the PP\&A Report recommendations, statewide collaborative efforts during the 2019-2021 Term involved coordination on administrative tasks, such as:

- Joint release of several Request for Proposals ("RFPs")—thereby reducing the cost for preparing and releasing the RFP for each individual PA;
- Utilization of joint vendor services;
- Coordination of energy efficiency program delivery with other customer service activities such as customer acquisition, key account management, and trade ally relationships;
- Submission of joint, statewide testimony during Department evidentiary hearings; and
- Adoption of processes to improve consistency in accounting practices and best practices in cost allocation, tracking, and control.

Additionally, the PAs also sought to minimize costs by collaborating on methods to streamline reporting and the data request process. This included development of reporting templates and use of a combined data repository to report on plan metrics.

## Q. How has the Program Administrator implemented the recommendations from the PP\&A Study?

A. The PP\&A study made recommendations that the PAs implemented over the 2019-2021 Term. The five recommendations were:

1. Improved consistency in accounting practices;
2. Streamlined reporting and data request processes;
3. Adherence to cost accounting best practices in allocation, tracking, and control;
4. Minimization of regulatory, collaboration, facilitation, reporting and ad hoc request burden without compromising goal obtainment; and
5. Implementation of an annual process to stress test status quo processes and spending. Regarding improved consistency in accounting practices, the PAs reviewed accounting practices and determined that they are consistent among the PAs. The PAs have established an internal working group to monitor and use best practices for cost allocation, tracking, and control. This group produced a common methodology to allocate costs in accordance with cost allocation decisions and maintained spreadsheets documenting these decisions. To reduce the burden of reporting and data requests, the PAs formalized and streamlined data reporting requests through the utilization of Key Performance Indicators ("KPIs"). The PAs also worked with the EEAC to develop a formal process for how data requests from the EEAC will be made and satisfied, which was submitted to the Department for review in the 2022-2024 Three-Year Plan filing, D.P.U. 21-120 through D.P.U. 21-129. This process is designed to ensure an appropriate balance between the value and usefulness of the data requested and the cost to gather and provide the data. The PAs also designated staff to represent the full PA group at key meetings, reducing the need for attendees from each PA. The PAs also informed the EEAC, stakeholders, and Legislature on the significant reporting and regulatory structure currently in place.

The PAs review spending at the time of the Term Report and Plan-Year Report. Additionally, the PAs continuously review processes and spending through management committees and working groups.

## Q. How much savings have these efforts produced?

A. Although the PAs have high confidence in the effectiveness of their efforts to reduce administrative costs through transparency and economies of scale, a meaningful quantitative assessment of efforts to reduce administrative costs is not possible. The continuous scaling up and evolution of the plans makes it impractical to establish a solid baseline for a comparison. When the variables are constantly (and necessarily) shifting, meaningful quantitative comparisons are infeasible. Further, a direct quantitative comparison would not be useful because it would only provide a comparison of two points in time. The mandate of the GCA is to seek administrative efficiencies, which is a continuous process that evolves along with energy efficiency planning and programming. Program needs and opportunities for administrative efficiency are always changing. The proportion of PP\&A costs for the 2019-2021 Term were, however, consistent with past three-year terms. In the 2019-2021 Term, 4 percent of the statewide electric and 3 percent of statewide natural gas PAs’ costs were assigned to PP\&A. These percentages are in line with the budget allocations approved by the Department historically, demonstrating that the PAs were able to provide direct benefits to customers and contractors and grow the energy efficiency portfolios while minimizing costs.

## B. PA Specific Strategies to Mitigate Administrative Costs

Q. What additional efforts does the Compact undertake to mitigate administrative costs?
A. The Compact shares internal costs (e.g., payroll, auditing, treasury, information technology, office space, etc.) and certain legal costs (e.g., consumer advocacy) between its energy efficiency and municipal aggregation operating budgets in a manner that is now reviewed, approved and routinely reported on to the Department. In addition, where feasible, the Compact optimizes the scope of responsibilities for existing employees, such that Compact employees may work on multiple programs and handle multiple responsibilities rather than hiring additional full or part time employees.

## Q. Does the Compact's status as a public entity result in additional minimization of administrative costs?

A. Yes. As a public entity, the Compact competitively procures the lease for its office space pursuant to G.L. c. 30B, a process that provides for open, transparent and fair competition and allows the Compact to select a landlord that meets the Compact's quality requirements at the lowest price. In addition, the Compact participates in inter-governmental procurements pursuant to G.L. c. 30B with Barnstable County, to obtain favorable and competitive pricing on goods and services such as office supplies, and the Compact participates in the Massachusetts COMMBUYS Market Center for the procurement of certain goods and services. COMMBUYS is the Commonwealth’s online procurement platform that links public purchasers in search of products and services with vendors who can provide them.

## IV. QUALITY CONTROL AND INVESTIGATION

## Q. Do the Program Administrators have any processes to ensure that projects are completed appropriately?

A. Yes, the Program Administrators are committed to ensuring that customer funds dedicated to energy efficiency are not misappropriated towards goals and objectives inconsistent with the plan. The PAs have developed a series of quality control checks and procedures, which were initially put in place with the first energy efficiency plans and have been refined over time. These controls are critical to ensuring the integrity of the Commonwealth's energy efficiency programs.

## Q. Please describe some of the residential quality control checks and procedures.

A. For the residential sector, Program Administrators engage with lead vendors, selected through competitive solicitations, who in turn hire contractors to complete energy efficiency projects. The Program Administrators require lead vendors to ensure that any contractor or program vendor operating in the energy efficiency programs meets certain requirements set by the PAs. Among other things, the contractors must pass background checks, have certain data security policies, have licensing agreements, adequate insurance, and all proper licensures from the Commonwealth. The PAs strive to create a diverse and inclusive workforce. Therefore, any contractors who meet the PAs’ requirements for participation are eligible to work in the energy efficiency programs.

In the multi-family program, for example, multi-family projects of 20-50 units or more are bid competitively to a network of participating installers with the lead vendor selecting the winning bid based on cost, work quality and past performance. The PAs are not directly involved with the selection of the winning bid for multi-family projects. The contractors must meet the PAs’ eligibility requirements for participation in the programs. Regardless of the size of multi-family projects, the lead vendor performs post inspection on 100 percent of the jobs completed. The PAs have also contracted with a competitively procured third-party vendor to inspect three to ten percent of all completed jobs.

For single family and attached low rise projects, lead vendors review weatherization work scopes developed by energy specialists to check for accuracy, the appropriateness of recommendations, and any possible health and safety related concerns before assigning work to contractors for completion. Lead vendors then assign projects to independent installation contractors ("IICs") based on a merit-based work allocation policy. IICs receive a score based on the quality of the work, customer satisfaction, and adherence to required administrative procedures. The better the score, the more work the IIC is given. The lead vendor targets 50 percent of projects for post-installation inspection. The lead vendors also provide in-process inspections. As with multi-family, the PAs contract with a third-party vendor to independently inspect five to ten percent of completed weatherization projects. The third-party quality control vendor also provides quality control inspections on home energy assessments, and customer surveys.

In the Income Eligible Program, the lead implementation vendor coordinates inspections via local Community Action Program Agencies for one hundred percent of lighting opportunities, weatherization, and heating equipment installations. Additionally, the statewide third-party quality control vendor completes onsite quality control inspections for five to ten percent of post installation projects including assessments, weatherization and completed heating equipment installations.

For rebate programs, the PAs competitively procured a vendor to conduct all rebate processing. This vendor is responsible for detailed rebate application review, ensuring completeness of all required fields and required supporting documentation. Prior to issuing rebate payment, the rebate processing vendor is responsible for coordinating verification inspections for five percent of residential rebate applications, which are selected at random. In addition to the verification inspections included by the rebate processing vendor, an independent third-party quality control vendor has been contracted to provide post-installation inspections on at least ten to fifteen percent of residential
rebates over $\$ 100$ prior to rebate payment being issued - although this percentage varies somewhat across each PA. The PAs have also introduced a process to further qualify any contractors who wish to receive rebates on behalf of customers. Contractors are required to become verified third-party vendors and have the appropriate documentation (e.g., proof of a Massachusetts contractor license, insurance) before they are eligible to receive a residential rebate payment on behalf of a customer.

For the Residential New Construction ("RNC") program, the PAs select a lead vendor to implement the program through a competitive bid process. The lead vendor works directly with builders and developers, as well as HERS raters who engage with participants to influence projects. The lead vendor manages a list of HERS raters in good standing and who must be certified to work in the RNC program. HERS raters conduct diagnostic testing and prepare energy models that document energy savings for each project. The lead vendor also verifies installation of measures for projects after they are installed by reviewing as-built documents submitted by builders; savings and incentives are adjusted at this time. The lead vendor reviews and verifies savings before they are uploaded to PA tracking systems. Project files are subject to automated quality assurance ("QA") checks within the energy modeling platform that blocks submission unless all program requirements are met, as well as manual QA review during the monthly invoicing process. Additionally, the lead vendor conducts a sampling of in-person QA inspections to verify as-built conditions and installed measures.

Finally, upstream initiatives, such as the Residential Lighting Initiative, provide incentives directly to wholesalers and retailers. A discussion of quality control checks
and procedures for the Residential Upstream Lighting Initiative is included in the Report on Investigations, located in Appendix I.

## Q. Please describe the commercial and industrial quality control checks and procedures.

A. In the commercial sector, the strategies employed to ensure quality assurance and control depends on the nature of the engagement. The PAs offer several different pathways for engagement, which include: (1) downstream pathways, such as equipment rebates, incentives for new construction, and incentives for energy efficiency improvements at existing buildings; (2) mid-stream pathways, which provide incentives directly to wholesalers and retailers, such as the Mid-stream Lighting Initiative (prior to 2022, this Initiative was referred to as the Upstream Lighting Initiative); and (3) direct installation services.

Downstream pathways involve both "prescriptive" applications, such as equipment rebates, or custom incentives that are determined based on energy savings achieved for a particular project. For prescriptive applications, the quality assurance process focuses primarily on post-installation inspections as described below. For custom incentives, applications must include a description of pre-existing conditions and proposed postinstallation measures. Prior to starting work, the pre-existing conditions and proposed measures must be documented and, in some cases, inspected. The PAs utilize internal staff or third-party inspectors to conduct this process.

For both pre- and post-installation inspections, the PA selects projects for inspection, based on each program's historic size in terms of number of projects and amount of savings or
incentive dollars. Either internal PA staff or independent contractors conduct these inspections depending on geographic location and staff availability.

With respect to mid-stream pathways, the PAs implement a quality assurance and quality control plan with the contracted vendor(s) implementing the initiative and a designated third-party vendor ("Verification Vendor"), who performs on-site verifications. The results of these verifications determine the success of the initiative and the eligibility of distributors to submit incentive requests. The Verification Vendor is required to inspect five percent of completed lighting projects and at least ten percent of completed nonlighting projects each month. Verifications are randomly selected for each PA's territory by the Verification Vendor. Further discussion of quality control procedures for commercial mid-stream lighting initiatives are included below.

For direct installation measures, the contracted PA vendors either install measures on their own or work with the customer's chosen vendor to document the pre- and postconditions. These direct installations are also subject to third-party inspections either by a vendor or by PA staff. In cases involving complex systems, metering or data monitoring may be requested and reviewed to ensure that the performance meets the engineering estimates.

## Q. Do the PAs engage in efforts to ensure that reported savings are being realized?

A. Yes, the Program Administrators conduct regular EM\&V studies of the programs. A core purpose of EM\&V is to ensure accurate and credible calculation and reporting of impacts resulting from the implementation of energy efficiency measures. Through the EM\&V process, the PAs study, among other things, in-service rates, bill analysis, and realization
rates. They look at both qualitative and quantitative factors. Further, all EM\&V studies are conducted by third parties and are overseen by an independent third-party EM\&V consultant according to the EM\&V framework outlined in the three-year plan.

## Q. Are there consequences for contractors or vendors who do not comply with Program terms?

A. Yes. In some instances, the PAs identify instances of non-compliance through the quality assurance/ quality control ("QA/QC") process described in this testimony, including field inspections and analytics. When the PAs learn that a contractor or vendor has not complied with applicable terms, the PAs apply appropriate sanctions to deter similar misconduct. If warranted, the PAs may temporarily suspend or permanently prohibit an employee of a specified contractor or vendor, or the organization as a whole, from participating in the Program. Additionally, sanctioned contractors may be subject to increased QA/QC scrutiny. In the 2019-2021 Term, some PAs sanctioned a small number of contractors and vendors for failing to comply with applicable terms and conditions. While not all PAs suspended contractors during the term, the suspensions serve as a deterrent across the Commonwealth. These fact-specific suspensions are part of the QA/QC process. Where there is a more material concern, a detailed investigation can occur. These investigations are described in Appendix I.

## Q. Please provide examples of suspensions occurring based upon QA/QC review.

A. One of the lead vendors determined that several contractor employees were documenting blower door test results using duplicate photos for more than one property. The applicable PAs reviewed the work performed and required the contractors to redo the blower door test
at their own expense. Savings were recalculated based upon a deemed results methodology and confirmation of work. A number of contractor employees were suspended from the Program. When these contractor employees are allowed to resume their participation in the Program, they will be subject to enhanced QA/QC scrutiny.

In the commercial mid-stream lighting offering, vendor performance is subject to inspection. Based upon these inspections, two vendors were suspended from participation on a statewide basis for non-compliance with program guidelines. Non-compliance was based on either the failure to adhere to minimum customer contribution guidelines and/or installation verification results that did not support claimed installation.

These examples demonstrate the PAs’ QA/QC procedures and corrective measures at work. They show how QA/QC work is implemented in the field, that failure to abide by program requirements can have serious consequences, and that effective QA/QC can foreclose the need for further, more complex investigations.
Q. Please describe any pending internal and external investigations at the Compact
related to the Mass Save program?
A. The Compact is participating in the collective PA investigations described in Section I of the report in Appendix I. As noted in Appendix I, the Compact is not currently conducting any Compact specific internal or external investigation related to the Mass Save program. Also, as noted in Appendix I, the Compact is a municipal aggregator and not an investorowned utility.

## V. EFFORTS TO SECURE OUTSIDE FUNDING

Q. Please describe the PAs' efforts to seek additional funding to implement the 20192021 Three-Year Plan, including any work with outside entities.
A. The PAs regularly seek out other sources of funds for energy efficiency projects with the aim of mitigating bill impacts to customers. The PAs engage with DOER, the AGO, municipalities, and other stakeholders to explore potential opportunities for outside funding to offset energy efficiency program costs, as directed by the Department in D.P.U. 21-120 through D.P.U. 21-129 (D.P.U. Order at 217-218). The PAs held ongoing meetings on this topic with DOER and the AGO. Those meetings identified several topics for further exploration, including:

- How to leverage dollars in Governor Baker's proposed capital budget for state facilities to comply with his Lead by Example ("LBE") executive order;
- How to leverage federal funding for affordable housing and projects in Gateway Cities; and
- How to work with schools that may receive federal funding directly while also needing support to identify and implement projects.

In addition, the PAs have coordinated with several influential outside groups to seek funding made available by recent federal legislation, such as the 2021 American Rescue Plan Act ("ARPA") and the Infrastructure Investment and Jobs Act ("IIJA"). The PAs are working with a diverse group of stakeholders-including LEAN, the Acadia Center, the Utility Workers Union of America ("UWUA"), Northeast Clean Energy Council (NECEC), and E4TheFuture-to persuade the Legislature to allocate a significant portion of the Commonwealth's ARPA funds to energy efficiency projects. The coalition has advocated for these critical priorities:

1. $\$ 200$ million to lower ratepayer charges in support of the 2022-2024 Plan;
2. $\$ 100$ million to provide innovative energy efficiency, electrification, barrier mitigation, and renewable energy services to low-income households, implemented by LEAN. Statewide, this will help thousands of low-income residents address their energy costs in a flexible manner;
3. $\$ 100$ million for energy efficiency barrier mitigation measures that are necessary to enable subsequent installation of energy efficiency and electrification measures that could not otherwise be implemented. Some examples of this include structural reinforcement to handle heavy equipment, required customer electrical upgrades, and other costs associated with electrifying large buildings, including multi-family buildings;
4. $\$ 50$ million in targeted support for EJ communities to reduce customer contributions for installing energy efficiency, electrification, and renewable measures. This will include owners of municipal and non-profit owned buildings that have difficulty securing needed funds;
5. $\$ 20$ million in financial assistance for customers of municipally owned electric companies to perform energy efficiency and electrification upgrades. There are 41 municipally owned electric and gas companies in the Commonwealth (serving all or part of 50 municipalities). Customers of these utilities cannot access Mass Save and need increased support for energy efficiency and clean energy; and
6. $\$ 30$ million to support innovative strategies, including those that combine renewable and energy efficiency technologies, such as the Cape Light Compact’s proposed Cape and Vineyard Electrification Offering ("CVEO"). Aside from ARPA, the federal government recently made additional funds available for energy investments through the IIJA. Notably, the IIJA makes funds available through DOE grant programs for critical priorities like industrial decarbonization, energy storage, and school facilities upgrades. The PAs stand ready to work with public and private sector partners to submit bids for these grants when they become available.

In addition to efforts focused on securing additional dollars, the PAs have established valuable partnerships with local banks and credit unions throughout the Commonwealth. The Mass Save Heat Loan offers interest-free financing opportunities for residential customers to install energy efficiency measures. By utilizing program funds to buy-down the interest rate the PAs are able to offer customers an attractive loan option and leverage the private capital of more than 100 lenders across the state. During the 2019-2021 Term, this collaboration resulted in more than $\$ 500$ million in consumer loans for installation of energy efficiency measures.

## VI. CAPE LIGHT COMPACT JPE SPECIFIC ISSUES

## A. Mid-Term Modification Issues

Q. Did the Compact monitor its spending activity during 2019-2021 to assess whether any mid-term modifications were necessary?
A. Yes. The Compact monitored its spending activity throughout the course of 2019-2021, which resulted in an appearance before the EEAC for two mid-term modifications. The EEAC approved the mid-term modifications on November 17, 2021. These mid-term modifications were for projected underspending of greater than $20 \%$ of the Compact's
planned program budgets for its C\&I Existing Buildings Program and its C\&I New Construction Program.

## Q. Did the Compact trigger additional mid-term modifications in 2021?

A. Yes, despite regular monitoring throughout 2021, upon final accounting in 2022, it became clear that the Compact overspent its Residential Existing Buildings program budget, underspent its Income Eligible Existing Buildings program budget, and overspent its Residential and C\&I Hard-to-Measure program budgets by over 20\% for the 2019-2021 Term. I describe each of these in more detail below.

## 1. Residential Sector Spending

Q. Identify the Compact's increase in spending in the residential sector for 2021 and the associated rate impacts.
A. In 2021, the residential sector spending increased by $46 \%$ more than planned. Thus, Residential sector bill impacts were $4.4 \%$ for customers for the $\mathrm{R}-1$ rate class, relative to the planned 2021 energy efficiency surcharge, which should have required a DPU midterm modification. See Section 3.8.2 of the Energy Efficiency Guidelines, D.P.U. 11-120A, Phase II (January 31, 2013). The main contributing factor to the increased spending was the Compact's overspend in the Residential Existing Buildings program, discussed below.
Q. Identify the Compact's overspend in the Residential Existing Buildings program during the 2019-2021 Term.
A. The Compact overspent its planned budget for the Residential Existing Buildings program by $28.8 \%$ during the 2019-2021 Term. The Compact had planned for $\sim \$ 60.5$ million but spent $\sim \$ 78$ million. This should have required an EEAC mid-term modification pursuant to Section 3.8 .1 of the Energy Efficiency Guidelines, D.P.U. 11-120-A, Phase II (January 31, 2013), for a change in program budget of $20 \%$ over the 2019-2021 Term.
Q. What were the factors contributing to the Compact's overspend in the Residential Existing Buildings program?
A. The COVID-19 pandemic was a complicating factor in program implementation during the 2019-2021 Term. On a statewide basis, to mitigate the effects of the pandemic, higher than planned incentives were offered to customers, which generated significant interest, since many customers were working from home during the pandemic. Moreover, on Cape Cod, many customers chose to reside in their seasonal homes during the height of the pandemic. For these reasons, the Compact's residential sector program costs were higher than expected.
Q. Why didn't the Compact seek a mid-term modification in 2021 to obtain EEAC approval for this overspend?
A. In 2020 at the start of the pandemic, the Compact could not predict if customers would avail themselves of energy efficiency offerings. Programs were put on pause and the Program Administrators pivoted to virtual offerings and no contact services. As more was learned about COVID and health and safety protocols were put in place, in-home work began to resume gradually. In the summer of 2020 contractors began to resume
installations, but many at reduced staffing levels. The Program Administrators offered a $100 \%$ weatherization incentive to customers to help build the pipeline to ensure program services could continue. While there was interest in the offering, customers still had reservations about allowing crews into their homes. As COVID continued into the Fall of 2020, some customers moved forward, and others held off on installations. With fewer crews than usual working in the field, many contractors couldn't find staff or were hesitant to add crews back to prior levels given the uncertainty around COVID. Given this backdrop and continued uncertainty surrounding COVID, the Compact believed that the budget overspend for this program would be near but within the $20 \%$ threshold. Ultimately, the number of jobs reaching completion at the end of 2021 resulted in a larger than planned for budget overspend.
Q. Did the overspend in the Residential Existing Buildings program provide direct benefits to customers during the 2019-2021 Term?
A. Yes. After excluding the Residential Behavior core initiative, the Compact achieved approximately 42\% more annual and lifetime electric savings than planned (an increase of 14 GWh and 87 GWh , respectively). With the same exclusion, the Compact served about 25\% more participants than planned. Specifically, the Residential Coordinated Delivery core initiative more than doubled its participants.

## 2. Hard-to-Measure Program Spending

Q. Identify the Compact's overspend and the contributing factors for the overspend in the Residential and C\&I Hard-to-Measure programs during the 2019-2021 Term.
A. The Compact overspent its Residential Hard-to-Measure program planned budget by 23.6\%, and its C\&I Hard-to-Measure program planned budget by 22.1\%. ${ }^{4}$ For Residential, there was a significant uptick in residential HVAC work and HEAT Loan costs in the last few months of 2021. With respect to C\&I, the Compact incurred allocated statewide evaluation costs at the end of 2021 in the C\&I Evaluation and Market Research core initiative that exceeded its planned budget. As late as October 2021 (excluding the funds the Compact was required to transfer to MassCEC), it appeared that the Compact would not trip the $20 \%$ change in budget threshold for an EEAC mid-term modification in either its Residential or C\&I Hard-to-Measure programs. Given how small the budget was for these programs and the additional costs incurred at the end of 2021, it was not until 2022 that the Compact realized it was four and two percent, respectively, above the mid-term modification threshold of $20 \%$ for these programs (excluding the payment to MassCEC).

[^11]
## 3. Income Eligible Program Spending

## Q. Identify the Compact's underspend in the Income Eligible Existing Buildings program during the Term.

A. The Compact underspent its planned budget for the Income Eligible Existing Buildings program by $\sim 28 \%$ during the 2019-2021 Term. The Compact had planned for $\sim \$ 13$ million but spent only $\sim \$ 9.6$ million.
Q. What were the factors contributing to the Compact's underspend in the Income Eligible Existing Buildings program during the Term?
A. The Compact's Income Eligible Existing Buildings program was significantly impacted by challenges resulting from the COVID-19 pandemic during the 2019-2021 Term. The Program Administrators suspended all program activity during the Spring of 2020. Activity in the Income Eligible Existing Buildings program did not resume until the Summer of 2020. After program activity resumed, it took additional time for participation in the program to ramp up. In addition, even with interested participants, the Compact's program faced a significant appliance shortage resulting from the COVID-19 pandemic that presented delays in project completions in 2021.
Q. Why didn't the Compact seek a mid-term modification in 2021 to obtain EEAC approval for this underspend?
A. The Compact worked diligently with its income eligible vendor(s) during 2021 to address the appliance shortage and complete as many projects as possible. The Compact was hoping its vendors would complete enough of the appliance backorders to keep any 20192021 Term budget impact within the parameters of the energy efficiency guidelines (e.g., keep the underspend to within the allowable $20 \%$ threshold) and therefore did not submit
a mid-term modification for EEAC approval. In reviewing the program spend upon completion of the 2019-2021 Term, however, it became clear that the Compact was not able to complete enough jobs to stay within the parameters of the energy efficiency guidelines.
Q. Despite the Compact's underspend in the Income Eligible Existing Buildings program, was the Compact able to serve more income eligible customers than planned during the Term?
A. Yes. In each year of the 2019-2021 Term, the Compact served more income eligible customers than planned. In addition, for the 2019-2021 Term, the Compact reached 58\% more customers (or 2,438 more customers) than planned.

## B. The Compact's Low-Income ${ }^{5}$ Budget

Q. Despite serving more income eligible customers during the Term than planned, did the Compact satisfy the requirement to spend $10 \%$ of its total budget on comprehensive low-income residential demand side management and education programs?
A. No. The during the 2019-2021Term the Compact spent $7.7 \%$ of its total budget on income eligible programs.
Q. Is this the first time the Compact was unable to satisfy the requirement to spend $\mathbf{1 0 \%}$ of its total three-year plan budget on comprehensive low-income residential demand side management and education programs?
A. No. For the 2016-2018 Three-Year Plan term, the Compact spent $8.2 \%$ of its total budget on income eligible programs. For the 2013-2015 Three-Year Plan term, the Compact spent 9\% of its total budget (a budget that included increases resulting from mid-term

[^12]modifications) on income eligible programs. The Compact's actual spending on income eligible programs in 2013-2015 was 10.85\% of its total planned budget, however, as higher than planned residential and C\&I costs caused the income eligible budget to appear less than planned on a percentage basis.
Q. Has the Department expressed concern regarding the Compact's ability to satisfy this budgetary spend requirement?
A. Yes. In its 2022-2024 Three Year Plans Order, the Department questioned whether the Compact was delivering an energy efficiency plan consistent with the state's energy goals, because the Compact has not achieved the low-income budget requirements.
Q. How has the Compact responded to the Department's concern?
A. The Compact has engaged experts to undertake a review and analysis of the Compact's service territory. Specifically, the Compact engaged Synapse Energy Economics, Inc. ("Synapse") to prepare an analysis of the Compact's low-income energy efficiency programs, including the challenges presented by the Compact's service territory and consideration of remaining opportunities to serve, which is attached as Attachment A.
Q. What challenges does the Compact face in trying to satisfy the low-income budget requirement?
A. The Compact service territory is Cape Cod and Martha's Vineyard. Income eligible customers represent approximately $5 \%$ of Compact's customer base. The Compact has significantly fewer low-income customers as compared to other Program Administrator service territories. See Attachment A at 6 . Based on data available to the Compact, it is clear that about half of the Compact's income eligible customers are mutual customers of the Compact and National Grid (gas) ("Mutual

Customers"). See Attachment A at 8-9, 12. While, as documented in the pending D.P.U. 16-169 docket, the Compact seeks to serve moderate-income and market rate Mutual Customers in a manner that is different from the statewide protocol, at the request of LEAN, since May of 2012, the Compact has adhered to the statewide protocol for serving income-eligible customers. The Compact does not provide weatherization and heating systems, two of the most expensive measures within energy efficiency programming, to income-eligible Mutual Customers. Id. Further, the Compact has served most of its income eligible customers. As noted in Attachment A at 9-14, as of 2021 there were approximately 10,000 accounts on the incomeeligible discount rate in the Compact's territory (including income eligible Mutual Customers). The Compact estimates it has served about 70\% of these customers, or 7,000 of the 10,000 eligible customers. Id. Of the remaining 3,000 accounts, it is estimated that about 50\% are Mutual Customers. Id.
Q. Despite these challenges, how did the Compact equitably serve customers in its member municipalities during the Term?
A. At the outset of the 2019-2021 Term, the Compact worked with towns, faith-based organizations and other grassroots community organizations and housing agencies to educate and inform income eligible customers about the Compact's energy efficiency programs. Unfortunately, just as this effort was ramping up, the global COVID-19 pandemic arrived and programming for all Program Administrators was suspended in the Spring of 2020. While the Program Administrators resumed service in the Summer of 2020, it was difficult to gain back the momentum the Compact had achieved pre-pandemic.

In addition, the Compact had one large project that likely would have helped the Compact achieve the low-income cost allocation requirement, but the project was cancelled due to customer reservations about heat pumps. Nevertheless, the Compact served more income eligible customers during the Term than planned - the Compact reached 58\% more income eligible customers (or 2,438 more customers) than planned.

Finally, while it was not approved by the Department, the Compact has twice proposed to implement CVEO, which was specifically designed as a strategic electrification offering targeted to ensure income eligible and moderate-income customers benefit from a strategic electrification offering that incentivizes installation of heat pumps, solar photovoltaic and battery storage. This offering likely would have helped the Compact achieve the lowincome cost allocation requirement.
Q. Will the Compact continue to explore ways to equitably serve its customers during the 2022-2024 Three-Year Plan term?
A. Yes. The Compact is continuing its outreach to its towns, faith based and grassroots organizations and housing agencies and is undertaking a deep dive into the demographic data in its service territory to ensure that it undertakes the marketing and outreach necessary to engage with income eligible customers who can be served by the Compact but have yet to be served by the Compact. The practical reality is, however, that the Compact likely has approximately 1,500 unserved income eligible accounts. If the Compact were able to serve all of the customers at these accounts during the current term, it would need to serve 500
accounts each year. The Compact did, in fact, serve almost 900 accounts in 2021, yet it still did not achieve the low-income budget requirement. ${ }^{6}$

## Q. Are there alternative approaches to satisfying the low-income budget requirement that may be considered appropriate for the Compact's service territory?

A. Given the disproportionately low number of income eligible customers in the Compact's service territory, the Compact's inability to comprehensively serve low-income Mutual Customers and the service the Compact has provided to date to a majority of its low-income customer base, it is unlikely that the Compact will be able to spend $10 \%$ of its budget on low-income programs by implementing the statewide income eligible programs only (e.g., the statewide program already offers customers a $100 \%$ incentive providing free measures and services, so the Compact cannot offer enhanced incentives above $100 \%$ to drive remaining eligible customer participation). In its report, Synapse has identified that spending on low-income customers is also undertaken in Residential sector programming, which is not included in the low-income budget cost allocation, but potentially should be. Attachment A at 15. In addition, given that this statutory requirement was imposed in 2008, and by now many low-income customers have received comprehensive service, the Department may want to consider whether the requirement should be satisfied on a statewide rather than individual Program Administrator basis. Id. at 19-20. Moreover, the Compact could undertake efforts to target customers who have already been comprehensively served and promote electrification measures, which would require an

[^13]early retirement of existing heating systems to be replaced with heat pumps. While this effort may help the Compact achieve the statutory spending requirement, it would likely not be a cost-effective endeavor for the Compact. Id. at 19.

In addition, the Compact posits that it may be appropriate to include spending on service to all or a subset of moderate-income customers in the Compact's service territory when reviewing the Compact's $10 \%$ spending requirement. The Compact is also considering whether it could propose an alternative program design to its CVEO offering as a limited offering for low- and moderate-income customers. The Compact would appreciate the opportunity to work with the Department on any necessary program or policy changes which may be required to continue to equitably serve the low-income population on Cape Cod and Martha’s Vineyard.

## C. Understanding Residential Customer Non-Participation in the Compact's Service Territory

Q. Has the Department expressed concerns about the Compact's service to residential customers in the Compact's service territory?
A. Yes. Relying on data from a residential non-participant study submitted with the 20222024 Three Year Plans, the Department identified historically low participation rates among residential customers for the Compact relative to the statewide average. See, e.g., 2022-2024 Three Year Plans Order, D.P.U. 21-120 through D.P.U. 21-129 at 302 (2022).
Q. How is the Compact responding to the Department's concern?
A. The Compact has engaged DNV, Energy Insights ("DNV"), to study the Compact's historic residential program participation rates and the unique demographics on the Cape
and Vineyard that may present challenges in comparing residential customer participation on the Cape and Vineyard to average statewide participation rates.
Q. What challenges exist to comprehensively serving residential customers in the Compact's service territory?
A. Cape Cod and Martha's Vineyard are a unique service territory due to, among other things, the seasonal nature of the residency and the number of homes that are customers' second homes. DNV has identified that overall, the Compact's service territory has a $\underline{44 \%}$ vacancy rate (households that are occupied two months or less per year) compared to a $\underline{7 \%}$ vacancy rate for the remaining electric Program Administrators and a $\underline{9 \%}$ vacancy rate overall for the Commonwealth. See Attachment B, a Cape Light Compact Vacancy and Participation Summary prepared by DNV, at 1. In addition, for many of the Compact towns that the Department focused on in the Three-Year Plans Order, D.P.U. 21-120 through 21-129 at 298 (2022) (e.g., the Compact member towns on Exh. DPU-Comm 2-14, Att. A), the vacancy rates are even higher than $44 \%$. Id. DNV has concluded from its analysis that areas with higher vacancy tend to have lower location participation rates and therefore, the higher proportion of vacant homes in the Compact's territory will yield a lower location participation rate than in the rest of the state. Id.
Q. How does residential customer participation in the Compact's service territory compare to the statewide averages for areas where the vacancy rate is comparable to the Compact's service territory?
A. DNV's analysis of 2019 data showed that when the vacancy rate is accounted for, the Compact's and statewide participation rates are similar across three different participation metrics. Attachment B at 2, Figure 2. DNV has informed the Compact that additional
research is required to fully understand the impacts of vacancy and how vacancy interacts with other factors considered in measuring participation. Id. Notwithstanding the need for additional research, DNV has confirmed that the Compact's vacancy rate must be considered an important factor when comparing the Compact's participation rates to the statewide average. Id. The 2013-2017 Residential Non-Participant Customer Profile Study performed by DNV did not consider or account for this unique aspect of the Compact's service territory when comparing the Compact's member towns to the statewide service territory.

## Q. What strategies will the Compact employ during the 2022-2024 Three-Year Plan term to increase residential participation, despite the vacancy challenge?

A. The Compact is participating in the next phase of the Residential Non-Participant Customer Profile Study undertaken by DNV. The Compact has also engaged DNV to undertake a deeper analysis of the various participation metrics utilized in the 2013-2017 Residential Non-Participant Customer Profile Study to better understand how the unique demographics on the Cape and Vineyard present challenges to comparing the Compact's participation rates to statewide averages using these participation metrics. In doing so the Compact hopes to be able to target its efforts to areas where there is historically low participation. The Compact also hopes to be able to differentiate such areas from the results of statewide participation analysis utilizing metrics that may skew the results of residential participation in the Compact's service territory. The Compact hopes to receive this additional analysis from DNV later this year.
Q. What other strategies does the Compact employ to increase participation in its energy efficiency programs?
A. The Compact routinely seeks Department approval to offer enhancements (e.g., increased incentives to targeted customers) to the statewide programming pursuant to its authority under G.L. c. 164, §134 as a municipal aggregator operating a certified energy efficiency plan.

## D. Evaluations of the Compact's Enhancements

Q. Did the Compact evaluate the enhancements it offered during the 2019-2021 Term through the statewide evaluation process?
A. Yes. At the direction of the Department in Three Year Plans Order, D.P.U. 18-110 through 18-119 at 126-27 (2019), the Compact and the other Program Administrators utilized Guidehouse Inc. ("Guidehouse") to prepare two studies - one focused on the Compact's residential sector enhancements and one focused on the Compact's C\&I enhancements. The Department asked for the evaluations to consider whether the Compact's enhanced incentives were warranted and whether other Program Administrators should adopt the Compact's enhanced incentives. D.P.U. 18-110 through 18-119 at 126-27. The final studies were filed with the Department as part of the Program Administrators' April 1, 2022 compliance filing in D.P.U. 21-126 through D.P.U. 21-129 as Addendum, Att. 3 (Exh. 1, App. J (Addendum)), Study 41 ("Study 41") and Addendum, Att. 3 (Exh. 1, App. J (Addendum)), Study 42 ("Study 42").

## Q. What are some key takeaways from the residential enhancements study issued by Guidehouse?

A. Guidehouse's study considered the Compact's $100 \%$ uncapped incentive for insulation to year-round renters in a 1-4 unit rental property and owners of 1-4 unit rental properties where renters are year-round. Study 41 at 3 . Guidehouse concluded that the enhanced residential incentive offered by the Compact resulted in a higher rate of insulation measure adoption among 1-4 unit rental properties when compared to other Program Administrators in 2019. Study 41 at 11. Guidehouse also determined that for the other Program Administrators, higher incentives may induce some portion of home energy assessment participants to adopt insulation measures among 1-4 unit rental properties. Id. Guidehouse also noted that participation levels may be tied to factors related to differences in demographics and housing characteristics of 1-4 unit rental properties on Cape Cod relative to other parts of the state (i.e., factors affecting insulation adoption are most favorable in the Compact's service territory). Id. It is important to note that all Program Administrators elected to offer the Compact's 2019-2021 100\% uncapped insulation incentive for 1-4 unit rental properties for the 2022-2024 Three-Year Plan (a decision unrelated to this analysis by Guidehouse).
Q. What are some key takeaways from the C\&I enhancements study issued by Guidehouse?
A. In this evaluation, Guidehouse assessed whether the enhanced C\&I incentives offered by the Compact targeting small businesses, microbusiness tenants, small non-profits, and municipal customers are an effective mechanism for inducing participation by these segments relative to lower incentive levels, whether there were consistent results across the Program Administrators, and what, if any, adjustments could be adopted during the next three-year plan period by any of the Program Administrators. Study 42 at 1. The overall conclusion offered by Guidehouse was that there was not sufficient analysis to support any Program Administrator (including the Compact) changing its incentive levels for the C\&I sector in the 2022-2024 Three Year Plan Term. Study 42 at 25. However, Guidehouse did note that its analysis showed a mostly positive correlation between incentive level and participation rate across Program Administrator-customer segment combinations, which suggests that higher incentives may be justified as a means to increase the rate of participation. Id. at 23-24.

In addition, Guidehouse's analysis revealed that several other Program Administrators offered incentives to small business customers averaging more than 70\% during the 20182019 period, and in some cases offered incentives equal to the Compact's enhanced incentive (up to $100 \%$ ). Id. at 23 . Thus, Guidehouse concluded that the difference in incentives offered by the Compact and other Program Administrators was not as large as may have been implied in the 2018-2021 Three Year Plan and resulting Three Year Plans Order, D.P.U. 18-110 through D.P.U. 18-119 (2019). Id.

Finally, Guidehouse's analysis showed that leveraging a municipal-focused delivery pathway, especially when there is a high level of engagement by the Program Administrator directly with customers, such as with the Compact, is more effective in increasing both the rate and depth for participation among municipal customers. Id. at 25. Specifically, Guidehouse concluded, "CLC’s municipal program manager is particularly
active in relationship development and lead generation with municipal customers, which likely contributes to CLC’s strong results." Id.

## E. Conclusion on Compact Specific Issues

Q. Do you believe that the Compact's residential participation rates or spending on income eligible customers would increase if the Compact were eligible for performance incentives like other electric utility Program Administrators?
A. The Compact is dedicated to comprehensively and equitably serving its customers. Performance incentives, which are associated with utility ratemaking and of benefit to utility company shareholders, are not an appropriate consideration for municipalities administering energy efficiency services (e.g., municipalities have no shareholders). The Compact has diligently provided energy efficiency services to customers on the Cape and Vineyard for upwards of 21 years and has performed well without the need for performance incentives. During this time, the Compact has also undertaken innovative approaches to program design and service, which may also have increased customer participation, and which were ultimately adopted by other Program Administrators as part of the statewide administration of energy efficiency. Moreover, the Legislature has recognized that municipal aggregators implementing energy efficiency may do so in a manner that is different from state energy conservation goals, in that municipalities implementing energy efficiency may offer "more specific, detailed, or comprehensive" energy plans that cover "additional subject areas" and may adopt, enforce and administer an energy plan "which does not comply with any such state-wide conservation goals so long as it does not violate the laws of the commonwealth." G.L. c. 164, §134(b).

1 VII. CONCLUSION
2 Q: Does this conclude your testimony.
3 A: Yes. It does.

# The Cape Light Compact's Low-Income Energy Efficiency Programs 

## Challenges and Opportunities

Prepared for The Cape Light Compact
July 29, 2022

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## EXECUTIVE SUMMARY

Massachusetts law requires electric energy efficiency Program Administrators to spend at least 10 percent of their budget on low-income programs. ${ }^{1}$ Since 2014, the Cape Light Compact JPE (Compact) has struggled to meet this requirement due in large part to territory-specific circumstances, highlighted below.

- The Compact has few low-income customers, representing about 5 percent of the Compact's customer base. The Compact has significantly fewer low-income customers than other electric Program Administrators. ${ }^{2}$
- About half of the Compact's low-income customers heat with gas and therefore National Grid Gas is their primary energy efficiency Program Administrator, not the Compact. Starting in 2012, the Program Administrators' statewide protocol for serving low-income customers stipulates that customers who heat with gas can only be provided envelope measures and heating systems - the most expensive measures - by the gas Program Administrator.
- Combined, these factors mean the Compact is required to spend 10 percent of its term budget on 2.5 percent of its customers.

Notwithstanding these challenges, the Compact has consistently provided equitable service to its lowincome customers, which has resulted in direct energy efficiency benefits to participants and ratepayers. Since the Compact began providing energy efficiency programs in 2001, the Compact has successfully reached most of its eligible low-income customers. Synapse Energy Economics (Synapse) analyzed Compact customer and participant data from 2004 through 2021 and found the following results.

- As of 2021 , there were about 10,000 customers (including mutual customers of the Compact and National Grid Gas) eligible to participate in the Compact's low-income programs. Through implementation of its programs in 2004 through 2021, the Compact served about 7,000 of the 10,000 eligible customers (or about 70 percent of eligible customers).
- Of the remaining roughly 3,000 non-participants, about half are mutual customers of the Compact and National Grid Gas that the Compact is not able to serve comprehensively. ${ }^{3}$

[^14]- If we remove the 1,500 non-participants whom the Compact cannot serve because they are mutual customers from the Compact's pool of eligible customers, then the Compact's participation rate is closer to 85 percent instead of 70 percent.
- There are approximately 1,500 non-participants, or 15 percent of eligible participants, that the Compact has not yet served.
- Even if the Compact served all 1,500 non-participants during the 2022-2024 plan term and spent the same amount per participant as spent historically on each participant (about $\$ 3,000$ per participant), the Compact still would not be able to spend 10 percent of its budget on low-income programs per year or for the term.

Given the Compact's relatively small population of eligible low-income customers and its historically successful program implementation, the Compact is unlikely to meet the statutory low-income spending requirement of 10 percent with the current program and policy landscape.

## 1. BACKGROUND

Since 2001, the Compact has implemented energy efficiency programs on Cape Cod and Martha's Vineyard. ${ }^{4}$ The Compact coordinates program design and implementation with the Massachusetts electric and gas utilities, collectively the Program Administrators. ${ }^{5}$ The Compact's service territory overlaps Eversource's electric service and National Grid's gas service.

Beginning with the first three-year energy efficiency plans in 2010, Massachusetts law requires that "at least 10 per cent of the amount expended for electric energy efficiency programs... shall be spent on comprehensive low-income residential demand side management and education programs." ${ }^{6}$

Consistent with this statute, since 2010, the Compact has planned to spend 10 percent of its energy efficiency budget on low-income programs and services. However, the Compact has not always spent its planned budget. Figure 1 illustrates the Compact's actual spending for the low-income sector for 2010 through 2021. Starting in 2014, the Compact has struggled to meet the 10 percent spending requirement.

[^15]Figure 1. Compact actual low-income spending as a percent of total spending, 2010-2021


Source: www.MassSaveData.com.

### 1.1. Department's concerns

In its order on the 2022-2024 Three-Year Energy Efficiency Plans, the Massachusetts Department of Public Utilities (Department or DPU) articulated its concerns regarding the Compact's historical spending on low-income programs. The Department stated that it "questions the Compact's ability to deliver equitable services to all of its customers and, therefore, we will carefully examine the Compact's lowincome program spending in its 2019-2021 Term Report." ${ }^{7}$

Since the Department issued its order in January 2022, the Compact has been assessing customer and energy efficiency program data both internally and with assistance from third-party vendors, including Synapse and DNV.

### 1.2. This report

The Compact commissioned Synapse to investigate some of the Department's concerns regarding the Compact's service to low-income customers. This report provides our analysis and results. We identify some of the challenges the Compact faces in spending 10 percent of its budget on low-income programs and analyze the Compact's historical low-income program participation.

Synapse worked closely with Compact staff in developing this report to obtain programs details and ensure data accuracy. Synapse primarily relied on data from the Compact's tracking system to complete

[^16]the analysis in this report. We also reviewed data from MassSaveData and DNV's energy efficiency database that it maintains for the Program Administrators.

### 1.3. Income-eligible energy efficiency programs

The Program Administrators offer energy efficiency programs to both residential and low-income customers, targeting the new construction, retail, and home retrofit markets. The Program Administrators offer additional measures and services to low-income customers beyond what is available to residential customers. All low-income measures are provided at no cost (i.e., a 100 percent incentive) to participants who qualify for the low-income programs, which is typically higher than the incentives available within the residential programs.

Low-income customers can participate in either the residential or low-income programs, or both, depending on the program. The Compact and other Program Administrators strongly encourage customers who qualify to be served through the low-income programs because they will receive the most services at no cost.

Residential customers are eligible to participate in the low-income energy efficiency retrofit programs if their household income is equal to or less than 60 percent of state median income in the participation year. ${ }^{8,9}$ The Compact identifies this eligibility in one of the three following ways:

- The customer receives fuel assistance and therefore has already been screened and determined to be low-income-eligible by the Low-Income Home Energy Assistance Program (LIHEAP).
- The customer is on the electric or gas utility low-income discount rate (the R-2 and R-4 electric rates) and therefore has already been means-tested as low-income-eligible. Customers qualify for the utility discount rate annually by being enrolled in the Fuel Assistance program or by meeting the eligibility requirements for other means-tested programs, such as Chapter 115 Veterans' Service Benefits, Supplemental Security Income (SSI), or Supplemental Nutrition Assistance Program (SNAP) services.
- The customer's income has been verified by the Compact as being at or below 60 percent of the state median income. The Compact verifies income directly in its customer call center through an application process and customer-provided financial documentation.

[^17]
## 2. COMPACT-SPECIFIC CHALLENGES

In this section we identify some of the key challenges the Compact faces when attempting to spend 10 percent of its budget on low-income programs. The Compact's territory-specific barriers are its relatively small number of low-income customers, its service limitations to mutual gas and electric customers, and cumulatively high participant rates.

### 2.1. The Compact has few low-income customers

A Program Administrator's ability to spend 10 percent of its budget on low-income programs will depend on the number of low-income customers in its service territory relative to the number of residential and commercial and industrial (C\&I) customers.

For the Compact, its customer demographics are heavily weighted towards residential customers, with few low-income or C\&I customers. As summarized in Table 1, low-income customers comprise 5 percent of the Compact's total customers, and about 6 percent of the Compact's total residential customers (the sum of low-income and residential customers). ${ }^{10}$

Table 1. Compact's 2021 customers by customer sector

| Customer Sector | 2021 Customers | Percent of Total <br> Customers | Percent of Total <br> Residential Customers |
| :--- | :---: | :---: | :---: |
| Low-Income | 10,244 | $4.9 \%$ | $5.7 \%$ |
| Residential | 169,921 | $81.9 \%$ | $94.3 \%$ |
| Commercial \& Industrial | 27,357 | $13.2 \%$ | $\mathrm{n} / \mathrm{a}$ |
| Total | $\mathbf{2 0 7 , 5 2 2}$ | $\mathbf{1 0 0 \%}$ | $\mathrm{n} / \mathrm{a}$ |

Source: Compact customer data.

To put the Compact's customer demographics into statewide context by comparing to the other electric Program Administrators, we would ideally analyze customers within each customer sector for all Program Administrators. Unfortunately, we could not find public data with customer counts by residential, low-income, and C\&I sector for the other electric Program Administrators. As a proxy for customers, we analyzed residential and low-income sales data, which the Program Administrators provide in energy efficiency plans. ${ }^{11}$

Figure 2 summarizes residential and low-income sales as a percent of total residential and low-income sales for each PA and statewide based on forecasted 2022-2024 sales. About 6 percent of the Compact's

[^18]total residential sales are from low-income customers, which is consistent with the ratio of low-income to total residential customers presented in Table 1.

Statewide, low-income customers comprise 11 percent of total residential sales, which is almost twice as much as the Compact's low-income customers represent. The Compact's low-income sales as a percent of total residential sales are lowest among all electric Program Administrators, with the other Program Administrators seeing percentages that range from 11 to 15 percent. We concluded that the Compact has roughly half as much opportunity to serve low-income customers as other electric Program Administrators.

Figure 2. Electric residential and low-income sales as a percent of total residential sales, 202-2024 forecasted


Source: www.MassSaveData.com.

Using the same sales data, we roughly estimated the number of low-income customers in each Program Administrator's territory by assuming each low-income customer uses 550 kWh per month. ${ }^{12}$ As shown in Figure 3, compared to the Compact, Eversource has about 10 times as many low-income customers while National Grid has almost 14 times as many low-income customers. Unitil has the lowest number of low-income customers, but the highest percentage of sales from low-income customers as shown in Figure 2. This further confirms the Compact has few low-income customers relative to other electric Program Administrators.

[^19]Figure 3. Estimated number of income-eligible customers


Source: www.MassSaveData.com.

Based on the above analysis, it will continue to be a challenge for the Compact to spend 10 percent of its budget on low-income customers year after year when the Compact has few customers on which to spend the money.

### 2.2. Mutual customer participation dynamics

The Compact implements its energy efficiency programs in a portion of National Grid's gas service territory. Starting mid-2012, the Program Administrators agreed that gas Program Administrators would provide comprehensive services (weatherization and heating system services) to low-income customers who heat with gas, while the electric Program Administrators would serve the non-gas-heated customers.

As a result of this protocol, the Compact and National Grid coordinate energy efficiency services to mutual customers who heat with gas. ${ }^{13}$ Below, consistent with the statewide model, we explain how the two Program Administrators coordinate when a low-income customer who is also a mutual customer wishes to participate in the energy efficiency programs.

- Customer service. The Compact completes all initial customer service activities for the customer regardless of heating fuel type. The Compact enrolls the customer in the energy efficiency programs and handles phone calls and troubleshooting for the

[^20]participant. If the low-income customer is a mutual customer and gas-related decisions arise, then the Compact directs the customer to National Grid for further customer service.

- Audit and fees. The Compact completes and pays for the home energy assessment or audit for all low-income customers, regardless of heating fuel type.
- Energy efficiency measures. If the low-income mutual customer requires weatherization work or heating system upgrades, then National Grid pays for and claims savings for those measures. Weatherization and heating system upgrades are typically the most expensive energy efficiency measures and provide significant savings to the customer. If the low-income mutual customer requires measures that only have electric savings, such as lighting or appliances, then the Compact pays for and claims savings for those measures. ${ }^{14}$ These measures are lower cost and provide fewer savings than weatherization measures and heating systems.

As explained in Section 2.3, about half of the Compact's already limited low-income customers are mutual customers. The Compact will have a difficult time spending 10 percent of its budget on lowincome customers since it cannot provide almost half of its low-income customers with the most expensive energy efficiency measures. As shown in Figure 1, the transition away from serving mutual customers in 2012 contributed to the Compact's decline in spending on low-income as a percent of total spending. ${ }^{15}$

This issue compounds with the previously mentioned challenge of the Compact having few low-income customers to begin with. Considering low-income customers represent about 5 percent of the Compact's customers and given that the Compact cannot serve about half of these customers, that leaves about 2.5 percent of customers on which the Compact would spend 10 percent of its budget.

### 2.3. Low-income participation trends

In this section we analyze the Compact's historical low-income participation rates as well as nonparticipant demographics and opportunities.

## Historical participation rate

There are multiple ways to assess energy efficiency program participation, and each method has its pros and cons. None of the possible methods represent an industry-standard practice; and some methods can produce flawed or incongruous results, especially if the underlying data has errors or

[^21]inconsistencies. Long-term participation estimates are especially complicated due to changes in eligible customers, changes in program designs, and repeat participation across years and programs.

Synapse took a simplified approach to assessing participation by asking: Of the Compact's current lowincome customers, which have participated in past energy efficiency programs? In answering this question, we could assess program participation rates (participants divided by eligible customers) and identify non-participants (eligible participants less participants).

We analyzed data from the Compact's customer and participant databases from 2004 through 2021. ${ }^{16}$ We defined current low-income customers as the 9,925 unique electric accounts taking service on the utility discount rate (Eversource's R-2 and R-4 electric rate classes) as of January 2021. This is the pool of customers who could participate in the Compact's low-income retrofit energy efficiency programs ("eligible customers").

We then found that, of those 9,925 accounts eligible to participate in the income-eligible programs, 7,026 accounts are associated with addresses that have participated in either an income-eligible or residential program from 2004 to $2021 .{ }^{17,18}$ This indicates that over the past 18 years, the Compact has served 71 percent of its low-income customers. Table 2 summarizes our results.

[^22]Table 2. Compact participation analysis

| $a$ | 2021 accounts on utility discount rate | 9,925 |
| :---: | :--- | ---: |
| $b$ | Participating accounts, 2004-2021 | 7,026 |
| $b / a$ | Participation rate (\%) | $71 \%$ |
| $a-b$ | Non-participant accounts | 2,899 |

Source: Compact customer and participant databases.

## Caveats

This simplified approach to estimating participation is not a perfect representation of the Compact's low-income program participation. There are multiple caveats to keep in mind when reviewing the results, some of which we explain below.

## Frequently changing customer data

January 2021 is a snapshot in time. Customers regularly move in and out of income ranges, rate classes, and homes. However, for each year since 2015, there have been between 9,000 and 10,000 accounts on the low-income discount rates within the Compact's service territory. While the 9,925 accounts eligible to participate identified through our analysis is likely within the correct range of customers, the exact customers and homes vary annually, even monthly.

We chose the month of January because many customers go on Fuel Assistance in the fall or winter to help mitigate high winter heating bills. We assumed that by January most customers have enrolled in Fuel Assistance and have transitioned to the discount rate. Therefore, January provides the largest pool of eligible low-income customers. We chose 2021 because it is the most recent year for which we have complete participant and customer data.

## Eligible customers are limited

Using the number of accounts on the electric utility discount rate is not a complete approximation of customers who could participate in the low-income programs. The Program Administrators use the discount rate as the primary method to screen for income eligibility, but it is not the only method. A customer could be on a residential rate and participate in the income-eligible programs. The number of accounts on the discount rate likely underrepresents eligible customers.

We relied on accounts on the discount rates because it is the most common approach for screening income eligibility, most customers that participate in the low-income programs are on the discount rate, and we could compare eligible customers to the participant data using account numbers.

## Participants are limited

We maintained consistency with the eligible customer calculations by only including participants who were on the low-income discount rate as of January 2021. We excluded the 1,027 accounts that participated in the 2004-2021 low-income programs who were on a residential rate as of January 2021. Those customers participated in the low-income programs and the Compact determined they were
income-eligible to participate at that time. Therefore, while we underestimate eligible customers, we also underestimate participants.

## Mutual customers

The most significant caveat is that we do not account for the impact of mutual customers in this analysis.

Ideally, we would remove mutual customers from both eligible customers and participants, as there is little spending or savings opportunities for the Compact at homes that heat with gas. While the Compact could claim lighting or appliance measures from mutual customers, those measures do not fully reflect the Compact's efforts to serve customers through the low-income program. It would be more appropriate to assume the Compact cannot serve those customers, and thereby remove them from the analysis (both from eligible customers and any participants).

We reviewed two data sources to estimate the number of mutual accounts in the Compact's territory, which we discuss below. Neither source accurately indicates which electric accounts heat with gas, but they provide useful bookends from which we could draw conclusions.

National Grid indicated to the Compact there are approximately 5,000 low-income single-family gas accounts in the Compact's territory. This represents about half of the Compact's eligible customers. However, gas accounts may not equate to electric accounts. If we assume there are more electric accounts associated with a gas account on average due to multifamily buildings, then there are likely more electric accounts associated with the 5,000 gas accounts indicated by National Grid. This would imply more than half of the Compact's electric accounts heat with gas.

Conversely, DNV maintains a statewide database of accounts for the Program Administrators. Synapse used that data and determined there are approximately 2,500 non-heating low-income electric accounts (i.e., customers on the R-2 rate) that also have a gas account. ${ }^{19}$ This represents about one-quarter of the Compact's eligible customers. Compact staff spot checked the DNV data by comparing addresses to local property databases. For multiple addresses, the local property database indicated the home heated with gas, but the DNV database did not. Based on this, Synapse suspects the DNV data underestimates total mutual customers, perhaps significantly.

To mitigate some of the account-level inconsistencies, we looked at premise information within the DNV data. For Eversource, the first six digits of an electric account number represent a premise number that remains constant when an account number changes. A premise can include 1-20 accounts, although most premises include 1-10 accounts and many just have one account. Using the same DNV parameters (i.e., accounts on the R-2 rate class), we looked at premises that have at least one account with a gas account and assume all accounts within that premise heat with gas. This simplification could

[^23]overestimate the number of accounts that heat with gas, but nonetheless provides a useful benchmark. This analysis indicates that approximately 6,000 accounts heat with gas, or about 60 percent of the Compact's eligible low-income customers.

The above data points indicate that, at a minimum, 25 percent of the Compact's eligible customers heat with gas, although the true number is likely at or above 50 percent. Based on this, we comfortably assume about half of the Compact's income-eligible customers heat with gas.

## Non-participant demographics

As indicated in Table 2, there are 2,899 accounts in the Compact's territory that could be eligible for but have not participated in the income-eligible programs. Synapse explored who these customers might be and why they have not yet participated.

Mutual customers. Compact staff individually researched the addresses associated with all 2,899 nonparticipating accounts in local property databases to identify which addresses heat with gas. ${ }^{20}$ They found that 1,435 accounts heat with gas while 1,308 accounts do not heat with gas, and there were 156 accounts that could not be found or for which the property database did not indicate the type of home heating. Therefore, 1,435 accounts, or about half of the approximately 3,000 low-income nonparticipants in the Compact's territory, heat with gas and are served primarily by National Grid Gas rather than the Compact. This leaves 1,464 accounts (the sum of the non-gas heating and uncertain accounts) that the Compact could potentially serve.

Table 3. Non-participant accounts by heating type

| Heating type | Accounts | Percent of total (\%) |
| :--- | ---: | :---: |
| Gas heat | 1,435 | $49.5 \%$ |
| Non-gas heat | 1,308 | $45.1 \%$ |
| Uncertain | 156 | $5.4 \%$ |
| Total | $\mathbf{2 , 8 9 9}$ | $\mathbf{1 0 0 \%}$ |

Source: Compact customer and participant databases.

If we remove from the Compact's pool of eligible customers these approximately 1,500 non-participants whom the Compact cannot serve because they are mutual customers, then the Compact's participation rate is closer to 85 percent instead of 70 percent.

New to the utility discount rate. Of the 2,899 non-participant accounts, 610 accounts (which is about 20 percent of non-participants) went on the utility discount rate for the first time in 2021. An additional 413 accounts went on the utility discount rate for the first time in 2020, meaning 35 percent of nonparticipants have enrolled in the utility discount rate within the past two years. These new low-income customers could be harder to reach, at least initially, for participation. Conversely, of the 1,411 total

[^24]accounts that went on the utility discount rate for the first time in 2021, 151 accounts (or about 11 percent of new discount rate customers) participated in either the low-income or residential efficiency programs in 2021.

### 2.4. Serving all non-participants

There are approximately 1,500 non-participant low-income customer accounts that the Compact could serve. If the Compact endeavored to serve all these customers during the current 2022-2024 plan term, it could serve about 500 accounts each year. For comparison, in 2021, the Compact served approximately 875 accounts that were on the utility discount rate in 2021 and spent only 8 percent of the total budget on income-eligible programs. ${ }^{21}$ On average from 2014-2021—the years for which the Compact has struggled to meet the low-income spending target-the Compact has served over 800 accounts per year. Reaching all non-participants is not enough to push the Compact over the 10 percent spending threshold.

Said another way, the Compact spends on average about \$3,000 per low-income participant per year. If the Compact spent the same amount on each of the 1,500 non-participants, the Compact's budget would be about $\$ 4.5$ million in customer incentives. Again, for 2021 , the Compact spent $\$ 4.1$ million in total on the income-eligible programs (not just customer incentives) and only spent 8 percent of the total budget.

Even if the Compact served every non-participating customer currently on the low-income discount rate in its service territory during the 2022-2024 plan term, the Compact is unlikely to meet the 10 percent spending requirement per year or for the term.

[^25]
## 3. Statewide challenges and considerations

In addition to the Compact-specific challenges discussed in Section 2, the Compact faces other challenges in spending 10 percent of its budget on low-income customers. These challenges are potentially faced by all Program Administrators, not just the Compact. Given the Compact-specific challenges, however, these statewide challenges are exacerbated within the Compact's territory and further contribute to the Compact's depressed low-income budgets.

### 3.1. Low-income participants within the residential programs

As explained in Section 1.3, low-income customers can and do participate in the residential programs if they choose to. This makes it difficult for Program Administrators to assess the true amount spent on low-income customers. The Program Administrators typically divide the low-income sector budget by the total budget to assess whether it has spent 10 percent of its budget on low-income customers. This will understate the amount spent on low-income customers because it does not include the amount spent on low-income customers who participate in the residential programs.

It is not possible to determine the amount a Program Administrator spends on low-income customers who participate in the residential programs. For the new construction and retail programs, the Program Administrators do not require income verification for program participation; the measures and services are available to all residential customers regardless of income. Low-income customers can participate in these residential programs, but their participation cannot be tracked. For the retrofit programs, the Program Administrators make every effort to direct customers to the low-income retrofit programs, but some low-income customers may still participate in the residential retrofit program.

It is a challenge for all Program Administrators, including the Compact, to identify exact spending on low-income customers. The percentages calculated in planning and reporting documents likely underestimate spending on low-income customers.

### 3.2. Comprehensive programs by design

The low-income programs are designed to provide comprehensive energy efficiency services at little or no cost to the customer. By design, the low-income home energy assessment identifies all efficiency opportunities in a home, and contractors install all recommended measures and services. Therefore, once a customer participates, it has few efficiency opportunities or motivation to participate again. This is especially true if the home is fully weatherized and the heating system is up-to-date.

The energy efficiency programs have evolved to provide new or different measures and services, and a customer's once new energy efficiency measures will eventually decay or expire. Over an extended period, customers may repeat participation. With each participation experience, however, there are
likely fewer opportunities to improve the home's energy efficiency, especially with more expensive upgrades like weatherization or heating systems. ${ }^{22}$

The challenge here is that the successful implementation of comprehensive programs will naturally result in fewer savings opportunities over time, absent expansions of program offerings. Energy efficiency programs are intended to transform customer behavior and markets, and when successful, customers have no reason to re-participate in the programs. For the Compact specifically, with few lowincome customers to begin with, the pool of eligible customers further shrinks annually with each participant that is comprehensively served. As analyzed in Section 2.3, the Compact has already successfully served most of its low-income customers.

### 3.3. Other Program Administrators

The Compact is not the only Program Administrator to have difficulty meeting the low-income spending requirement. The gas Program Administrators are required to spend 20 percent of their budgets on lowincome programs, compared to 10 percent for the electric Program Administrators. Since 2010, there have been multiple instances of gas Program Administrators not meeting the 20 percent spending requirement.

As shown in Table 4, between 2010 and 2021, all gas Program Administrators missed the 20 percent spending threshold at least once on an annual basis, with some Program Administrators falling short between four and nine times (blue shaded cells in Table 4 indicate the Program Administrator spent less than 20 percent of total costs for the year). ${ }^{23}$ In most cases, the gas Program Administrator managed to compensate for an annual shortfall in other years, such that the Program Administrator met the threshold for the three-year term. However, for the 2010-2012 term both Berkshire Gas and Columbia Gas spent 14.9 percent and 19.4 percent on low-income programs, respectively, while for the 20162018 term Columbia Gas spent 17.9 percent on low-income programs (yellow shaded cells in Table 4 indicate the Program Administrator spent less than 20 percent of total costs for the plan term). For the 2019-2021 term, most of the gas Program Administrators did not spend 20 percent of their budget on low-income programs due to the impacts of the global COVID-19 pandemic.

This illustrates that there are often Program Administrator-specific circumstances that create challenges in meeting the low-income spending threshold.

[^26]Notwithstanding the shortfalls in annual and term-level low-income spending, the Department has approved, and for the 2013-2015 and 2016-2018 term reports has even stamp-approved, each gas Program Administrators annual and/or term reports and associated spending. ${ }^{24}$

Table 4. 2010-2021 Gas Program Administrator low-income spending as a percent of total spending

| Year | Berkshire | Columbia Gas of MA ${ }^{25}$ | Eversource Gas (NSTAR) | Liberty | National Grid Gas | Unitil Gas | Statewide Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 | 8.9\% | 15.7\% | 22.7\% | 24.5\% | 19.4\% | 22.4\% | 19.2\% |
| 2011 | 13.5\% | 16.3\% | 27.0\% | 20.8\% | 18.5\% | 39.8\% | 19.9\% |
| 2012 | 19.0\% | 24.0\% | 22.8\% | 22.9\% | 27.1\% | 27.0\% | 25.6\% |
| 2010-2012 | 14.9\% | 19.4\% | 24.2\% | 22.7\% | 22.8\% | 30.1\% | 22.4\% |
| 2013 | 22.9\% | 24.8\% | 24.0\% | 28.1\% | 21.5\% | 25.6\% | 22.8\% |
| 2014 | 18.4\% | 21.5\% | 23.9\% | 22.8\% | 22.2\% | 26.6\% | 22.4\% |
| 2015 | 20.3\% | 18.7\% | 22.2\% | 20.2\% | 21.6\% | 32.4\% | 21.2\% |
| 2013-2015 | 20.5\% | 21.4\% | 23.3\% | 23.4\% | 21.8\% | 28.1\% | 22.1\% |
| 2016 | 15.4\% | 17.4\% | 21.2\% | 19.8\% | 19.4\% | 28.5\% | 19.4\% |
| 2017 | 23.1\% | 19.6\% | 20.3\% | 19.2\% | 23.9\% | 29.6\% | 22.3\% |
| 2018 | 24.6\% | 17.0\% | 22.8\% | 24.0\% | 21.0\% | 19.1\% | 20.8\% |
| 2016-2018 | 21.3\% | 17.9\% | 21.5\% | 21.3\% | 21.4\% | 25.1\% | 20.8\% |
| 2019 | 20.0\% | 16.3\% | 21.2\% | 29.1\% | 21.0\% | 31.5\% | 20.3\% |
| 2020 | 11.7\% | 14.8\% | 9.9\% | 17.3\% | 15.9\% | 22.4\% | 14.6\% |
| 2021 | 15.5\% | 19.4\% | 20.1\% | 18.4\% | 20.7\% | 27.1\% | 20.2\% |
| 2019-2021 | 15.6\% | 17.1\% | 17.7\% | 21.8\% | 19.3\% | 27.3\% | 18.6\% |

Source: www.MassSaveData.com.

[^27]
## 4. A WAY FORWARD

Regarding the Compact's struggles to meet the 10 percent spending requirement, we conclude the following:

- the Compact has served a majority (70-85 percent) of eligible customers,
- the remaining non-participants are predominately mutual customers whom the Compact cannot serve comprehensively, and
- serving all non-participants will not guarantee the Compact spends 10 percent of its budget on low-income customers.

Given these findings, in what ways could the Compact meet the statutory minimum spending on lowincome customers?

### 4.1. Alternative program designs

The statewide low-income energy efficiency programs already offer customers a 100 percent incentive: they provide free measures and services. The Compact cannot offer enhanced incentives above and beyond the statewide programs to entice further participation. Given the challenges explained in Section 2, the Compact is unlikely to spend 10 percent of its budget on low-income programs by only implementing the statewide low-income energy efficiency programs.

In recognition of this situation, the Compact has previously proposed creative program solutions to increase spending on low-income customers.

The Compact's Cape and Vineyard Electrification Offering (CVEO), first proposed in the 2019-2021 plan, and again in the 2022-2024 plan, would have allowed low-income customers in the Compact's territory to install comprehensive energy efficiency measures, heat pumps, solar PV, and battery storage at little to no cost to the customer. The proposed budget for CVEO would have likely allowed the Compact to exceed the 10 percent spending requirement while providing direct benefits to low-income customers. The Department denied CVEO on multiple grounds. ${ }^{26}$

For the 2022-2024 plan term, the Compact proposed and the Department approved an enhancement to the statewide residential new construction core initiative that is focused on low- and moderate-income customers. ${ }^{27}$ The Compact plans to offer incentives up to 100 percent for low- and moderate-income residential multifamily new construction projects for envelope measures and non-fossil-fuel heating systems, as well as funding for engineering studies and operations and maintenance contracts. The costs

[^28]for this program will reside within the residential sector budgets and will not be captured in the 10 percent spending requirements because there is no statewide low-income new construction program. Nonetheless, the Compact is providing comprehensive services to low-income customers.

As another option, the Compact could more aggressively promote electrification through adoption of heat pumps. Specifically, the Compact could revisit previous participants who have oil, propane, or electric baseboard heating and investigate whether full or partial conversion to efficient heat pumps is appropriate. Since 2020 and as part of the 2022-2024 Plan, the Compact is already promoting and installing heat pumps through the income eligible programs. However, the strategy proposed here implies early retirement of relatively efficient heating systems that were previously (perhaps recently) installed through the energy efficiency programs. This approach could add significant costs due to both the direct participant incentive and the time and effort required by the Compact and its vendors to determine whether a heat pump is appropriate for the customer. Such costs could push the Compact closer to the 10 percent spending requirement, but at the risk of few savings. A new heat pump relative to an already efficient fossil fuel heating system may not provide substantial savings or benefits, or the Compact may find heat pumps are not an optimal choice for many customers. This approach could result in income eligible programs that are not cost-effective.

An alternative program implementation strategy would be for the Compact to set the residential and C\&l budgets based on the low-income budget. The Compact could establish the low-income budget needed to serve its low-income customers, then set the residential and C\&I budgets such that the lowincome budget is 10 percent of those budgets. This would result in significantly reduced spending on the residential and C\&I customer sectors, which is likely not the intent of low-income spending statute and would not provide equitable service to all customers. Synapse does not recommend this approach.

### 4.2. Alternative policy approaches

Should program design solutions continue to result in the Compact falling short of the minimum spending requirement for low-income customers, then the Department could consider alternative policy views to implement the statutory requirement.

The Department could recognize that the amount spent on low-income customers is not fully accounted for in the low-income sector budgets. The Program Administrators serve low-income customers through the residential programs as well as the low-income programs, so the current low-income calculations may be artificially low.

Additionally, the Department could recognize that the statutory requirement is 12 years old, and that the Compact has essentially achieved the goal of this requirement-to comprehensively and consistently serve low-income customers-over those 12 years. The legislators may not have expected the Compact to be as successful in this period; but, given the information the Department now has available, it could waive this requirement for the Compact going forward.

Finally, the Department could review statewide low-income spending to assess whether 10 percent of the statewide electric budget was spent on low-income customers. Figure 4 summarizes statewide electric spending on the low-income sector for each year from 2010 through 2021. ${ }^{28}$ With the exception of the 2019-2021 term due to the impacts of the global COVID-19 pandemic, the electric Program Administrators have successfully spent at least 10 percent on the low-income sector for each year and for each three-year plan term. ${ }^{29}$ Electric Program Administrators spent 11.5 percent on low-income customers for the 2010-2012 and 2013-2015 terms, and 12.1 percent on low-income customers for the 2016-2018 term. Low-income customers within Massachusetts are being comprehensively and equitably served, and the statute is being fulfilled on a statewide basis despite circumstances unique to each Program Administrator's service territory that have presented challenges in individually meeting the spending targets.

Figure 4. 2010-2021 statewide low-income spending as a percent of total spending


Source: www.MassSaveData.com.

### 4.3. Conclusion

Although the Compact has not spent its planned low-income budgets, it has consistently provided direct benefits to participants and ratepayers. Since the first three-year plans began in 2010, for both planning and reporting, the Compact's low-income programs have been cost-effective at the customer sector level with benefit-cost ratios greater than 1.0 using the Massachusetts Total Resource Cost Test.

[^29]
## Memo to:

Phil Moffitt, Cape Light Compact

Copied to:
Anna Deely

Memo No: 3
From:
Date:
Prep. By:

DNV, Energy Insights 7/27/2022
Isaac Wainstein, Makenzie Scheerer, Shawn Bodmann - DNV

## Cape Light Compact Vacancy and Participation Summary

This document provides Cape Light Compact with an analysis of residential household vacancy data included in the MA Customer Profile Study and online dashboard ${ }^{1}$ and references three of the participation metrics included in the most recent Residential Nonparticipant Customer Profile Study ${ }^{2}$. The document is intended to provide Cape Light Compact with a greater understanding of the role vacancy plays when measuring customer participation.

The proportion of vacant homes ${ }^{3}$, defined as households that are occupied for 2 months or less per year, is higher in Cape Light Compact's territory (44\%) than the territory covered by the three remaining electric Program Administrators (PAs) (7\%) and the state as a whole (9\%). Over the 2013-2019 time frame the residential, electric Location Participation Rate ${ }^{4}$ for Cape Light Compact (25.3\%) is lower than the statewide average (34.0\%) ${ }^{5}$, which makes sense given the higher vacancy. This memo explores the supporting data.

Figure 1 presents the relationship between vacancy and participation across the state's electric territory. Each point represents an individual Census block group. The $x$-axis is the proportion of homes in a block group that are vacant. The y-axis is the cumulative Location Participation Rate from 2013 - 2019 excluding behavioral programs and participants that don't match to a block group, such as upstream programs. This figure indicates that areas with higher vacancy tend to have lower location participation rates. Therefore, the higher proportion of vacant homes in Cape Light Compact's territory would lead us to expect a lower Location Participation Rate there than in the rest of the state.

Figure 1. Statewide residential, electric Location Participation Rate (cumulative 2013-2019)


[^30]Participation between the state and Cape Light Compact was also compared for high vacancy populations. The high vacancy population encompasses all residential electric customers in block groups with a vacancy greater or equal to $44 \%^{6}$. Three metrics are used to describe participation including: Account Participation Rate, Location Participation rate, and Population Savings Achieved. Participation metrics are reported for 2019 for both the statewide and Cape Light Compact territories excluding behavioral programs and participants that don't match to a block group, such as upstream programs. Results in Figure 2 indicate participation rates for Cape Light Compact and statewide are similar for high vacancy block groups across the three participation metrics.

Figure 2. 2019 Participation rates for high vacancy populations


Further research is required to fully understand the impacts of vacancy and it's interaction with other factors that impact participation. Nonetheless, this memo finds that vacancy is an important factor to consider when comparing the participation of Cape Light Compact to the statewide average.

[^31]
## Appendix A: Additional data

The table below represents the proportion of vacant homes by town within Cape Light Compact's territory. It is included as a reference to better understand vacancy throughout the territory.

Table 2. Percent of vacant homes by town (Cape Light Compact territory) ${ }^{7}$

| City | \% Occupied | \% Vacant |
| :--- | :--- | :--- |
| Aquinnah | $35 \%$ | $65 \%$ |
| Barnstable | $71 \%$ | $29 \%$ |
| Bourne | $74 \%$ | $26 \%$ |
| Brewster | $53 \%$ | $47 \%$ |
| Chatham | $39 \%$ | $61 \%$ |
| Chilmark | $27 \%$ | $73 \%$ |
| Dennis | $43 \%$ | $57 \%$ |
| Eastham | $38 \%$ | $62 \%$ |
| Edgartown | $28 \%$ | $72 \%$ |
| Falmouth | $64 \%$ | $36 \%$ |
| Harwich | $51 \%$ | $49 \%$ |
| Mashpee | $62 \%$ | $38 \%$ |
| Oak bluffs | $38 \%$ | $62 \%$ |
| Orleans | $36 \%$ | $52 \%$ |
| Provincetown | $64 \%$ |  |
| Sandwich | $78 \%$ | $22 \%$ |
| Tisbury | $55 \%$ | $45 \%$ |
| Truro | $18 \%$ | $82 \%$ |
| Wareham | $74 \%$ | $26 \%$ |
| Wellfleet | $34 \%$ | $66 \%$ |
| West Tisbury | $43 \%$ | $57 \%$ |
| Yarmouth | $62 \%$ | $38 \%$ |
| Aquinnah | $35 \%$ | $65 \%$ |
|  |  |  |

## Appendix B: Participation metrics

Account Participation Rate measures the number of accounts that participated in an energy efficiency program within a population. It is calculated as follows:

$$
\text { Account Participation Rate }=\frac{\text { number of unique participating accounts over time period }}{\text { number of unique billing accounts over time period }}
$$

Account Participation Rate is often used in the energy industry. Account IDs are the established link between tracking and billing populations and are therefore reliably standardized, allowing for confidence in the accuracy of this metric. The drawback of Account Participation Rate is that it is vulnerable to underestimation when there is frequent residential turnover.

Location Participation Rate measures the percentage of locations (unique address, city, and zip code) that have participated in an energy efficiency program. It is calculated as follows:

Location Participation Rate $=\frac{\text { number of unique participating locations over time period }}{\text { number of unique billing locations over time period }}$

Location Participation Rate is a useful proxy for determining the participation of buildings. Analyzing participation at the location level can help normalize for account turnover and buildings with only one customer but multiple accounts.

A downside to both Location Participation Rate and Account Participation Rate is they don't consider the savings generated from participation. In instances where a large multi-family building installs a high savings, building-wide retrofit that reduces consumption for all units in the building, that location would only count as one participant. Similarly, if multiple customers install shallow retrofits, each of those customers would count as a participant. Location Participation Rate also does not include savings from upstream retail programs because these measures do not have an associated account or location.

Population Savings Achieved measures the ratio of savings to consumption. It is calculated as follows:

Population Savings Achieved $=\frac{\sum \text { savings over time period }}{\sum \text { current year consumption }+ \text { savings over time period }}$

Population Savings Achieved highlights the savings generated from participation. In instances where there are shallow retrofits over many accounts or locations, participation rates appear high while the savings generated are low. Alternatively, in instances where there are deep retrofits over a few accounts or locations, participation rates appear low while the savings generated are high.

Population Savings Achieved is vulnerable to underestimation when there are substantial participants in electrification programs. This metric excludes savings from electrification programs because DNV does not have access to consumption levels of delivered fuels to include in the denominator.

## THE COMMONWEALTH OF MASSACHUSETTS DEPARTMENT OF PUBLIC UTILITIES

| CAPE LIGHT COMPACT JPE | ) |
| :--- | :--- |
| 2019-2021 ENERGY EFFICIENCY PLAN TERM REPORT | ) 22-116 |

## AFFIDAVIT OF MARGARET T. DOWNEY

Margaret T. Downey does hereby depose and say as follows:
I, Margaret T. Downey, certify that the Pre-Filed Testimony submitted on behalf of the Cape Light Compact JPE in the above-captioned proceeding, which bears my name, was prepared by me or under my supervision and is true and accurate to the best of my knowledge and belief.

Signed under pains and penalties of perjury.


Dated: August 1, 2022

# COMMONWEALTH OF MASSACHUSETTS DEPARTMENT OF PUBLIC UTILITIES 

CAPE LIGHT COMPACT JPE
2019-2021 ENERGY EFFICIENCY PLAN )
TERM REPORT )
D.P.U. 22-116
)

## MOTION OF CAPE LIGHT COMPACT JPE FOR PROTECTIVE TREATMENT OF CONFIDENTIAL INFORMATION

## I. INTRODUCTION

The towns of Aquinnah, Barnstable, Bourne, Brewster, Chatham, Chilmark, Dennis, Edgartown, Eastham, Falmouth, Harwich, Mashpee, Oak Bluffs, Orleans, Provincetown, Sandwich, Tisbury, Truro, West Tisbury, Wellfleet and Yarmouth, and Dukes County, organized and operating collectively as the Cape Light Compact JPE (the "Compact" or the "Program Administrator") hereby requests that the Department of Public Utilities (the "Department") grant protection from public disclosure of certain confidential, competitively sensitive and proprietary information submitted in this proceeding in accordance with G.L. c. 25, §5D and 220 C.M.R. §1.04(5)(e). Specifically, the Compact requests that the Department protect from public disclosure non-public vendor pricing information in Appendix D - Invoice Summary Table ("Confidential Documents"). As discussed below, public disclosure of this information would reveal confidential, competitively sensitive and other proprietary pricing information, disclosure of which could harm the competitive business position of the Compact and its vendors.

## II. STANDARD OF REVIEW

The Department is authorized to protect from public disclosure "trade secrets, confidential, competitively sensitive or other proprietary information provided in the course of
proceedings." G.L. c. 25, §5D. The Department has developed a three-part standard for assessing requests for protective treatment submitted pursuant to G.L. c. 25, §5D.

First, the information for which protection from disclosure is sought must constitute "trade secrets, [or] confidential, competitively sensitive or other proprietary information." Second, the party seeking protection from disclosure must overcome the statutory presumption that the public is benefited by disclosure of that information by "proving" the need for non-disclosure. Lastly, the Department will protect only so much of the information as is necessary to meet the established need. See, e.g., Western Massachusetts Electric Company, D.T.E. 99-56 (1999); Dispatch Communications of New England d/b/a Nextel Communications, Inc., D.P.U. 95-59-B/95-80/95-112/96-13, September 2, 1997 Procedural Order. Appropriate considerations with respect to the public interest issue include an assessment of the interests at stake, the likely harm that would result from public disclosure of information, and the public policy implications of such disclosure. See, e.g., Berkshire Gas Company, D.P.U. 93-187/188/189/190 (1994);
D.P.U. 92-259 (1993), Essex County Gas Company, D.P.U. 96-105 (1996).

## III. ARGUMENT

The Compact seeks to protect from public disclosure non-public vendor pricing. The pricing information constitutes proprietary, competitively sensitive customer and business information that the Compact considers, and treats as, confidential. Disclosure of this information could inhibit the Compact's ability in the future to obtain these services at competitive rates. For the reasons discussed below, this information should be given confidential treatment.

The Confidential Documents contain proprietary, confidential pricing information, the disclosure of which could harm the competitive business position of the Compact and its vendors. The Compact seeks to protect from public disclosure individual vendor pricing entries.

Specifically, the Compact has long-term alliance arrangements with the vendors listed in the Invoice Summary Table. These arrangements are still in effect and provide for special rate structures. Disclosing this cost information could provide an advantage to other parties in negotiations and jeopardize the ability of the Compact to ensure that customers are being served by the lowest cost option. Protecting this proprietary, competitively sensitive information from the public domain will help foster a more cost-effective energy efficiency effort that ultimately benefits the Compact's customers.

The Department has previously found that pricing information is competitively sensitive, confidential information that warrants protective treatment. See Massachusetts Electric Company and Nantucket Electric Company, d/b/a National Grid, D.P.U. 16-129, Hearing Officer Ruling (September 6, 2017) (protecting vendor pricing information); Boston Gas Company and Colonial Gas Company each d/b/a National Grid, D.P.U. 12-56/13-116, Hearing Officer Ruling (December 10, 2014) (protecting vendor pricing information); The Berkshire Gas Company, D.P.U. 11-RCS-07, Hearing Officer Ruling (January 10, 2012) (protecting cost of RCS assessments). In the past, the Department has also granted protective treatment for pricing information because public disclosure of the information could weaken the bargaining position of the requester in future negotiations and, thus, jeopardize the ability of the requester to ensure that customers are being served by the lowest cost option. See Bay State Gas Company, D.T.E. 04-111, Hearing Officer Ruling at 4-5 (January 31, 2005) (allowing confidential treatment of various pricing provisions and other competitively sensitive and/or proprietary information); New England Gas Company, D.P.U. 07-46, Hearing Officer Ruling at 7 (August 23, 2007) (allowing motion for confidential treatment, finding price terms are confidential and competitively sensitive); see also Western Massachusetts Electric Company,
D.T.E. 99-101 at 3 (2002), citing Boston Edison Company, D.T.E. 99-16 (1999); Western Massachusetts Electric Company, D.T.E. 99-56 (1999); Canal Electric Company/Cambridge Electric Light Company/Commonwealth Electric Company, D.T.E. 02-34 (Tr. A at 19 (June 12, 2002)) and Cambridge Electric Light Company, D.T.E. 01-94 (May 9, 2002 Approval by the Department of Amended Motion of Cambridge Electric Light Company for a Protective Order).

The Compact seeks protection of unit cost information of services necessary in its energy efficiency programs. Protection of these pricing terms found in the Confidential Documents will allow the Compact to procure the most cost-efficient response to support its customers. Accordingly, the Compact requests that the Department protect from public disclosure the pricing information in the Confidential Documents to avoid providing potential vendors with a negotiating advantage that may lead to higher prices for the Compact's customers than would otherwise be achievable.

Further, the Compact has not previously disclosed to the public the pricing information contained in the Confidential Documents. To the Compact's knowledge, the Compact's vendor pricing is not otherwise available in the public domain. Protecting this information from public disclosure will not adversely affect the public interest.

## IV. CONCLUSION

The Department has consistently held that vendor bid and price information, and the strategic use thereof, are considered to be proprietary, confidential and/or competitively sensitive. The Compact requests that access of other parties to the Confidential Documents be conditioned upon the execution of an appropriate nondisclosure agreement that allows for the provision of the information to only outside counsel and neutral, third-party expert representatives of the parties. The Compact requests that the vendor pricing be granted
confidential treatment for a period of two years from the later of (a) the date of the Department's final order in this proceeding or (b) the expiration of the relevant contracts reflected in the enclosed invoices. Should the Department allow this motion, the Compact reserves the right to renew its request for confidential treatment consistent with Department precedent.

WHEREFORE, the Compact respectfully requests that the Department grant its motion for protective treatment of confidential information.

Respectfully submitted by,
CAPE LIGHT COMPACT JPE
By its attorney,


Audrey Eidelman Kiernan, Esq.
akiernan@kolawpc.com
KO Law, P.C.
1337 Massachusetts Avenue, Box 301
Arlington, MA 02476
(617) 644-7681 (Phone)

Dated: August 1, 2022

## THE COMMONWEALTH OF MASSACHUSETTS

 DEPARTMENT OF PUBLIC UTILITIESCAPE LIGHT COMPACT JPE ) () D.P.U. 22-116 2019-2021 ENERGY EFFICIENCY PLAN TERM REPORT

## NOTICE OF APPEARANCE OF COUNSEL

Please enter my appearance on behalf of the Cape Light Compact JPE in the abovecaptioned proceeding.

Respectfully submitted,
THE CAPE LIGHT COMPACT JPE
By its attorney,


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Audrey Eidelman Kiernan, Esq. akiernan@kolawpc.com
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(617) 644-7681 (Phone)
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Dated: August 1, 2022

## THE COMMONWEALTH OF MASSACHUSETTS DEPARTMENT OF PUBLIC UTILITIES

CAPE LIGHT COMPACT JPE ) D.P.U. 22-116 2019-2021 ENERGY EFFICIENCY PLAN TERM REPORT<br>)

## CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing documents upon Secretary Mark Marini and Hearing Officer Sarah A. Smegal via electronic mail only in this proceeding in accordance with the requirements of 220 C.M.R. §1.05(1) (Department’s Rules of Practice and Procedure).

Dated this $1^{\text {st }}$ day of August, 2022.


Audrey Eidelman Kiernan, Esq. akiernan@kolawpc.com
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1337 Massachusetts Avenue, Box 301
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(617) 644-7681 (Phone)


[^0]:    ${ }^{1}$ This report is being submitted pursuant to D.P.U. 11-120-A, Phase II (2013) (approving revised Energy Efficiency Guidelines) and D.P.U. 11-120-B (June 2, 2016) (approving an Energy Efficiency Three-Year Term Report Template).
    ${ }^{2}$ The Massachusetts Program Administrators are: The Berkshire Gas Company, Fitchburg Gas \& Electric Light Company d/b/a Unitil, Liberty Utilities (New England Natural Gas Company) Corp. d/b/a Liberty, Massachusetts Electric Company, Nantucket Electric Company, Boston Gas Company and former Colonial Gas Company, each d/b/a National Grid, NSTAR Electric Company, NSTAR Gas Company and

[^1]:    Eversource Gas Company of Massachusetts, each d/b/a Eversource Energy, and the Cape Light Compact JPE.
    ${ }^{3}$ Please refer to Exh. CLC, Section VI(A) for a description of the Compact's mid-term modification issues.

[^2]:    Color Coding Formula
    PA-specific input
    Filing-specific input

[^3]:    ${ }^{1}$ Significant variances are defined in the D.P.U. 11-120-B Term Report Template as three-year core initiative variances between: (1) planned and actual core initiative budget of 10 percent or greater; (2) planned and preliminary core initiative total lifetime savings showing a decrease of 10 percent or greater; (3) planned and preliminary core initiative total resource benefits showing a decrease of 10 percent or greater; and (4) preliminary and evaluated core initiative total benefits of 10 percent or greater.

[^4]:    2 The Compact summarized its behavior core initiative to the EEAC in January 2021. See, ma-eeac.org/wp-content/uploads/PA-Behavior-Presentation-January-2021-EEAC-1-21-21-v.2.pdf

[^5]:    3 See, D.P.U. 18-116, Order dated January 29, 2019 at 138-140 and D.P.U. 18-116-A, Order dated February 10, 2020.

[^6]:    ${ }^{4}$ The only exception is the Compact. As a municipal aggregator with funding sources that are exclusively customer-based, and non-investor owned, the Compact must include the costs of duplicate rebates in its budget for the 2019-2021 term. However, the impact to customers in this case is minimized by the fact that the amount of duplicate rebates identified by the Compact's investigation was limited to only six invoices, totaling $\$ 22,000$ for the term.
    ${ }^{5}$ For further information concerning the upstream lighting program, and the investigation of noncompliant activity discussed herein, the PAs refer the Hearing Officer to their Response to the Department of Public Utilities' Common Information Request 9-11 in D.P.U. 21-120 through D.P.U. 21-129, which the PAs submitted to the Department on November 30, 2021.

[^7]:    *Costs include those costs that has been recorded through this period and are not necessarily representative of all activity through this month

[^8]:    ${ }^{1}$ Mass Save ${ }^{\circledR}$ is a registered trademark of The RCS Network.

[^9]:    ${ }^{2}$ Please see section VI(A), infra, for a discussion of the Compact's mid-term modification issues.

[^10]:    ${ }^{3}$ Note that the Compact implements an internal income verification screening process and did so throughout the course of the 2019-2021 Term.

[^11]:    ${ }^{4}$ This calculation excludes the unplanned for payment in 2021 of $\$ 621,600$ to the Massachusetts Clean Energy Center ("MassCEC") for workforce development, resulting from the enactment of An Act Creating a NextGeneration Roadmap for Massachusetts Climate Policy, St. 2021, c. 8. See Massachusetts Clean Energy Center Request for Fiscal Year 2022 Funding Pursuant to G.L. c. 25, § 19(d), D.P.U. 21-113 at 2 (October 13, 2021), directing the Program Administrators to incorporate their allocated share of this $\$ 12$ million payment as a 2021 planyear expense in the hard-to-measure workforce development initiative. If the MassCEC payment was accounted for, the Compact overspent its Residential Hard-to-Measure program planned budget by $\sim 26 \%$ and its C\&I Hard-toMeasure program planned budget by $\sim 35 \%$.

[^12]:    ${ }^{5}$ The Compact intends for the use of the term "low-income" to be interchangeable with the term "income eligible" throughout this testimony.

[^13]:    ${ }^{6}$ Note that in its report, Synapse regularly uses the terms "customer," "participant," and "accounts" and generally uses these terms interchangeably to mean unique customer account number. This testimony does the same.

[^14]:    ${ }^{1}$ Throughout this report, we use the terms "low-income" and "income-eligible" interchangeably.
    ${ }^{2}$ Throughout this report, we regularly use the terms "customer," "participant," and "accounts." We generally use these terms interchangeably to mean unique customer account number.
    ${ }^{3}$ About one-third of these customers went onto the utility discount rate for the first time in 2020 or 2021.

[^15]:    ${ }^{4}$ The towns of Aquinnah, Barnstable, Bourne, Brewster, Chatham, Chilmark, Dennis, Edgartown, Eastham, Falmouth, Harwich, Mashpee, Oak Bluffs, Orleans, Provincetown, Sandwich, Tisbury, Truro, West Tisbury, Wellfleet and Yarmouth, and Dukes County organized and operating collectively as the Cape Light Compact JPE.
    For more information on the Compact's history, including its community aggregation plan, see https://www.capelightcompact.org/governing-documents/.
    ${ }^{5}$ The other energy efficiency Program Administrators are the Berkshire Gas Company, Fitchburg Gas \& Electric Light Company d/b/a Unitil, Liberty Utilities (New England Natural Gas Company) Corp. d/b/a Liberty, Massachusetts Electric Company, Nantucket Electric Company, Boston Gas Company and former Colonial Gas Company, each d/b/a National Grid, NSTAR Electric Company, and NSTAR Gas Company and Eversource Gas Company of Massachusetts, each d/b/a Eversource Energy.

    6 MA G.L. c 25 § 19, https://malegislature.gov/Laws/GeneralLaws/Partl/Titlell/Chapter25/Section19.

[^16]:    ${ }^{7}$ D.P.U. 21-120 through D.P.U. 21-129, pages 300-301.

[^17]:    ${ }^{8}$ For single-family (1-4 unit) buildings, income eligibility is determined using state median income. For multifamily (5+ units) buildings, income eligibility is determined using area median income, and at least 50 percent of the building occupants must meet this criterion. Details are available in the 2022-2024 Three-Year Plan at 108-109.
    ${ }^{9}$ Updated state median income numbers by household size are issued annually by the U.S. Department of Housing and Urban Development (HUD) in preparation for the October 1 start of the heating season/fiscal year. Numbers for Massachusetts for a given fiscal year can be found on the Mass.gov website along with information on the LIHEAP program at: https://www.mass.gov/service-details/learn-about-low-income-home-energy-assistance-program-liheap.

[^18]:    10 See also, e.g., the Compact's 2018 Energy Efficiency Surcharge filing, where the Compact explains it has few low-income customers in its territory. D.P.U. 17-165, Exhibit 1, at 7 (October 26, 2017).
    ${ }^{11}$ We did not include C\&I sales in this analysis because C\&I sales can vary significantly by C\&I customer, and sales would likely not be a representative proxy for customers.

[^19]:    ${ }^{12}$ Assuming 550 kWh per month results in 10,782 low-income customers for the Compact per year in 2022-2024, which compares to the Compact's 10,244 low-income customers in 2021.

[^20]:    ${ }^{13}$ For residential market-rate retrofit programs, the Compact supports serving all electric customers for all measures, including those customers who heat with gas and prefer to be served by the Compact. This investigation is pending before the Department. See, D.P.U. 16-169.

[^21]:    ${ }^{14}$ Appliances could include refrigeration, clothes washers, window air conditioning units, or dehumidifiers.
    15 Other factors contributed to the Compact's decline in low-income spending as a percent of total spending during the roughly 2012 to 2015 timeframe, including increasing residential and C\&I budgets and transitioning the low-income new construction program into the residential new construction program.

[^22]:    ${ }^{16}$ The customer database is an accumulation of data regularly provided to the Compact by Eversource. It includes, by electric meter number, customer account number, name, address, rate code, and monthly usage. The participant database consists of outputs from the Compact's energy efficiency tracking systems. It includes, by measure, customer account number, name, address, measure savings, measure costs, among many other data points.
    While the participant database extends through 2001, the year the Compact began implementing energy efficiency programs, the customer database extends through 2004. That is why we started our analysis in 2004, rather than 2001.
    ${ }^{17}$ We first looked at whether an address participated in the low-income programs, as those programs provide the most comprehensive services at no cost to the customer. We found 5,203 accounts participated in the low-income programs. We then looked at whether the remaining addresses participated in the residential programs, to the extent we had account level participation data for the residential programs. We found an additional 1,823 accounts participated in the residential programs. If the address previously participated in either a low-income or residential program, we assumed there are few remaining efficiency opportunities for the current customer.
    ${ }^{18}$ We used an iterative matching process between the customer and participant databases to identify participating addresses and associated account numbers. The street address nomenclature and syntax are consistent across years within the customer database. However, the street addresses within the participant database are not as clean and vary across years and when compared to the customer database. Given that account numbers can change when customers move, the addresses within the customer database are the only constant data across the 18 -year period of our study.

    We first matched account numbers by year between the two databases. Matching by year helps mitigate data lost when account numbers change. Once the account numbers were matched between databases, we could connect addresses from the customer database to participant account numbers. We then removed duplicate addresses over the study period to isolate for unique participants. We matched those unique participant addresses to the addresses associated with the January 2021 low-income account numbers (i.e., the eligible customers). Using those results, we determined whether current lowincome customers were living at an address that had participated in an energy efficiency program, regardless if that exact customer had directly participated.

[^23]:    19 We looked only at R-2 rates because we assumed that low-income heating rates (i.e., customers on the R-4 rate) are unlikely to also heat with gas.

[^24]:    ${ }^{20}$ See, e.g., gis.vgsi.com/yarmouthma/Search.aspx, www.axisgis.com/TisburyMA/, or tobweb.townofbarnstable.us/Departments/Assessing/Property_Values/Property-Look-Up.asp

[^25]:    ${ }^{21}$ The 875 participating accounts include both new and repeat address participation, whereas the 1,500 non-participant accounts are at addresses that have not previously participated.

[^26]:    ${ }^{22}$ See, e.g., D.P.U. 19-96, Cape Light Compact 2016-2018 Term Report, Exhibit 1, Part Two, page 8 where the Compact explained for the Low-Income Single Family Retrofit core initiative: "The downward trend in weatherization is a result of the Compact having previously provided weatherization services to many customers identified on the low-income discount rate. Unlike many energy efficiency measures that evolve with changing technology, once a home is weatherized (insulation and air sealing) there is less opportunity to provide additional weatherization measures to these customers." See also, D.P.U. 1996, the Compact's response to DPU 1-5; D.P.U. 20-50, Exhibit 1, Appendix 1, page 5; and D.P.U. 21-70, Exhibit 1, Appendix 1, page 5.
    ${ }^{23}$ The 2021 values included here are based on near-final draft results for inclusion in the 2019-2021 Term Report due to be filed August 1, 2022. The numbers here may not align exactly with final filed results for each Program Administrator.

[^27]:    24 See, e.g., D.P.U. 19-90, D.P.U. 13-113, and D.P.U. 13-112.
    ${ }^{25}$ For 2021, the Columbia Gas numbers are for Eversource Gas (EGMA).

[^28]:    ${ }^{26}$ See, D.P.U. 18-116, D.P.U. 20-40, and D.P.U. 21-126. The Compact's appeal of the Department's denial of CVEO is pending before the Supreme Judicial Court.
    27 D.P.U. 21-126, Exhibit 1, Appendix G.1.

[^29]:    28 The 2021 values included here are based on near-final draft results for inclusion in the 2019-2021 Term Report due to be filed August 1, 2022. The numbers here may not align exactly with final filed results for each Program Administrator.
    ${ }^{29}$ The gas Program Administrators have also spent at least 20 percent on the low-income sector statewide for each three-year term, excepting the 2019-2021 term, which is likely to be underspent. See Table 4.

[^30]:    ${ }^{1}$ https://insight.dnv.com/MACustomerProfile/report/989
    ${ }^{2}$ https://ma-eeac.org/wp-content/uploads/MA19X06-B-RESNONPART Report FINAL v20200228.pdf
    ${ }^{3}$ Vacancy information comes from the American Community Survey (ACS). https://www.census.gov/topics/housing/guidance/vacancy-fact-sheet.html.
    ${ }^{4}$ Participation metric definitions can be found in Appendix B.
    5 https://ma-eeac.org/wp-content/uploads/2019-RCPS-Report.pdf (Table 4-12). These metrics are without behavioral and without upstream.

[^31]:    ${ }^{6}$ The overall vacancy of Cape Light Compact territory.

